



Kathmandu – December Market Update

22 December 2011

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Agenda



- Overview of trading performance
- Growth strategy update
- Response to changing trading conditions
- Outlook and summary
- Questions



Overview of trading performance



Period	Total sales growth % (constant currency)	Same store sales growth % (constant currency)	Last year same store sales growth % (same period at constant currency)*
15 weeks to 13 November 2011	17.6%	9.2%	0.6%
20 weeks to 18 December 2011	10.6%	2.8%	4.4%

- Given recent sales performance and general discretionary retail trends, earnings for 1H FY12 will be less than NZ \$23.2m EBITDA achieved in 1H FY11.
- New Zealand same store sales growth higher than Australia YTD, and New Zealand market stronger to date in Xmas trading. UK same store sales continue to decrease.
- Substantial portion of period earnings still dependent upon trading to 31 January.
- Last year (and generally in past years) first half was one-third of full year EBITDA result.

Note 1H FY11 26 weeks same store sales growth at constant currency was 9.5%, and 1H FY10 same store sales growth at constant currency was 11.7%

Growth strategy update



- New store rollout: new stores profitable in a tough market, 5 new stores either already open or confirmed to date in FY12.
- Improve existing store network: successful relocations of Wellington, Chatswood (Sydney), Camberwell (Melbourne) completed.
 3 or 4 more planned in 2H FY12.
- Grow product offering: contribution of new lines helping to offset declines in mature and low growth products and categories.
- Summit Club: ongoing member growth in line with expectations.
- Online: sales performance YTD again ahead of expectations, and major enhancement project commenced.





New Camberwell (Melbourne) store

Response to changing trading conditions



- Additional promotional activity in place to stimulate incremental sales
- Reviewing balance of FY12 capital expenditure and on-going cost base
- Commenced UK review and restructure third party warehousing and store review
- New A\$110m bank facility in place until end of FY14 with improved flexibility and reduced costs

Outlook and summary



- Well positioned to cope with market challenges
- Growth strategies remain successful and business model strong
- Not immune to volatile and potentially extended decline in discretionary retail spend
- Full year profit growth still achievable

