



CALTEX AUSTRALIA LIMITED
ACN 004 201 307

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SYDNEY NSW 2000 AUSTRALIA

17 September 2012

Company Announcements Office
Australian Securities Exchange

CALTEX AUSTRALIA LIMITED
CALTEX PRESENTATION – INTERNATIONAL ROAD SHOW

Slides for presentations to be made by Mr Julian Segal (Managing Director & CEO) and Mr Simon Hepworth (Chief Financial Officer) as part of an international investor road show in the northern hemisphere commencing on 17 September 2012 (UK time) are attached for immediate release to the market.

Over the course of the road show, Mr Segal and Mr Hepworth will be making a number of presentations to investors and analysts. The presentations will be based on the material provided in the attached slides.



Peter Lim
Company Secretary

Contact number: (02) 9250 5562 / 0414 815 732

Attach.

CALTEX AUSTRALIA LIMITED
Non-Deal Roadshow

September 2012



Overview



-
- Caltex is
 - One integrated transport fuels company
 - Underpinned by comprehensive infrastructure
 - With a diverse set of customers spanning consumer, commercial and wholesale
 - And with significant growth opportunities close to its core

 - High confidence in the company's ability to continue to execute and deliver

 - Financially in control of Caltex's destiny

 - Key takeaways
 - Leading position in an attractive industry
 - Lower earnings and cash-flow volatility through reduced exposure to refining
 - Re-allocation of capital to growth
 - Clear growth pathway across products, infrastructure, channels, geographies
 - Over time, increasing balance sheet flexibility

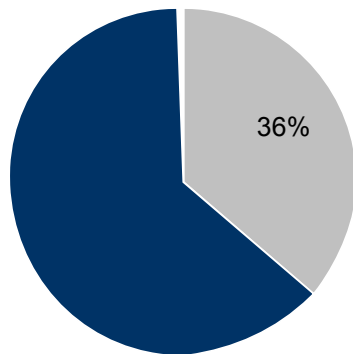
Caltex in context of the Australian market

Market share

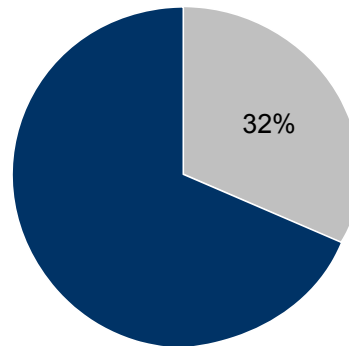


“Moving one third of Australia”

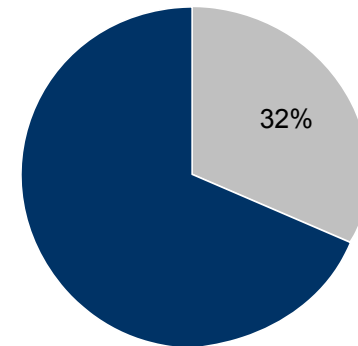
Petrol



Diesel



Jet



Note: Indicative 2011 share of volume.



Caltex's strategy is very clear



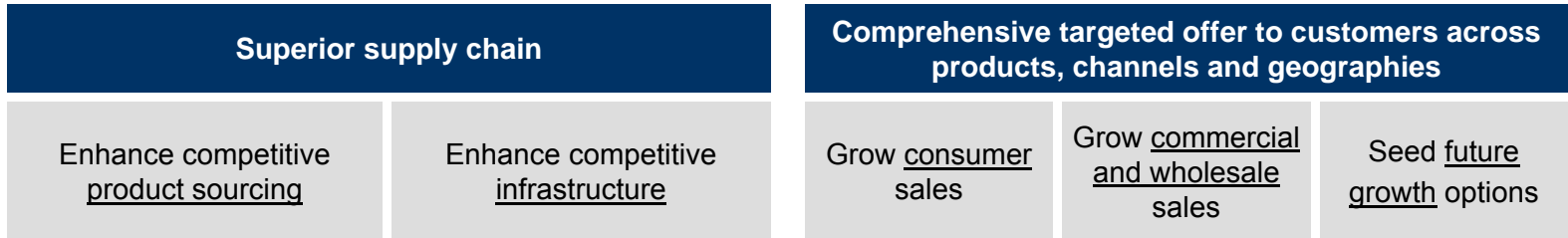
CALTEX'S VISION

Outright leader in transport fuels across Australia

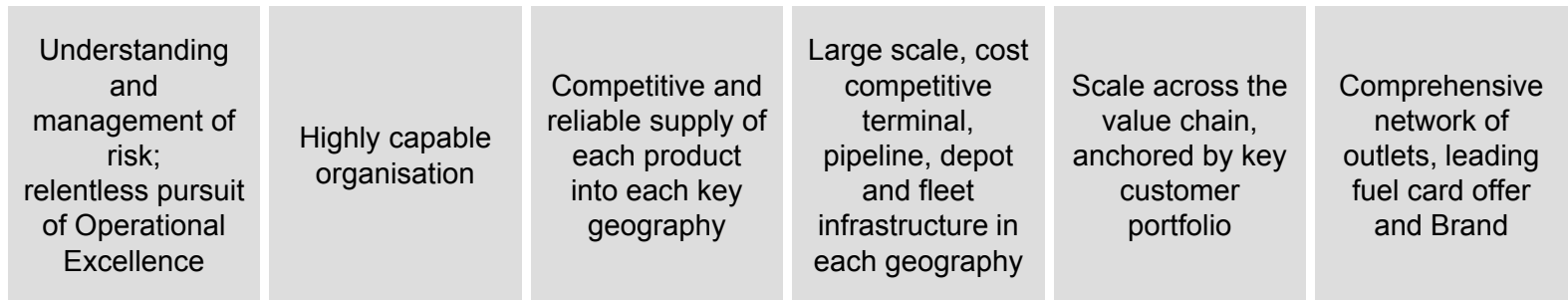
MEASURE OF SUCCESS

Safely and reliably deliver top quartile total shareholder returns

KEY STRATEGY PILLARS



KEY SOURCES OF COMPETITIVE ADVANTAGE



Caltex is continuing to optimise its business...



* Excludes sales under buy-sell arrangements

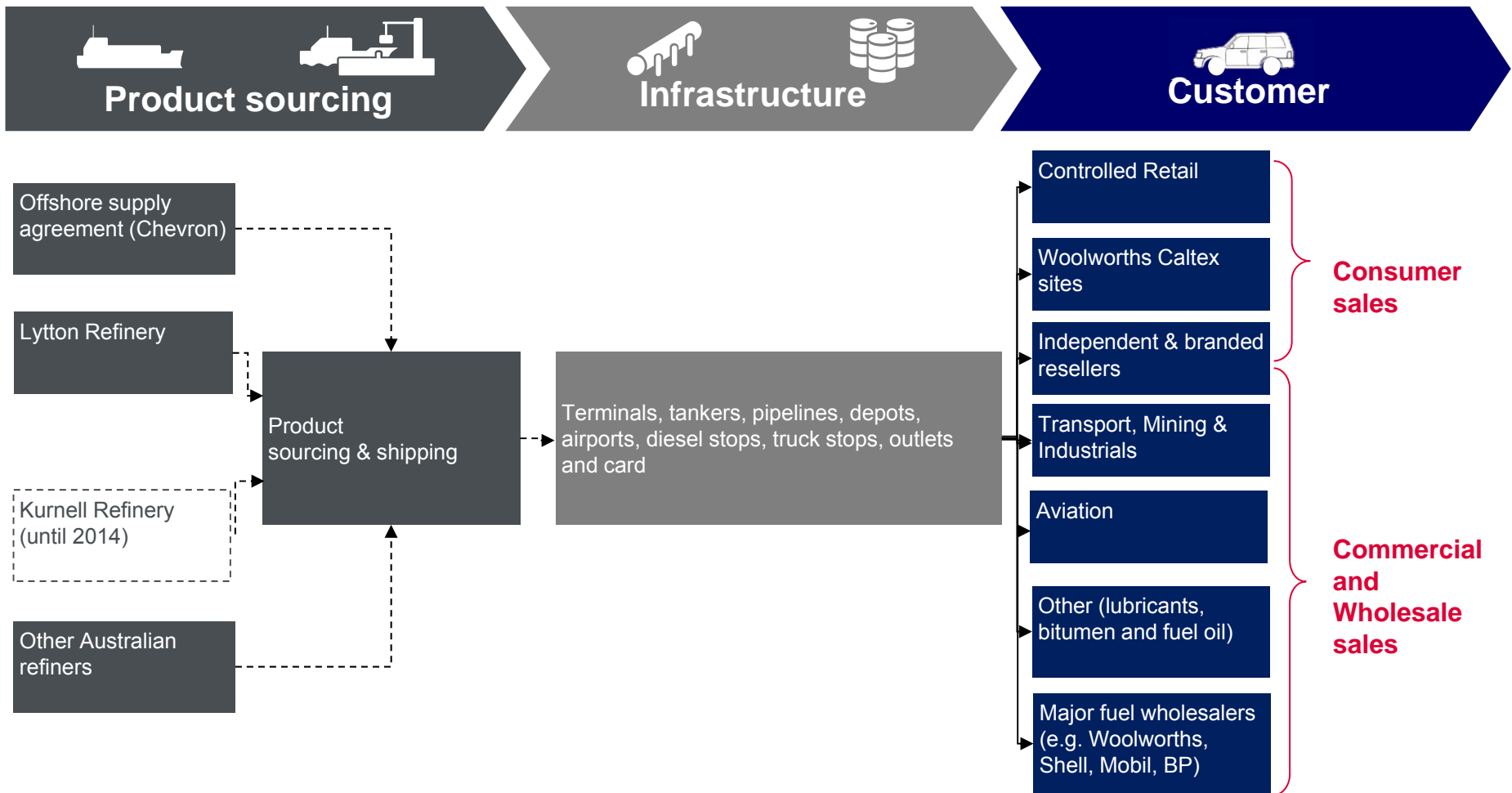
Our earnings growth will come from a diverse suite of opportunities across our core business



FIX	CLOSE	GROW
<ul style="list-style-type: none">• Lytton<ul style="list-style-type: none">- Pathway identified- Operational improvements- Targeted investments (business case being developed)	<ul style="list-style-type: none">• Kurnell closure (proposed)<ul style="list-style-type: none">- Planning is behind us- Targeting 2H2014 closure	<ul style="list-style-type: none">• Target high growth channels / geographies / products• Continue to build and leverage import infrastructure• Infrastructure supporting Resource Driven Growth• Infrastructure services to the sector (e.g. Kurnell terminal)• Accelerate network expansion• New to industry sites• Site upgrade programme• Targeted M&A fills network gaps• Targeted M&A to grow in adjacent businesses (e.g. Bailey's marine) and under-represented geographies (e.g. WA reseller)

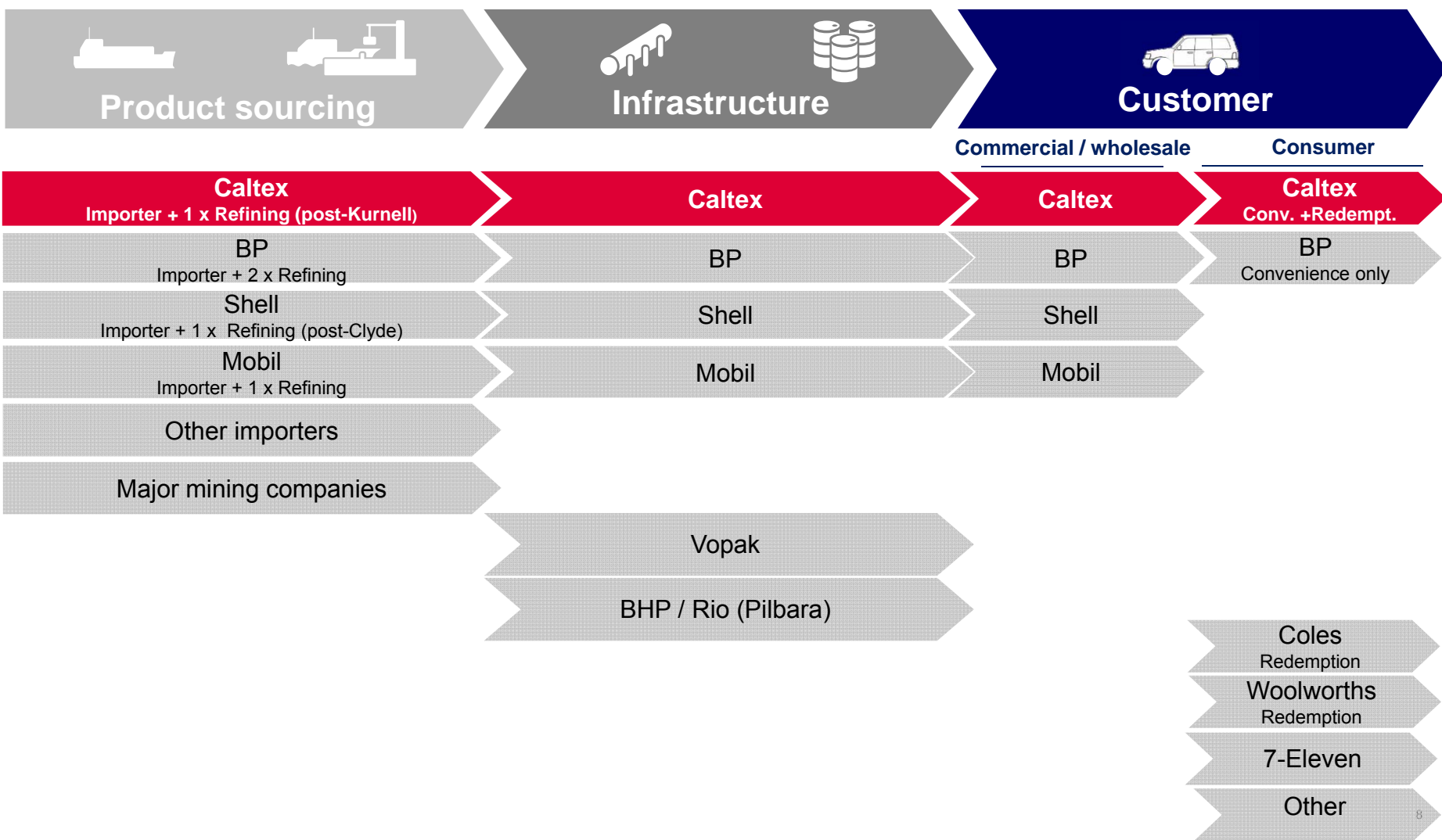
Caltex's value chain

Our competitive position continues to be optimised across the entire value chain



The competitive landscape

Caltex is one of two players integrated across the entire value chain



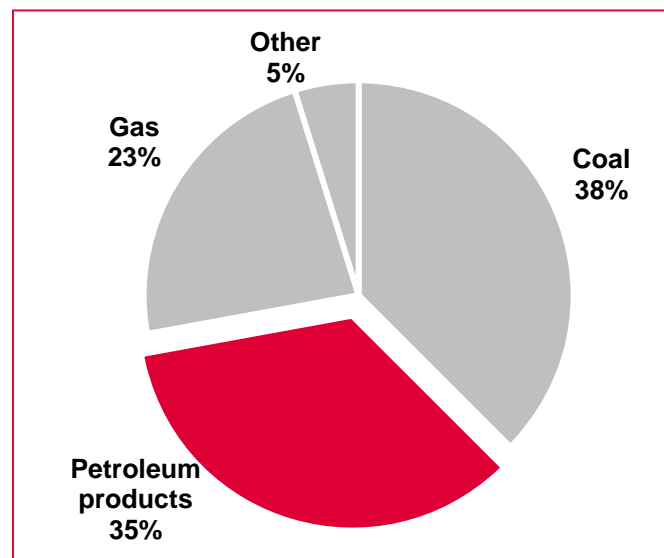
Australian transport fuels market

Market – by size



- The Australian petroleum products market is estimated to be 53 billion litres (by volume, in 2011), \$46 billion* by value
- This is small by world standards; ~1 mbpd versus 28mbpd for Asia Pacific⁽¹⁾ and 24mbpd for North America in 2011
- Petroleum products are essential to the Australian economy. These products represent ~35% of total energy consumed in Australia

Share of Australian energy consumption



SOURCE: ENERGY IN AUSTRALIA, 2012, BUREAU OF RESOURCES AND ENERGY ECONOMICS.

