

Slater and Gordon Ltd

Annual General Meeting

20 October 2014

**Andrew Grech –
Group Managing Director**

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FY14: Strong Financial Result

Delivering well managed growth and improving operational effectiveness

Group revenue up 40.4% to A\$418.5m

Normalised EBITDA margin¹ of 24.6%

Cash flow from operations 89.7% of NPAT

Australian Personal Injury Law (PIL) practice remains strong

UK underlying business and acquisitions on track

Continuing strong growth opportunities in both Australia and UK

Announced 12 August – two acquisitions with annual revenue of A\$39m

1. Normalised for acquisition costs A\$4.1m, one off WIP adjustment relating to the acquisition of Fentons A\$7.4m and an onerous lease provision for existing Manchester premises A\$6.1m. Refer Appendix 5.

UK Integration Update

Integration well progressed

- + Transitioning acquired brands to S&G



- + New Practice Management System implementation
- + Manchester property consolidation

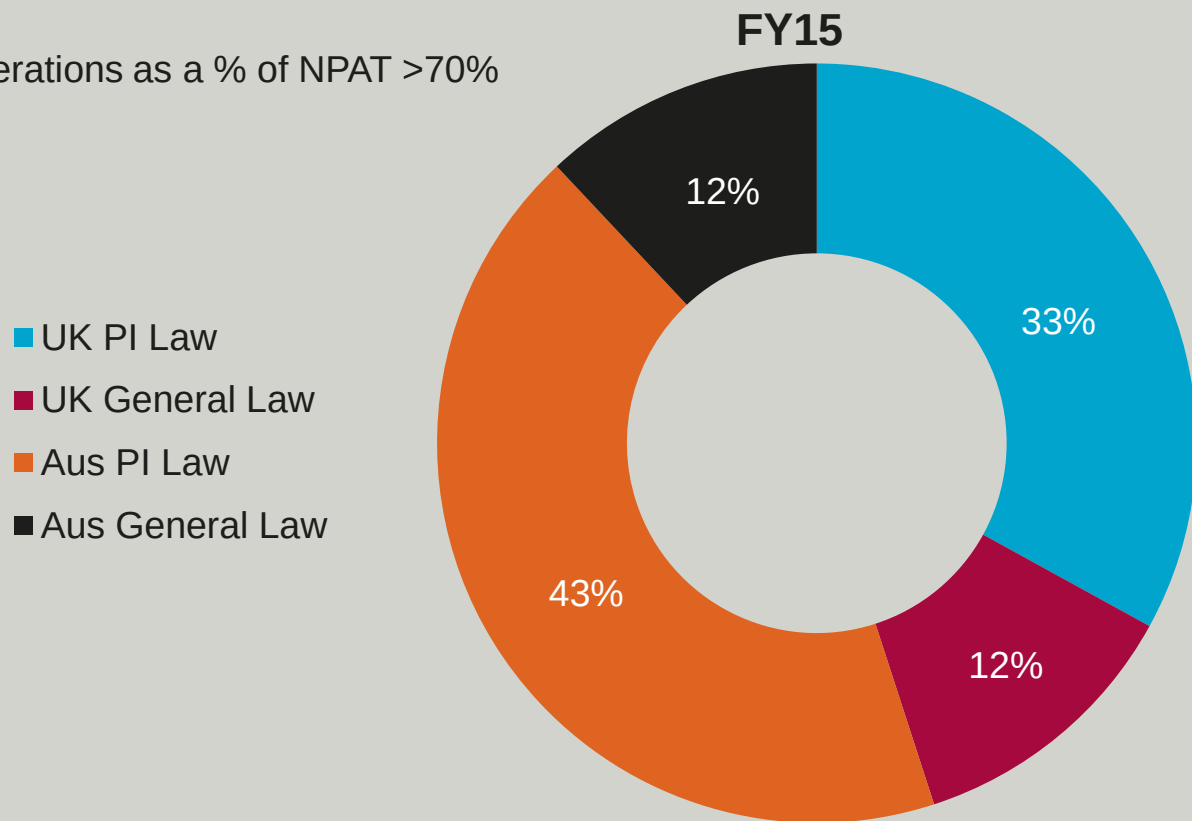
Acquisitions

	AUSTRALIA	UK
STRATEGIC FOCUS	Strengthen and protect core markets and accelerate practice area diversification	Fill geographic gaps or under-weight pockets in terms of specialist practice groups
PIPELINE	Nowicki Carbone ¹ – Victoria. Revenue A\$26m Schultz Toomey O’ Brien ² – Queensland. Revenue A\$13m	Strong with good prospects of further acquisitions being completed in FY15
OPERATIONAL CAPABILITY & CAPACITY	M&A Co-ordination and integration teams now in place in Australia & UK Well tested and disciplined due diligence, transaction structure and integration methodology	
FUNDING	On average acquisitions delivered within pricing range of 3.5 – 4.5 x EBITDA multiple, with consideration comprised of cash paid on completion, the issue of ordinary S&G shares, deferred consideration subject to conditions being achieved and deferred consideration. Acquisitions to be funded from existing debt facility and the issue of equity to vendors Net Bank Debt/Equity ratio target range of 30% – 40% post acquisitions	

1. Subject to completion of formal due diligence.
2. Formal due diligence substantially completed. Subject to formal transaction documentation being agreed and executed.

Outlook For FY15

- + Group revenue target of A\$500m^{1, 2}
- + EBITDA margin of 23% – 24%
- + Cash flow from Operations as a % of NPAT >70%



1. Includes contribution of A\$25.6 m from acquisitions announced and to be completed in FY15, subject to final due diligence and formal documentation execution.

2. Assumes GBP:AUD exchange rate of £0.54.