

How the AHG Model Works

- Diversified income stream across automotive retailing and logistics
- Multiple revenue streams in automotive retailing provide natural hedge and deliver portfolio effect
- Ability to derive cost efficiencies from critical mass
- Forensic, pro-active management of group operations
- Strong, enduring relationships with major automotive manufacturers
- Proven model for growth initiatives identify well, buy/grow efficiently, integrate effectively and management profitability

AHG's Competitive Advantages

Automotive

- Scale
- Financial strength
- Diversity
- Long standing relationships with key automotive manufacturers
- The ability to attract, train and retain key employees

Logistics

- Strong market positions
- Long standing relationships with key manufacturers and customers
- · Strong sector brands
- State of the art and modern facilities
- Remote monitoring of refrigerated transported goods in real time through web-based technology

FY2010 Financial Highlights

- · Record result for the Group
- EBITDA margin increase
- Strong automotive performance off the back of buoyant new vehicle sales
- Solid logistics result despite decline in motorcycle market and reduced storage demand for VSE
- Continued growth from Rand Transport with new coldstores in Melbourne and Brisbane nearing completion

	FY2009 \$m	FY2010 \$m	% рср
Revenue	3,073.1	3,240.0	5.4
EBITDA	101.1	116.0	14.7
EBITDA Margin (%)	3.3	3.6	8.8
EBIT	86.2	99.1	15.0
NPBT	61.5	79.5	29.3
NPAT – attributable to shareholders	42.2	55.1	30.5
Basic EPS (cents per share)	21.7	24.35	12.2
nterest Cover	3.49	5.04	44.5

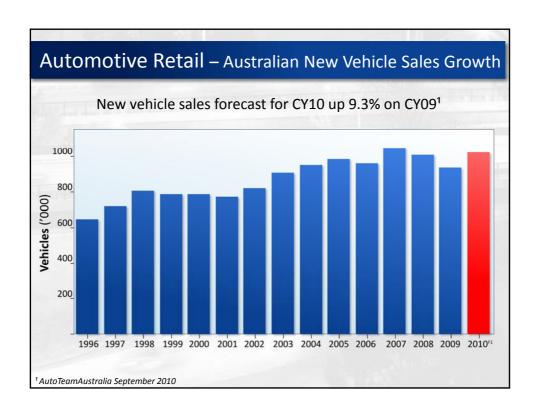
Automotive Retail – Automotive Industry in Australia

- Highly fragmented and competitive industry
- National sales forecast for CY2010 1,025,000 vehicles¹
- Manufacturer (eg. Toyota, Mitsubishi etc.) establishes dealer points and assigns a prime market area (based on postal codes) to a dealer (eg. AHG) under a franchise agreement (dealership franchise site)
- Vehicle financing is provided through floorplan financing (bailment)





¹AutoTeam Australia September 2010 VFacts Report



Automotive Retail – AHG's Diversified Portfolio

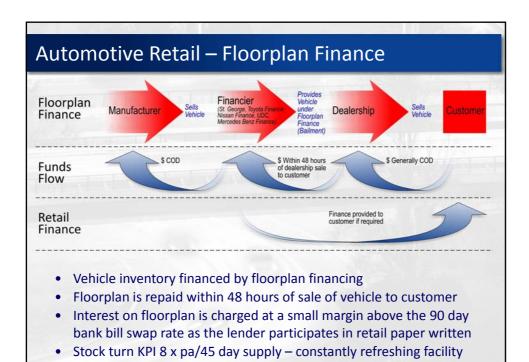
- AHG represents approximately 5% of total Australian market with more than 100 dealership franchise sites
- It represents 10 of the top 11 selling manufacturers. (The Top 11 selling manufacturers sell approximately 85% of the total Australian market)
- Recent acquisitions include:
 - a 43,000 sq m property in high visibility area of Sydney,
 New South Wales to establish automotive hub; and
 - Toyota dealership in Melbourne, Victoria providing AHG with a strategic footprint in the Melbourne passenger vehicle market
- Continued organic and greenfield growth is facilitated by its strong balance sheet