* Estimated value net of excise tax and GST.

(1) This covers about 20 countries and includes China, Japan, India and SE Asia.

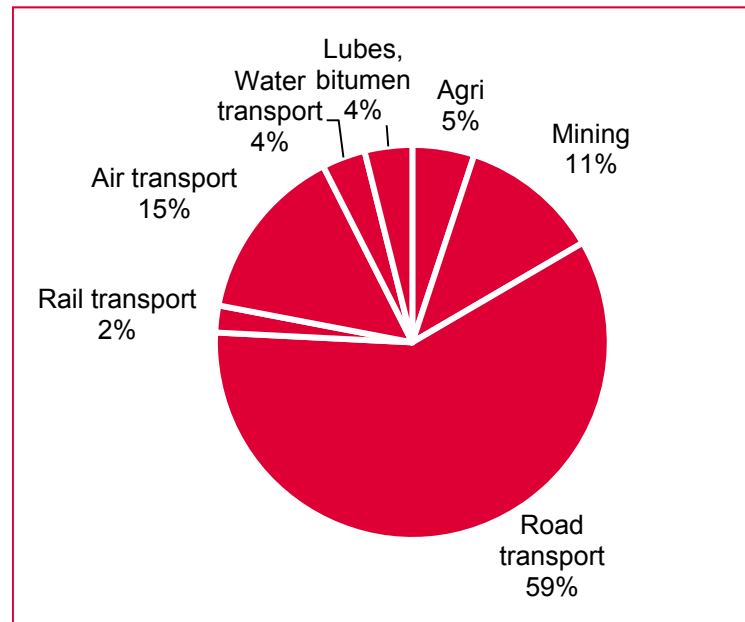
Australian transport fuels market

Market – by sector



- Consumption of transport fuels is spread across a broad variety of sectors, due to Australia's large land mass, dispersed population and limited alternative transport (e.g. rail, pipelines)

**Australian transport fuels comprise
~47 billion litres p.a.**

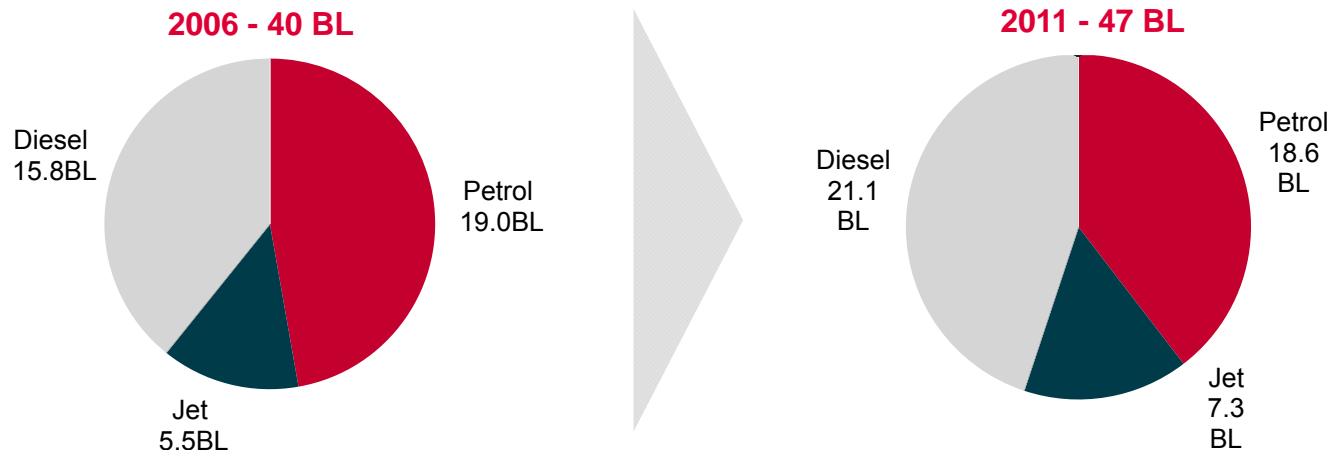


Australian transport fuels market

Market – by product



- The major products are diesel, petrol and jet
- The market continues to grow (~3.0% CAGR over last five years), with solid growth in diesel and jet fuel consumption more than offsetting the slow decline in total petrol
- The share of each product has changed over time. Diesel has grown to become the largest single product :
 - Diesel (~21.1 BL)
 - Petrol (~18.6 BL)
 - Jet (~7.3 BL)



Australian transport fuels market

Market segments – economic drivers



Product/segment	Macro drivers	Micro drivers
Petrol & retail diesel - consumer transport fuels	<ul style="list-style-type: none"> • Australian car fleet size, impacted by: <ul style="list-style-type: none"> - Population growth - New vehicle sales • Household income & consumer confidence • Business activity & employment 	<ul style="list-style-type: none"> • Consumer preferences – shift to diesel vehicles • Vehicle technology – fuel efficiency, uptake of hybrids and diesel vehicles • Consumer travel patterns (e.g. public transport) • Product availability at retail sites • High performance engines requiring high octane fuels • Regulation • Public transport
Diesel – heavy vehicle transport	<ul style="list-style-type: none"> • Australian GDP – freight transport linked to economic activity 	<ul style="list-style-type: none"> • Vehicle technology & fuel efficiency • Competes with electric rail • Regulation
Diesel – mining	<ul style="list-style-type: none"> • Volume of Australian resources production, impacted by: <ul style="list-style-type: none"> - Asian economic activity - Long term commodity prices - Mining investment - Australian cost competitiveness 	<ul style="list-style-type: none"> • Vehicle technology & fuel efficiency • Level of mining activity • Types of mines <ul style="list-style-type: none"> - Iron ore versus coal versus precious metals - Underground versus open cut
Jet – air transport	<ul style="list-style-type: none"> • Global & Australian GDP • Discretionary, price sensitive air travel • Business & consumer confidence 	<ul style="list-style-type: none"> • Aircraft technology & fuel efficiency • New entrants to Australian market • Airline refuelling patterns • Airport infrastructure and capacity

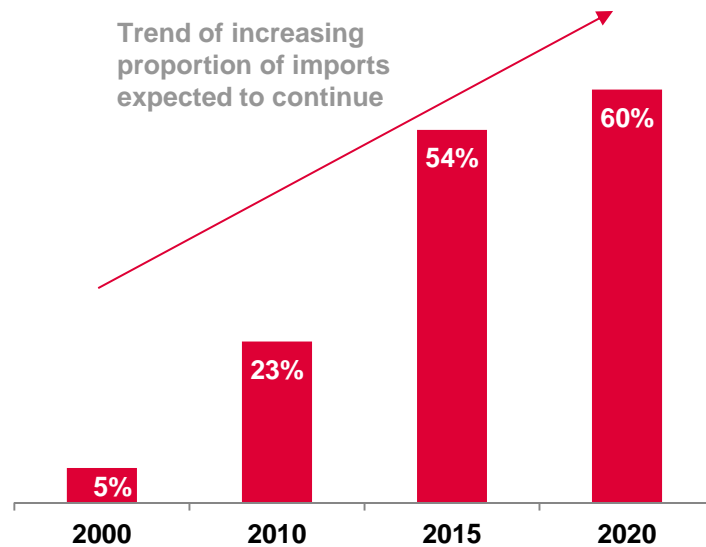
Australian transport fuels market

Key trends – “Supply shift from refining to importing”



Decline in domestic refining and increasing demand has driven increases in net imports of transport fuels

Australian imports of transport fuels (as % of total)



Year	2000	2010	2015	2020
Number of Australian refineries	8	7	5	5

Source: ABARE and Caltex forecasts

Impact on supply

Existing players' actions:

- Exxon Mobil closed the 78 kb/d Stanvac refinery (South Australia , 2003)
- Shell to close its 75 kb/d Clyde refinery in Sydney and convert to an import terminal (September 2012)
- Caltex proposed closure of Kurnell (2H2014)

Supply capability and infrastructure essential:

- Players with procurement capability and import infrastructure cost-effectively source and import transport fuel products
- Importing products is more economical and lower risk than expanding domestic refining capacity
- Regional petrol, diesel and jet available to meet expected demand

Australian transport fuels market

By product



Product	Market size Volume (est.) (2011)	Historic volume growth (2006-2011 5 year CAGR) (%)	Forecast volume growth (2011-2016 5 year CAGR) (%)
Diesel	21 BL	5.0% pa	4.5% pa
Petrol	19 BL	(0.5%) pa	(0.5)% pa
Jet	7 BL	4.5% pa	4.0% pa
Total transport fuels	47 BL	3.0% pa	3.0% pa

- Drivers by product:
 - Petrol flat to declining (0.0% - (1.0)%)
 - Regular unleaded (including E10) declining
 - Premium petrol (95/98 octane) growing
 - Diesel growing at ~4.5% p.a. (passenger fleet, shift to higher performance engines, resources sector)
 - Jet fuel growth at ~4.0% (international, domestic travel)
- Drivers by end customer:
 - Consumer drivers, petrol and diesel
 - Customer preferences
 - Increased high performance petrol and diesel engines – fuel efficiency and higher octane
 - Industry/commercial drivers (diesel)
 - Increased commercial transport (diesel) due to growth in economic activity
 - Manufacturer engine specification
 - Focus on fuel efficiency

Notes:

1. Estimated value net of excise tax and GST.

Source: Australian Petroleum Statistics, Caltex estimates.

Diesel

Product overview



Industry customer	Market size (2011) Volume (est.)	Historic volume growth (2006-2011 5 year CAGR) (%)	Forecast volume growth (2011-2016 5 year CAGR) (%)
Transport (non-consumer)	7 BL	3.0% pa	3.5% pa
Consumer	6 BL	8.0% pa	7.5% pa
Mining	4 BL	5.6% pa	5.0% pa
Agriculture	2 BL	-1.5% pa	2.5% pa
Industrial	2 BL	5.4% pa	2.0% pa
Total	21 BL	5.0% pa	4.5% pa

- Key drivers (net growing):
 - Transport industry growth
 - Continued vehicle fleet shift (e.g. diesel vehicle penetration increased from 10% in 2001 to around 30% now, expected to reach nearly 37% by 2020)
 - Resource sector growth (based on existing and risk-adjusted committed project volumes)
 - Focus on fuel efficiency (diesel engine technology has become increasingly fuel efficient)

Notes:

1. Estimated value net of excise tax and GST.

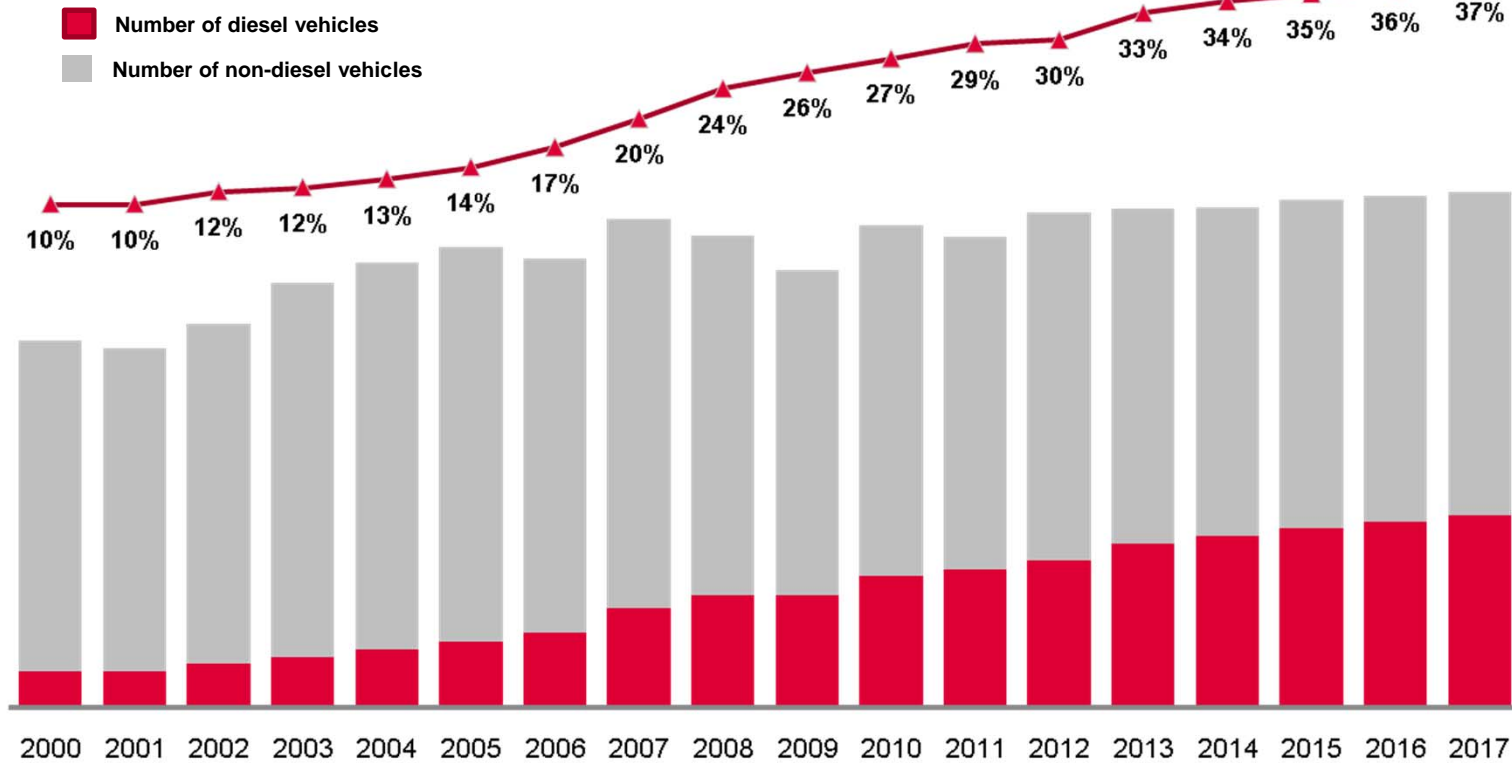
Source: Australian Petroleum Statistics, Caltex estimates.

Australian transport fuels market

Key trends (Product) – “Increasing penetration of diesel vehicles”



Total new vehicle sales (passenger and other) and share of diesel vehicles



Source: Caltex estimate.

Petrol

Product overview



Product	Market size volume (est.) (2011)	Historic volume growth (2006-2011 5 year CAGR) (%)	Forecast volume growth (2011-2016 5 year CAGR) (%)
ULP (including E10)	14 BL	(2.6%) pa	(1.5%) pa
Premium ULP	5 BL	8.7% pa	5.0% pa
Total petrol	19 BL	(0.5%) pa	(0.5)% pa

- Key demand drivers for petrol (net declining / flat):
 - Petrol substitution by diesel
 - New vehicle requirements for higher octane premium fuels
 - Regulatory impacts (e.g. introduction of E10 in NSW)
 - New technology (e.g. hybrid cars, increased fuel efficiency)

Notes:
 1. Estimated value net of excise tax and GST.
 Source: Australian Petroleum Statistics, Caltex estimates.

