

24 February 2011

#### **Transpacific Industries Group Ltd**

ABN: 74 101 155 220

Level 1, 159 Coronation Drive MILTON QLD 4064 PO Box 1824 MILTON QLD 4064

Phone: + 61 7 3367 7800 Fax: + 61 7 3367 7878

#### **Transpacific Industries First Half 2011 Result**

#### **Key Points**

- EBITDA increased by 5.0% to \$211.1m compared to corresponding period
- NPAT attributable to ordinary equity holders was unchanged at \$24.3m
- Borrowings reduced by \$76.8m, from operating cash flows of \$95.8m (down 10.6%)
- Positive performance in Transpacific Cleanaway (Solids Australia) and Transpacific Industrials Australia
- Commercial Vehicles and Manufacturing impacted by market conditions (EBITDA down \$6.6m)
- Positive underlying EBITDA growth of 10.9% in NZ offset by exchange rate impacts and deconsolidation of a subsidiary

Full details in Investor Presentation

Transpacific Industries Group Limited (TPI) today released its financial results for the first half of the 2011 financial year. Reported EBITDA was \$211.1 million, up 5% on the previous corresponding period, with NPAT unchanged at \$24.3 million.

Commenting on the result, Chief Executive Officer Mr Kevin Campbell said "Transpacific has generated pleasing growth across many of its businesses, with the core waste operations performing satisfactorily during the first half as generally improving economic conditions flowed into increased waste volumes and revenue; however, competition for contracts remains strong. Offsetting performance in the core waste business was a disappointing result in Commercial Vehicle and Manufacturing, and adverse foreign currency movements affecting translation of otherwise positive New Zealand earnings."

EBITDA rose by 10% and 13.2% respectively in Transpacific Cleanaway (Solids Australia) and Transpacific Industrials Australia while Commercial Vehicles and Manufacturing was affected by unfavourable market conditions, with EBITDA falling \$6.6m or 57.9%.

Operating cash flow was down 10.6% to \$95.8m while borrowings were reduced by \$76.8m. Undrawn facilities were \$175m.

The Company announced that no interim dividend has been declared in relation to FY11 with the focus remaining on applying free cash flow to further reduce debt.

Centralisation of credit control, fixed assets, accounts payable and safety systems remain a focus to improve efficiency and effectiveness of business functions to fully utilise the benefits enabled by the ERP implementation. Several corporate appointments in the last six months have resulted in a more defined management structure, while operating divisional structure has remained stable.

The floods in Queensland in January have caused some disruption in two businesses and damaged certain assets. Management expects that insurance will cover most losses. Several divisions have seen increased activity associated with the subsequent clean up and recovery operations.

The Board expects incremental growth in core waste management businesses should deliver growth in EBITDA on 1H11 subject to the macro environment remaining stable. The Commercial Vehicles Group order book suggests improved EBITDA in the second half of 2011 relative to the first half, while improved activity will deliver some benefit for the manufacturing business, although margins are expected to remain below historical levels.

For Media Inquiries:

Ian Smith Bespoke Approach 0418 814 611

#### **Investor Briefing**

TPI will hold a telephone briefing for **shareholders**, **analysts and media** for its 1HFY11 results at 10.30am Sydney time (9.30am Brisbane time) today.

**Presenters:** Chairman Mr Gene Tilbrook

CEO Mr Kevin Campbell

**Teleconference:** Australia: 1800 098 754

International: +61 2 9338 7300

Quote Conference Code: 44178551



# 2011 Half Year Results

- > Kevin Campbell
- > Chief Executive Officer
- > February 2011

TPI Hydrogenation Plant – Hydrogenation returns a valuable nonrenewable resource back into its original form, providing a true closed loop recycling system for hydrocarbon oil

## **Disclaimer**

- > This presentation contains certain forward-looking statements with respect to the financial condition, results of operations and businesses of Transpacific Industries Group Ltd (TPI) and certain plans and objectives of the management of TPI.
- > Forward-looking statements can generally be identified by the use of words such as 'project', 'foresee', 'plan', 'expect', 'aim', 'intend', 'anticipate', 'believe', 'estimate', 'may', 'should', 'will' or similar expressions. All such forward-looking statements involve known and unknown risks, significant uncertainties, assumptions, contingencies and other factors, many of which are outside the control of TPI, which may cause the actual results or performance of TPI to be materially different from any future results or performance expressed or implied by such forward-looking statements. Such forward-looking statements speak only as of the date of this presentation.
- > Factors that could cause actual results or performance to differ materially include without limitation the following: risks and uncertainties associated with the Australasian and global economic environment and capital market conditions, the cyclical nature of the various industries, the level of activity in the Australasian construction, manufacturing, mining, agricultural and automotive industries, commodity price fluctuations, fluctuation in foreign currency exchange and interest rates, competition, TPI's relationships with, and the financial condition of, its suppliers and customers, legislative changes, regulatory changes or other changes in the laws which affect TPI's business, including environmental laws and the Carbon Pollution Reduction Schemes, and operational risks.
- > The foregoing list of important factors is not exhaustive. There can be no assurance that actual outcomes will not differ materially from these statements.
- > No representation or warranty is or will be made by any legal or natural person in relation to the accuracy or completeness of all or part of this document, or any constituent or associated presentation, information or material (collectively, the Information), or the accuracy, likelihood of achievement or reasonableness of any forecasts, prospects or returns contained in, or implied by, the Information or any part of it. The Information may include information derived from third party sources that has not been independently verified.
- > To the full extent permitted by law, TPI disclaims any obligation or undertaking to release any updates or revisions to the Information to reflect any change in expectations or assumptions.
- > Nothing contained in the Information constitutes investment, legal, tax or other advice. You should make your own assessment and take independent professional advice in relation to the Information and any action taken on the basis of the Information.





