

15 September 2010

ASX On-Line
Manager Company Announcements
Australian Securities Exchange

Dear Sir

Presentation to RBS Morgans 2010 Queensland Institutional Conference

Attached is a copy of the Presentation given by the Managing Director, Mr Peter Crowley, to the RBS Morgans 2010 Queensland Institutional Conference in Brisbane today.

Yours faithfully

R/I Thornton Executive Director



Presentation to RBS Morgans 2010 Queensland Institutional Conference

Presented by:

Peter Crowley

Managing Director

15 September 2010



Overview of Financials

GWA's Growth Strategy

Focussed on driving:

- Organic Growth investing in R & D, people, systems and supply chain to enhance our customer value proposition and business efficiency
- Inorganic Growth pursuing acquisitions which add scale to the Group in product and market adjacencies and which meet our financial and strategic criteria



Major Successes and Challenges for the Year

- √ Delivering on non-core business rationalisation
 - Sale of Rover Mowers and Wisa sanitaryware
- √ Delivering on acquisition strategy
 - Acquired Brivis Climate Systems (and APAC)
- √ Business improvement initiatives accelerated in second half of year
- √ Sales benefit from continuing market development activities
- √ Increased sales to Gov't BER programme
- X Volatility and reduction in sales of environmental water heating products

Major Operational Results

- Results are presented for continuing operations
- Sales up by 7% (4% on like for like basis excluding Brivis)
- Trading EBIT of \$94.5 million up 9.5%
- Increased operating cash flow of \$116 million reflects strong working capital management
- Labour reductions picked up in second half to improve productivity
- Step change in safety performance
- Environmental rehabilitation largely complete on all known sites
- Core debt facilities extended to 2012-13



Results -Year to 30 June 2010

- From Continuing Operations Including Brivis

	Full Year	Full Year	
\$Million	2010	2009	Change
Sales Revenue	656.8	613.0	+7.1%
Trading EBIT	94.5	86.4(1)	+9.5%
EBIT Margin	14.4%	14.1%	
Trading Profit after Tax for Continuing Businesses	55.4	50.6	+9.6%
Net Profit after Tax			
Incl Discontinued Businesses	48.5	48.3	
(1) Excludes restructuring cha	arges		

(1) Excludes restructuring charges



Results -Year to 30 June 2010

Segment Performance – Building Fittings

\$Million	2010	2009	Change
Sales Revenue	420.0	403.7	+4.1%
Segment Result	88.8	78.4	
Restructuring costs		3.4	
Trading EBIT	88.8	81.8	+8.6%
EBIT Margin	21.1%	20.3%	



Results –Year to 30 June 2010

Segment Performance - Heating and Cooling

\$Million	2010	2009	Change
Sales Revenue	161.5 ⁽¹⁾	153.3	+5.4%
Trading EBIT	14.6	15.1	-3.7%
EBIT Margin	9.0%	9.9%	

Growth in Heating and Cooling is a 2-3 year strategy driven by efficiency gains plus new product and market development

(1) Includes 3 months Brivis sales of \$19.5 million



Results – Year to 30 June 2010

Segment Performance – Furniture

\$Million	2010	2009	Change
Sales Revenue	74.8	56.1	+33%
Trading EBIT	5.7	2.0	+182%
EBIT Margin	7.6%	3.6%	

Strong demand from Government Building Education Revolution (BER) programme High sales expected to continue until second half 2010/11



Financial Metrics Remain Strong

	2010	2009
Net Debt (\$M)	176.0	155.0
Gearing (Net Debt / Debt Plus Equity)	29%	27%
Leverage (Net Debt / EBITDA) Debt Maturity Profile	1.5	1.5
Mid 2011	47.5	
Mid 2012	170.0	
Early 2013	50.0	



Ordinary Dividend Maintained

\$Million	2010	2009
Trading profit after tax	55.4	50.6
Trading earnings per share (excluding restructuring)	18.5¢	17.9¢
Reported earnings per share Ordinary Dividend	16.1¢	16.9¢
 Interim Final Total (fully franked) 	9.5¢ 8.5¢ <u>18.0</u> ¢	9.5¢ 8.5¢ 18.0¢





GWA's Organic Growth Strategies

- Invest in product innovation to build new markets
- Pursue new market and channel opportunities eg. Aged care, DIY, commercial segment, sustainability, access control systems
- Drive down supply costs and improve supply chain efficiency
- Leverage systems and scale eg. IT, procurement, finance shared services
- Drive performance management and people development

GWA's Strategic Agenda for Inorganic Growth Has Been Established

- Capacity to fund acquisitions up to \$100 million through debt and \$300-\$400 million through debt plus equity
- We have clear financial and strategic criteria for growth which underpins our work
- Four transactions in past 18 months have honed execution skills
- Focus is on growth through product (eg. Austral Lock) and market adjacencies (eg. Brivis Climate Systems)



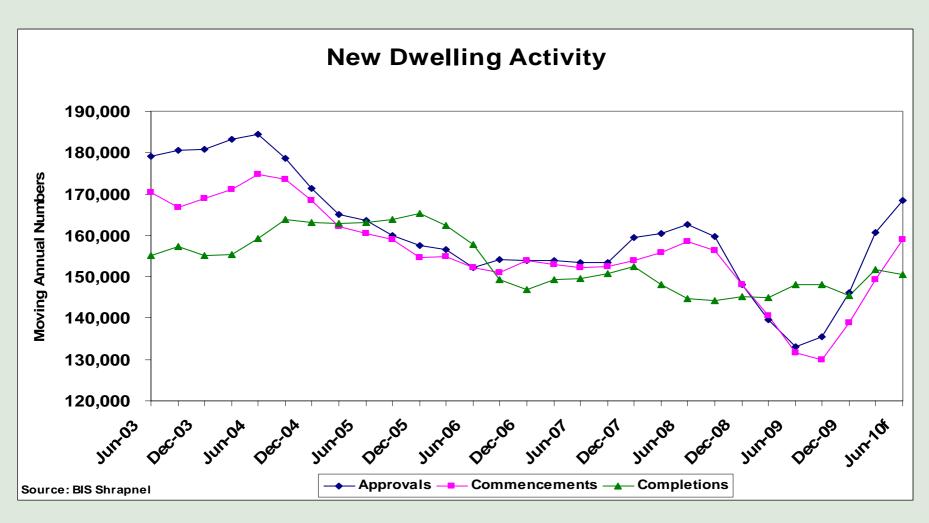
Our Strategy Has Led to Redefining our Businesses

- GWA has historically defined its businesses by the brands it markets
- This constrains the way we look at the markets where we can grow
- Our core businesses are now defined as
 - Bathrooms and Kitchens
 - Heating and Cooling
 - Door and Access Systems
- This strategy more than doubles the market size in which we will compete and grow the business in the future





Completions have Lagged the Underlying Improvement in Building Approvals





2010/11 Outlook

- Full year benefit from Brivis acquisition will positively impact results
- Underlying demand expected to increase 5–6%
- With market uncertainty, improvement in operating results are difficult to forecast until we confirm underlying demand
- Will be in better position to give guidance at the Annual General Meeting
- Dividend payout will be maintained at current levels absent unforseen circumstances

