



2015 Full Year Results Presentation

MATRIX COMPOSITES AND ENGINEERING

19 August 2015



Agenda

- Overview
- Financial results
- Operational review
- Strategy & outlook



Overview

Financial

- Revenue: \$144.1 million
- EBITDA: \$19.5 million
- Normalised EBITDA: \$22.7 million
- NPAT: \$3.6 million
- Cash from operations: \$6.8 million
- Net debt position: \$7.8 million
- Final dividend of 1.0 cps, fully franked; 3.0 cps, fully franked for FY15

Operating

- Return to zero LTIFR
- Fall in oil price has resulted in delay in projects
- Continued to win work in a highly competitive market
- Penetration of drilling riser buoyancy market as supplier of choice
- Development of new markets in Asia and Middle East to offset reductions in US demand for well construction products

Outlook

- Order book \$93.1 million at 30 June 2015
- Responding to oil price weakness through reduced scheduled production output, managing costs, and improving efficiencies
- Matrix positioned to return to greater production volumes in the medium term
- Forecast revenue of \$110 - \$130 million in FY16

Overview

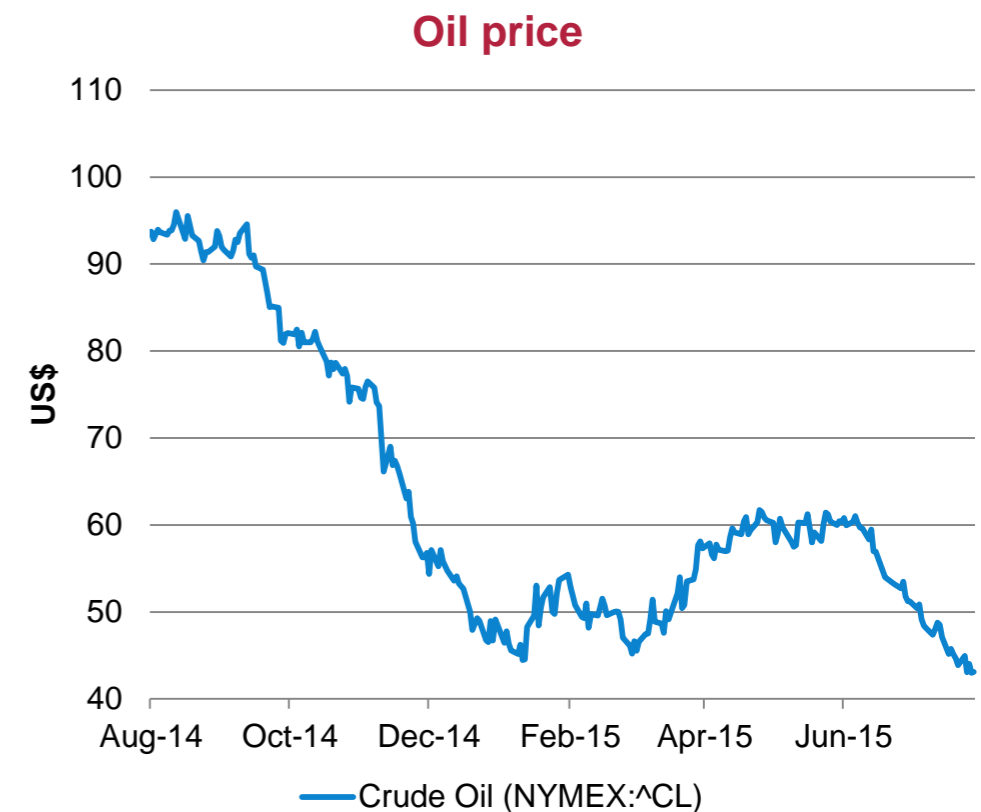
Lower global oil prices

WEAKER MACRO INDICATORS AND RESPONSE

- Observing delayed order conversions and rig deliveries and accelerated fleet retirements
- Rig newbuild cancellations limited to Brazil, as a result of project finance issues
- Select markets have held up including GOM Deepwater
- SURF Market has been impacted, however some major projects have passed FID, long term activity
- Reduced onshore drilling activity in North America hardest hit