## **Agenda**

- > Highlights
- > Update on Board and management changes
- > 1H FY11 Group Results
- > 1H FY11 Divisional Results
- > Outlook
- > APPENDIX
  - 1H FY11 Detailed Divisional Results
  - Deconsolidation of Transwaste Canterbury Limited
  - Non cash and significant items



## **Highlights**

- > 1H FY11 EBITDA increased by 5.0% on pcp to \$211.1m
- > NPAT attributable to ordinary equity holders was unchanged on pcp at \$24.3m. Underlying NPAT was \$19.1m (up 2.7% on pcp)
- > Operating cash flow was down 10.6% on pcp at \$95.8m
- > Borrowings reduced by \$76.8m (undrawn facilities of \$175m)
- Positive performance in Transpacific Cleanaway (Solids Australia) and Transpacific Industrials Australia (EBITDA up 10.0% and 13.2% respectively on pcp)
- Commercial Vehicles and Manufacturing affected due to unfavourable market conditions (EBITDA down \$6.6m or 57.9% on pcp)
- Positive underlying EBITDA growth of 10.8% in NZ offset by exchange rate impacts and deconsolidation of a subsidiary



## **Agenda**

- > Highlights
- > Update on Board and management changes
- > 1H FY11 Group Results
- > 1H FY11 Divisional Results
- > Outlook
- > APPENDIX



## Repositioning for growth

- > Board renewal process continues with Director announcements expected shortly
- > Kevin Campbell was appointed CEO on 27th January 2011
- > Search for new CFO is nearing completion
- > Heads of all operating divisions remain in place
- Centralisation of credit control, fixed assets, accounts payable and safety systems remains a focus to improve efficiency and effectiveness of these business functions and to fully utilise the benefits enabled by the ERP implementation
- Key corporate roles created in the last six months include Treasurer and General Manager - Taxation creating a more defined management structure and roles
- > Focus on Return on Capital and maximising asset utilisation



## **Agenda**

- > Highlights
- > Update on Board and management changes
- > 1H FY11 Group Results
- > 1H FY11 Divisional Results
- > Outlook
- > APPENDIX



## **Income Statement**

- Revenue improved 6.6% on pcp to \$1,059.9m which includes growth of >10% in Transpacific Cleanaway and >7% in Transpacific Industrials Australia
- EBITDA increased by 5.0% to \$211.1m but EBITDA margins reduced from 20.2% to 19.9% due to lower margins in Transpacific Cleanaway
- > EBIT increased by 5.0% to \$125.2m
- Finance costs increased reflecting higher interest rates, higher amortisation of borrowing costs and discount unwind on landfill remediation provisions
- Non-cash and significant items comprise primarily MTM net gains of \$7.4m (\$12.5m in pcp) offset by non-cash expenses from the issue of performance rights
- > No land sales in either 1H FY11 or pcp

| A\$m   | 1H10   | 1H11    | % Mvt  |
|--|--------|---------|--------|
|  |        |         |        |
| REVENUE  | 994.6  | 1,059.9 | 6.6%   |
| Operating EBITDA                                 | 200.5  | 208.8   | 4.1%   |
| Share of Associates NPAT                         | 0.6    | 2.3     | 11.170 |
| Reported EBITDA                                  | 201.1  |         | 5.0%   |
| Depreciation & Amortisation                      | (81.9) | (85.9)  | 0.070  |
| EBIT   | 119.2  | \ /     | 5.0%   |
| Net Cash Interest                                | (77.9) | (79.4)  |        |
| Non Cash Finance Costs                           | (8.2)  | (10.2)  |        |
| Other Non-Cash and Significant Items             | 12.5   | 5.8     |        |
| Profit Before Tax                                | 45.6   | 41.4    | -9.2%  |
| Tax Expense                                      | (14.8) | (9.7)   |        |
| NPAT from ordinary operations                    | 30.8   | 31.7    | 2.9%   |
| Attributable to:                                 |        |         |        |
| Ordinary equity holders of the parent            | 24.3   | 24.3    |        |
| Non Controlling Interest                         | 0.7    | 0.2     |        |
| SPS security holders                             | 5.8    | 7.2     |        |
|  |        |         |        |
|  |        |         |        |
| Underlying NPAT Attributable to TPI Shareholders | 18.6   | 19.1    |        |

- 1H FY10 results do not reflect deconsolidation of Transwaste Canterbury Ltd
- Other Non-Cash and Significant Items are detailed in the Appendix





## **Balance Sheet**

- Reduction in long term borrowings from 30 June 2010 of \$131m is made up of debt repayment of \$76.8m, \$33.3m of mark to market and \$21.0m following the deconsolidation of subsidiary (refer to Appendix – Slide 35)
- Net working capital increased \$10.4m over pcp
- Increased stock levels and trade payables relate to vehicles purchased to meet existing orders in 2H FY11
- The reduction in PP&E reflects more disciplined capital investment and the impact of depreciation of the NZ\$
- The reduction in net assets includes \$74.9m impact of the depreciation of the NZ\$ recognised within foreign currency reserves

|                               | 30.6.10 | 31.12.10 |
|-------------------------------|---------|----------|
| A\$m                          | Actual  | Actual   |
| Cash and cash equivalents     | 141.0   | 74.7     |
| Trade and other receivables   | 276.8   | 284.3    |
| Inventories                   | 157.0   | 180.9    |
| Other current assets          | 45.4    | 29.8     |
| TOTAL CURRENT ASSETS          | 620.2   | 569.7    |
| Property, plant and equipment | 1,128.0 | 1,076.9  |
| Intangible assets             | 2,412.9 | 2,343.1  |
| Other non-current assets      | 86.2    | 86.4     |
| TOTAL NON-CURRENT ASSETS      | 3,627.1 | 3,506.4  |
| TOTAL ASSETS                  | 4,247.3 | 4,076.1  |
| Trade and other payables      | 214.1   | 235.1    |
| Borrowings                    | 47.3    | 39.7     |
| Other current liabilities     | 114.5   | 126.7    |
| TOTAL CURRENT LIABILITIES     | 375.9   | 401.5    |
| Borrowings                    | 1,654.9 | 1,523.9  |
| Other non-current liabilities | 13.9    | 7.9      |
| TOTAL NON-CURRENT LIABILITIES | 1,668.8 | 1,531.8  |
| TOTAL LIABILITIES             | 2,044.7 | 1,933.3  |
| NET ASSETS AND TOTAL EQUITY   | 2,202.6 | 2,142.8  |



