A pure start to life!

## 1H15 Results Presentation 18 February 2015



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## > Delivering on what we said we would do

Growing earnings and a strong balance sheet

Positioned to achieve H2 results consistent with H1



### **Strong 1H15 financial performance**

(A\$m)	1H15	1H14	Change
Revenue	58.3	24.1	141%
EBIT	4.4	2.0	118%
Profit before income tax expense	4.7	1.9	147%
Income tax expense	(1.5)	(0.6)	169%
Net profit after income tax expense	3.2	1.4	137%
Basic and diluted earnings per share (cents)	3.6	2.1	71%

## Delivering operationally to underpin future growth

#### Brand driving growth....

- Commanding approximately 14.1%\* of the Australian retail formula market as position with major retailers is strengthened
- Building distribution
  - Launched organic formula and food range in 160 Target stores nationally this half
  - Increased ranging and distribution in pharmacies now available in 450 Amcal, AmcalMax and Guardian stores

#### ...with Asian focus on track

- Expanding across Asia with a strong growing brand
- Chinese growth underway with increasing sales to distribution network
- Increased ranging in all major retail supermarkets in Singapore in last 6 months



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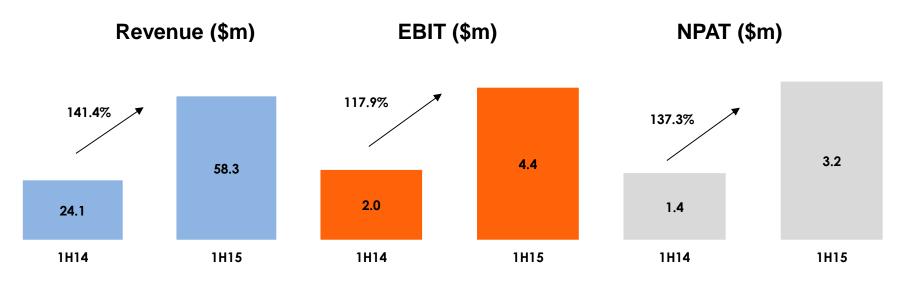
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### **Strong growth across P&L metrics**



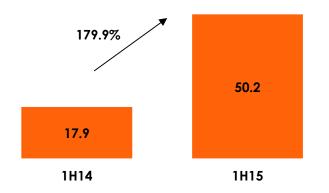
- Revenue growth driven by:
  - Increased brand awareness, successful marketing, growth across all retailers and new distribution points with independent retailers in domestic market
- EBIT impacted by one off capital raising cost:
  - Strong growth, however EBIT impacted by one off capital raising cost of \$0.27m
- Earnings growth driven by:
  - Revenue growth with costs of doing business reducing as a percentage of sales

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## **Growth in domestic market**

#### Domestic market revenue up 179.9% to \$50.2m



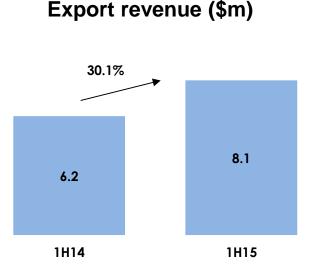


- Focus on deep distribution across all supermarket and pharmacy channels
- Increased brand awareness through successful marketing campaigns
- Launch of organic formula and food range in 160 Target stores nationally
- Successful Launch of baby food pouch range in Costco and Big W
- New supplementary milk drink Ready to Go not reaching expectations, but sales of other food products performing ahead of expectations.



## Strong export growth market driven by demand in Asia

#### Export market revenue up 30.1% to \$8.1m



- Operation in export markets, particularly China, continues to grow
- Brand consistently attracting new customers and expanding retail distribution
- Increased sales in Singapore as ranging was increased in all major retailers and increased distribution points



## **Attaining sustainable cost structures**

- Gross profit margin of 33.2% down 2.2 percentage points on previous period (1H14: 35.4%)
  - Pricing changes from ingredient suppliers as a result of increased demand for organic formula ingredients
  - Successfully undertaken measures to address this change and benefits to be realised in the full FY15 result

Costs as a percentage of sales	1H15	1H14
Employment Costs	4.7%	6.2%
Marketing Costs	2.1%	1.4%
Other Administrative Costs	3.1%	3.7%

• Cost of doing business as a percentage of sales down 1.3 percentage points



## Growth's impact on operating cash flow

(A\$m)	1H15	1H14	Change
Operating cash flow	(10.3)	1.4	<<
Investing cash flow	(0.3)	(0.2)	<<
Financing cash flow (share issue through IPO)	23.1	(3.1)	>>
Net cash flow movement	12.5	(1.9 )	>>
Cash at bank	16.9	0.8	>>

#### Operating cash flow

- Receivables increased by \$13.0m, impacting net working capital
- Inventory levels increased by \$4.6m to support increased revenue



### Strong balance sheet for future growth

(A\$m)	1H15	1H14	Change
Net Assets	43.0	10.8	297%
Net tangible assets	42.7	10.7	299%
Net assets per share (cents)	45.2	16.7	171%
Net tangible assets per share (cents)	44.9	16.5	172%



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## Outlook

#### 2H15

- Continue to expand operations internationally
  - Focus on Asia, particularly China and South East Asia
- Well positioned to benefit from growing Baby formula category in both Australia and Asia
- Continuing to build relationships with suppliers to support future growth requirements
- 2H performance should be consistent with first half results



Q&A

14

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