MATRIX'S INITIATIVES

- Reduced production output to match demand
- Managing costs and improving efficiencies, delivering stronger earnings despite lower revenue
- Continued investment in stronger markets (e.g. Asia) and service and product development and diversification beyond oil and gas sector



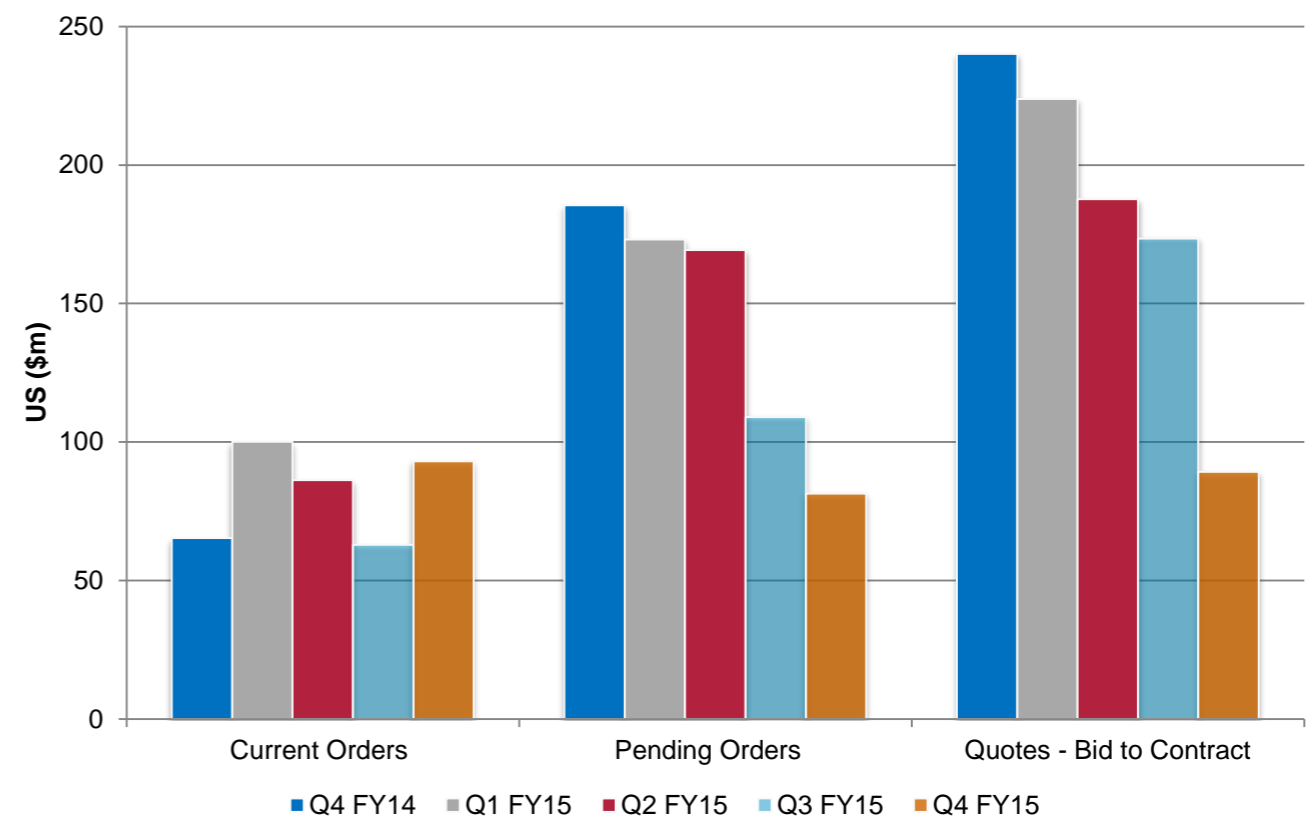
Source: Capital IQ

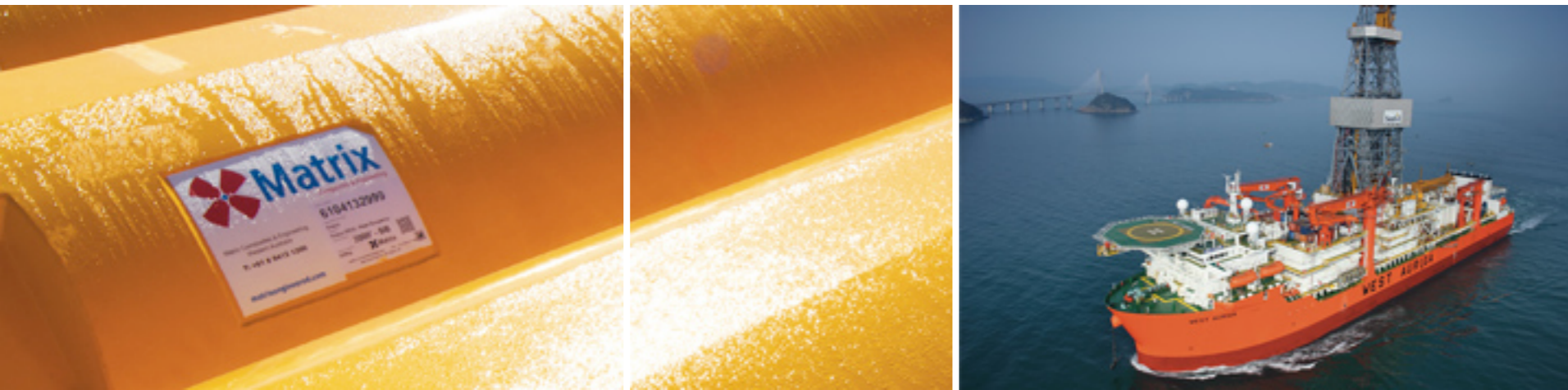
Overview

Order book and pipeline

- US\$107.7 million orders awarded in FY15
- Order backlog of US\$93.1 million and pending orders supports production throughout FY16
- Continuing to win work from new customers, in the newbuild and aftermarket for drilling riser buoyancy products
- Potential for delays in floater deliveries due to reduced fleet utilisation
- Quotation activity has declined although there remains a significant volume of work still to be awarded

