1H FY14 Results Investor Presentation

Damien Waller, Executive Chairman

David Chalmers, Chief Executive Officer (interim)

27 February 2014



Important notice and disclaimer

Any references to "Group" in this presentation refer to iSelect Limited and its controlled entities.

This document is a presentation of background information about iSelect's activities current at the date of the presentation, 27 February 2014. It is information in a summary form and does not purport to be comprehensive. It is to be read in conjunction with the iSelect Limited half year financial report filed with the Australian Securities Exchange (ASX) on 27 February 2014 and other continuous disclosure announcements lodged with the ASX.

The representation is not a recommendation to buy iSelect shares. The information provided is not financial product advice and has been prepared without taking into account any investor or potential investor's investment objectives, financial circumstances or particular needs, and should not be considered to be comprehensive or to comprise all the information which a recipient may require in order to make an investment decision regarding iSelect shares.

The information in this presentation is of a general nature and has been prepared by iSelect in good faith and with due care but no presentation or warranty, express or implied, is provided in relation to the accuracy or completeness of the information.

Forward looking statements

This Investor Presentation contains forward-looking statements. The statements in this Investor Presentation are based on an assessment of present economic and operating conditions, and on a number of assumptions regarding future events and actions that, at the date of this Investor Presentation, are expected to take place. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties, assumptions and other important factors, many of which are beyond the control of the Group, the Directors and management.

The Group cannot and does not give any assurance that the results, performance or achievements expressed or implied by the forward-looking statements contained in this Investor Presentation will actually occur and investors are cautioned not to place undue reliance on these forward-looking statements.

Non-IFRS information

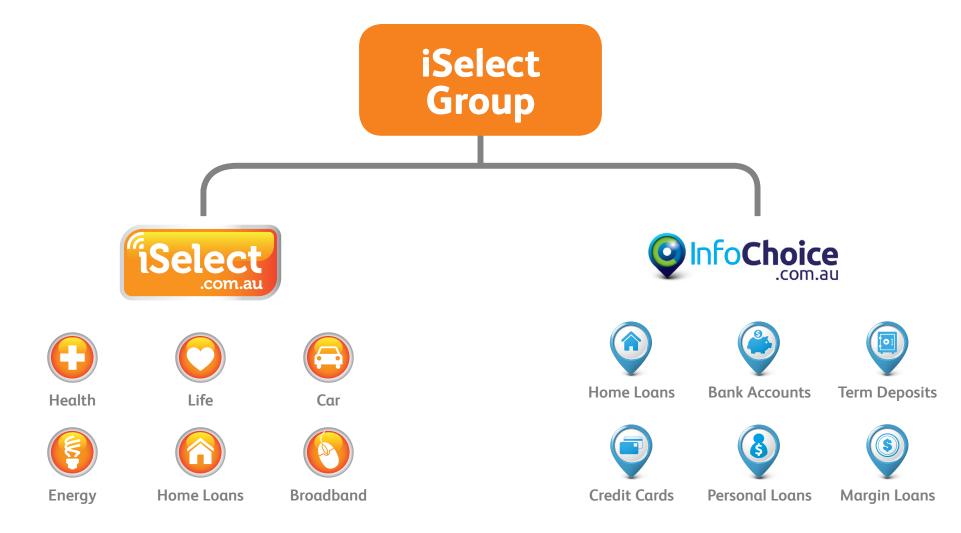
Throughout this presentation, iSelect has included certain non-IFRS financial information. The information is presented to assist in making appropriate comparisons with prior periods and to assess the operating performance of the business. iSelect uses these measures to assess the performance of the business and believes that information is useful to investors. EBITDA, EBIT, Operating Cash Conversion and Revenue per Sale (RPS) have not been audited or reviewed.

Any and all monetary amounts guoted in this presentation are in Australian dollars (AUD).