Jet fuel

Product overview



Product	Market size (2011) Volume (est.)	Historic volume growth (2006-2011 5 year CAGR) (%)	Forecast volume growth (2011-2016 5 year CAGR) (%)
Jet fuel	7 BL	4.5% pa	4.0% pa

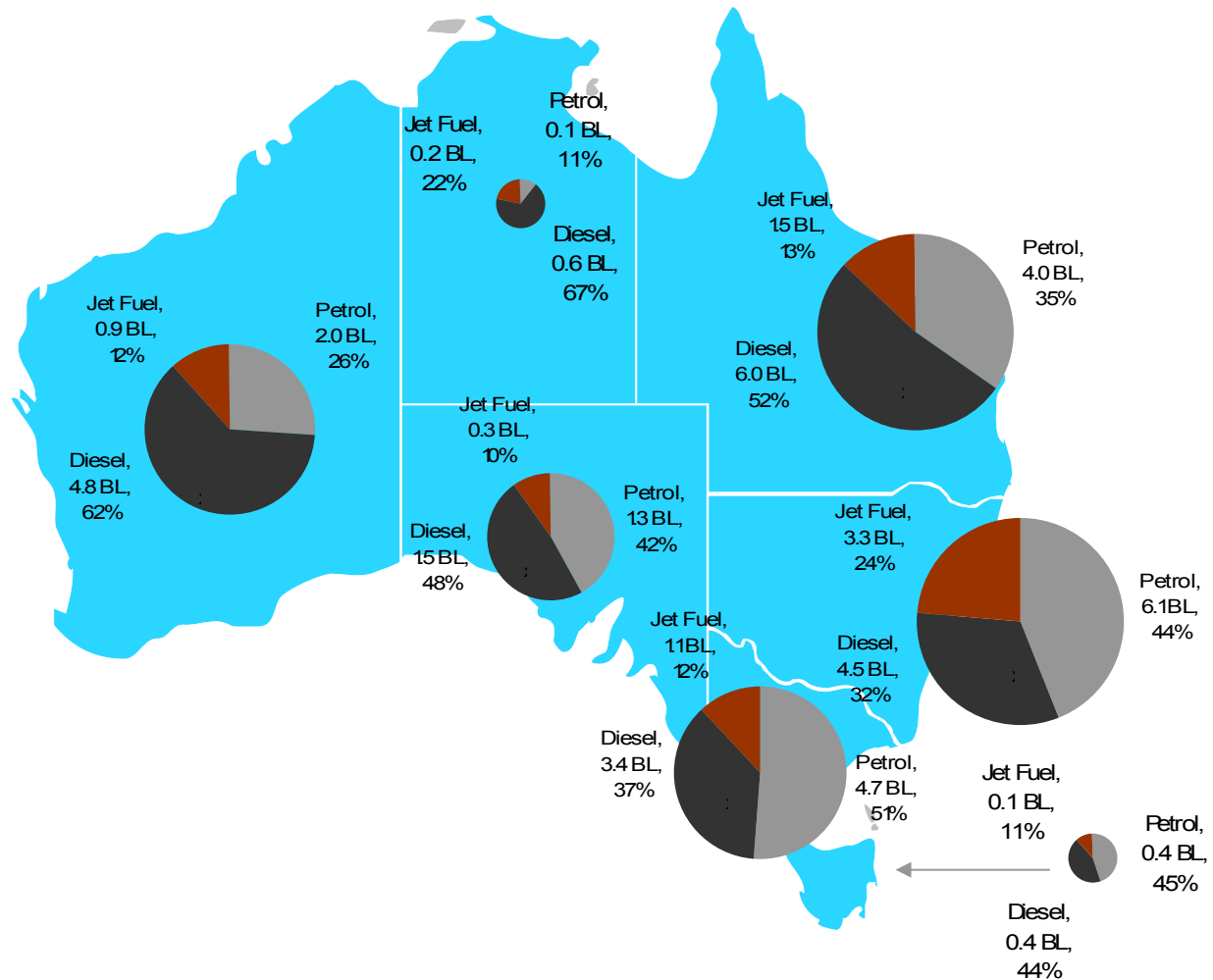
- Key drivers (growing) :
 - Sustained growth in passenger movements
 - Expansion of Chinese and Middle Eastern airlines
 - Longer haul flights (e.g. A380s) with fewer stops
 - Trend to minimising 'top-ups' at regional airports supporting growth in bigger airports

Notes:

1. Estimated value net of excise tax and GST.
Source: Australian Petroleum Statistics, Caltex estimates.

Geographies

Consumption by state



Source: Caltex estimates.

Australian transport fuels market

Structural characteristics



Individual players must be competitive in each segment of the value chain in which they operate

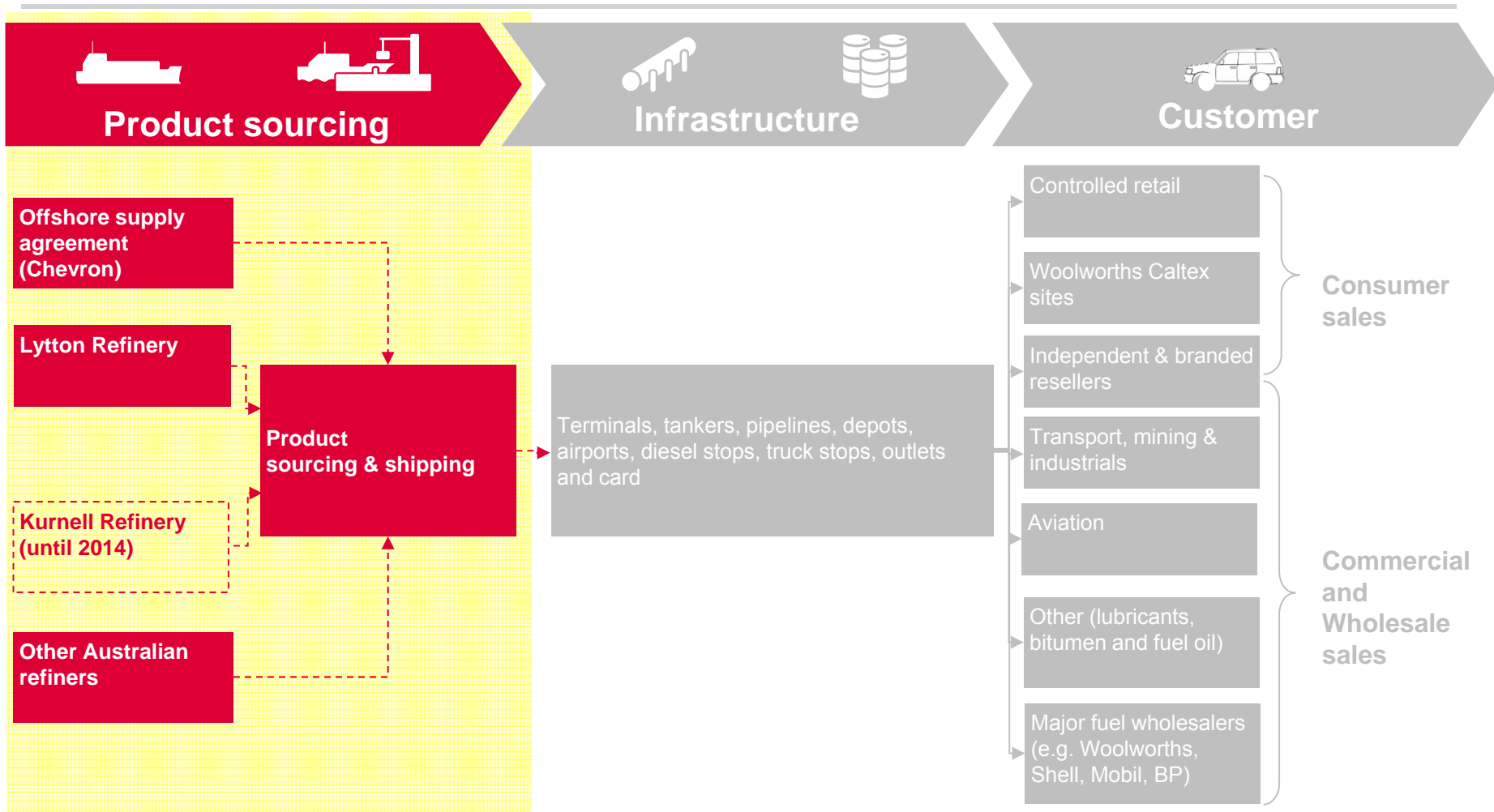
- **Supply**
 - Domestic refining capacity is decreasing
 - Finished product imports are therefore increasing (30% and growing)
 - Product import sourcing capability required
 - Domestic import infrastructure required
 - Reliability critical
- **Infrastructure**
 - Geographically dispersed pockets of demand
 - Lack of rail and Australia's large land mass means greater dependency on road transport infrastructure
 - Long lead-time & large capital commitment required for importation & distribution
 - Geographically isolated and small market versus Asia and other markets
 - Comprehensive, national infrastructure and investment in working capital required
- **Customers**
 - Serviced by established players that represent ~90%+ of market channels (not the same players in each channel)
 - Retail fuel site rationalisation from ~8,000 to ~6,400 sites over the last 10 years
 - Competition (entry of major supermarket retailers)
 - Environmental regulation

SUPPLY



Supply

Competitive product sourcing is a critical element of Caltex's value chain



Rationale for Proposed Kurnell Closure

Twelve month detailed review culminated in 26 July Supply Chain Restructure announcement



- Kurnell refinery has been losing money (expected to continue)
- Kurnell is at a competitive disadvantage compared to regional pacesetter refineries
 - Shipping constraints
 - Yield of high value products, particularly premium petrol
- Comprehensive review around Kurnell, all options exhausted
- Proposed closure in approximately two years time (2H 2014)
- Net cash cost of closure to be broadly offset by one-off and recurring cash benefits
- There is sufficient product supply in the region to replace Kurnell production and meet Caltex's forecast growth. Accessing supply is underpinned by a long term product supply agreement with Chevron

Supply chain

Reliable, secure supply from three sources



- 1 Chevron Product Supply Agreement (PSA) and Marine Services Agreement (MSA)
- 2 Lytton refinery production
- 3 Other domestic suppliers (Buy-Sell)

Chevron supply and shipping agreements



The product procurement and supply arrangements with Chevron underpin competitive product sourcing

Provides security of product volumes	<ul style="list-style-type: none">• Caltex's security of supply will be underpinned by a long term arrangement with Chevron to source and procure all of Caltex's 'out of country' product requirements (petrol, diesel and jet)
Competitive supply price	<ul style="list-style-type: none">• Under the arm's length arrangement, Chevron will procure and supply to Caltex imported product at market-based prices
Long term secure supply	<ul style="list-style-type: none">• The arrangement is evergreen
Caltex retains flexibility and optionality	<ul style="list-style-type: none">• Caltex retains flexibility to determine how much product will be sourced locally (e.g. under existing buy/sell arrangements with other local refiners) and how much it will source "out of country" via Chevron

INFRASTRUCTURE


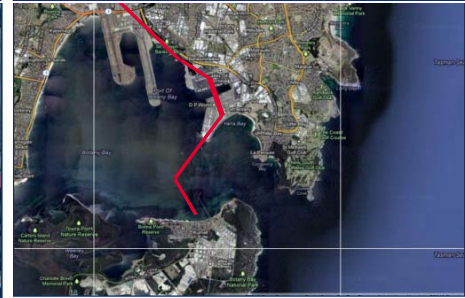








CALTEX
Caltex Australia



Caltex has both a national and a comprehensive infrastructure footprint

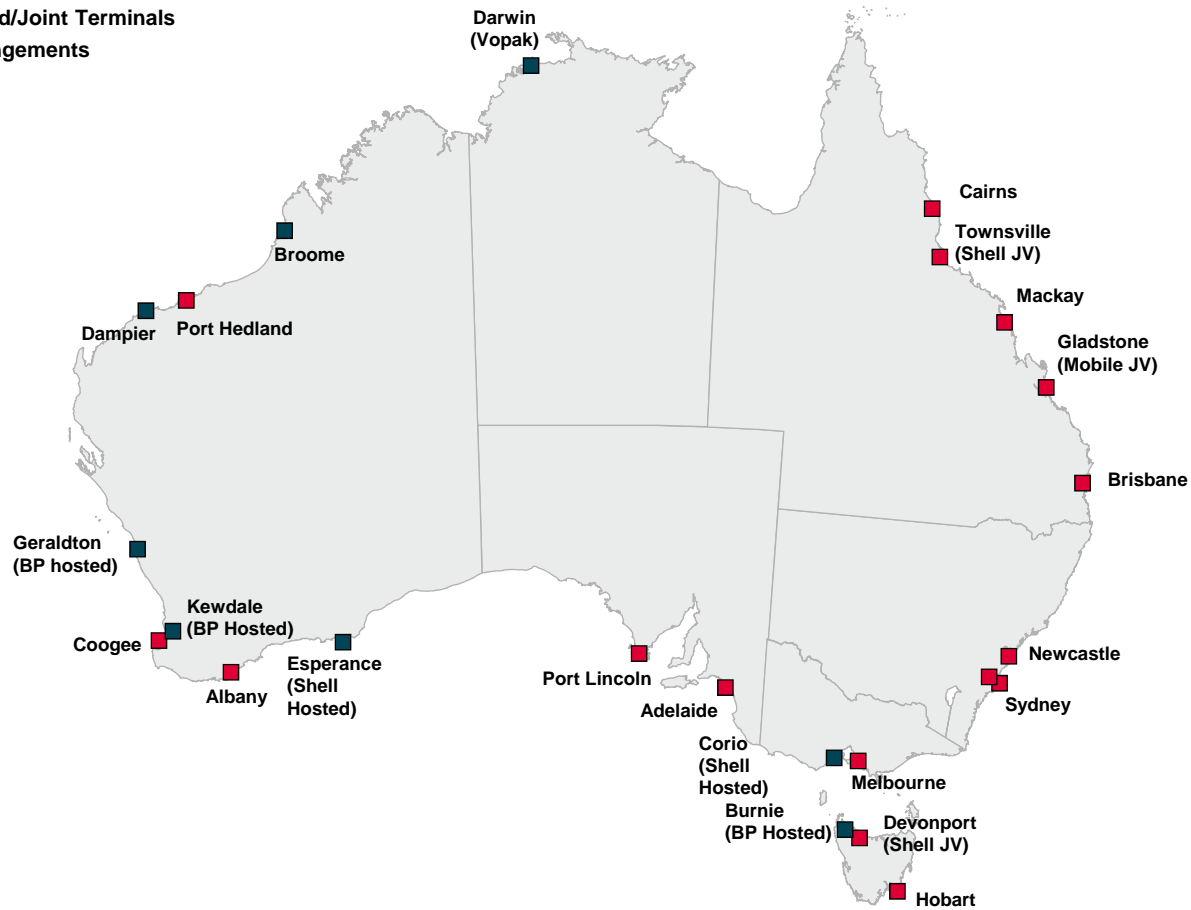


<p>Terminals</p>	<p>Pipelines</p>	<p>Depots</p>	<p>Airport depot and refuelling</p>
<p>One of three players with national terminal coverage (24 locations)</p>	<p>Five major pipelines in Sydney, Newcastle and Brisbane basins</p>	<p>Industry-leading network of 89 CAL owned/leased depots</p>	<p>Membership at seven major east coast airports (JUHI)</p>
			
<p>Site network (incl. WOW)</p>	<p>Marine Refuelling Network</p>	<p>Barges</p>	<p>StarCard</p>
<p>=#1 position with ~2,000 service stations and diesel/truck stops</p>	<p>Emerging position established with acquisition of Baileys</p>	<p>Barges in key locations (Sydney, Brisbane)</p>	<p>#1 position with 40% of cards on issue</p>
			

One of three players with national import terminal coverage (24 locations)...