Order Book (US\$93.1m) & Pending Orders (US\$81.5m) as at 30 June 2015





Financial Results

Peter Tazewell – Chief Financial Officer

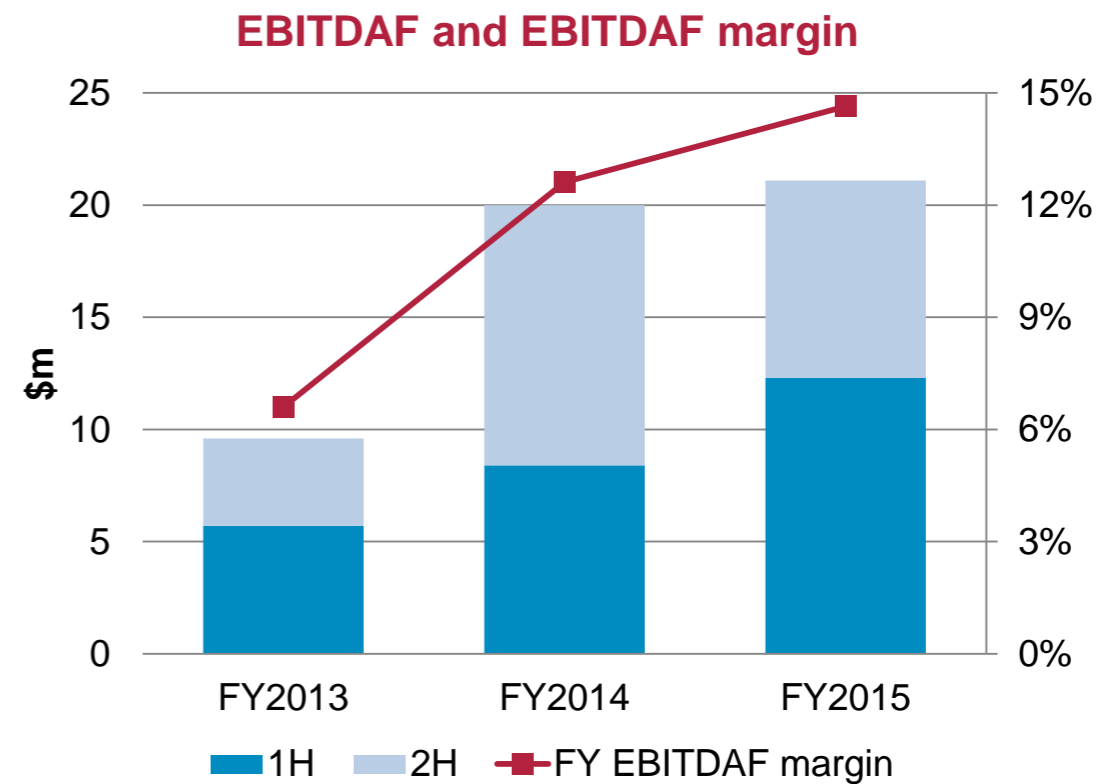
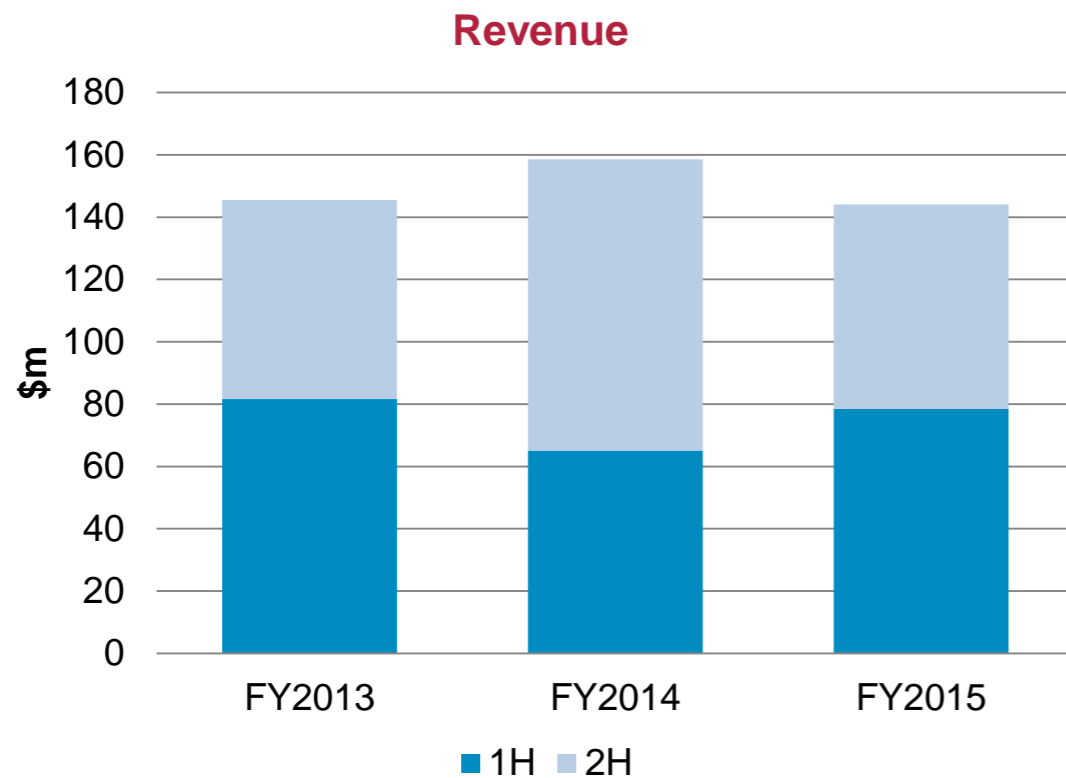
Financial results

Key financial metrics

		FY15	FY14	Variance
Revenue	\$m	144.1	158.6	9.1% ↓
EBITDAF	\$m	21.1	20.0	5.2% ↑
EBITDA	\$m	19.5	18.6	5.1% ↑
Net profit after tax	\$m	3.6	3.0	20.4% ↑
Earnings per share	¢	3.8	3.2	18.7% ↑
Dividends per share	¢	3.0	nil	n/a
Gross Debt	\$m	(8.0)	(12.9)	38.2% ↓
Adjusted Net Cash/(Debt)	\$m	(7.8)	(6.4)	21.9% ↑
Interest Cover	times	26.9	9.6	181% ↑
Operating Cash Flow	\$m	6.8	16.5	58.7% ↓
Employees		255	394	35.3% ↓
Backlog	US\$m	93.1	65.0	43.2% ↑