## **Cashflows**

- Operating cash flow for 1H FY11 of \$95.8m is 10.6% below pcp
- Repayment of borrowings of \$76.8m in 1H FY11 with further repayments planned in 2H FY11
- Other financing activities comprises mainly repayment of lease liabilities of \$19.9m (\$12.1m pcp)
- Control over capital expenditure with focus on asset utilisation and efficiency is reflected by a reduction in leased assets
- > Total capex cash and leased is lower than pcp by 34.9%

| A\$m  | 1H10    | 1H11    |
|---|---------|---------|
| EBITDA – reported                                   | 201.1   | 211.1   |
| Share of associates NPAT                            | (0.6)   | (2.3)   |
| Change in working capital                           | 15.3    | (5.0)   |
| Change in other assets and liabilities              | (5.7)   | (23.5)  |
| Net interest paid                                   | (81.1)  | (76.8)  |
| Income taxes paid                                   | (21.8)  | (7.7)   |
| CASH FROM OPERATING ACTIVITIES                      | 107.2   | 95.8    |
| Capital expenditure *                               | (56.6)  | (65.0)  |
| Acquisitions, including deferred settlements        | (3.7)   | (4.2)   |
| Proceeds from disposal of listed shares             | 0.0     | 5.4     |
| Proceeds from sale of property, plant and equipment | 4.2     | 3.4     |
| CASH FROM INVESTING ACTIVITIES                      | (56.1)  | (60.4)  |
| Proceeds from issue of equity                       | 801.1   | 0.0     |
| Repayment of borrowings (incl trade finance)        | (738.7) | (76.8)  |
| Payment of debt and equity raising costs            | (48.6)  | (1.1)   |
| Repayment of hedges                                 | (29.2)  | 0.0     |
| Proceeds from borrowings (incl trade finance)       | 0.4     | 3.2     |
| Distributions to SPS unit holders                   | (5.8)   | (7.2)   |
| Other financing activities including lease payments | (11.3)  | (18.7)  |
| CASH FROM FINANCING ACTIVITIES                      | (32.1)  | (100.6) |
| Net increase / (decrease) in cash over prior year   | 19.0    | (65.2)  |

| A\$m                                | 1H10  | 1H11 |
|-------------------------------------|-------|------|
| Capex Analysis                      |       |      |
| Capex (cash)                        | 56.6  | 65.0 |
| Capex (new non cash finance leases) | 52.1  | 5.7  |
| Total Capex                         | 108.7 | 70.7 |





## **Balance Sheet - Financing**

- Headroom in existing facilities of \$175m as at 31 December 2010 excluding cash balances (\$75m at 31/12/10)
- > There is no required renewal or refinancing until FY13
- Step-up preference shares are perpetual and can be stepped up or remarketed in October 2011 at TPI's option
- > 62% of drawn debt is hedged for interest rate exposure or at fixed rates

| Facility                             | 31 Dec 10<br>(A\$m) | Renewal/Expiry | Notes |
|--------------------------------------|---------------------|----------------|-------|
| Syndicated Facility - 4 year tranche | 601.0               | July 2013      |       |
| Syndicated Facility - 5 year tranche | 834.0               | July 2014      |       |
| USPP - 5 year tenure                 | 115.0               | December 2012  | 1     |
| USPP - 10 year tenure                | 54.0                | December 2017  | 1     |
| Sub Total                            | 1,604.0             |                |       |
| Convertible Notes                    | 309.0               | December 2014  | 2     |
| TOTAL                                | 1,913.0             |                |       |
| Step Up Preference Shares            | 250.0               | Perpetual      |       |

#### Notes:

- 1. The USPP lenders have the right to put the total debt back to the group as at September 2012
- 2. The Convertible note holders have the right to request redemption in December 2012



## **Dividends**

## > Ordinary dividends

- > No dividend has been declared in relation to FY10 or 1H FY11
- > The focus of the group is on applying free cash flows to further reduce debt

## > Step-up Preference (SPS) Distributions

- > The intention is for SPS six monthly distributions to continue, subject to financial considerations and Transpacific's trading performance
- > The March 2011 distribution has been declared and is to be paid 15 April 2011 at \$3.00 per unit (\$7.5m)



## **Agenda**

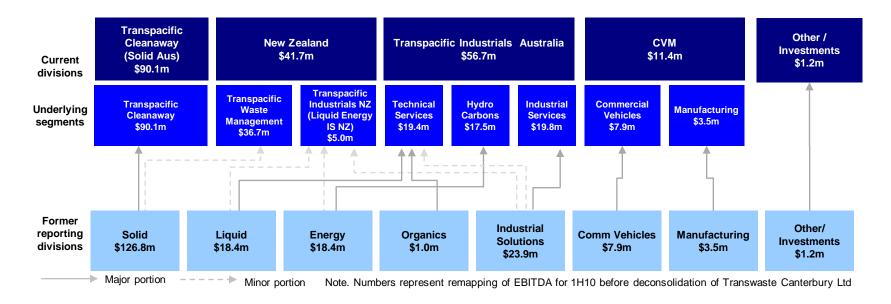
- > Highlights
- > Update on Board and management changes
- > 1H FY11 Group Results
- > 1H FY11 Divisional Results
- > Outlook
- > APPENDIX



## **Background to divisional restructure**

#### > TPI divisions restructured on 1 July 2010

- > Announced at FY10 results presentation
- > This 1H11 result is the first under new reporting structure
- > Industrials represents former Australian Liquid, Energy, Organics and Industrial Solutions units
- New Zealand incorporates Transpacific Waste Management NZ Solids and Transpacific Industrials NZ







