

Annual General Meeting

25th October 2011 John Bird, Chief Executive Officer





FY11 Performance

Olam contract

Strategy

Strong Fundamentals





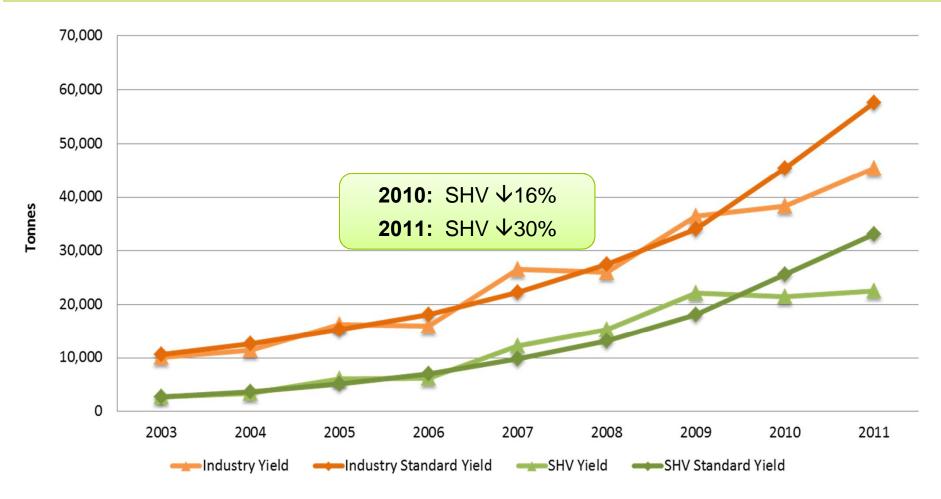
FY11 Performance



- NPAT \$17.7m including discount on acquisition of \$5.6m
- NPAT \$12.5m, excluding discount on acquisition and one-off costs related to food business
- EPS 33.7 cents per share (FY10: 43.3 cents per share)
- Final dividend of 3 cents resulting in fully franked full year dividend of 13 cents (FY11: 21 cents)
- FY11 crop below forecasts:
 - Trees recovering from drought years
 - Adverse climatic conditions during growing cycle
 - Heavy and frequent rainfall before and during harvest impacting on quality of almonds
 - Delay in processing and marketing of almonds
- Strong AUD and weaker than anticipated almond price impacts revenue

Reduced yields across industry





Standard Industry Yields . standard yield per acre applied by Almond Board of Australia to project annual industry crops



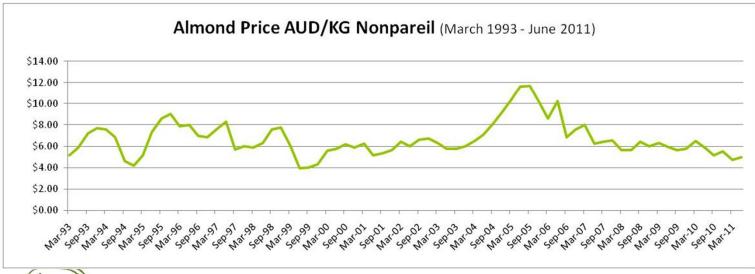


Almond price impacted by strong AUD















Financial & Operating Performance

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Olam Contract



In May 2011 we announced that Olam would not extend orchard management contract beyond the 2012 crop:

- Decision consistent with their strategy to manage their nuts businesses inhouse
- Initial three-year contract gave us time to expand our Company Orchards portfolio
- No impact FY12 earnings; part impact on FY13 earnings
- By 2013 we will see continued benefits of Company Orchards expansion