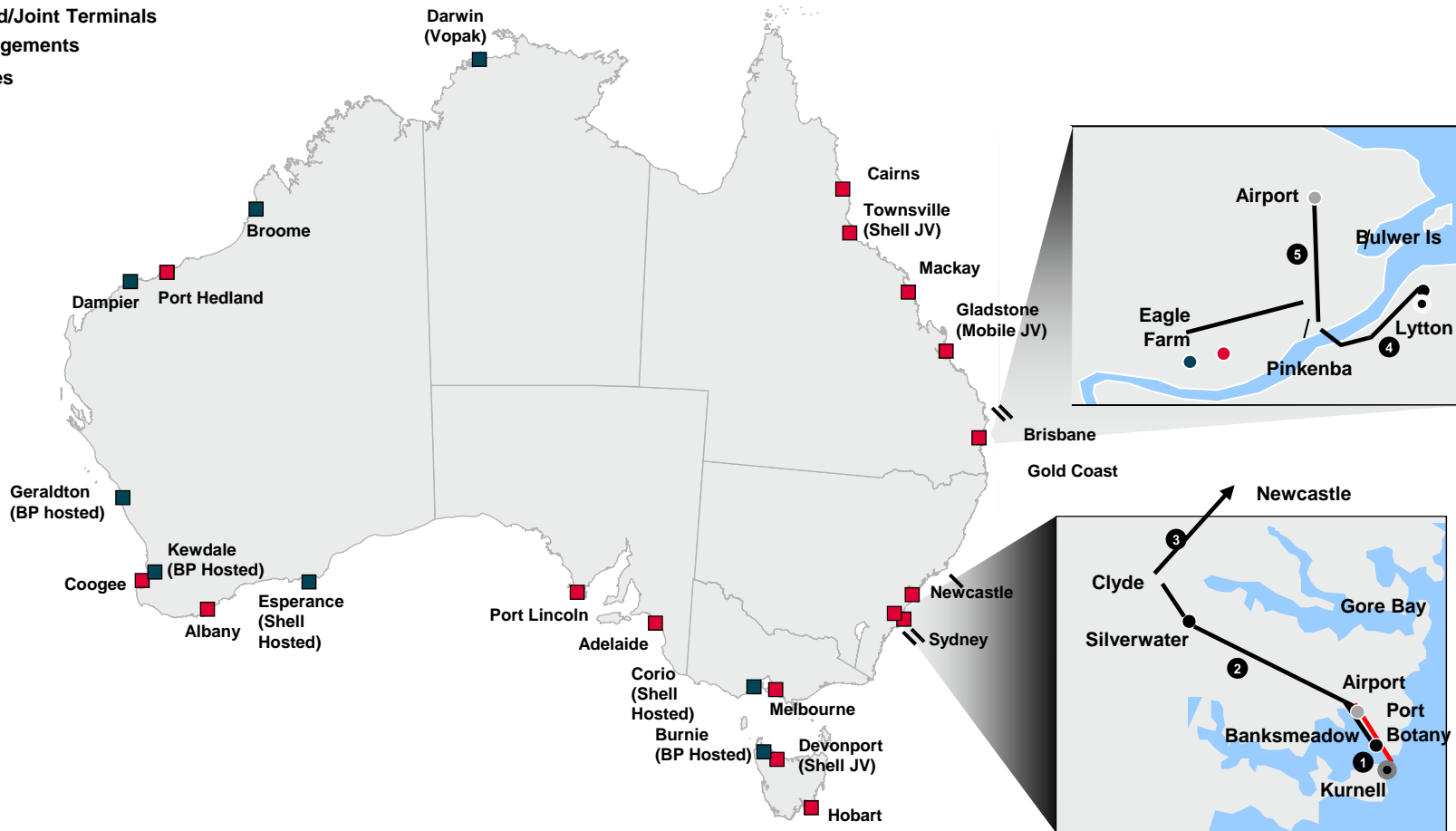
- Owned/Leased/Joint Terminals
- Hosting Arrangements



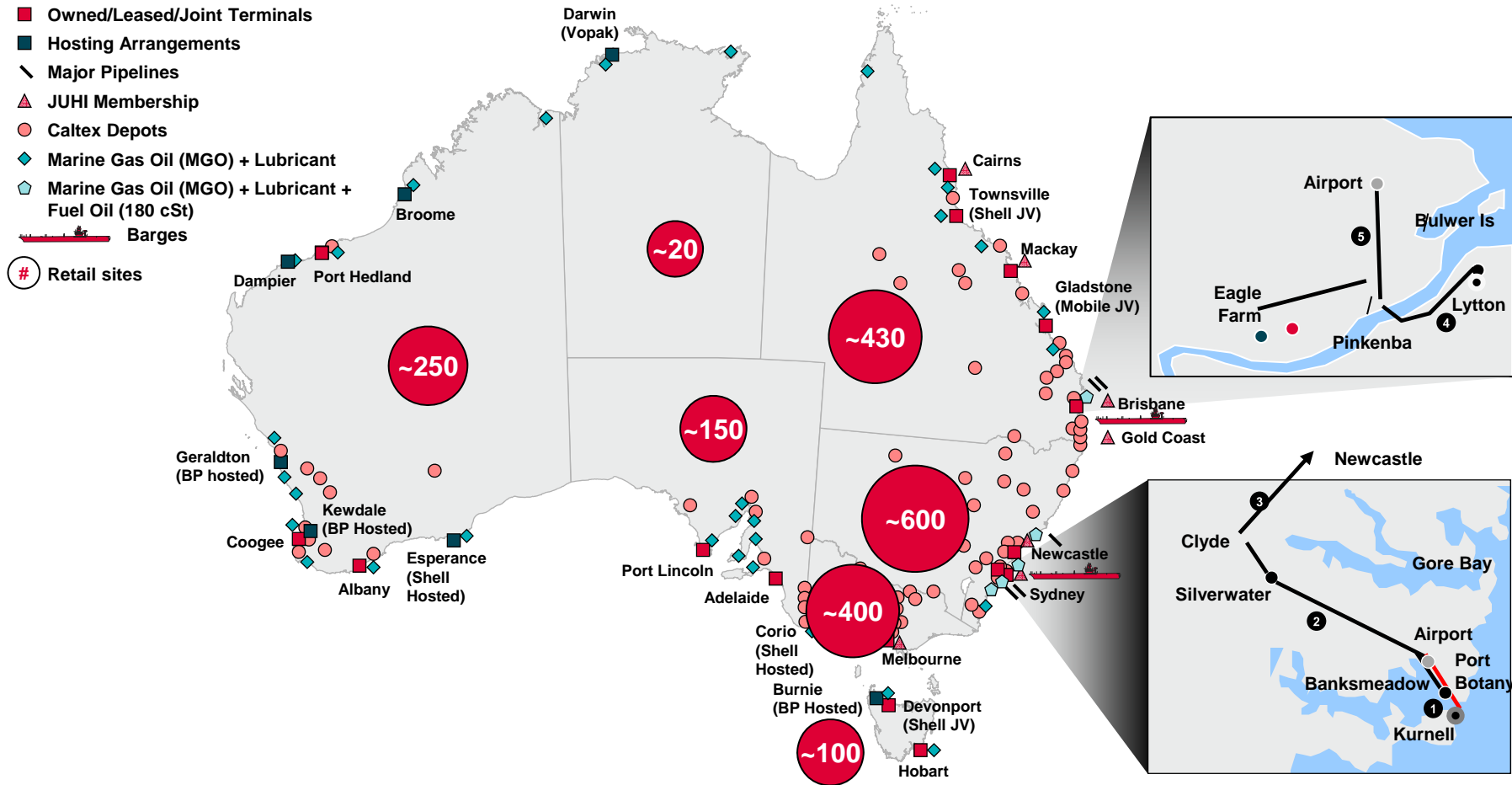
...with pipelines and barge operations in Sydney, Newcastle and Brisbane basins...



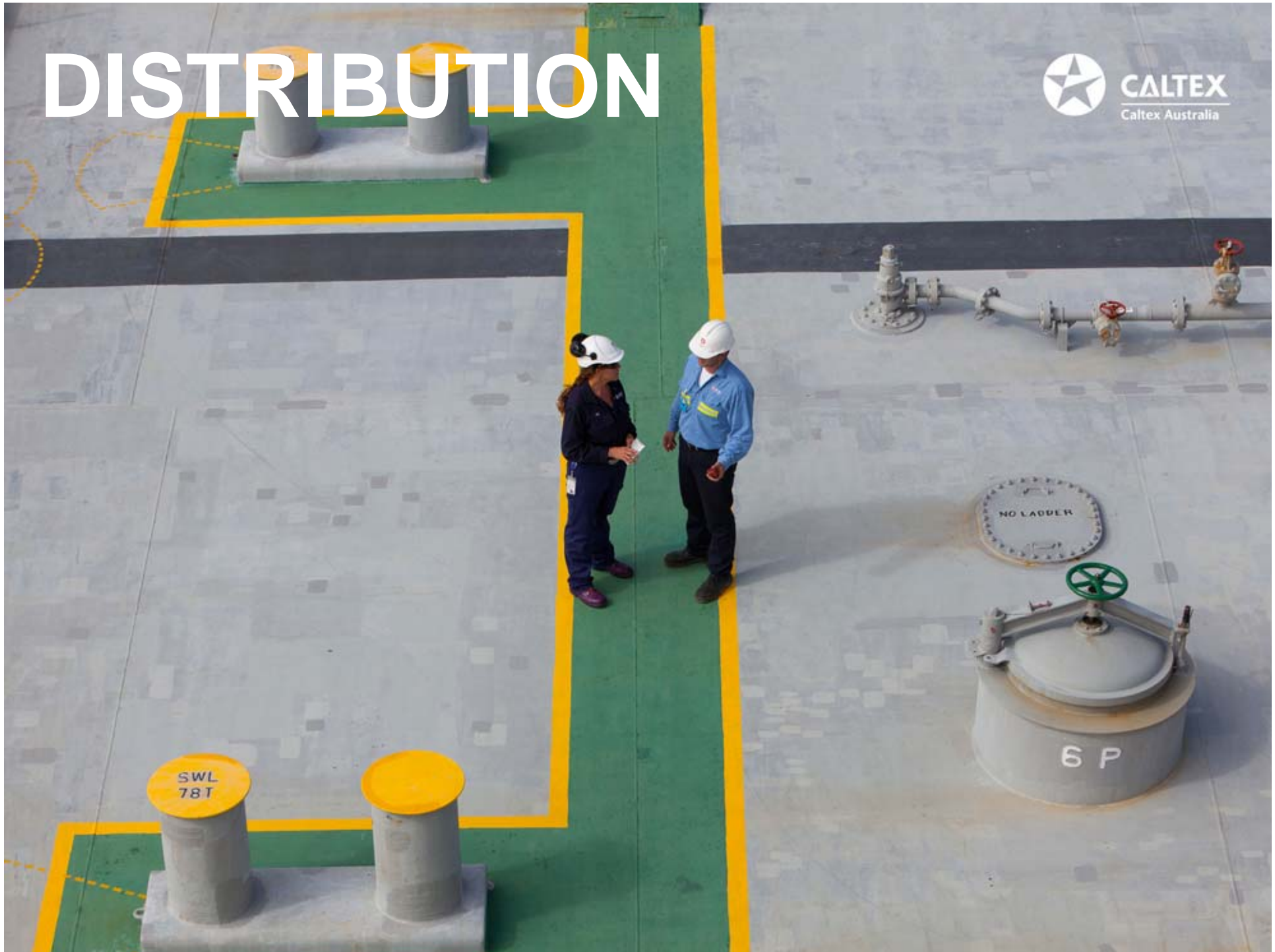
- Owned/Leased/Joint Terminals
- Hosting Arrangements
- ↘ Major Pipelines



...a #1 network with ~2,000 service stations and diesel/truck stops, as well as a comprehensive marine refuelling network



DISTRIBUTION

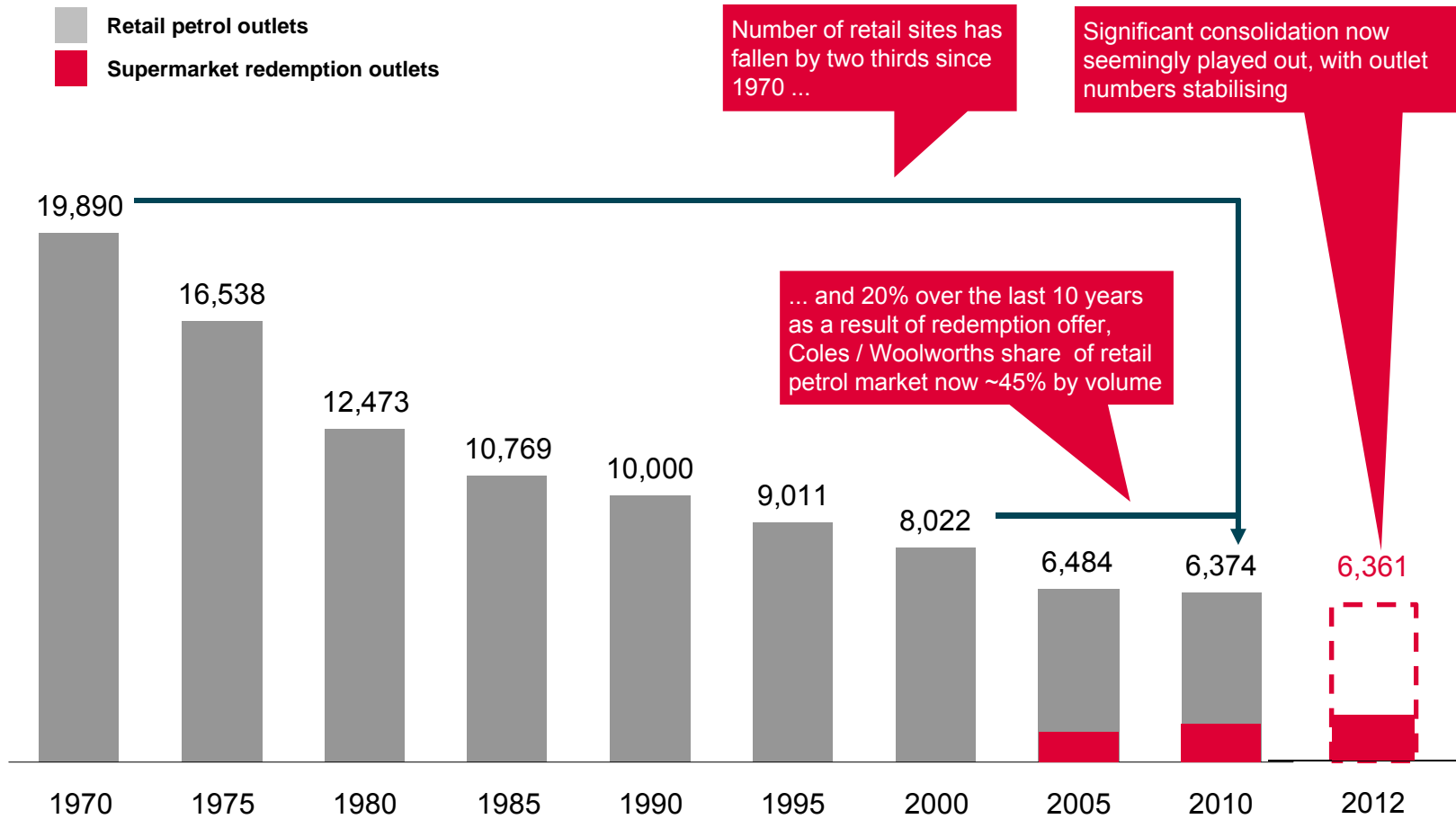


Caltex supplies customers via multiple channels

	Consumer segment	Commercial & Wholesale segment			
		<i>Small</i>	<i>Large</i>	<i>Specialty</i>	<i>Major wholesale</i>
Key products:	<ul style="list-style-type: none"> • ULP/E10 • Premium petrol and premium diesel • Non-fuel income 	<ul style="list-style-type: none"> • Diesel • Lubricants 	<ul style="list-style-type: none"> • Jet A1 • Bitumen 	<ul style="list-style-type: none"> • ULP/E10 • Premium petrol/diesel 	
Drivers/trends:	<ul style="list-style-type: none"> • Strong growth in premium fuels and solid convenience growth 	<ul style="list-style-type: none"> • Strong growth in resource sectors • Solid growth in transport and primary producer 			
Main competitors:	<ul style="list-style-type: none"> • Woolworths • Coles • BP • 7-11 	<ul style="list-style-type: none"> • BP • Shell • Mobil 			
Channel to market	Consumer (Retail)	Reseller <i>Owned/independent distributors</i>	Direct businesses <i>Aviation, Marine O&G, Commercial, Mining, Auto, Bitumen, Other Specs</i>		Woolworths Supply Agreement

Caltex's Consumer business

Outlet rationalisation and supermarket entry



Caltex's Consumer business strategy is to target the large and growing "convenience" and "redemption" segments



Caltex Consumer business is focussed on serving two attractive customer segments

	Convenience retail sites	Corner/Rural service stations	Volume pumpers (no redemption)	Redemption sites
Site type:				
Key competitors:				
Target customer:	<ul style="list-style-type: none"> • "One stop" convenience shopper • Driven by premium fuels and convenience 	<ul style="list-style-type: none"> • Motorist with fuel focus • Driven by location appeal 	<ul style="list-style-type: none"> • Motorist with fuel focus • Discount or value driven 	<ul style="list-style-type: none"> • Motorist with fuel focus • Redemption and discount driven
Number of CAL branded sites:	<ul style="list-style-type: none"> • ~250 Retail sites 	<ul style="list-style-type: none"> • ~200 Retail "Tier 3" franchised sites • ~600 Reseller sites 	<ul style="list-style-type: none"> • ~180 "Retail Owned Retail Operated"* sites 	<ul style="list-style-type: none"> • ~130 Retail sites • ~500 Woolworths Supply

Major Commercial & Wholesale customers across a range of sectors, with a range of delivery methods...