## 1H FY2011 Divisional Results Summary

| A\$m                                | 1H10  | 2H10    | FY10    | 1H11    | 1H10 v 1H11 |
|-------------------------------------|-------|---------|---------|---------|-------------|
| Revenue                             |       |         |         |         |             |
| Transpacific Cleanaway (Solid Aust) | 386.5 | 380.6   | 767.1   | 425.8   | 10.2%       |
| Transpacific Industrials (Aust)     | 252.7 | 262.4   | 515.1   | 272.7   | 7.9%        |
| NZ                                  | 167.1 | 168.5   | 335.6   | 170.6   | 2.1%        |
| CVM                                 | 184.6 | 263.1   | 447.7   | 186.0   | 0.8%        |
| Other                               | 4.3   | 6.6     | 10.9    | 9.0     | 109.3%      |
| Total revenue & other income        | 995.2 | 1,081.2 | 2,076.4 | 1,064.1 | 6.9%        |
| EBITDA                              |       |         |         |         |             |
| Transpacific Cleanaway (Solid Aust) | 90.1  | 96.4    | 186.5   | 99.1    | 10.0%       |
| Transpacific Industrials (Aust)     | 56.7  | 60.1    | 116.8   | 64.2    | 13.2%       |
| NZ                                  | 41.7  | 43.6    | 85.3    | 40.6    | -2.6%       |
| CVM                                 | 11.4  | 22.7    | 34.1    | 4.8     | -57.9%      |
| Other                               | 0.6   | -0.3    | 0.3     | 0.1     | -83.3%      |
| Share of associates NPAT            | 0.6   | 0.8     | 1.4     | 2.3     | 283.3%      |
| Reported EBITDA                     | 201.1 | 223.3   | 424.4   | 211.1   | 5.0%        |
| EBIT                                |       |         |         |         |             |
| Transpacific Cleanaway (Solid Aust) | 47.7  | 50.8    | 98.5    | 56.5    | 18.4%       |
| Transpacific Industrials (Aust)     | 36.9  | 40.4    | 77.3    | 44.3    | 20.1%       |
| NZ                                  | 25.6  | 27.9    | 53.5    | 25.6    | 0.0%        |
| CVM                                 | 9.5   | 20.6    | 30.1    | 2.4     | -74.7%      |
| Other                               | -1.1  | -3.8    | -4.9    | -5.9    | 436.4%      |
| Share of associates NPAT            | 0.6   | 0.8     | 1.4     | 2.3     | 283.3%      |
| Reported EBIT                       | 119.2 | 136.7   | 255.9   | 125.2   | 5.0%        |

<sup>\*</sup> Revenue excludes inter-company sales



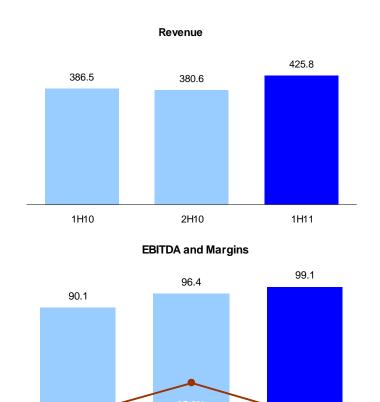


## Transpacific Cleanaway - Australia

| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 386.5 | 380.6 | 767.1  | 425.8 | 10.2%       |
| EBITDA        | 90.1  | 96.4  | 186.5  | 99.1  | 10.0%       |
| EBITDA margin | 23.3% | 25.3% | 24.3%  | 23.3% |             |
| EBIT          | 47.7  | 50.8  | 98.5   | 56.5  | 18.4%       |
| EBIT margin   | 12.3% | 13.3% | 12.8%  | 13.3% |             |

#### > Highlights and Outlook

- > Municipal market remains competitive
- C&I business faces tough competition on contract renewals and new tenders impacting on margins but pipeline of opportunities remains good
- Net C&I and Municipal tender wins and organic growth but at lower margins
- Improving paper and cardboard volumes on the back of increasing demand for recyclable services
- Focus on asset efficiency and utilisation within all business units



2H10

1H10



23.3%

1H11

### Recover Recycle Reuse

## **Transpacific Cleanaway – Revenue Split**

| A\$m                        | 1H10   | 2H10   | FY 2010 | 1H11   |
|-----------------------------|--------|--------|---------|--------|
| Municipal Australia         | 85.7   | 88.6   | 174.3   | 93.3   |
| C&I + Other Australia       | 233.7  | 245.4  | 479.1   | 268.5  |
| Post Collection Australia   | 81.5   | 78.6   | 160.1   | 96.4   |
| TOTAL SOLID WASTE AUSTRALIA | 400.9  | 412.6  | 813.5   | 458.2  |
| Less Intercompany           | (14.4) | (32.0) | (46.4)  | (32.4) |
| NET SOLID WASTE             | 386.5  | 380.6  | 767.1   | 425.8  |

#### > Municipal revenues up 8.9% on pcp

- Long term contracts with relatively stable margins
- Competition on tenders is increasing (larger number of tendering parties)
- > Net wins on contracts with councils with marginal revenue growth

#### > C&I revenues up 14.9% on pcp

- Key contract wins in late FY10 kicked in for the full period but are lower margin contracts
- Net wins on C&I contracts with marginal revenue growth

#### > Post collection revenues up 18.3% on pcp

- Disposal tonnes up consistently in 1H FY11 over 1H FY10 and 2H FY10
- > Margins have reduced due to mix of waste and increases in levies which are passed on without margin (an increase of \$4m of levies reduces the revenue increase from 18.3% pcp to 13.4%)
- No land sales 1H FY11
- > Tullamarine rezoning application can proceed now that the EPA Community Health and Environment Report has been completed. Capping of the landfill is progressing to plan and completion is imminent



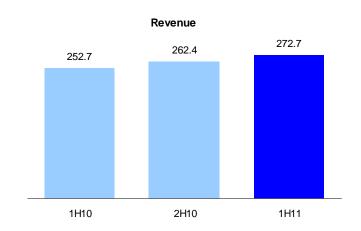


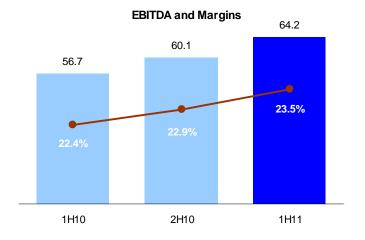
## Transpacific Industrials - Australia

| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 252.7 | 262.4 | 515.1  | 272.7 | 7.9%        |
| EBITDA        | 56.7  | 60.1  | 116.8  | 64.2  | 13.2%       |
| EBITDA margin | 22.4% | 22.9% | 22.7%  | 23.5% |             |
| EBIT          | 36.9  | 40.4  | 77.3   | 44.3  | 20.1%       |
| EBIT margin   | 14.6% | 15.4% | 15.0%  | 16.2% |             |

#### > Highlights and Outlook

- Portfolio of businesses comprises Industrial Services,
  Technical Services and Hydrocarbons
- Growth in EBITDA and EBIT across all three businesses from pcp
- Constant tightening of environmental standards that our customers are faced with offers new opportunities to Transpacific Industrials
- Focus on building our emergency response capability has paid off as we become recognised as industry leaders. Illustrated by jobs such as the West Atlas Drilling Rig and the Brisbane Floods (2H11)
- > Markets for base oil continues to grow particularly in the domestic markets