Financial results

Earnings



EARNINGS ANALYSIS

- Reduced revenue in 2H attributed to reduced production
- 2H Earnings adversely impacted by \$3.2 million non-recurring costs, primarily related to restructuring operations

MARGIN IMPROVEMENT

- Continued margin improvement attributed to:
 - Ceasing low margin operations
 - Raw material and labour efficiencies
 - More favorable AUD:USD exchange rate
- Normalised underlying margin of 15.8 per cent

Financial results

Underlying EBITDA

\$m	FY15	FY14
Reported EBITDA	19.5	18.5
Fines and penalties	-	0.2
Redundancy costs	1.2	-
NRV adjustment – plant & equipment	0.9	-
Inventory written off	1.0	0.2
Capitalised R&D written off	0.1	-
Underlying EBITDA	22.7	18.9

- Significant non-recurring costs incurred during FY15 to reorganize and rationalize the business
- Reduced cost base has ensured Matrix remains competitive in challenging market conditions
- Underlying EBITDA margin of 15.8 per cent

Financial results

Balance sheet

\$m	FY15	FY14
Cash	14.5	19.5
Trade receivables	34.5	33.5
Inventory	20.7	18.8
Property, plant & equipment	91.3	99.9
Intangible assets/deferred tax	12.9	16.2
Other assets	1.4	0.9
Total Assets	175.3	188.8
Trade payables	11.6	20.0
Progress billing	14.3	16.7
Financial liabilities	10.2	13.4
Provisions	1.5	1.9
Total Equity	137.8	136.8
Adjusted net cash/(debt)	(7.8)	(6.4)
Net working capital	29.3	11.9
Gearing (ND/E)	5.7%	4.7%

- Reduced cash attributed to increased investment in working capital (\$17.4m)
- Increased inventory attributable to reduced production in 2H
- Reduced DTA as tax losses utilised
- Reduced trade payables due to slower turnover of raw materials
- Financial debt refinanced and continued amortisation reducing gross debt
- Strong balance sheet liquidity and low gearing