Sectors

Aviation



Mining



Marine / Oil & gas



Commercial



Delivery methods

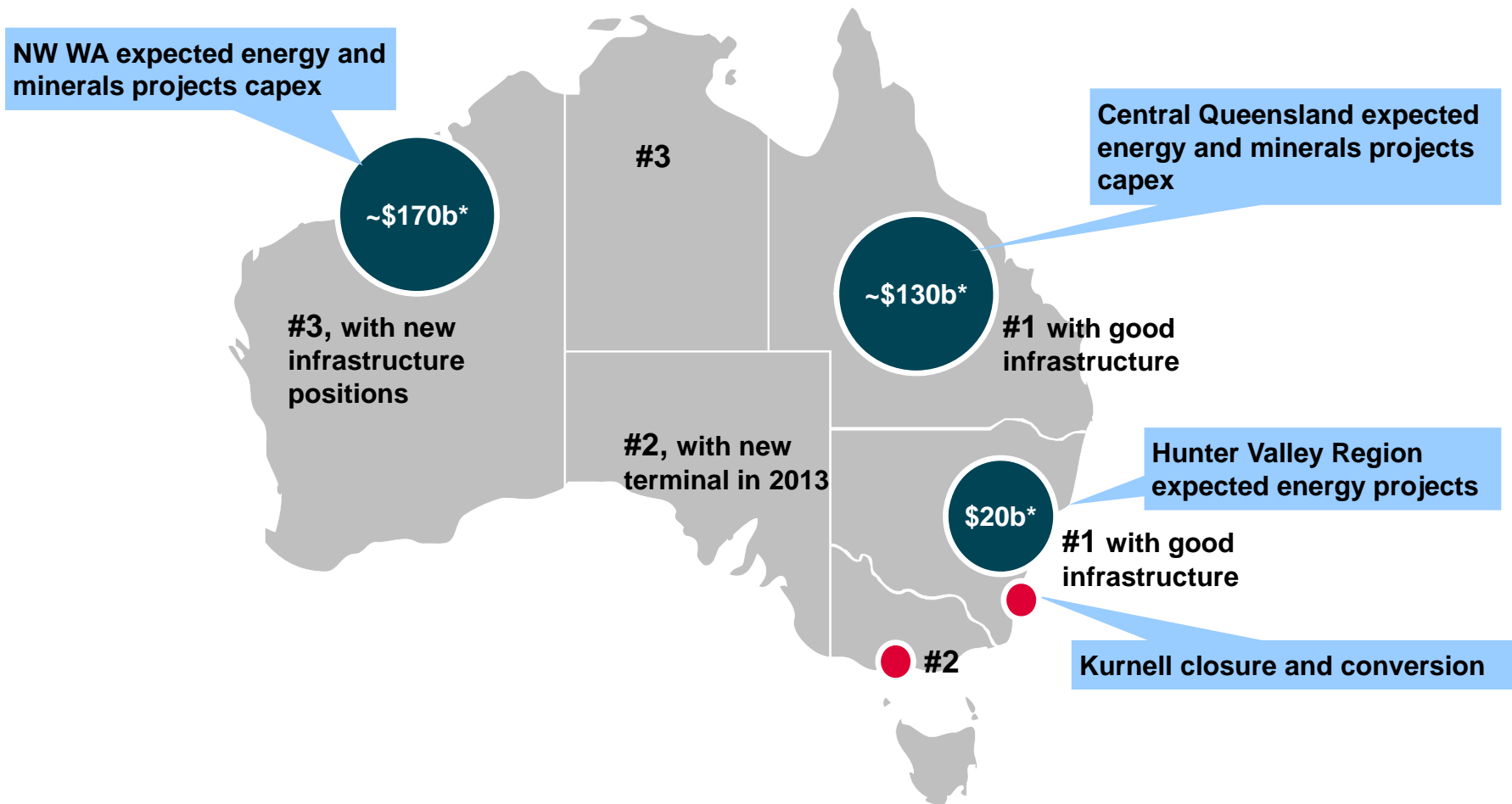
Bulk fuel deliveries



Diesel & truck stops



Resource driven growth and refinery rationalisation drive infrastructure related opportunities...



* BASED ON RISK ADJUSTED COMMITTED PROJECT VOLUMES.

Caltex market position – key products

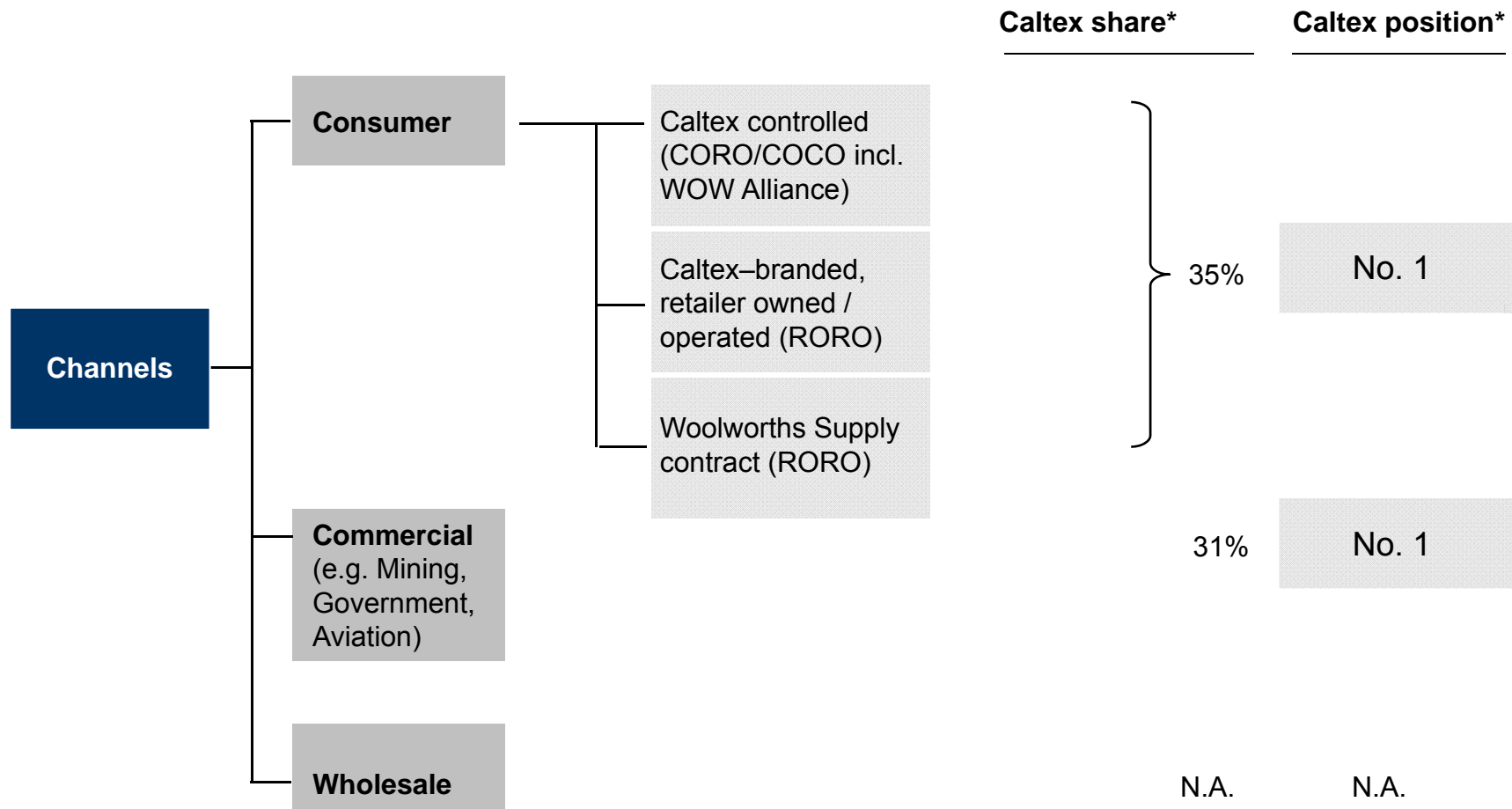


Caltex has scale positions across key products

		<u>Caltex share*</u>	<u>Caltex position*</u>
Products	Diesel	32%	No. 1
	Petrol	36%	No. 1
	Jet	32%	No. 2
	Lubricants	22%	No. 2
	Convenience	28%	No. 1

Caltex market position – major channels

Caltex has scale positions across key channels



SOURCE: CALTEX ESTIMATES

* INDICATIVE 2011 SHARE OF VOLUME

Caltex market position – major geographies



Caltex has scale positions across major geographies

		<u>Market size⁽¹⁾</u>	<u>Caltex share*</u>	<u>Caltex position*</u>
Geographies	NSW	13.8BL	39%	No. 1
	Queensland	11.5BL	40%	No. 1
	Victoria	9.2BL	29%	No. 2
	WA	7.6BL	21%	No. 3
	SA	3.0BL	27%	No. 2
	NT	0.9BL	28%	No. 3
	Tasmania	0.8BL	44%	No. 1

SOURCE: CALTEX ESTIMATES
 * INDICATIVE 2011 SHARE OF VOLUME
 (1): VOLUME OF PETROL, DIESEL AND JET ONLY

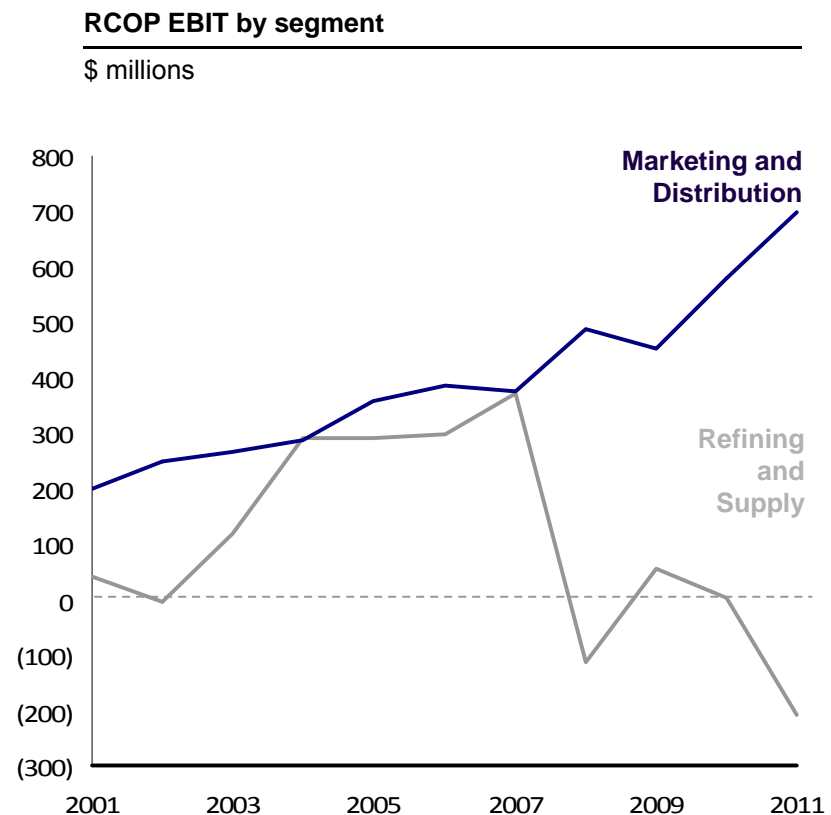
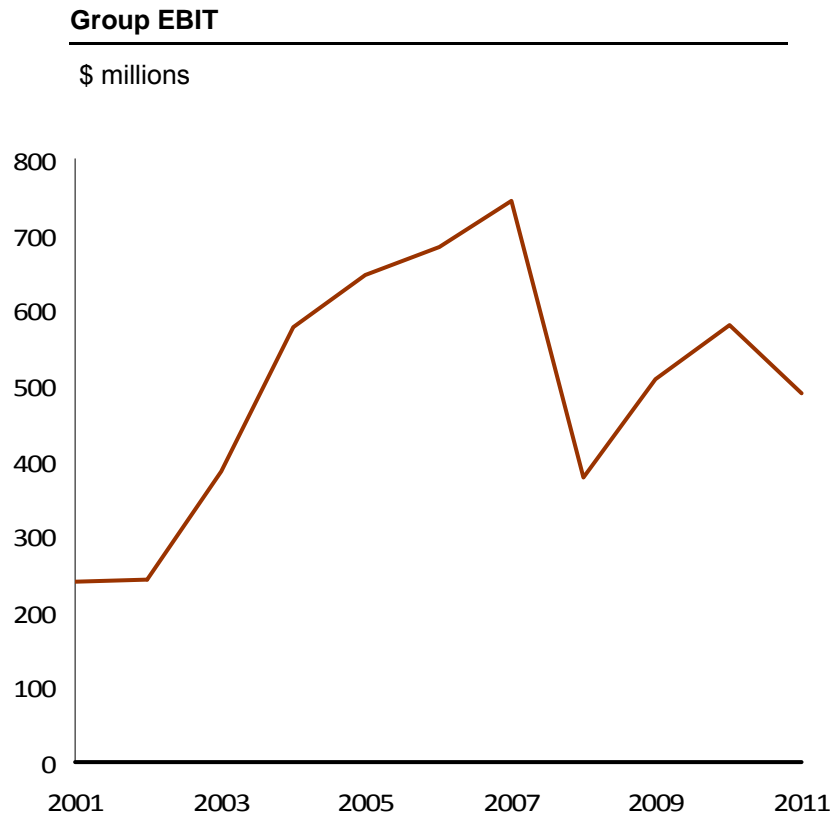
FINANCIALS



Caltex's strategy recognises the relative strength and financial performance of its operations



CALTEX FINANCIAL PERFORMANCE (current segment reporting basis)



Kurnell closure potentially adds cash-flow volatility and risk in the short term



Item	Description	Indicative amount	Timing
Closure costs (pre-tax)	Mainly redundancy (\$80m) and decommissioning expenditure (\$80m)	\$(160)m	<ul style="list-style-type: none"> Majority of redundancy and decommissioning expenditure will be paid within 12-24 months of closure
Environmental remediation (pre-tax)	Removal or treatment of waste materials and site and land rehabilitation	\$(270)m (discounted)	<ul style="list-style-type: none"> Expenditure will be paid over a long-term period, with majority expected to be paid after 2016
Terminal conversion costs	Conversion and expansion of current import facilities	\$(250)m	<ul style="list-style-type: none"> Work has commenced in 2012, and will be completed by 2017
Working capital release	Working capital requirements of operating a refined product import facility are lower than operating an oil refinery	~\$200m	<ul style="list-style-type: none"> Working capital release expected to be realised within 12 months of closure
Tax credit	Benefit from tax writedown of assets	~\$120m	<ul style="list-style-type: none"> Tax benefit expected to be realised within 12 month period of closure Tax write-down of c.\$400m in assets

Caltex has diversified sources of funding, with an extended maturity profile, which has improved following the \$550m hybrid notes issue