## **New Zealand**

| NZ\$m         | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 199.4 | 205.4 | 404.8  | 218.5 | 9.6%        |
| EBITDA        | 46.8  | 51.5  | 98.3   | 51.9  | 10.8%       |
| EBITDA margin | 23.5% | 25.1% | 24.3%  | 23.7% |             |
| EBIT          | 27.9  | 32.5  | 60.4   | 32.8  | 17.6%       |
| EBIT margin   | 14.0% | 15.8% | 14.9%  | 15.0% |             |

<sup>\*</sup> Prior periods adjusted for Transwaste Canterbury Limited accounting treatment to provide period to period comparisons

| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 160.5 | 162.2 | 322.7  | 170.6 | 6.3%        |
| EBITDA        | 37.7  | 40.6  | 78.3   | 40.6  | 7.7%        |
| EBITDA margin | 23.5% | 25.0% | 24.3%  | 23.8% |             |
| EBIT          | 22.4  | 25.7  | 48.1   | 25.6  | 14.3%       |
| EBIT margin   | 14.0% | 15.8% | 14.9%  | 15.0% |             |

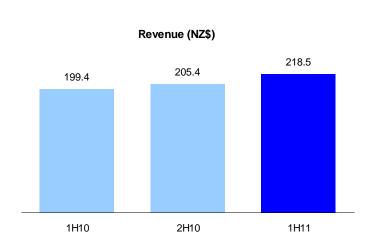
<sup>\*</sup> Prior periods adjusted for Transwaste Canterbury Limited accounting treatment to provide period to period comparisons

#### > Highlights and Outlook

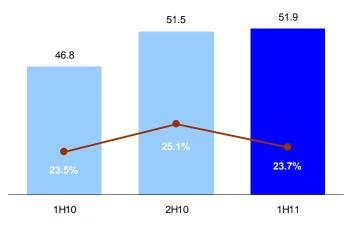
- Christchurch Earthquake and one off infrastructure project accounts for NZ \$5.2m revenue uplift
- > Improved commodity volumes and prices
- Competitive pressure is having some impact on margins in the Transpacific Waste Management business
- NZ economy remains flat but economic outlook is more positive for 1H FY12
- Underlying margins in NZ\$ are better than in A\$ for 1H FY11 due to impact of declining NZ\$

### Recover Recycle Reuse

www.transpacific.com.au



#### EBITDA and Margins (NZ\$)



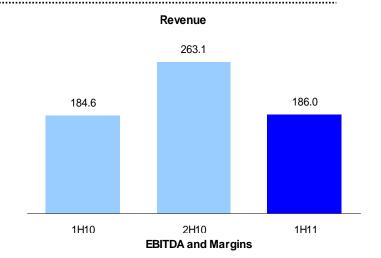


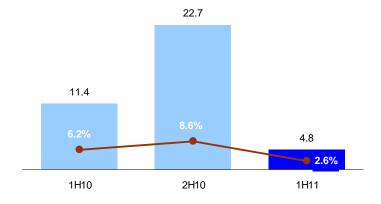
## **Commercial Vehicles and Manufacturing**

| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 184.6 | 263.1 | 447.7  | 186.0 | 0.8%        |
| EBITDA        | 11.4  | 22.7  | 34.1   | 4.8   | -57.9%      |
| EBITDA margin | 6.2%  | 8.6%  | 7.6%   | 2.6%  |             |
| EBIT          | 9.5   | 20.6  | 30.1   | 2.4   | -74.7%      |
| EBIT margin   | 5.1%  | 7.8%  | 6.7%   | 1.3%  |             |

### > Highlights and Outlook

- Increased vehicle sales driven by tax incentives in 2H FY10 artificially inflated the market
- Market for heavy duty vehicles is down around 10% on prior year (Source: Truck Industry Council). Increased competition in this smaller market is putting pressure on margins
- > Product mix including lower sales of buses in Australia and NZ along with high level of fixed costs saw lower EBITDA margin of 2.6% (pcp 6.2%)
- Market expected to remain difficult in 2H11 but is forecast to improve slightly during FY12
- > TPI asset utilisation programs have reduced internal demand for Manufacturing products









## **Transpacific Commodities**

|                   | 1H10    |                   |                    | 2H10    |                   |                    | 1H11    |                   |                    |
|-------------------|---------|-------------------|--------------------|---------|-------------------|--------------------|---------|-------------------|--------------------|
|                   | Tonnes  | Revenue<br>(A\$m) | Avg Price<br>(A\$) | Tonnes  | Revenue<br>(A\$m) | Avg Price<br>(A\$) | Tonnes  | Revenue<br>(A\$m) | Avg Price<br>(A\$) |
| Paper & Cardboard | 112,843 | 13.8              | 122.1              | 114,358 | 18.8              | 164.7              | 136,246 | 22.4              | 164.4              |
| Metals            | 19,333  | 4.8               | 247.4              | 21,668  | 6.5               | 299.5              | 18,258  | 4.5               | 246.0              |
| TOTAL REVENUE     |         | 18.6              |                    |         | 25.3              |                    |         | 26.9              |                    |

<sup>\*</sup> Commodities revenue is reported for Transpacific Cleanaway (Solid Australia) and Transpacific Waste Management (Solid NZ)

#### > Revenue from recyclable commodities up 44.6% pcp

- > 44.6% increase in commodity revenue to pcp was due to the recovery of commodity prices in 2H FY10. Paper and cardboard prices relatively unchanged on 2H FY10
- > Volumes up by 20.7% in Australia & NZ for paper and cardboard a reflection of increasing demand by customers for recyclable services
- > Metals volumes are down 5.6% on pcp as the construction and demolition sector continues to perform below expectations
- > Paper and cardboard prices strengthened in USD terms based on Chinese demand for recovered paper but the movement in the AUD offset the gains
- Metals prices vary from 2H FY10 to 1H FY11 due to the mix of ferrous and non-ferrous metal collected and sold

| Tonnes      | 1H10   | 2H10   | 1H11   |
|-------------|--------|--------|--------|
| Ferrous     | 4,168  | 4,261  | 11,616 |
| Non ferrous | 15,165 | 17,407 | 6,642  |
| TOTAL       | 19,333 | 21,668 | 18,258 |





## **Agenda**

- > Highlights
- > Update on Board and management changes
- > 1H FY11 Group Results
- > 1H FY11 Divisional Results
- > Outlook
- > APPENDIX