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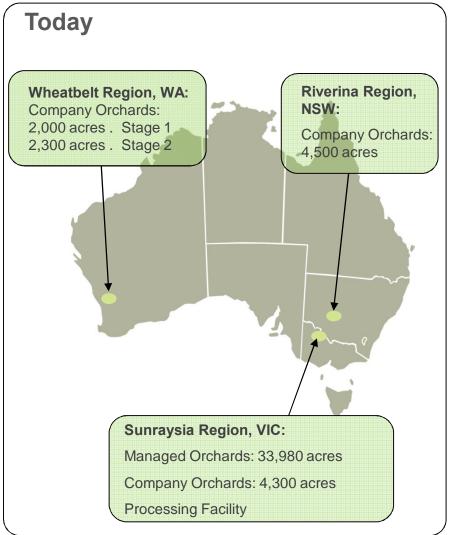
- Select Harvestsqstrategy is to increase orchards under management, broadening our access to the full almond value chain:
 - Expand Company Orchards through acquisition, long-lease or by establishing new orchards
 - Leverage our world-leading management capabilities, and expanding Company Orchards footprint, to secure managed services contracts



Strategy implementation



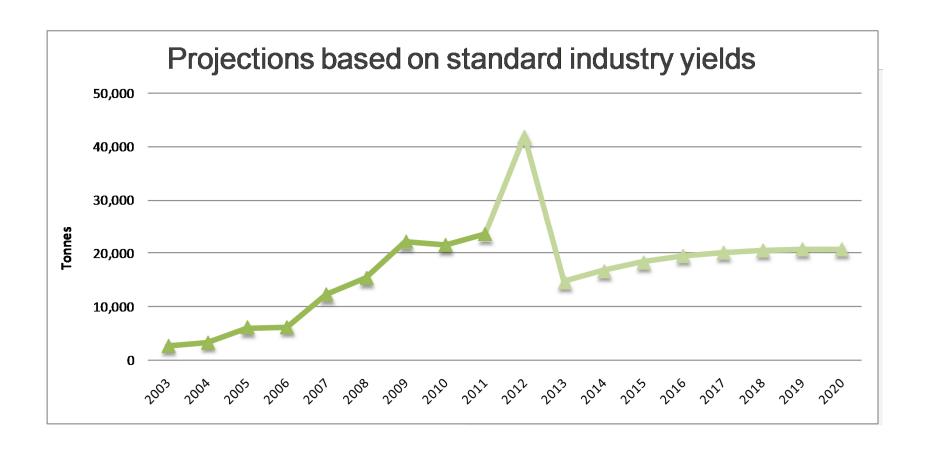






Crop profile





Standard Industry Yields . standard yield per acre applied by Almond Board of Australia to project annual industry crops







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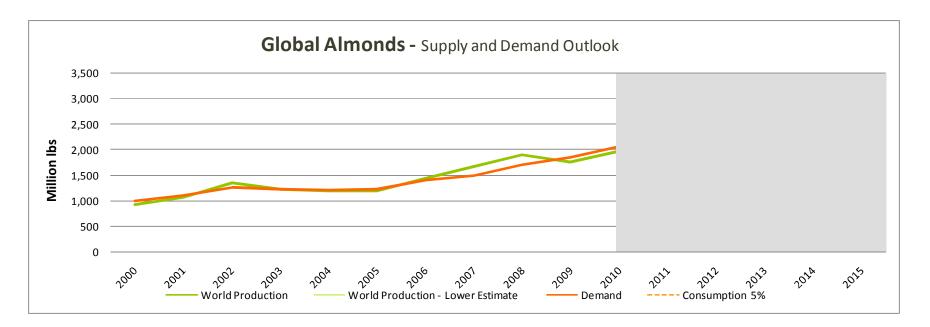




Global supply-demand outlook



- Global market worth an estimated US\$4.5 billion
- Supply and demand have grown at 8% CAGR over past decade
- Current demand growth trending above average growth rate; average supply growth cannot be maintained due to slow-down in recent planting activity
- Annual consumption has exceeded production over past two years