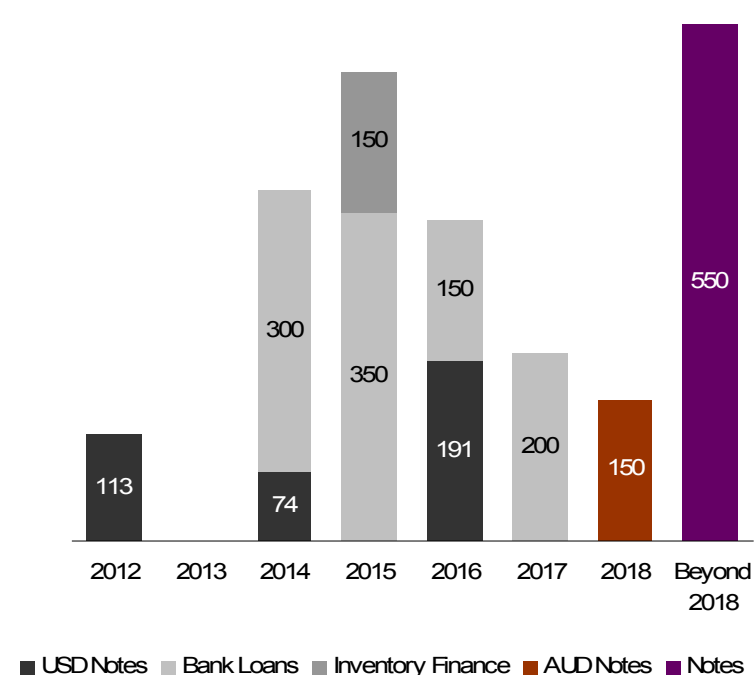


Current sources of funding

	A\$m	Source
US\$ notes	378	US institutional
A\$ notes	150	Australian and Asian institutional
Bank loans	1,000	Australian and global banks
Inventory finance	150	Australian bank
Hybrid	550	Australian and Asian retail and institutional investors

\$2,228m

Debt maturity profile



1H2012 RESULTS SUMMARY



Financial Highlights



<u>Historic Cost</u>	<u>Jun12</u>	<u>Jun11</u>	<u>% Change</u>
EBIT (\$M)	285	416	(31)
NPAT (\$M)	167	270	(38)
EPS (cps)	62	100	(38)
<u>Replacement Cost</u>			
EBIT (\$M)	329	193	70
NPAT (\$M)	197	113	74
EPS (cps)	73	42	74
Dividend (cps)	17	17	17
Pay-out Ratio (%)	23	40	(17)
Debt (\$M)	780	675	16
Gearing (%)	25	17*	47
Gearing (Lease Adjusted %)	33	23*	43
Capital Expenditure (\$M)	152	153	(1)
Operating Cashflow (\$M)	69	107	(36)
Working Capital (\$M)	1,138	927	23
- as a % of sales	9.7	8.4	1.3
- days of sales	35	31	13

* Pre-Impairment charge (A\$1.5bn pre-tax; A\$1.050bn post tax), impacting respective gearing calculations

1H2012 Results Summary

Key highlights



- Result in line with recent profit guidance.
- Growth in Marketing continues, Refining breaks even.
- Supply Chain Restructure – Kurnell conversion to a major import terminal.
- Strong balance sheet strengthened further via successful Hybrid raising, as it executes its growth plans and implements supply chain restructure (Kurnell conversion).
- Dividend (17cps fully franked) realigned to revised dividend pay-out ratio.

Marketing Growth Continues, Refining Breaks Even



Company result in line with previous guidance

- \$197M RCOP NPAT and \$167M HCOP NPAT
- Strong Marketing performance, Refining challenges temporarily abate
- Refinery result boosted by favourable impact of asset impairment on depreciation charge and improved operating performance

Balance sheet remains strong

- Balance sheet remains strong, intention to maintain BBB+ credit rating
- Working capital / average debt up due to higher proportion of longer haul crudes (West Africa)

Strong Marketing performance continues

- Marketing EBIT up 8% year on year. Growth driven by premium gasolines (+14%), diesel (+3%), jet fuel (+6%) and lubricants (+6%) volumes, partially offset by lower gasoline volumes

Improved Refining performance off a low (comparable) base

- Stronger refiner margins. Improved Refinery reliability with transport fuels production up 8.5%.
- Average Caltex Refiner Margin US\$2.05/BBL higher than 1H 2011:
 - Light-Heavy spread US\$3.57/BBL lower, resulting in higher Singapore WAM;
 - Crude premiums and freight costs higher than prior year, reflecting strong competition for regional crudes and greater proportion of long haul crudes;
 - AUD average crude price in line with prior year

Strong Marketing Performance, Refining Challenges



Safety Performance

- Constant vigilance for both process and personal safety. Continued improvement in safety incident frequency.

Short term outlook

- Marketing outlook positive. Good underlying demand across premium fuels, diesel and jet. Market share gains in lubricants. Benefit from recent infrastructure spend.
- Recent refiner margin strength expected to continue. Improved short term Refining outlook.
- Supply chain restructure announcement to reduce earnings volatility, asset concentration risk (refining exposure) and develop a sustainable competitive long term supply capability whilst providing the opportunity to increasingly redeploy funds to the growth business.

Supply Chain Restructure

Kurnell: Transition to a Major Import Terminal



- Continued investment in development of Caltex's supply chain, supporting current and future business.
- Proposed closure of the Kurnell refinery and conversion to a major import terminal. Closure in approximately two years time (2H 2014).
- Continued operation of Lytton refinery. Necessary focus on operational and financial performance improvements, in conjunction with engaging key stakeholders. Potentially supported by modest incremental capital expenditure investment.
- Reduced exposure to refining earnings volatility and asset concentration risk. Own refinery supply will reduce to 25% of requirements (from approximately 55%).
- Long term secure supply from Chevron.

Organic Growth in Marketing Continues



What we are targeting

- ✓ EBIT (RCOP) CAGR of at least 5% from:
 - ✓ Retail premium fuels (across petrol and diesel markets)
- ✓ Diesel growth at or above market rate
- ✓ Jet fuels
- ✓ Finished lubricants gains
- ✓ Non-Fuel income growth at or above market

What we Delivered

- ✓ EBIT 8% above 1H FY11
- ✓ Premium petrol sales +14%, as share of total petrol volumes increased to 26% (22% pcp).
- ✓ Retail diesel volume growth drives total diesel volumes (+3.3%)
- ✓ Premium diesel sales have effectively doubled since FY10 as the share of retail diesel increased to 33% of a growing diesel market
- ✓ Jet fuel volume growth +6% above 1H FY11.
- ✓ Lubricants volumes grew +6.4% to 40ML. Market share gains continue
- ✓ Non-fuel income up +2% from higher card income (due to higher fuel sales / board prices), despite flat weekly shop sales (soft economic conditions, adverse weather).
- ✓ Caltex continues to be market leading convenience retailer

Infrastructure Developments on Track



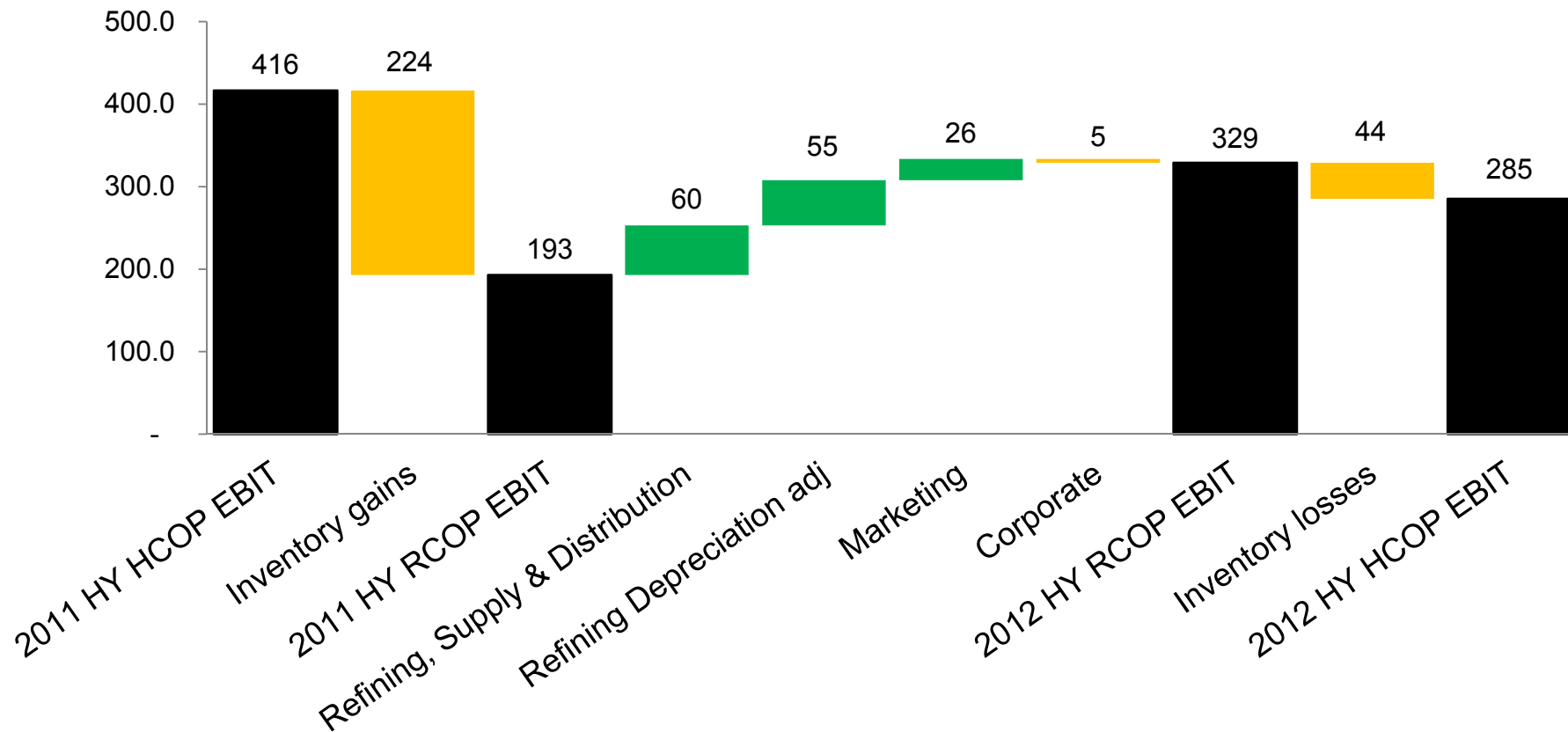
What we are targeting	Progress to date	On Time / Budget
<ul style="list-style-type: none"> ✓ Infrastructure projects to support Marketing growth <ul style="list-style-type: none"> ✓ New South Wales 	<ul style="list-style-type: none"> ✓ Announced \$250m investment in a major import terminal at Kurnell 	
<ul style="list-style-type: none"> ✓ Queensland 	<ul style="list-style-type: none"> ✓ Sydney jet fuel supply upgrade (~\$25m) <ul style="list-style-type: none"> ✓ Construction complete. ✓ Planned throughput being achieved. 	<ul style="list-style-type: none"> ✓
<ul style="list-style-type: none"> ✓ Western Australia 	<ul style="list-style-type: none"> ✓ Port Botany Bitumen Import terminal. Completion expected 2012. ✓ Benefiting from previously completed Mackay and Gladstone expansions 	<ul style="list-style-type: none"> ✓
<ul style="list-style-type: none"> ✓ South Australia 	<ul style="list-style-type: none"> ✓ Port Hedland terminal fully operational. Significant volume gains made. ✓ Relocation to Coogee Fuels Terminal. Adds import capability. ✓ Adelaide terminal expansion announced <ul style="list-style-type: none"> ✓ Completion expected 2013 ✓ 85 ML of fuel storage capacity covering all petrol grades, diesel and biodiesel. ✓ Will relieve current capacity constraints 	<ul style="list-style-type: none"> ✓ ✓

Financial Highlights



Reconciling Historic Cost (HCOP) to Replacement Cost Operating Profit (RCOP)

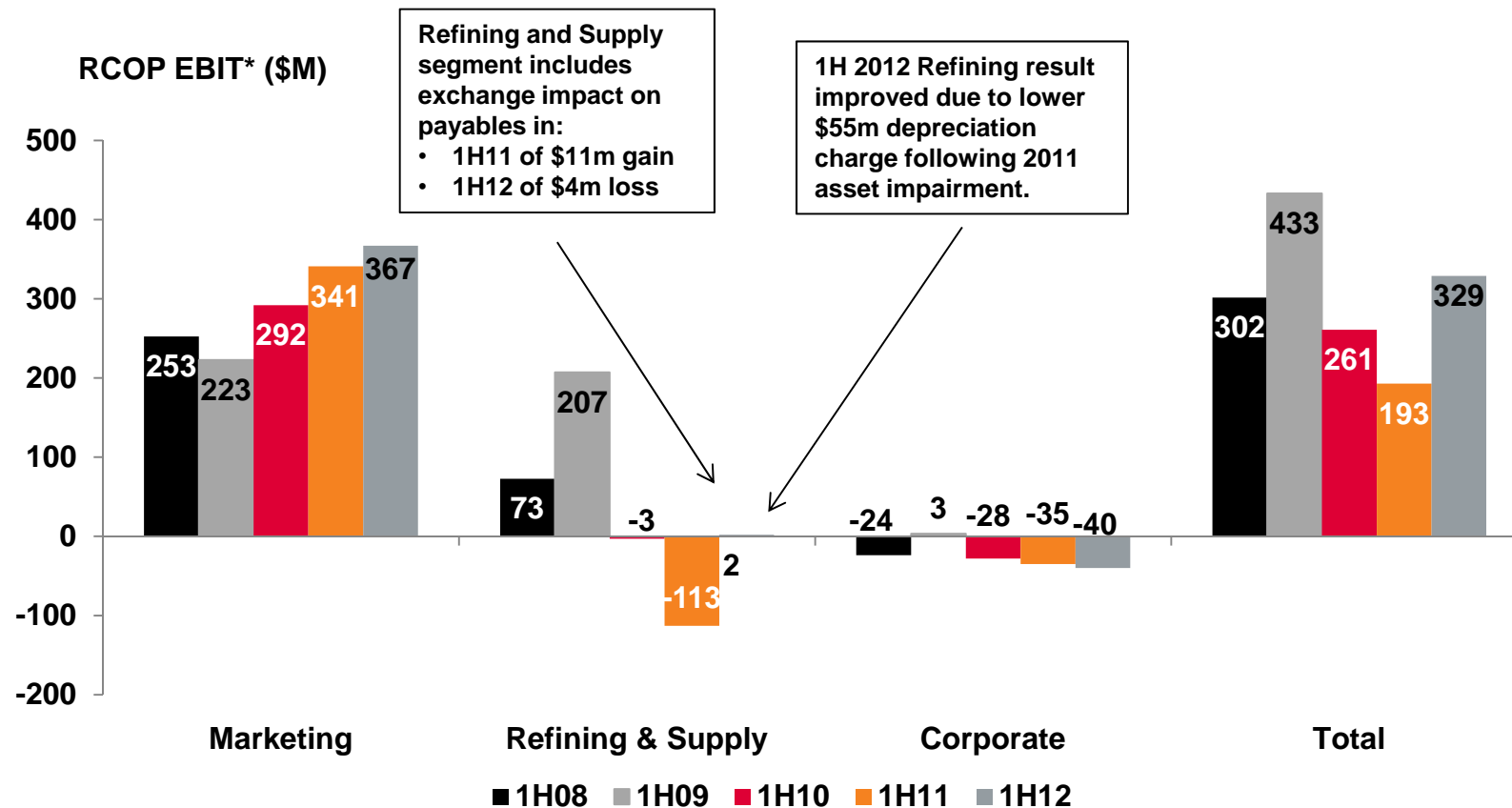
HY 2011 v HY 2012 HCOP EBIT



*Note: This slide contains non-IFRS, unaudited measures, that can be derived from the financial statements.