## **Outlook**

- Unchanged strong operational management team to build on the solid foundations of our core businesses
- Incremental growth in core waste management businesses should deliver growth in EBITDA on 1H FY11 subject to macro environment remaining stable
- Commercial Vehicle order book suggests improved EBITDA in 2H FY11 relative to 1H FY11
- Improved activity expected in Manufacturing, with margins remaining under pressure
- Continued focus on cash flow generation for application to debt
- With competition increasing and margins under pressure the executive team is to be focused on reduction of costs and increased efficiency



## **Update on Natural Disasters**

- > No impact on first half results
- > SEQ Floods
  - Small net negative impact in January/February due to disruptions to Brisbane Truck Centre (Commercial Vehicles) and Transpacific Resource Recovery (Transpacific Cleanaway recycling plant) operations
  - Some uplift in Transpacific Industrials Australia and increased volumes in the Transpacific Cleanaway business associated with clean up and recovery operations
- > Cyclone Yasi
  - > No significant impact on TPI
- > Victorian Floods
  - No significant impact on TPI
- > Christchurch Earthquake
  - > No significant impact to assets
  - > Trading impacts to be determined



## **Agenda**

- > Highlights
- > Update on Board and management changes
- > 1H FY11 Group Results
- > 1H FY11 Divisional Results
- > Outlook
- > APPENDIX
  - 1H FY11 Detailed Divisional Results
  - Deconsolidation of Transwaste Canterbury Limited
  - Non cash and significant items



## 1H FY11 Detailed Divisional Revenue

| A\$m                                     | 1H10  | 2H10    | FY10    | 1H11    | 1H10 v 1H11 |
|--|-------|---------|---------|---------|-------------|
| Revenue                                  |       |         |         |         |             |
| Transpacific Cleanaway                   | 386.5 | 380.6   | 767.1   | 425.8   | 10.2%       |
| Technical Services                       | 77.3  | 81.6    | 158.9   | 83.2    | 7.6%        |
| Industrial Services                      | 119.4 | 124.8   | 244.2   | 124.4   | 4.2%        |
| Hydrocarbons                             | 56.0  | 56.0    | 112.0   | 65.1    | 16.3%       |
| Total Transpacific Industrials Australia | 252.7 | 262.4   | 515.1   | 272.7   | 7.9%        |
| Transpacific Waste Management NZ         | 128.7 | 127.8   | 256.5   | 129.1   | 0.3%        |
| Industrials NZ                           | 38.4  | 40.7    | 79.1    | 41.5    | 8.1%        |
| Total NZ                                 | 167.1 | 168.5   | 335.6   | 170.6   | 2.1%        |
| Commercial Vehicles                      | 152.0 | 222.7   | 374.7   | 149.3   | -1.8%       |
| Manufacturing                            | 32.6  | 40.4    | 73.0    | 36.7    | 12.6%       |
| Total CV & Manufacturing                 | 184.6 | 263.1   | 447.7   | 186.0   | 0.8%        |
|  | 990.9 | 1,074.6 | 2,065.5 | 1,055.1 | 6.5%        |
| Other revenue                            | 3.7   | 2.2     | 5.9     | 4.8     | 29.7%       |
|  | 994.6 | 1,076.8 | 2,071.4 | 1,059.9 | 6.6%        |
| Other Income                             | 0.6   | 4.4     | 5.0     | 4.2     | 600.0%      |
| Total revenue & other income             | 995.2 | 1,081.2 | 2,076.4 | 1,064.1 | 6.9%        |

<sup>\* 1</sup>H & 2H FY10 results reflect reallocation to new operating structure but do not reflect deconsolidation of Transwaste Canterbury Limited



## 1H FY11 Detailed Divisional Earnings

| A\$m                                     | 1H10  | 2H10  | FY10  | 1H11  | 1H10 v 1H11 |
|--|-------|-------|-------|-------|-------------|
| EBITDA                                   |       |       |       |       |             |
| Transpacific Cleanaway                   | 90.1  | 96.4  | 186.5 | 99.1  | 10.0%       |
| Technical Services                       | 19.4  | 22.3  | 41.7  | 22.9  | 18.0%       |
| Industrial Services                      | 19.8  | 19.1  | 38.9  | 22.5  | 13.6%       |
| Hydrocarbons                             | 17.5  | 18.7  | 36.2  | 18.8  | 7.4%        |
| Total Transpacific Industrials Australia | 56.7  | 60.1  | 116.8 | 64.2  | 13.2%       |
| Transpacific Waste Management NZ         | 36.7  | 38.0  | 74.7  | 34.8  | -5.2%       |
| Industrials NZ                           | 5.0   | 5.6   | 10.6  | 5.8   | 16.0%       |
| Total NZ                                 | 41.7  | 43.6  | 85.3  | 40.6  | -2.6%       |
| Commercial Vehicles                      | 7.9   | 19.4  | 27.3  | 4.2   | -46.8%      |
| Manufacturing                            | 3.5   | 3.3   | 6.8   | 0.6   | -82.9%      |
| Total CV & Manufacturing                 | 11.4  | 22.7  | 34.1  | 4.8   | -57.9%      |
| Unassigned                               | 0.6   | -0.3  | 0.3   | 0.1   | -83.3%      |
| Operating EBITDA (excl assoc)            | 200.5 | 222.5 | 423.0 | 208.8 | 4.1%        |
| Share of Associates NPAT                 | 0.6   | 0.8   | 1.4   | 2.3   | 283.3%      |
| Reported EBITDA                          | 201.1 | 223.3 | 424.4 | 211.1 | 5.0%        |

<sup>\* 1</sup>H & 2H FY10 results reflect reallocation to new operating structure but do not reflect deconsolidation of Transwaste Canterbury Limited

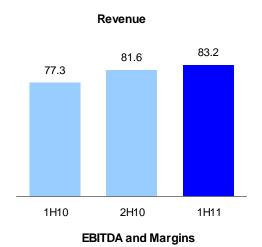


# Transpacific Industrials Australia – Technical Services

| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 77.3  | 81.6  | 158.9  | 83.2  | 7.6%        |
| EBITDA        | 19.4  | 22.3  | 41.7   | 22.9  | 18.0%       |
| EBITDA margin | 25.1% | 27.3% | 26.2%  | 27.5% |             |
| EBIT          | 15.0  | 17.8  | 32.8   | 18.1  | 20.7%       |
| EBIT margin   | 19.4% | 21.8% | 20.6%  | 21.8% |             |