Automotive		\$m	
MUNIO			
Revenue	2691.2	2857.7	6.2
EBITDA	73.5	88.8	20.8
EBITDA Margin	2.7	3.1	13.8
Segment Result (NPBT)	42.2	62.9	48.9
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	\$m 30.06.08	\$m 30.6.09	\$m 30.6.10
Total Debt			1-1/2
Current*	414.65	303.37	358.83
Less, finance co. floorplan loans*	(397.90)	(295.21)	(349.94)
Short Term Debt (excl floorplan)	16.75	8.16	8.89
Less Cash	(38.57)	(64.98)	(76.78)
Net Current Cash Position (excl floorplan)	(21.82)	(56.82)	(67.89)
Non Current Debt	77.94	86.64	98.28
Net Debt (excl floorplan)	56.12	29.82	30.39



Logistics - Diversified Income Stream

Rand Transport

Australia's largest refrigerated transport company with 50% increased capacity nearing completion.

Amcap

Mature business to maintain a strong market position

KTM

Stronger exchange rate expected to lead to improved performance

VSE/GTB

- Trading conditions to improve following ease of supply issues
- Reduced storage demand

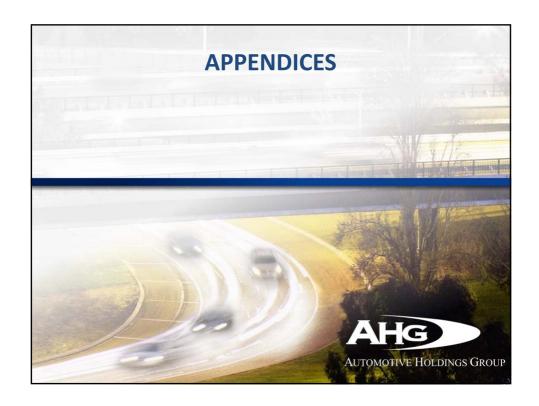
	FY2009 \$m	FY2010 \$m	% рср
Logistics			
Revenue	381.9	382.3	0.1
EBITDA	27.6	27.2	(1.6)
EBITDA Margin	7.2	7.1	(1.7)
Segment Result (NPBT)	19.3	16.6	(13.9)
		Rand	Rand



Group Outlook

- Strong Australian economy
 - 'Australia is expected to outperform most of its advanced economy peers in 2011/2012. While the short term outlook could be bumpy, economic growth is forecast to accelerate strongly over the next 2 years'
- Low unemployment unemployment rate remains steady at 5.1% 'Participation rates are near record highs...'
- Interest rates relatively low but are expected to rise
- Strong management and resilient business model to continue to deliver solid financial results
- Maintain strong business practices
- Acquisition opportunities

¹ ANZ Research Quarterly/17 September 2010





Manufacturer	% National	AHG number of franchises ²					
	Market share ¹	Total	WA	NSW	QLD	VIC	NZ
1. Toyota	20.2%	5	3	1	- 4	1	· -
2. Holden	13.0%	9	2	3	4	-	-
3. Ford	9.4%	7	5		- 1011	i di Lini di J	2
1. Mazda	8.4%	4	-	2	-	-	2
5. Hyundai	7.9%	5	3	-	2	11.	7/4 <u>-</u>
5. Nissan	6.0%	8	4	3	1	-	-
7. Mitsubishi	6.0%	11	3	2	6	-//	/ <u>-</u>
3. Honda	3.9%	-	-	-	-	-	-
9. Subaru	3.9%	6	2	1	3		-
10. VW	3.6%	4	2	2	-	-	-
11. Suzuki	2.4%	9	2	1	6	17.7	- 7
Sub Total		68	26	15	22	-	4
Other Brands		23	12	3	8	1	-
Other Trucks		15	8	-	6	1	-
TOTAL		106	46	18	36	2	4