Financial Highlights

Segmented# Reporting

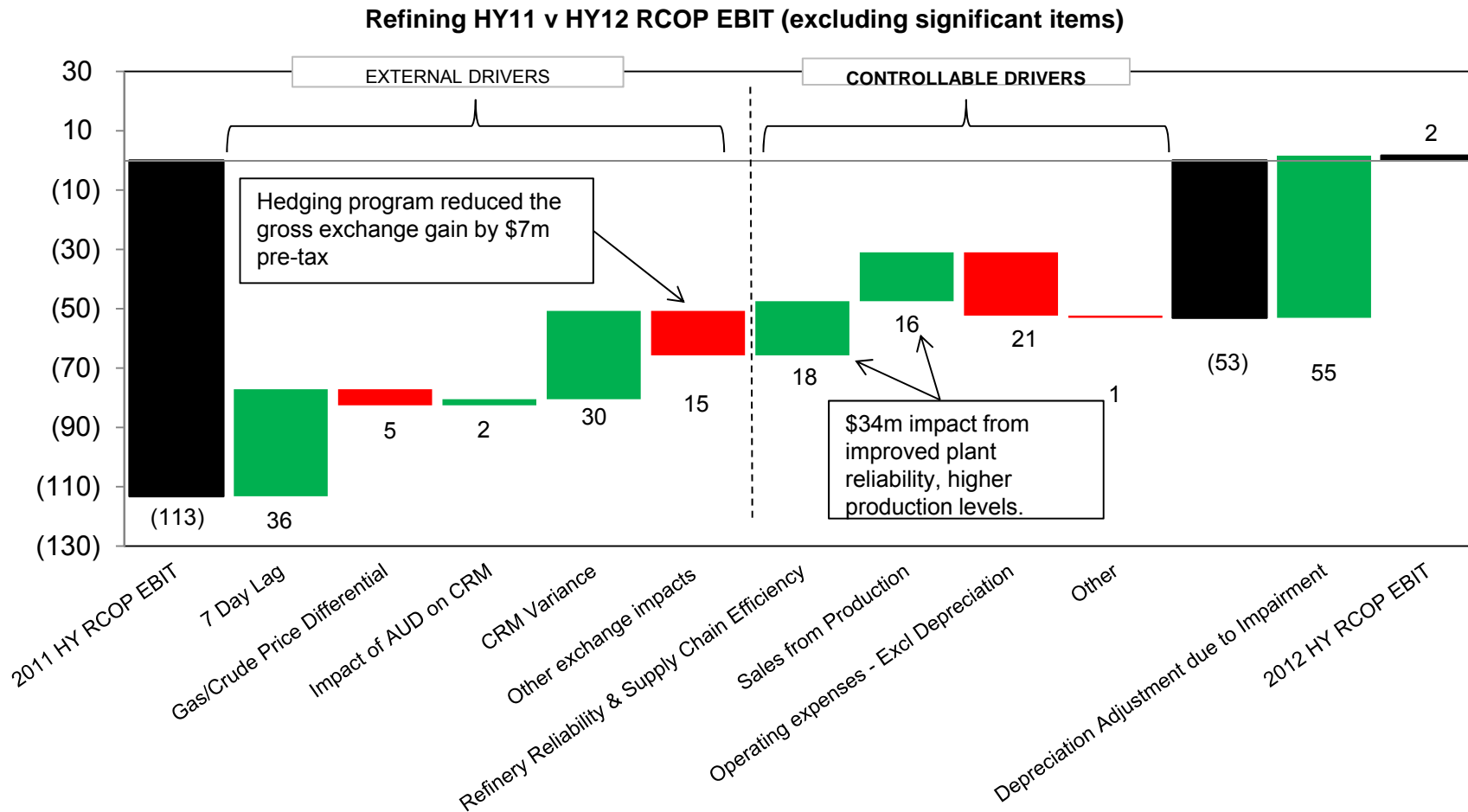


*Replacement Cost Operating profit, excluding significant items

#Segment results are based on the transfer price between Refining & Supply and Marketing divisions. This is determined by reference to relevant import parity prices for petrol, diesel and jet, and other products including specialties and lubricants.

Improved refining result due to lower depreciation (\$55m)

Externalities (\$48m) an improved refinery reliability (new \$12m)



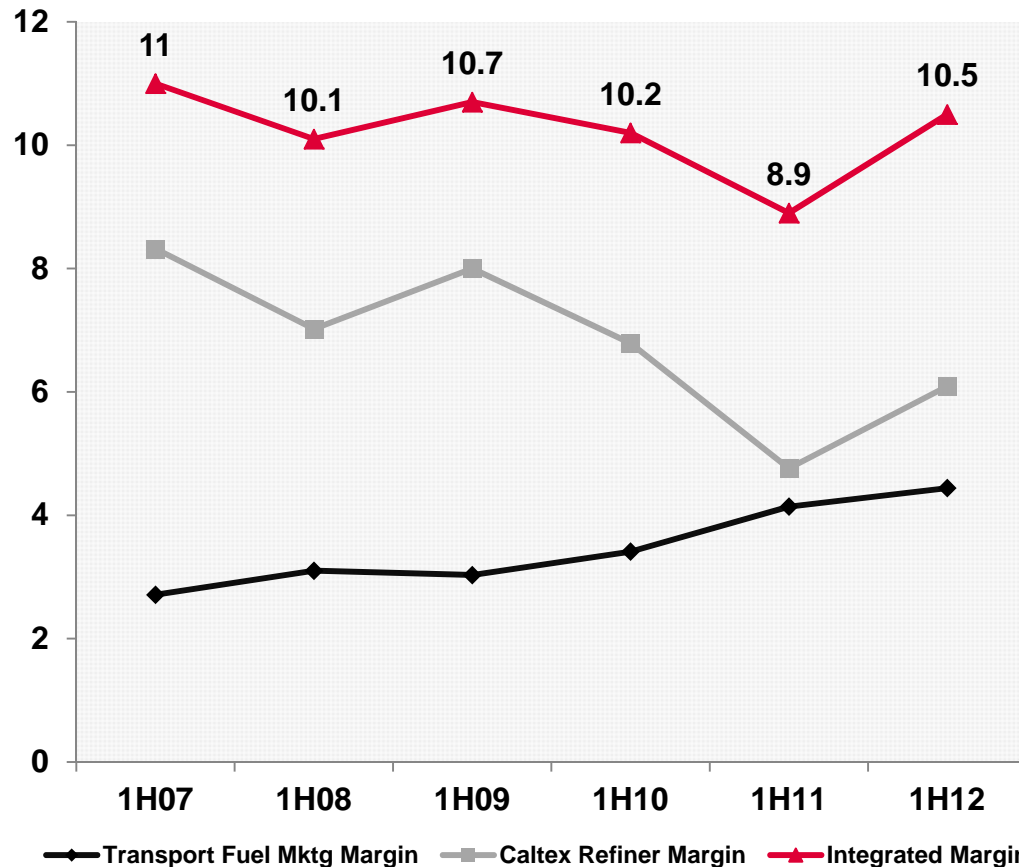
*Note: This slide contains non-IFRS, unaudited measures, that can be derived from the financial statements.

Financial Highlights



Refiner margin supported by regional markets

Caltex Integrated Gross Transport Fuels Margin* (Acpl)



- Transport fuels sales margin enhanced as product mix changes
- Stronger regional refiner margins due to narrowing of light/heavy spread supported CRM. However, partial offset by high crude premiums reflecting strong regional demand for light sweet crude
- Higher crude freight costs due to higher proportion of long haul crudes

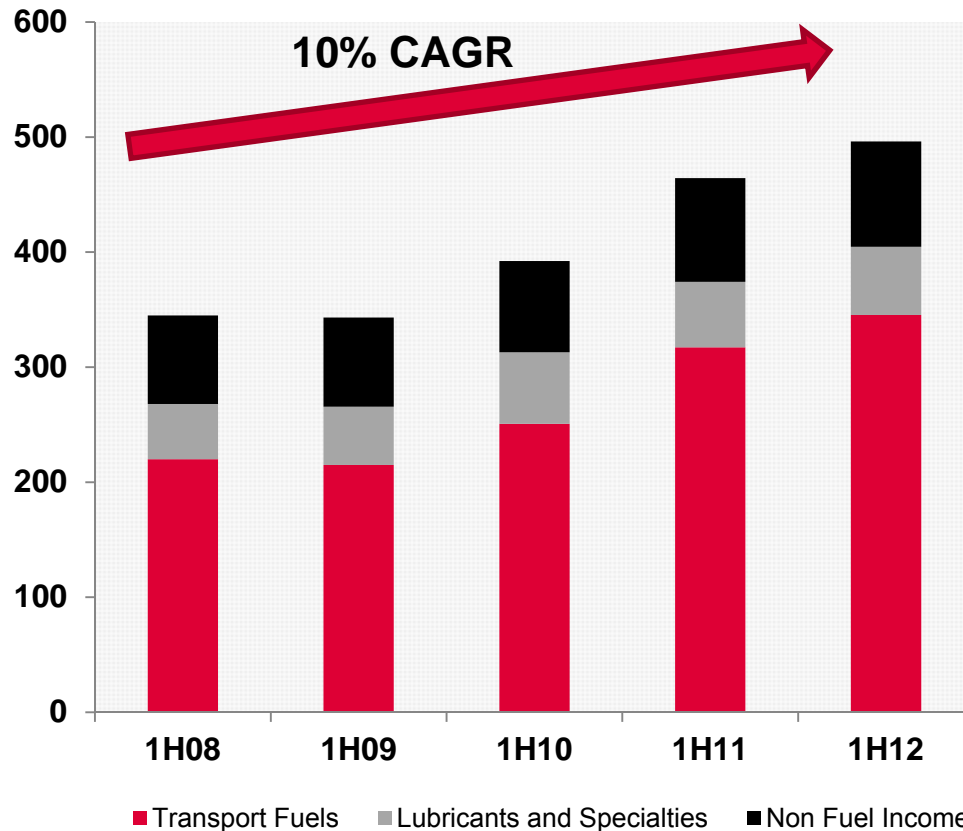
*Gross transport fuels margin, before expenses. Note that Transport fuels sales margin applies to total transport fuel sales (7.8BL for HY12) whereas the Caltex Refiner Margin applies to sales from production (5.2BL for HY12).

Marketing Highlights

Marketing results reflect strategic focus



Marketing gross contribution (\$M)
(before operating expenses)



STRONG GROWTH

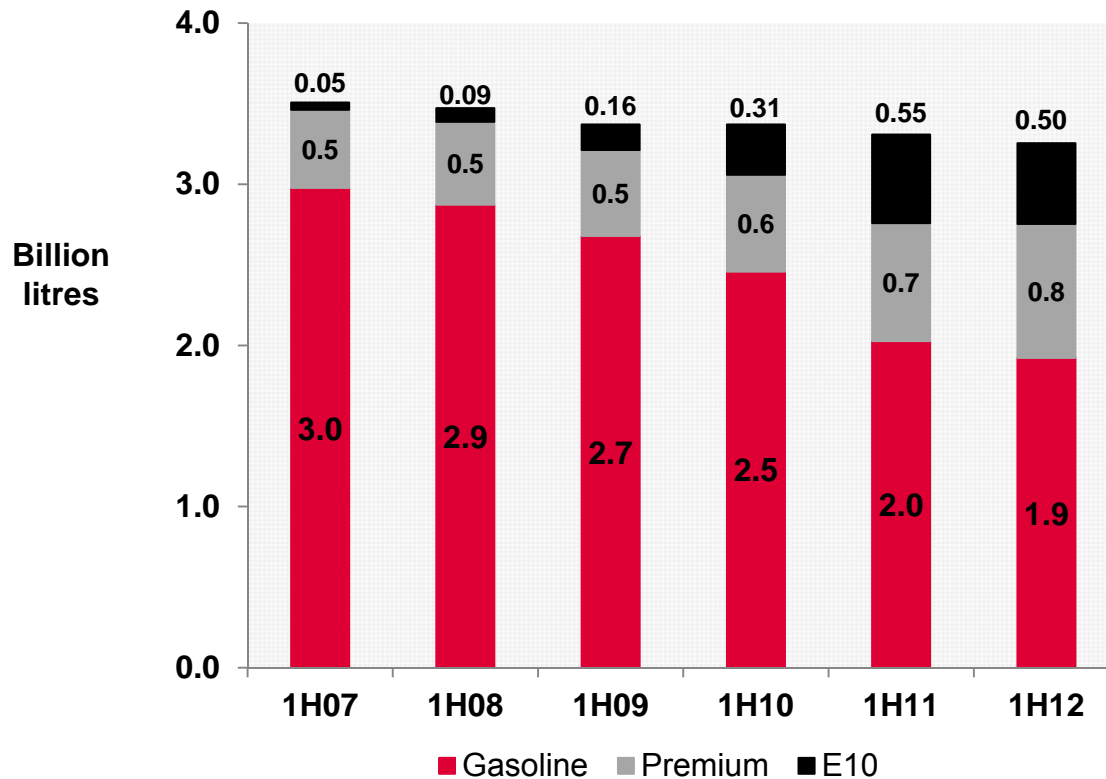
- Transport fuels contribution +9% to \$345m
- Lubricants / Specialties +4% to \$59m
- Non fuel income broadly flat at \$92m (card income +6.5%, lower average weekly retail sales -0.5%, partly due to poor weather in Eastern Australia)

Marketing Highlights



Transport fuel sales – continued premium fuels growth

CTX Gasoline Sales



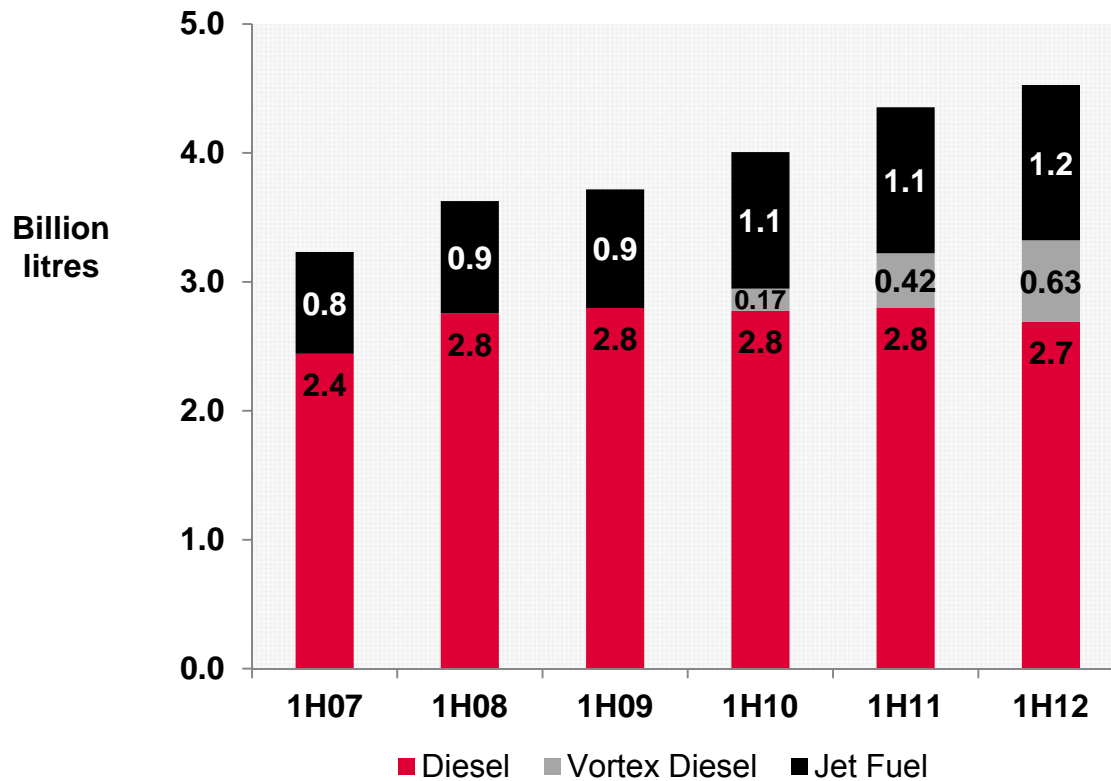
- Total volume of gasoline sales continues to decline ~1.5% per annum
- Continued favourable mix towards higher margin premium fuels (now 24% of total gasoline sales)
- Premium gasoline sales +14% on pcp
- Unleaded gasoline sales volumes - 5% from 1HFY11 to 1.9bn litres
- E10 sales down 9% on pcp off high base (government mandate uncertainty – NSW, Queensland, customer backlash)