#### > Highlights and Outlook

- > Retaining customers and market share is a priority
- Southern states manufacturing sectors remain subdued and we are well placed for when this turns around and volumes increase
- Improved treatment technologies are being evaluated and rolled out around waste treatment facilities
- > Focus is on recovering resources and reducing landfill from waste
- Regulatory bodies (EPA) are increasing enforcement and compliance standards for generators of waste. Transpacific Technical Services is in an excellent position to capitalise on this



22.9 22.3 27.5% 25.1% 27.5%





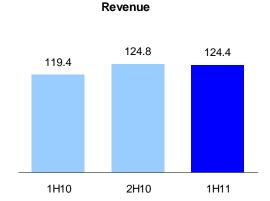
# Transpacific Industrials Australia – Industrial Services

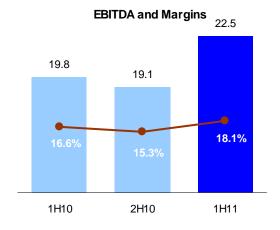
| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 119.4 | 124.8 | 244.2  | 124.4 | 4.2%        |
| EBITDA        | 19.8  | 19.1  | 38.9   | 22.5  | 13.6%       |
| EBITDA margin | 16.6% | 15.3% | 15.9%  | 18.1% |             |
| EBIT          | 7.8   | 7.2   | 15.0   | 10.9  | 39.7%       |
| EBIT margin   | 6.5%  | 5.8%  | 6.1%   | 8.8%  |             |

#### > Highlights and Outlook

- Competitive market has resulted in loss of two contracts over the period
- Emergency response capabilities have offset these losses (eg West Atlas Drilling Rig project and Brisbane floods recovery 2H FY11)
- Main driver for improved margins has been a focus on new and emerging markets such as LNG and petro-chemical
- Industrial customers continue to minimise non-critical spend
- Contract cycle in mining sector becoming more active
- > Better asset utilisation has been achieved through national pooling of divisions assets

### Recover Recycle Reuse







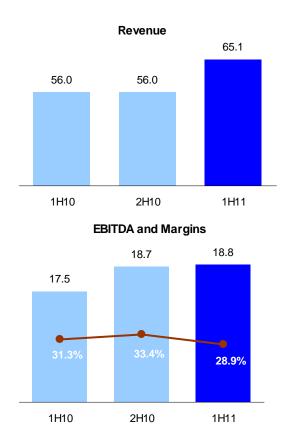
# Transpacific Industrials Australia – Hydrocarbons

| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 56.0  | 56.0  | 112.0  | 65.1  | 16.3%       |
| EBITDA        | 17.5  | 18.7  | 36.2   | 18.8  | 7.4%        |
| EBITDA margin | 31.3% | 33.4% | 32.3%  | 28.9% |             |
| EBIT          | 14.1  | 15.4  | 29.5   | 15.3  | 8.5%        |
| EBIT margin   | 25.2% | 27.5% | 26.3%  | 23.5% |             |

<sup>\*</sup>Revenue includes PSO revenue

#### > Highlights and Outlook

- > Collections of used lubricating oils are up
- Demand for burner fuel from major clientshigh across most states
- High demand has resulted in TPI volumes being supplemented by external sourced volumes at lower margins to meet customer needs
- > Refinery Base Oil performance continues to be strong. Initiatives underway to increase capacities
- Domestic oil prices remain steady despite strong AUD
- > Bitumen sales up YTD with margins impacted by heavy competition as project numbers are reduced due to wet weather



### Recover Recycle Reuse



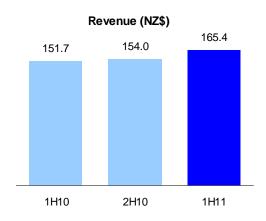


# New Zealand – Transpacific Waste Management (Solid Waste)

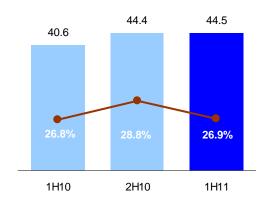
| NZD\$m        | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 151.7 | 154.0 | 305.7  | 165.4 | 9.0%        |
| EBITDA        | 40.6  | 44.4  | 85.0   | 44.5  | 9.5%        |
| EBITDA margin | 26.8% | 28.8% | 27.8%  | 26.9% |             |
| EBIT          | 25.5  | 29.4  | 54.9   | 29.2  | 14.5%       |
| EBIT margin   | 16.8% | 19.1% | 18.0%  | 17.7% |             |

#### > Highlights and Outlook

- Improved recycling revenues from increased market share and strong commodity prices partially offset by weak USD
- Short term one off uplift resulting from Canterbury Earthquake (NZ\$5.2m Revenue)
- Underlying business remains strong however significant price pressure due to ongoing economic downturn and increasingly competitive market. This is reflected in the tightening of margins
- Investing in infrastructure projects and business improvement initiatives to reduce costs



**EBITDA and Margins (NZ\$)** 







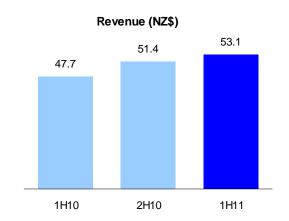
## New Zealand – Transpacific Industrials NZ

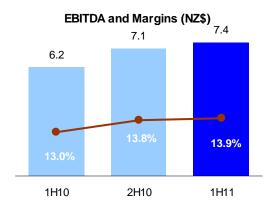
| NZ\$m         | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 47.7  | 51.4  | 99.1   | 53.1  | 11.3%       |
| EBITDA        | 6.2   | 7.1   | 13.3   | 7.4   | 19.4%       |
| EBITDA margin | 13.0% | 13.8% | 13.4%  | 13.9% |             |
| EBIT          | 2.4   | 3.1   | 5.5    | 3.6   | 50.0%       |
| EBIT margin   | 5.0%  | 6.0%  | 5.5%   | 6.8%  |             |

<sup>\*</sup> Prior periods adjusted for Transwaste Canterbury Limited accounting treatment to provide period to period comparisons

### > Highlights and Outlook

- Revenue gains include underlying growth in projects,
  Canterbury earthquake and improved tallow pricing
- The manufacturing sector is in decline in NZ and those that remain continue to defer non critical maintenance spend affecting the industrial services business
- > Market conditions are very difficult as manufacturing and relevant industry sectors remain subdued
- > Business initiatives include consolidation of sites and branches and a focus on asset pooling and utilisation
- Continual tightening of environmental standards by regulatory authorities will continue to provide opportunities as market conditions improve