Our portfolio





Executive summary

Solid 1H FY14 performance

- 1H FY14 revenue and EBITDA in line with guidance
- Strong growth versus 1H FY13
- CY13 revenue and EBITDA guidance achieved¹

Robust growth strategy

- Optimise our existing businesses by focusing on leads, conversion and partnerships
- Launch new businesses and selectively pursue acquisition opportunities

Favourable market dynamics

- Australian consumers increasingly researching and purchasing products online
- Continued growth in our largest underlying market of Private Health Insurance



Operational Performance



1H FY14 result

Achievement of CY13 guidance underpinned by strong growth versus previous corresponding period (pcp)

Guidance achieved



- 1H FY14 revenue of \$57.5 million and EBITDA of \$9.3 million in line with guidance
- Double-digit growth in sales volume and conversion (versus pcp)
- CY13 revenue and EBITDA guidance achieved¹

Strong growth vs pcp



- Reported revenue up 18.3% (versus pcp) to \$55.8 million
- Reported EBITDA up 74.0% (versus pcp) to \$6.8 million
- Energy performing strongly

Health continuing to grow

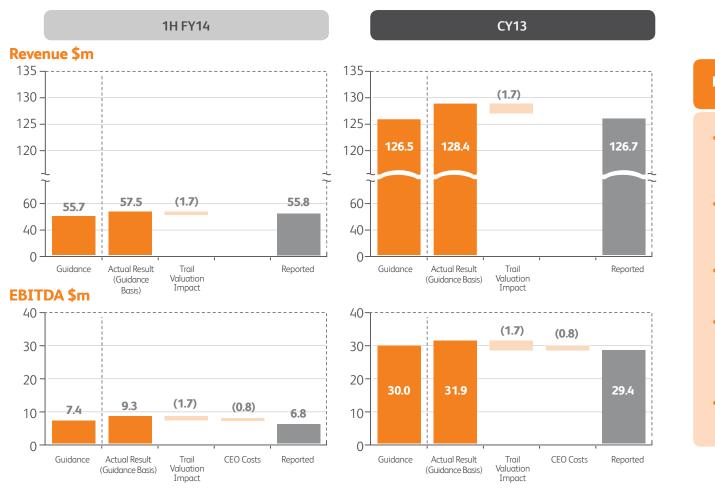


- Revenue per sale (RPS) continues to improve
- Strong growth in Health with revenue up 10.5% (versus pcp); note that pcp was significantly impacted by means testing



^{1.} Revenue and EBITDA guidance for CY13 was given on 14 October 2013 via a Trading Update released on the ASX. Revenue guidance, excluding impacts of trail asset revaluation, was \$126.5m. EBITDA guidance, excluding impacts of trail asset revaluation and CEO exit/replacement costs was \$30.0m.

Revenue and EBITDA guidance¹ delivered



Key Observations

- CY13 revenue of \$128.4m on a guidance basis delivered vs. October trading update of \$126.5m
- Reported revenue of \$126.7m for CY13, compares with \$114.5m for CY12 – an increase of 10.6%
- CY13 EBITDA of \$31.9m on a guidance basis vs. trading update of \$30.0m
- EBITDA minus trail valuation impact is \$30.2m, and minus CEO exit and replacement costs is \$29.4m (reported EBITDA)
- CY12 EBITDA was \$19.9m



^{1.} Revenue and EBITDA guidance for CY13 was given on 14 October 2013 via a Trading Update released on the ASX. Revenue guidance, excluding impacts of trail asset revaluation, was \$126.5m. EBITDA guidance, excluding impacts of trail asset revaluation and CEO exit/replacement costs was \$30.0m.

Consolidated 1H FY14 operating performance highlights

Key performance drivers – iSelect Group (ex Money)

Leads	1H FY14A	1H FY13A	CHANGE 8.6%
('000s)	1,560	1,436	
Conversion (%)	1H FY14A 6.1%	1H FY13A 5.7%	6.6%
Sales	1H FY14A	1H FY13A	21.2%
('000s)	103	85	
Revenue Per Sale (\$)	1H FY14A \$564	1H FY13A \$544	3.7%

- Health, Car and Energy driving leads growth
- Qantas Frequent Flyer partnership having marked impact
- Ongoing investment in brand and marketing
- iConnect delivering significant results
- Cross-sell driving conversion in newer businesses
- Conversion optimisation program in Health being applied to other businesses
- Strong volumes driven by growth in lead generation and conversion rates
- Consolidated sales growth underpinned by Health and Energy
- Revenue contribution from new (typically higher volume, lower RPS) businesses is increasing
- Generally positive increases in RPS has meant overall RPS has improved