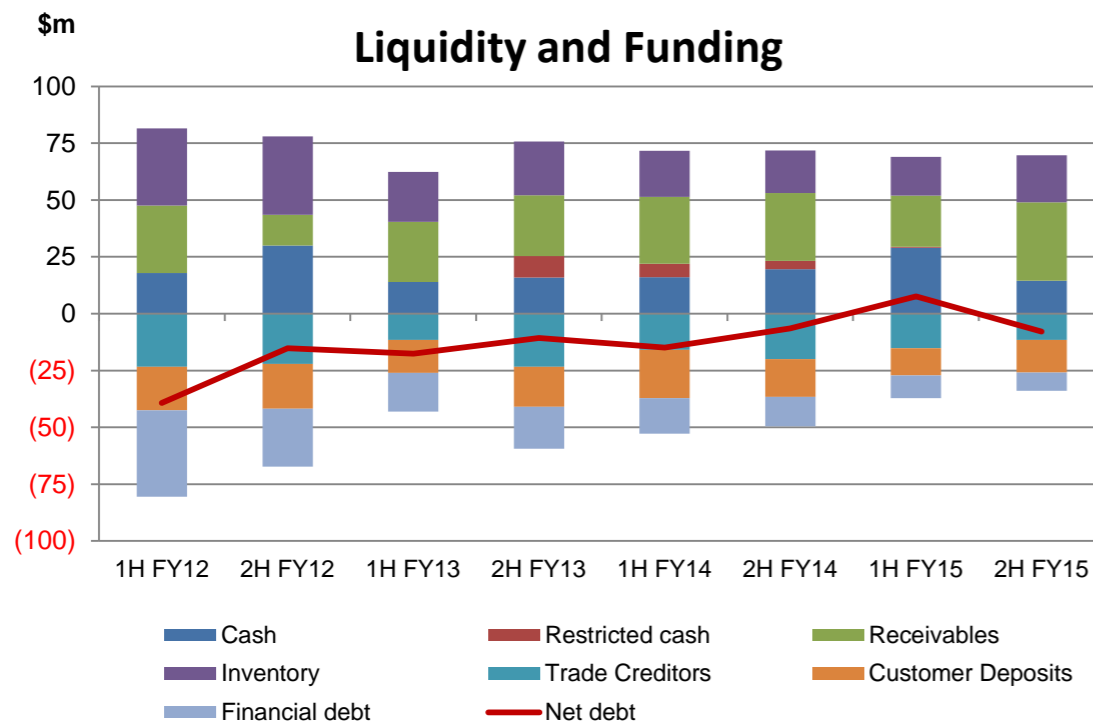
Financial results

Debt and banking

\$m	FY15	FY14
Cash	14.5	19.5
Restricted cash	-	3.7
Progress billing	(14.3)	(16.7)
Gross Financial debt	(8.0)	(12.9)
Adjusted Net Cash/(Debt)	(7.8)	(6.4)

CASH AND DEBT POSITION

- Gross debt reduced to \$8.0 million
- Net debt at 30 June 2015 of \$7.8 million
- Flexible 3 year debt facility negotiated in November 2014, with simplified covenant structure
- Undrawn available facilities of \$32.5 million – significant available liquidity allowing greater flexibility with customer contractual terms