### Recover Recycle Reuse



# Commercial Vehicles and Manufacturing – Commercial Vehicles Group

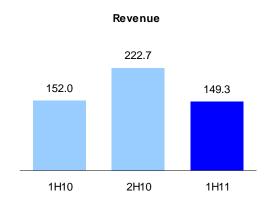
| A\$m          | 1H10  | 2H10  | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|-------|--------|-------|-------------|
| Revenue       | 152.0 | 222.7 | 374.7  | 149.3 | -1.8%       |
| EBITDA        | 7.9   | 19.4  | 27.3   | 4.2   | -46.8%      |
| EBITDA margin | 5.2%  | 8.7%  | 7.3%   | 2.8%  |             |
| EBIT          | 7.2   | 18.7  | 25.9   | 3.5   | -51.4%      |
| EBIT margin   | 4.7%  | 8.4%  | 6.9%   | 2.3%  |             |

### > Highlights and Outlook

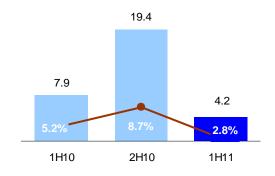
- Increased vehicle sales driven by tax incentives in 2H FY10 artificially inflated the market subsequently we have seen a reduction in market size in 1H FY11
- Inventory held at unfavourable FX rates impacted margins on WSTA products in 1H FY11
- > Bus volume down in Australia and NZ from 208 units in 1H FY10 to 65 units 1H FY11
- Overall market for heavy duty vehicles is forecast to be down around 10% on prior financial year
- Management focus on forward order book and dealer stocking levels
- Expansion of new product offerings are on track for launch 2H FY11 – Foton and Dennis Eagle

### Recover Recycle Reuse

www.transpacific.com.au



#### **EBITDA and Margins**



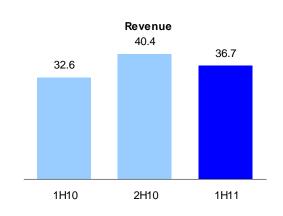


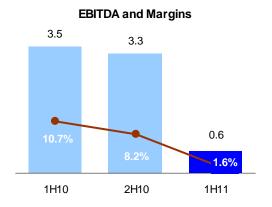
# Commercial Vehicles and Manufacturing – Manufacturing

| A\$m          | 1H10  | 2H10 | FY2010 | 1H11  | 1H10 v 1H11 |
|---------------|-------|------|--------|-------|-------------|
| Revenue       | 32.6  | 40.4 | 73.0   | 36.7  | 12.6%       |
| EBITDA        | 3.5   | 3.3  | 6.8    | 0.6   | -82.9%      |
| EBITDA margin | 10.7% | 8.2% | 9.3%   | 1.6%  |             |
| EBIT          | 2.3   | 1.9  | 4.2    | -1.1  | -147.8%     |
| EBIT margin   | 7.1%  | 4.7% | 5.8%   | -3.0% |             |

#### > Highlights and Outlook

- Manufacturing market for waste equipment is weaker due to customer asset utilisation programs including TPI in place to make better use of their existing asset base
- These market conditions have caused significant price reductions which have reduced margins with fixed plant costs and overheads remaining
- Sales mix towards plastic and steel bins has seen an increase in sales but at much lower margins than the sales mix of the pcp









# **Appendix – Deconsolidation of Transwaste Canterbury Limited (TCL)**

- Effective 1 July 2010, TCL (a 50% owned entity in New Zealand) has been deconsolidated from the Group
- The Group's 50% share in TCL has been reclassified as an Associate and accounted for using the equity method
- This change in accounting treatment does not impact the NPAT to ordinary equity holders
- Prior period results have not been adjusted for this change in accounting (with the exception of NZ comparisons on Slides 20, 32 & 33). The table of data on this slide has been included to provide an indication of "like for like" accounting treatment

Illustrative impact on Group 1H10 results had TCL been treated as an equity accounting investment for the comparative period:

|                                       | 1H10 as  | TCL        | 1H10     |
|---------------------------------------|----------|------------|----------|
| A\$m                                  | Reported | Adjustment | Adjusted |
|                                       |          |            |          |
| REVENUE                               | 994.6    | (6.6)      | 988.0    |
|                                       |          |            |          |
| Operating EBITDA                      | 200.5    | (4.0)      | 196.5    |
| Share of Associates NPAT              | 0.6      | 0.8        | 1.4      |
| Reported EBITDA                       | 201.1    | (3.2)      | 197.9    |
| Depreciation & Amortisation           | (81.9)   | 0.8        | (81.1)   |
| EBIT                                  | 119.2    | (2.4)      | 116.8    |
| Net Cash Interest                     | (77.9)   | 0.8        | (77.1)   |
| Non Cash Finance Costs                | (8.2)    |            | (8.2)    |
| Other Non-Cash and Significant Items  | 12.5     |            | 12.5     |
| Profit Before Tax                     | 45.6     | (1.6)      | 44.0     |
| Tax Expense                           | (14.8)   | 0.8        | (14.0)   |
| NPAT from ordinary operations         | 30.8     | (8.0)      | 30.0     |
|                                       |          |            |          |
| Attributable to:                      |          |            |          |
| Ordinary equity holders of the parent | 24.3     | 0.0        | 24.3     |
| Non Controlling Interest              | 0.7      | (0.8)      | (0.1)    |
| SPS security holders                  | 5.8      |            | 5.8      |
| -                                     | 30.8     | (0.8)      | 30.0     |
|                                       |          |            |          |





# **Appendix – Non Cash and Significant Items**

#### Non Cash & Significant Items

| A\$m                               | 1H10   | 2H10  | 1H11  |
|------------------------------------|--------|-------|-------|
| MTM of derivatives                 | 22.5   | (0.8) | 7.4   |
| MTM of warrants                    | (10.0) |       |       |
| Writeback of onerous contracts     |        |       | 2.1   |
| Gain on acquisition                |        | 1.0   |       |
| Impairment on customer contracts   |        |       | (1.5) |
| Non cash performance rights        |        | (0.3) | (2.2) |
| Other significant items            |        | (2.8) |       |
| Total Non-Cash & Significant Items | 12.5   | (2.9) | 5.8   |

#### Total Non-Cash Items & Significant Items