Segment performance

Health and Car Insurance

- Volume growth in both Health and Car underpinned revenue performance for the segment
- Health revenue includes trail book valuation impact of (\$2.4)m
- Sound half-on-half improvement in profitability

\$m Half year ended:	31-Dec 20	13	31-Dec 20	12 C	hange %
Revenue ·····	39.9		35.4	•••••	12.8%
EBITDA ·····	9.8		··· 8.3		17.9%
Margin (%)	····· 24.5%		··· 23.4%		4.5%

Household Utilities and Financial

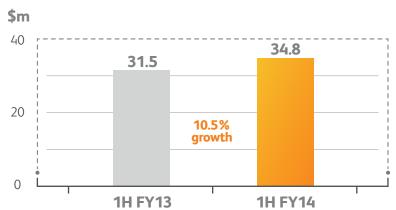
- Strong revenue growth from the Life and Energy businesses in particular
- Profitability of segment substantially better than pcp, driven mostly by Life as a result of volume increases and a favourable move in product mix which improved RPS
- Life revenue includes positive \$0.5m impact from trail book valuation

\$m Half year ended:	31-Dec 20	13 31-D	ec 2012	Change %
Revenue ·····	15.8	1	I1.8 ·····	34.7%
EBITDA ·····	····· 2.8	······ .	0.3	n.m.
Margin (%)	····· 17.9%	- 2	2.2%	n.m.



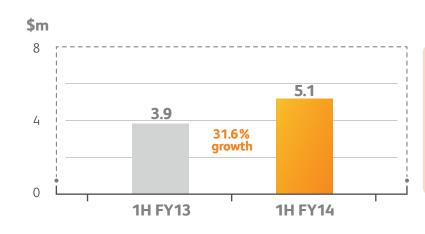
Revenue growth by business Strong volume and revenue growth in both Health and Car





- Sales volumes increased by 22%
- RPS trend since June appears to be strengthening, the result of an increase in the share of switcher sales
- Performance achieved despite Health trail valuation impact of (\$2.4)m





- Sales volume growth of 26%
- New A&G agreement improves Car product panel, and introduces iSelect customers to **Home and Contents Insurance**



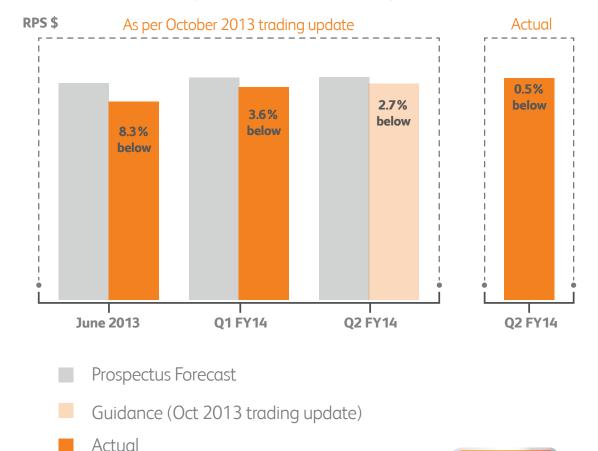
Health RPS continues to improve from June position

Revenue per sale (RPS) in Health ahead of October guidance

Health Revenue per Sale (\$ per sale)

Progression from June 2013 through 1H FY14

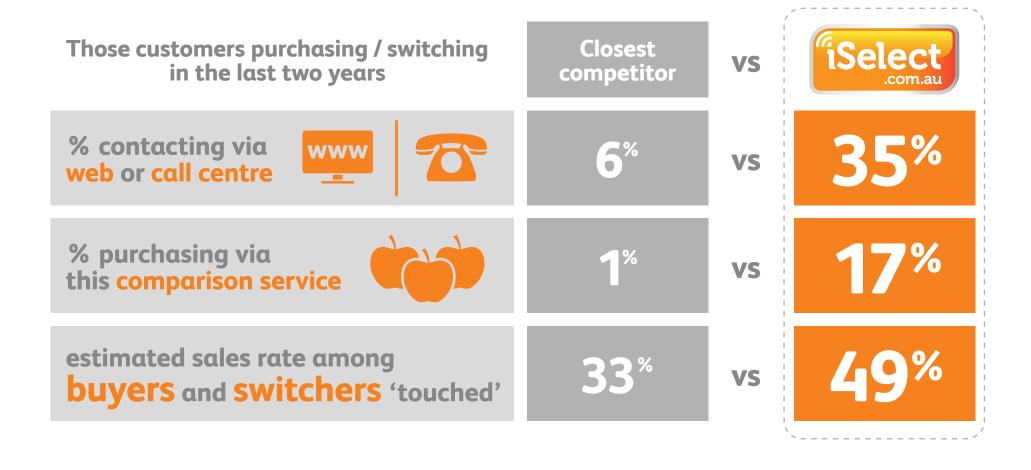
- November and December 2013 saw RPS of \$807 and \$811 respectively
- Our increasing share of higher-value customers has driven RPS towards more normal levels
- RPS has changed due to a combination of new products on the panel and marketing segmentation





