

**Delivering the Promise** 



2013 Half Year Results Steve Price, CEO Brad Denison, CFO Teleconference 19 February 2013 2.00pm AEDT / 11.00am AWST Dial-in 1800 123 296, Conference ID 9279 6891



- Established 1964
- Listed 1987
- Delivering the Promise 1987

#### **Delivering the Promise**

#### **Our Objective**

To outperform financially by providing genuine value

#### **Our Beliefs**

#### We:

want to do business

build strong relationships in which each party wins expect all parties to make and honour their commitments value the support of our shareholders, clients and suppliers

#### **Our Commitment**

#### We will:

act with honesty and integrity
provide a safe and healthy workplace
operate in an environmentally responsible manner
develop and reward our people for their creativity and
dedication

deal with people in a concerned and professional way find better ways to do things

always hold ourselves accountable for 'Delivering the Promise'



Leading provider of innovative accommodation solutions.



Leading provider of innovative, quality recreational vehicles, parts & accessories.

**Highlights** 

Addressing changing market conditions:

- WA resources demand commenced Osprey project
- Karratha accommodation demand won new agreement for Searipple
- Recreational vehicles demand consolidated caravan businesses

**Financials** 

Weaker 1H13 earnings, strong Balance Sheet & positive outlook:

- 1H revenue & profits down
- Net debt of \$11.7m
- Fully franked interim dividend of 30 cps

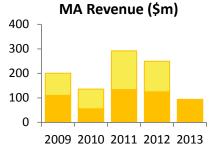
Outlook

- Manufacturing activity underpinned by:
   Qld Gladstone, Vic Transfer program, WA Osprey
- Recreational vehicles affected by consumer sentiment, consolidation improves competitiveness
- Gladstone, Osprey & Searipple upgrade projects provide growth, diversity & longevity

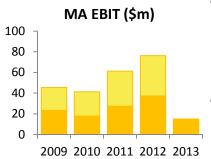




### Lower occupancy & activity, set to improve



- End of Rio Tinto & Woodside projects
   Searipple occupancy <50%</li>
   New agreement provides base load
  - Fall in commodity prices reduced manuf. activity Osprey & Searipple upgrade incr. activity from Dec.



- Strong manufacturing activity in Qld
  Gladstone Phase 1 expected to commence April
- Vic/NSW activity relatively low
   Transfer program extended to July 2015



Searipple Village



**Homes for Osprey** 

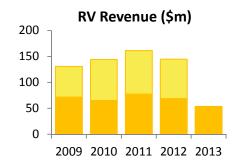


Gladstone Phase 1 GA



# Operational Performance: Recreational Vehicles

## Continued weak trading conditions, improved competitiveness



20

15

10

5

0

- Consolidation of caravan businesses on time & on budget
- Repositioning caravan brands
   & rationalising dealer networks

- 2009 2010 2011 2012 2013
- Released lower price point caravans resulting in healthy order book
- Camec & Flexiglass:
   hub (Melbourne) & spoke
   & advanced Asia sourcing



**Coromal Element** 

Windsor Royale

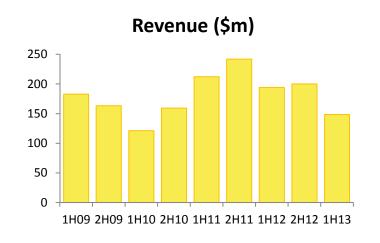


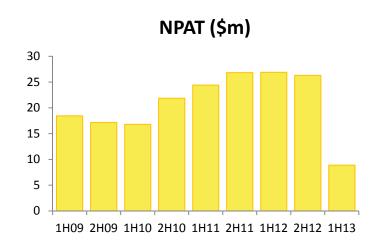
Coromal Asian camper



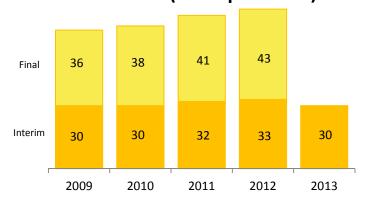
Flexiglass Head Office, Melbourne

# Weaker 1H2013 earnings, strong Balance Sheet, positive outlook

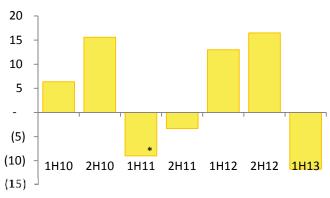




# **Dividend (cents per share)**



### Net (Debt) / Cash (\$m)



<sup>\*</sup> Net debt to fund acquisition 19.8

## **New Accommodation Projects**

# Provide growth, diversity & longevity



### **Searipple Village**

- Service construction & operational workforces
- 1320 rooms
- Upgrade completed in March
- Largest independent provider in Karratha

#### **Osprey Village**

- Service key workers in South Hedland
- 300 1, 2 & 3 bedroom homes, 15 yr. term
- Revenue from 3<sup>rd</sup> quarter 2013
- Guaranteed income stream



#### **Gladstone Village**

- Service large & diverse portfolio of Resources
- Phased build out to 1,000 rooms, 10 year lease
- Revenue expected from 1<sup>st</sup> guarter 2014
- Competitive advantage: central location

# Addressing changing markets, investing in Accommodation





## Outlook

Moderate resources demand

Increasing education sector & park & transportable homes demand

Searipple – increasing demand Gladstone & Osprey – strong demand

Strong A\$

Recreational vehicles

- influenced by consumer sentiment

Commercial vehicles

- Market recovered

# **Key Strategies**

National capability, innovative solutions for resources, education & affordable housing

Searipple – build on Rio Tinto base Gladstone – capitalise on location Osprey – build & seek similar projects

**Develop Asia sourcing** 

Innovate products

Streamline operations

# Questions

Thank you for your interest in Fleetwood Corporation.

Further investor enquiries should be directed to:

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