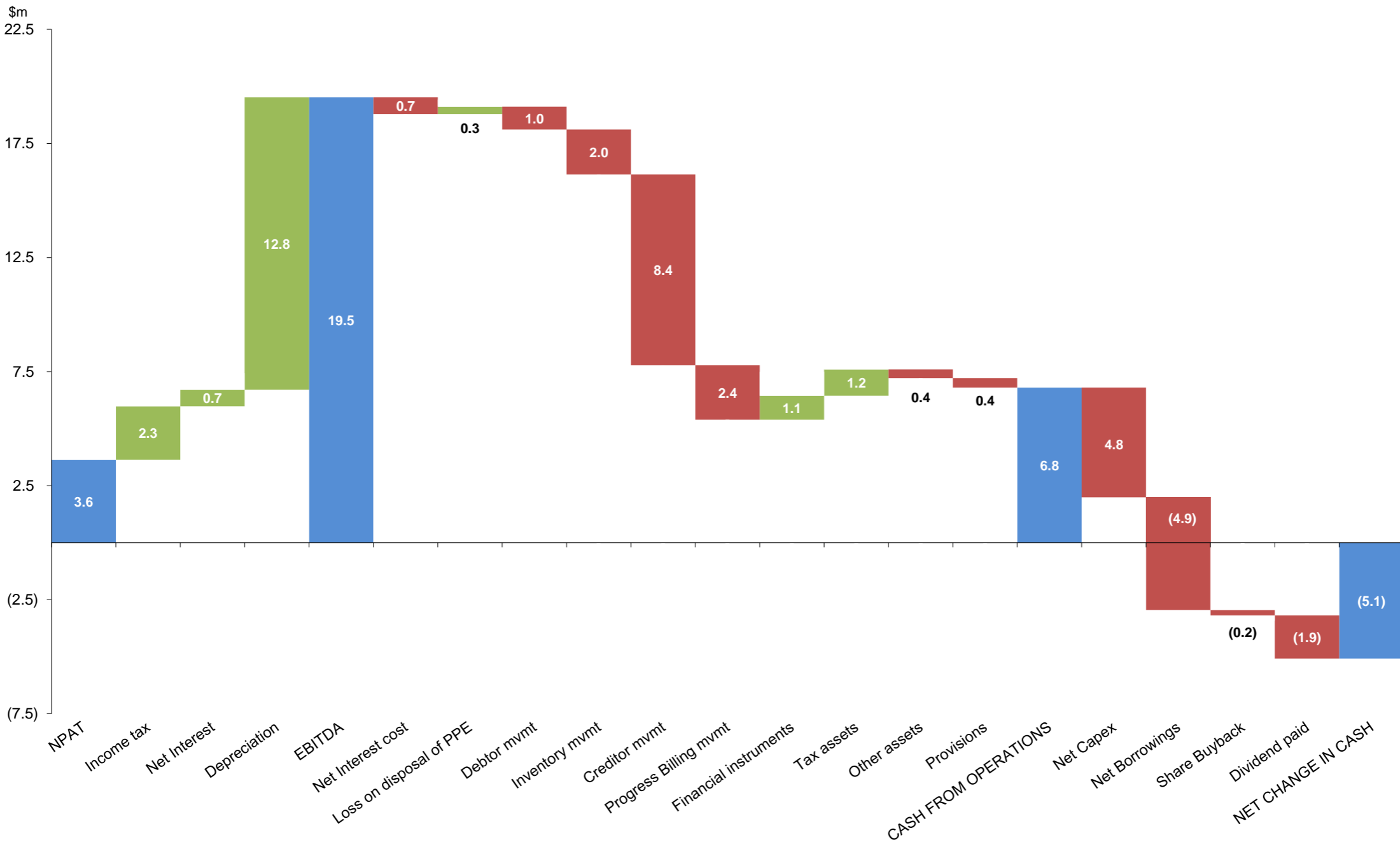


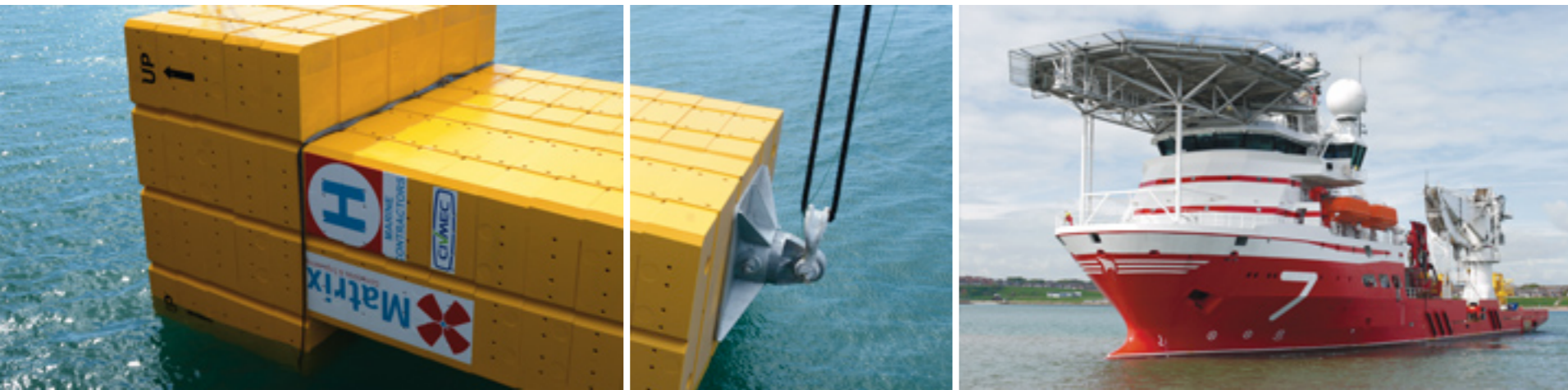
CAPITAL MANAGEMENT

- Dividends supported by improved and stable financial position
- On-market share buyback of up to 9.4 million shares, under the 10/12 rule – completed buyback of 522,420 shares to date

Financial results

Cash flow from operations





Operational review

Aaron Begley – Chief Executive Officer

Operational review

Offshore – capital drilling equipment

- US\$107 million contracts awarded FY15
- At a macro level, there have been reduction in new build pipeline (cancellations) and global floater fleet (retirements), reducing excess supply of floaters.
- Matrix continues to increase market share of this declining market as a supplier of choice
- Product build quality and higher specifications has seen Matrix achieve in excess of 50 per cent market share in new build market
- Matrix has also achieved increased volume in replacement and extension market.
- Increase in service offering including engineering services, analysis and testing and riser IMR services



Operational review

SURF and subsea solutions

- Continued revenue growth in SURF product line
- Pipeline of work is strong
- Penetration into the market largely dependent on obtaining technical qualification with key vendors
- Substantial progress continued during the year, including delivery of the world's largest permanent mid depth buoyancy structures (2 x 502MT) for the INPEX Ichthys project constructed with Matrix's ISOBLOX™ system – largest SURF contract to date
- Advanced the international qualification process with operators, EPIC contractors and OEMs
- API 17L and client approval process is advanced
- Increased investment in materials qualification
- Ongoing development of large floating structures, Mid Water Arches and Permanent Mooring Buoyancy.