iSelect continues to lead the comparison market

for Private Health Insurance in Australia

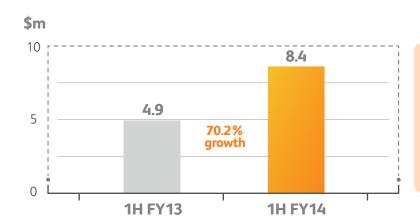




Revenue growth by business

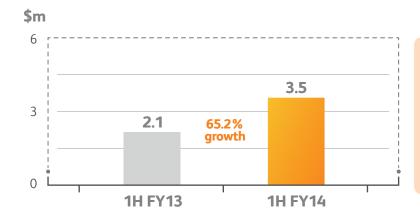
Strong volume and revenue growth in Life and Energy





- Conversion improvements from iConnect and lessons learned in Health are flowing through
- RPS improvements due to mix of product sales
- Operating efficiencies resulted in reduced costs and improved profitability

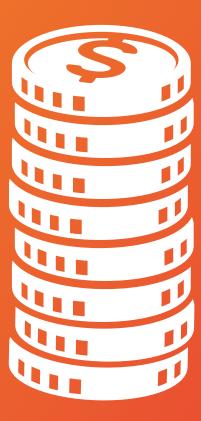




- Qantas Frequent Flyer partnership and marketing investment are positively impacting volumes
- iConnect roll-out and operational improvements starting to bear fruit
- Profitability improvements expected beyond FY14



Financial Performance



Strong growth for 1H FY14 vs 1H FY13

Income Statement (\$000) For the half years ended:	31-Dec 2013	31-Dec 2012	Change %
Upfront revenue Trail commission revenue	36,570 19,209	29,400 17,754	24.4% 8.2%
Revenue	55,779	47,154	18.3%
Gross profit Margin (%)	24,467 43.9%	20,255 43.0%	20.8% 2.1%
EBITDA excl. CEO exit Margin (%) CEO exit & replacement costs 1	7,650 13.7% 814	3,928 8.3%	94.8% 64.6% n.m.
EBITDA Margin (%)	6,836 12.3 %	3,928 8.3%	74.0% 47.1%
EBIT Margin (%) Net finance income/(expense) Income tax expense	3,868 6.9% 1,566 -1,748	1,512 3.2% -1,509 202	155.8% <i>116.3%</i> n.m. n.m.
NPAT Margin (%) Reported EPS (cents)	3,686 6.6% 1.4	205 0.4% 0.1	1,698.0% 1,420.0% 1,300.0%

Key Observations

- Revenue up 18%, with a higher proportion of upfront fee revenue vs 1H FY13 (66% vs 62%)
- Improvement in EBITDA vs pcp
- Improvements in margin dollars across the business
- Overheads (excluding CEO exit and replacement costs) up 4% on pcp



^{1.} CEO exit and replacement costs include: \$0.5m cash payment expense and on-costs; \$0.1m accelerated share based payment accounting expense; and \$0.2m professional fees associated with exit and search for new CEO.

