

# **2014 Full Year Results**

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Delivering the Promise

## **Group Overview**

Strong track record over the business cycle Industry leaders, #1 or 2 in markets

COROMAL

Built for Advanture

Accommodation Division

# Fleetwood

Affordable Housing, Education & Resources Accommodation

- Major manufacturing facilities in Qld, Vic, WA
- Dingo village, Qld
- Osprey village, South Hedland
- Searipple village, Karratha

#### Recreational Vehicles Division



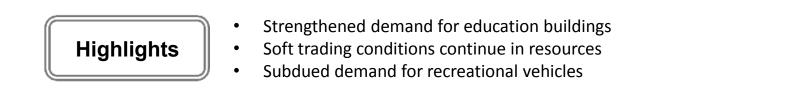
#### Recreational vehicles, parts & accessories

- Camec caravan parts & accessories
- Fleetwood RV Coromal & Windsor caravans
- Flexiglass commercial vehicles canopies & trays
- Bocar ute trays & accessories



# **Summary**

Performance in education partially offsetting the impact of tough conditions in other markets





- Revenue up 10% driven by new products
- Margins down reflecting tough market conditions
- Fully franked interim dividend of 2cps



- Strong demand in education
- Challenging conditions in resources, however Combabula project secured
- Acquisition of Bocar



# Fleetwood

# **Operational Performance: Accommodation Division**

Growth in education, subdued conditions in resources

#### Education

- Qld strong demand from Year 7 program
- Vic strong demand from Transfer Program & private schools
- WA won first two sizeable contracts



- Subdued WA market
- Searipple occupancy ~40%
- Awarded contract to build camp in Combabula, Qld

#### **Affordable Housing**

- Osprey completed on budget
- Pursuing further opportunities











### **Operational Performance: Recreational Vehicles Division**

Challenging trading conditions, but Asian sourced products starting to penetrate

#### Fleetwood RV (Coromal & Windsor)

- Shift toward lower spec. budget vehicles
- Commenced importing Asian campers
- Developed dealer network

#### Camec

- Developed new products sourced mainly from Asia
- Margins down reflecting increased competition
- Opened Taren Point (NSW) retail outlet

#### Flexiglass

- Benefited from FY2013 restructuring
- Developing next generation of canopies & trays
- Acquired Bocar



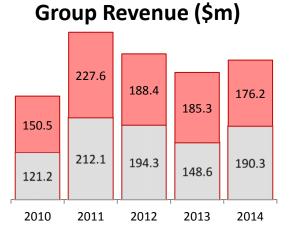




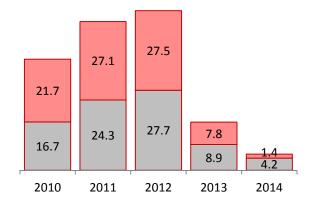


### **Financial Performance**

Increased revenue despite tough conditions

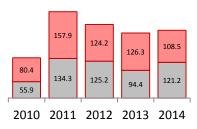


NPAT (\$m)

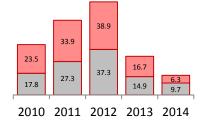


MA Revenue (\$m)

MA EBIT (\$m)

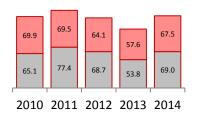


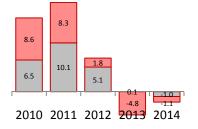




RV Revenue (\$m)







First half Second half

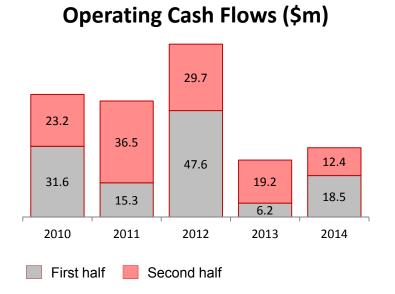
Results above exclude impairment loss & loss from discontinued operations.



**Delivering the Promise** 

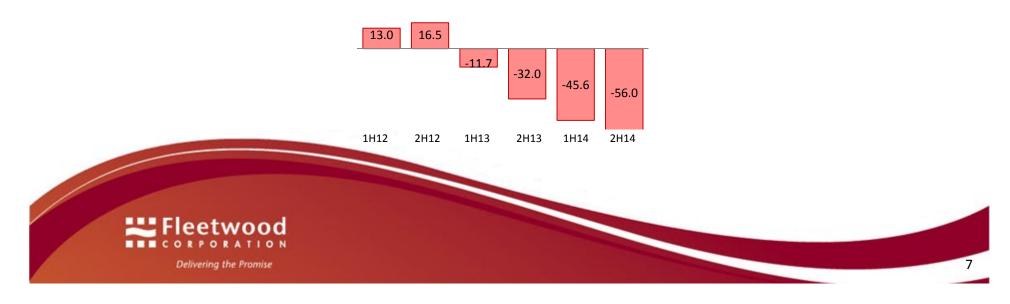
## **Financial Performance**

Sizable investment in Osprey



#### Capex (\$m) 54.8 43.5 19.8 17.2 8.3 7.6 13.0 10.1 4.1 2010 2011 2012 2013 2014 Sustaining Rental Fleet BRB Acquisition Searipple Upgrade Osprey Other Camp

Net (Debt) Cash (\$m)



# Outlook

Strength in Education, but other markets remain challenging

- Education: Strong demand in Vic and WA however moderating in QLD
- Resources: Improving competitiveness
- Searipple: Pursuing opportunities to increase demand
- Combabula & Osprey to move into cash generating phase
- Affordable Housing: diverse & growing market segment



- Strong A\$ supports margins
- Recreational vehicles: expansion of dealer network and product development expected to support growth however short term demand variable.
- Vehicle accessories: driven by LCV sales, however acquisition of Bocar to add scale in NSW





# Questions