Marketing Highlights

Non fuel income up 1.5% despite softer shop sales



CTX Diesel and Jet Fuel Sales



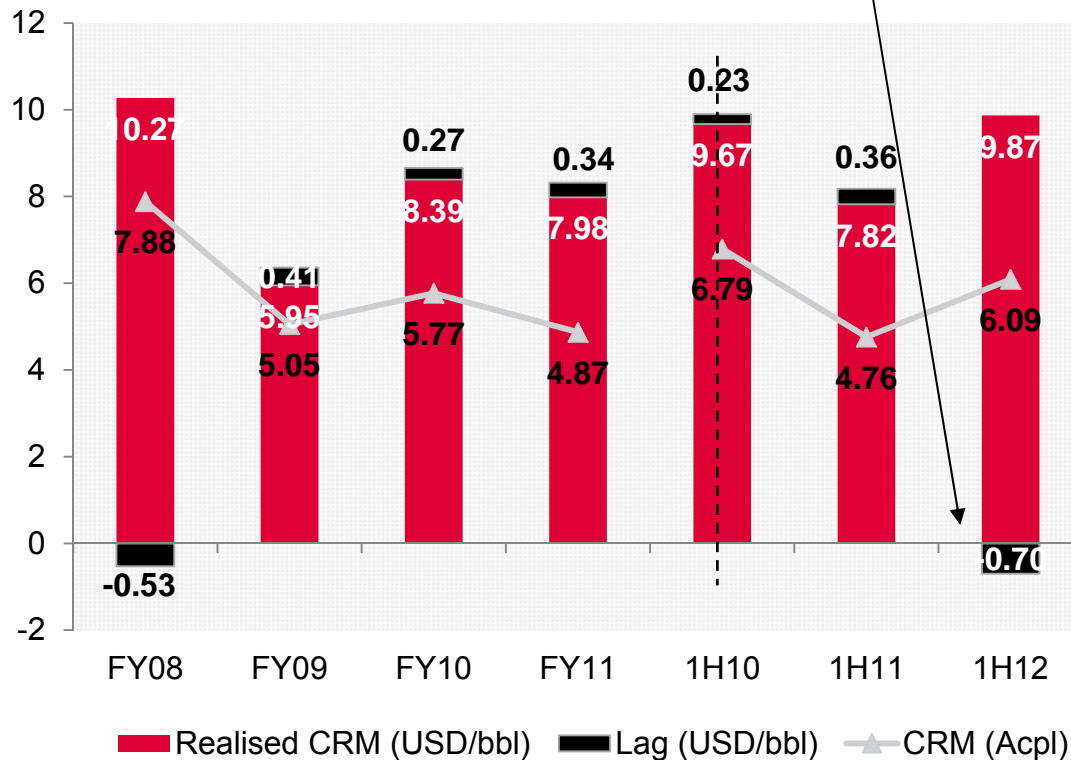
- Total diesel (Diesel + Vortex diesel) sales volumes +3% from 1H11 to 3.3bn litres
- Favourable retail diesel sales mix continues towards premium
- Vortex (Premium) diesel sales +50% to 0.63bn litres (replacement of standard diesel complements underlying growth) from 1H11
- Commercial diesel sales flat as heavy rain and industrial action disrupt primary producer activity
- Jet fuel sales +6% to 1.2bn litres

Supply Chain Highlights

Caltex Refiner Margin



The CRM was positively impacted by a market price timing lag of US \$0.70/bbl (A\$24m EBIT) in 1H12



	2012	2011
Singapore WAM ^B	14.73	11.11
<i>Add:</i>		
Product freight	4.46	4.50
Quality premium	2.02	1.86
<i>Less:</i>		
Crude freight	3.28	2.90
Crude premium ^B	3.96	2.72
Yield loss	4.10	4.03

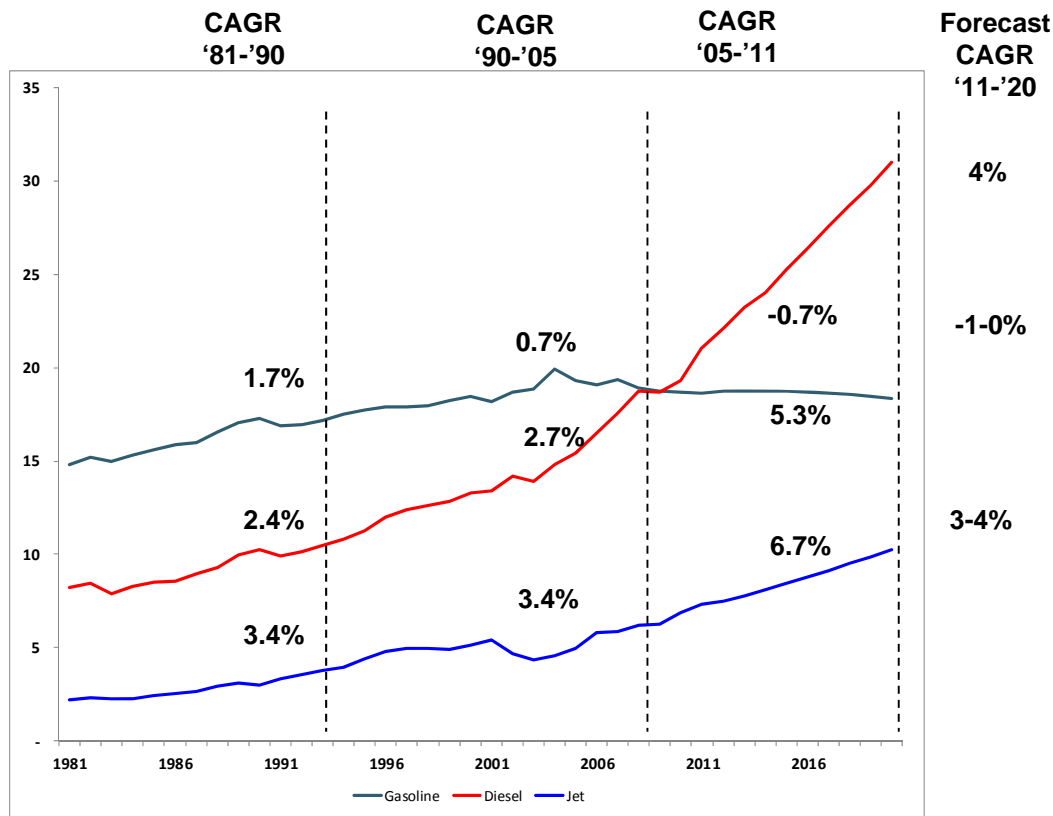
^BSingapore WAM based on Dated Brent benchmark. Crude discount/premium includes discounts and premiums relative to Dated Brent and the spread between Dated Brent and crudes purchased on the basis of other benchmarks.

*The Caltex Refiner Margin (CRM) represents the difference between the cost of importing a standard Caltex basket of products to Eastern Australia and the cost of importing the crude oil required to make that product basket. The CRM calculation represents: average Singapore refiner margin + product quality premium + crude discount/(premium) + product freight - crude freight - yield loss

Continued steady demand growth for diesel and jet is expected over the next decade



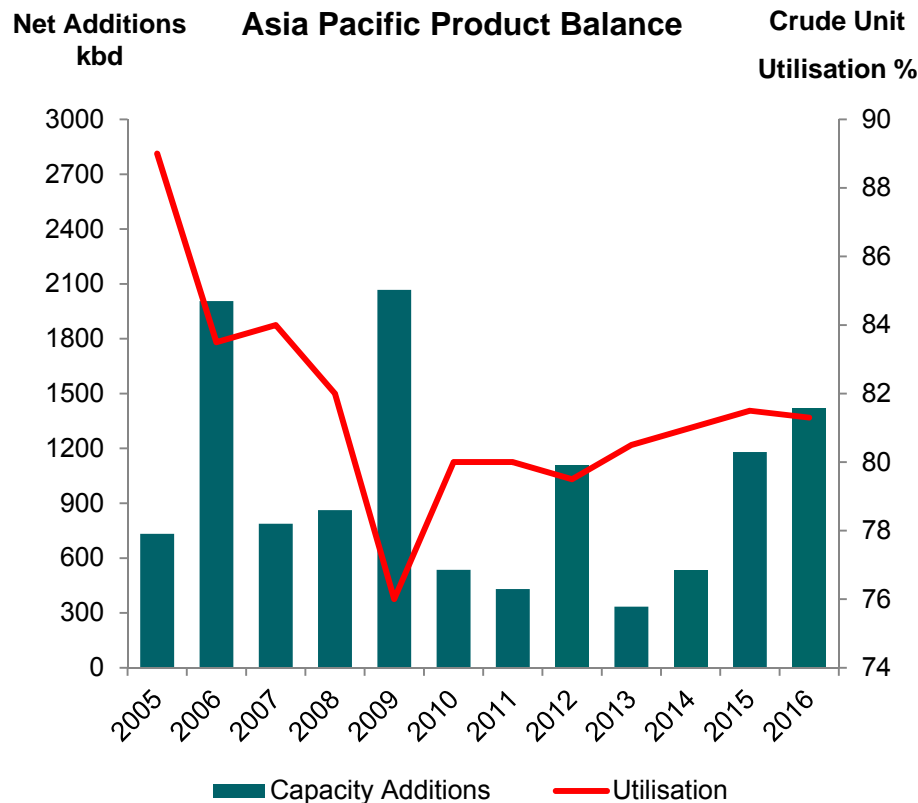
Billion Litres



- Longer-term demand outlook remains favourable
- Diesel demand is underpinned by GDP growth, increased prevalence of new diesel cars and leverage to resource sector growth.
- The forecast takes into account resources projects already committed. This should ensure resilience to any possible delays in future mining expansions medium term.
- Steady jet fuel growth via carrier numbers and increased passenger travel
- Shift towards higher octane, premium gasoline to offset maturity of broader gasoline market

Source: ABARE; DRET & CTX Analysis

Regional refining capacity additions to prevent utilisation improvement



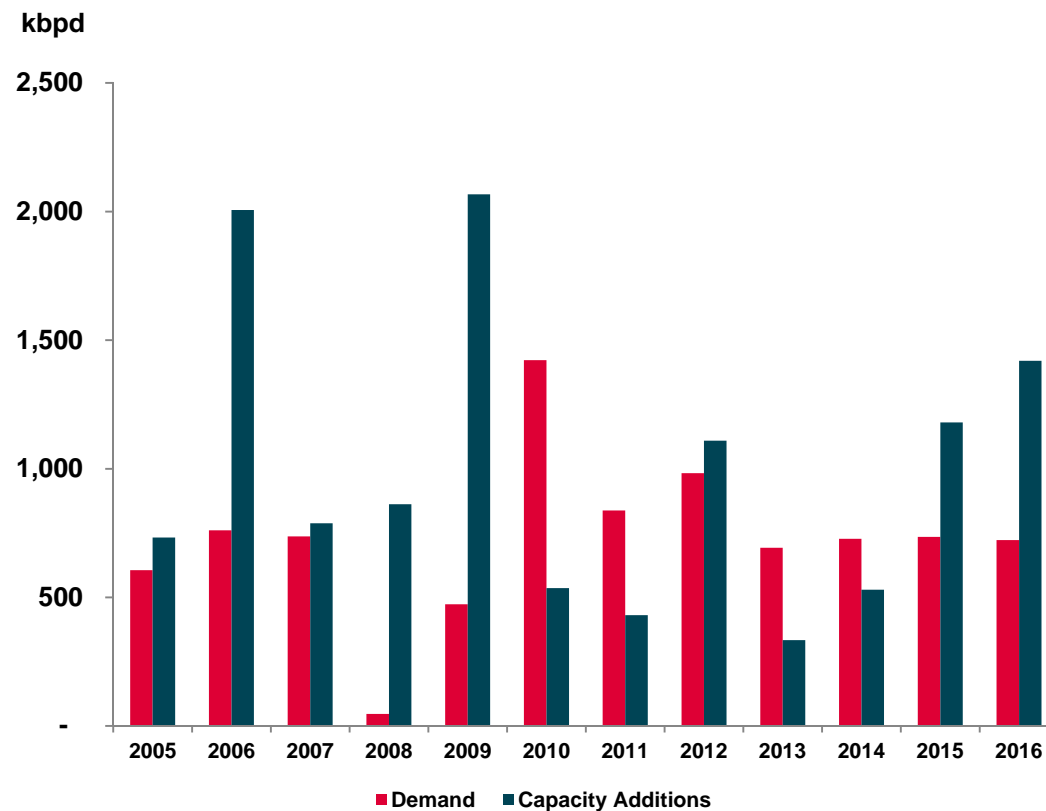
- Capacity additions in Asia-Pacific (particularly China) are expected to be significantly higher in 2012 compared to 2011.
- Refinery closures in Australia and Japan should partly offset new additions in 2013/14, before further growth in regional capacity from 2015
- FACTS 2012F Asian product demand growth +3.6%, up from the previous forecast of 2.7% (due to stronger Japanese fuel oil demand, rather than high value transport fuels).
- The longer term demand forecast to 2020 remains similar at about +2.2% per annum
- Refinery capacity expansion to 2016 should keep utilisation well below the peak recorded in the mid-2000's. Significant refiner margin improvement therefore deemed unlikely.

Source: FACTS Global Energy April 2012 Forecast, Caltex estimates
Capacity additions are net of forecast closures

Refining capacity additions projected to exceed demand growth (2013-2016)



Asia Pacific Product Demand versus CDU Capacity Additions



- Regional product demand growth is projected to exceed capacity expansion in 2013/14, partly due to closures in Japan and Australia
- From 2015, capacity additions are projected to significantly exceed demand growth
- Although there is a possibility of delays in timing of projects, the refinery operating environment is expected to be challenging over the medium term and beyond

Source: FACTS Global Energy April 2012 Forecast, Caltex estimates
Capacity additions are net of forecast closures

Operational Excellence

Product Quality and Stewardship



Comparative Financial Information



Caltex Australia Limited consolidated results	2011	2010	2009	2008	2007
Profit and loss (\$million)					
NPBT (HCOP)	640	522	648	104	965
NPAT (HCOP)	402	333	435	34	646
Significant items (net of tax)	(1,116) (i)	(16) (ii)	(121)	-	-
Historical cost operating (loss)/profit after income tax	(714)	317	314	34	646
Dividends					
(\$/share) Dividends	0.45	0.60	0.25	0.36	0.80
Dividend payout ratio - replacement cost basis (iii) (excl. significant items)	46%	51%	21%	52%	49%
Dividend franking percentage	100%	100%	100%	100%	100%
Other data					
Total revenue (\$m)	22,400	18,931	17,984	23,891	19,342
Earnings per share - historical cost (cents per share)	(264)	117	116	13	239
Earnings per share - replacement cost (cents per share) (excl. significant items)	98	112	120	69	164
Earnings before interest and tax - replacement cost basis (\$m) (excl. significant items)	442	500	489	321	675
Operating cash flow per share (\$/share)	1.7	1.6	2.5	1.4	2.2
Interest cover - (RCOP)	6.5	8.7	17.4	6.7	18.3
Return on capital employed - replacement cost basis (excl. significant items) (%) (iv)	9.3	9	10	5	13
Total equity (\$m)	2,218	3,083	2,925	2,602	2,829
Return on equity attributable to members of the parent entity after tax - historical cost basis (%)	18	11	15	1	23
Total assets (\$m)	4,861	5,291	4,952	4,922	5,330
Net tangible asset backing (\$/share)	7.82	11.08	10.48	9.29	10.14
Net debt (\$m)	617	544	487	832	582
Net debt to net debt plus equity (%)	22	15	14	24	17

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