Operating cash conversion 101% for 1H FY14

1H FY14 seasonally high, but significant improvement on 1H FY13

Statement of Cash Flows (\$000) For the half years ended:	31-Dec 2013	31-Dec 2012
Operating cash flows	6,880	-2,234
Capital expenditure NIA facility advances Interest received	-2,087 -6,133 1,927	-1,842 -9,230 561
Investing cash flows	-6,293	-10,511
Cash flow before financing	587	-12,745
Interest paid Net repayment of borrowings Proceeds from issue of shares (option exercised) Payment of IPO costs	-461 - 1,600 -3,583	-2,366 -15,000 28,406 -
Financing cash flows	-2,444	11,040
Net movement in cash	-1,857	-1,705
EBITDA Operating cash conversion	6,836 101%	3,928 -57%

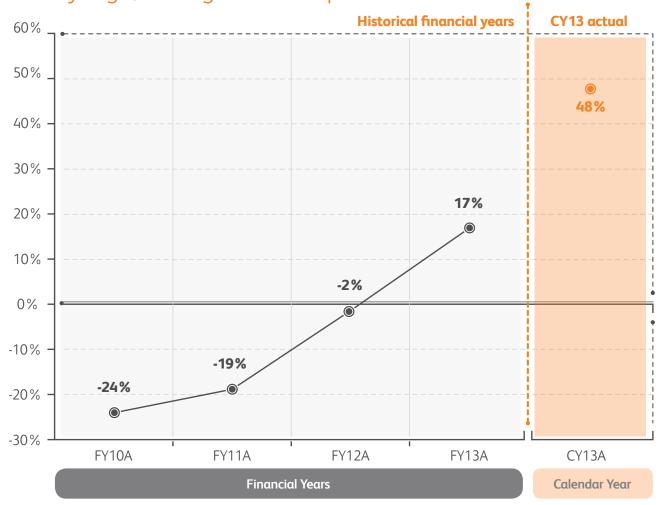
Key Observations

- Significant improvement in operating cashflows as trail book catches up with EBITDA
- First half cash conversion typically higher than second half and full year, driven by cash for June (Health) sales being received in 1HFY14
- Investing interest received on cash on deposit
- NIA facility advances of \$6.1m



CY13 cash conversion

1H FY14 seasonally high, but significant improvement on 1H FY13





Net asset position

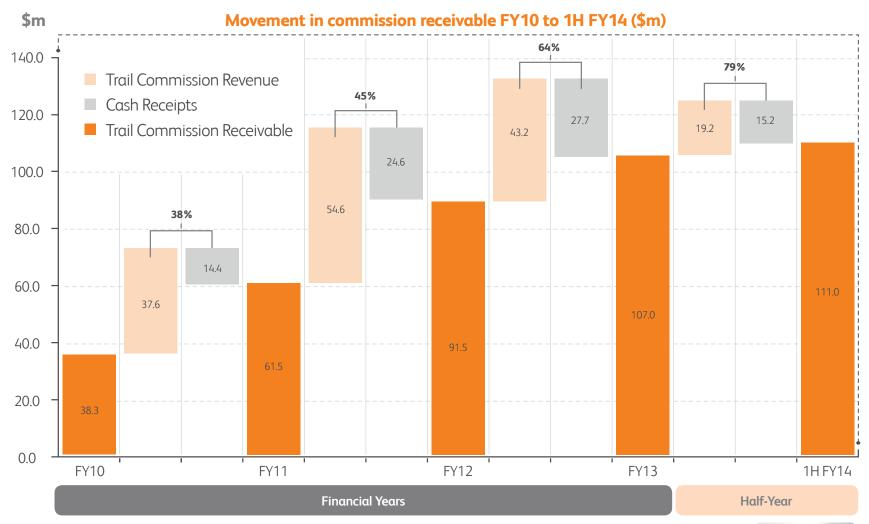
Balance Sheet (\$000)	31-Dec 2013	30-Jun 2013	Change %
Cash and cash equivalents Receivables Receivables - trail commission Receivables - NIA PP&E Intangible assets Other assets	83,458 12,135 111,001 21,511 6,320 38,478 2,491	85,315 18,692 106,973 15,378 6,953 38,726 2,224	-2.2 % -35.1 % 3.8 % 39.9 % -9.1 % -0.6 % 12.0 %
Total assets	275,394	274,261	0.4%
Trade and other payables Provisions Net deferred tax liabilities Other	14,570 6,506 20,454 269	20,201 7,211 18,726 397	-27.9 % -9.8 % 9.2 % -32.2 %
Total liabilities	41,799	46,535	-10.2%
Net assets	233,595	227,726	2.6%
Issued capital Reserves Retained earnings	172,868 7,057 53,670	171,313 6,429 49,984	0.9 % 9.8 % 7.4 %
Total equity	233,595	227,726	2.6%