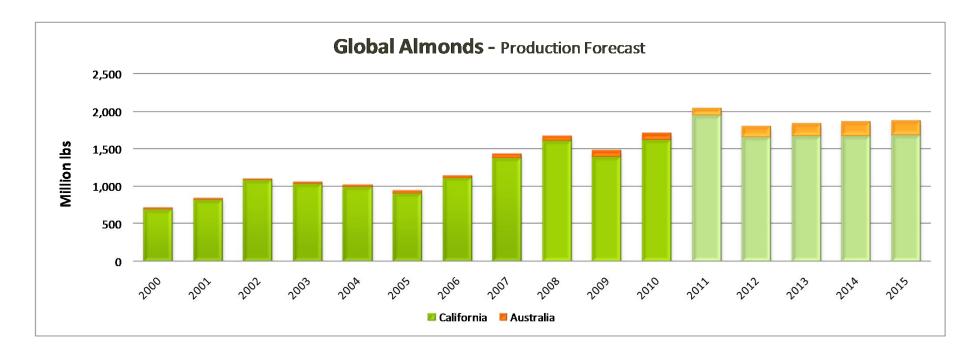




Supply expected to tighten



- US and Australian plantings have slowed since 2006
- Bulk of new plantings are reaching maturity with supply expected to plateau
- Select Harvests has continued to invest for growth to meet future demand

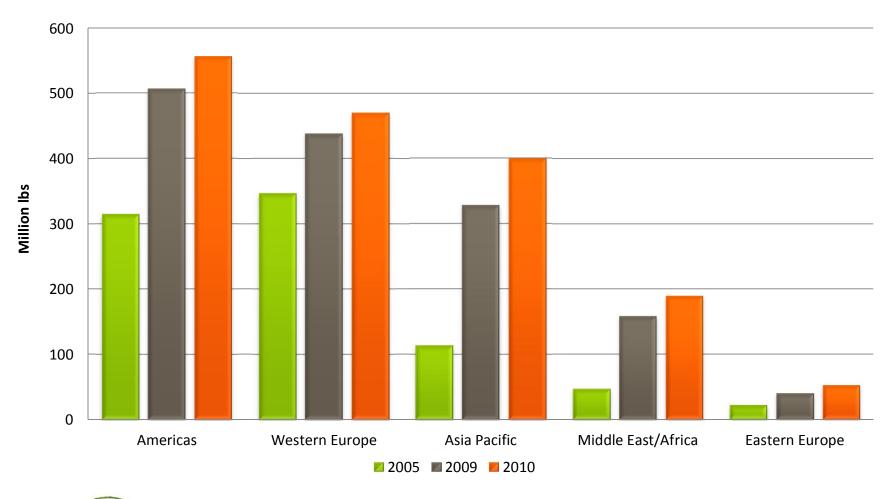






Growth across mature and emerging markets









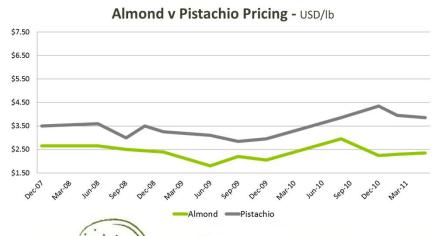
Almonds vs other nut categories



 Almonds are currently trading below other edible nut categories which have tighter supply scenarios













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Strong foundations



- Intellectual property and expertise across value chain
- Unique integrated business model
 - Enables us to control costs
 - Provides access to full almond value chain
- State of the art processing facility with capacity to meet industry demand
- Established routes to market
- Strong relationships with major buyers
- Well located to serve Asian markets, counter-seasonal timing
- Potential for strong cash generation from existing portfolio







Future revenue drivers



- Volume growth from existing orchards under management as they reach full maturity:
 - 17,600 acres under management excluding Olam
 - Potential to yield 23,000 tonnes at full maturity; strong cash generation
 - Continued investment in Company Orchards
- Expansion of Company Orchards portfolio where it makes sense to do so
- Farm services, processing and marketing contracts:
 - Leverage managed services capabilities
 - Utilise available processing capacity and marketing capabilities to meet industry demand





Outlook



FY12 performance expected to be better than FY11 based on %tandard+growing and harvesting conditions

- Flowering and pollination conditions supportive an improved crop set
- Cumulative effect of higher water allocations
- Expanded acreage and improved maturity profile of Company orchards
- Volume driven increase in processing and marketing fee income derived from Managed Orchards

Attractive Company Orchards maturity profile to coincide with tightening supply

Well positioned to benefit from tightening supply-demand fundamentals