Key Observations

- Strong cash position post IPO maintained, providing the Group with financial flexibility to focus on growth
- Trail receivable at \$111m at 31 December, up \$4m from 30 June
- NIA facility up from \$15.4m at June to \$21.5m in December
- Net tangible assets per security as at 31 December 2013: \$0.71



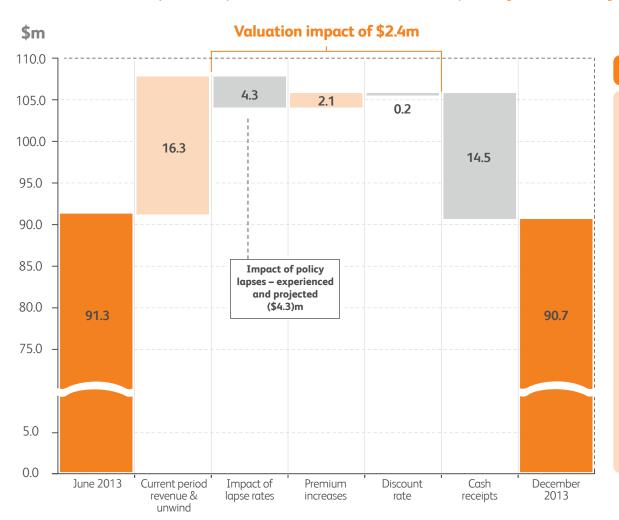
Cash conversion of trail commission receivable How the trail commission asset has moved over time





Health trail valuation impact for 1H FY14

Increase in health lapse experience for 1H FY14, partly offset by premium increases



Key Observations

- Observed increase in policy lapses since the last valuation
- Difficult to assess all drivers with certainty, however means testing and the rising cost of PHI suspected to be having an impact
- Forward looking lapse assumptions in the valuation have been increased, and will be reviewed again in the 30 June 2014 valuation
- Part of the impact of lapse experience offset by premium increases, which as announced by the Government in December, are significant



Growth Strategy



Our growth strategy remains consistent

To motivate consumers to make complex purchase decisions with confidence, by connecting them with the 'right' product and in doing so, delivering an exceptional customer experience

We will do this by focusing on and investing in

our 3 key strengths

1

Motivating Customers

- Ongoing brand investment
- Understanding our customers better
- Focus on marketing efficiency

2

Customer Experience

- Continued investment in big data
- Build E2E in Money and Broadband
- Enhance web, mobile and tablet
- Cross-sell

(3)

Partner Relations

- Support product innovation
- Share data insights
- Pursue value-adding activities

Selectively pursue M&A opportunities to accelerate growth in our existing business units

while continuing to assess new underlying markets for strategic expansion



(1) I

Motivating customers

'April Fool' campaign is leveraging this year's 6.2% industry average premium rise







iSelect

TVCs

2 Customer experience

Cross-sell becoming an effective growth lever



The objective...

"To create a one-stop-shop customer experience"

Aligned to our vision...

"To build the home of comparison"

99%
NON REPEAT

99% of iSelect purchasers did not come back, despite very high satisfaction levels



iSelect's first cross-sell trials launched in January 2012



Trials revealed >40% of iSelect Health customers who purchased would agree to being cross-sold



Cross-sell became one of our fastest growing sales channels

Over time, cross-sell is expected to:

- Reduce our reliance on lead generation, improving the efficiency of our marketing spend
- Improve our overall customer experience



(3) Partner relations

Three-year deal signed with Qantas Frequent Flyer, announced on 24 October

Key points:

- iSelect customers can now earn Qantas Points when purchasing Health Insurance or Energy
- One Qantas Point for every \$1 spent on the first year of a gross PHI premium via iSelect
- 2,000 Qantas Points for a bundled electricity & gas product
- 1,500 Qantas Points for an electricity purchase
- 1,000 Qantas Points for a gas purchase
- Improves post-comparison sales conversion









Trading Outlook



Outlook



Full year FY14 EBITDA expected to exceed FY13 result of \$26.5m, excluding CEO exit and replacement costs and any movement in the trail book following its next valuation at 30 June 2014

Ongoing investment in driving revenue growth is expected to see revenue growth exceed EBITDA growth due to:



- Overheads increasing to ~\$36m in FY14 (~\$4m up on pcp), due to investment in data mining and partnership teams
- A&G agreement impact of -\$1m to -\$2m in 2H FY14
- Increased investment in marketing (especially in relation to Energy)



Roll-out of new revenue opportunities, such as preferred partner programmes for Energy and Home Loans to diversify earnings base away from commission-only



Questions

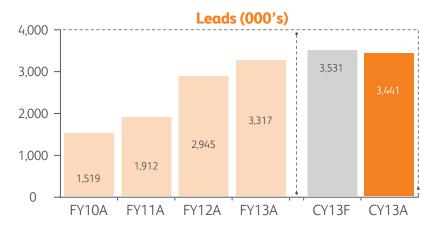


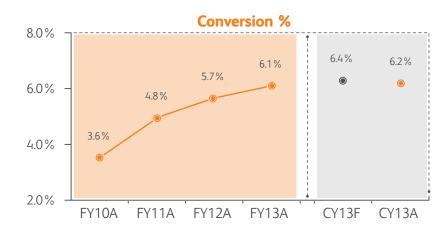
Appendix 1 Reconciliation to Prospectus

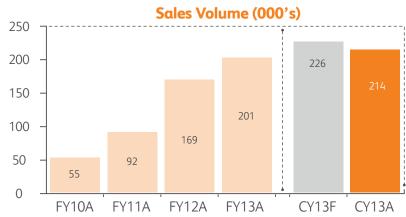


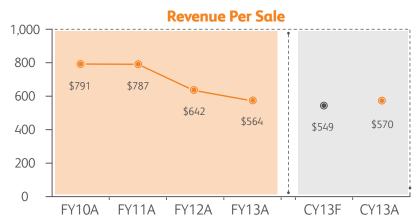
Key operating metrics vs prospectus (CY13F)

Consolidated (excluding Money)





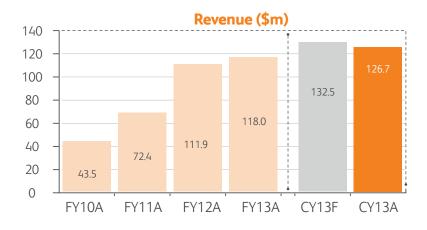


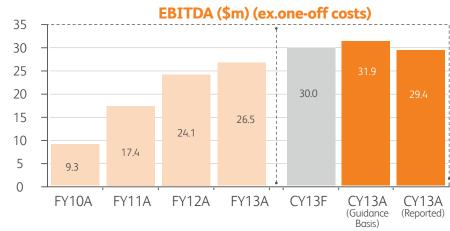


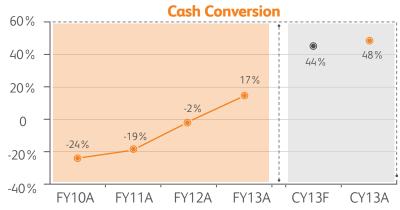


View of Financial Performance

Historical and CY13 vs. prospectus







- CY13 actual revenue behind prospectus forecast, impacted mostly by Health and Car. Ahead of CY13 trading update guidance
- CY13 EBITDA (before one-off costs) in line with prospectus forecast
- CY13 cash conversion better than prospectus forecast, mostly reflective of a different mix in revenue between upfront and trail commission



Calendar year 2013 results Improvement on calendar year 2012

vs. calendar year 2012 \$m	CY13 - Actual	CY12 - Actual	Change %
Upfront revenue Trail commission revenue	82.0 44.7	64.7 49.8	26.6 % -10.2 %
Revenue	126.7	114.5	10.6%
EBITDA reported Margin (%)	29.4 23.2%	19.9 15.8%	47.5% 47.3%

Key Observations

- Pleasing growth for CY13 vs. CY12 with almost 11% growth in revenue and 47.5% growth in reported EBITDA
- Solid trading performance of business units and management of overhead growth levels.