Operational review

Well construction products

- Impacted by significant reduction in the North American operating rigs
- Reduction particularly driven by a sharp decline in the shale gas market
- Been offset by new markets in South East Asia and Middle East
- Increase in demand for full technical service offering including torque and drag analysis, logistics and installation built around core technology.
- Seeing early signs of rig index starting to increase in North America



Operational review

Offshore services

- Restructure of services business in face of declining revenue and surplus capacity in local market
- Reduced focus on legacy fabrication and machining and increased focus on maintenance and engineering services
- Established a riser service center in Karratha, WA to support offshore vessels in Australian waters
- Secured a number of contracts with international drilling contractors
- Part of integrated lifecycle service offering





Strategy and outlook

Aaron Begley – Chief Executive Officer

Strategy

Core products and services

Well Construction Products

Offshore Services

SURF and Subsea

Capital Drilling Equipment

- Composite materials
 - Syntactic foams
- Engineering plastics
- Thermoset technologies

Growth initiatives

Volume growth

- Pursue product diversification to provide greater stability in revenue streams
- Application of new products to new industries
- Technical innovation to drive volume

Operational improvement

- Cost down initiatives
- Ongoing plant optimisation
- Development of new supply sources

Technical leadership

- Ongoing materials R&D
- Development of superior technical solutions to customer problems

Step out strategies

- Consider M&A and growth opportunities that leverage core skills in engineering and advanced materials production

Outlook

Global conditions – capital drilling equipment

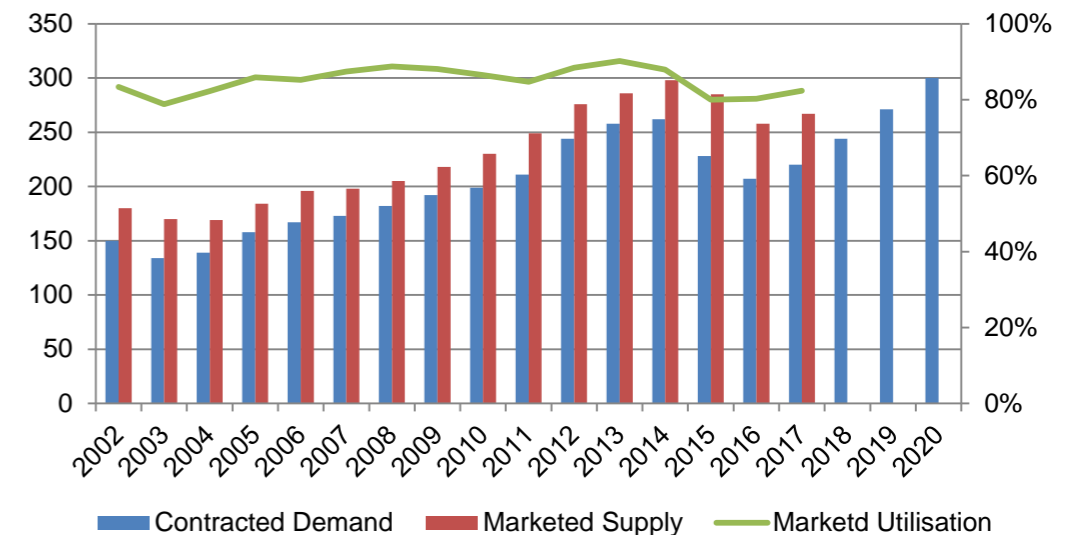
NEWBUILD MARKET

- Demand from current drillships under construction will underwrite near term production
- Production at lower levels through FY16 and into FY17 for new build drillships
- Rig attrition of older rigs is accelerating and is necessary to re-balance market
- Utilisation rates will fall before normalising from 2018 onwards

REPAIRS/ REPLACEMENTS

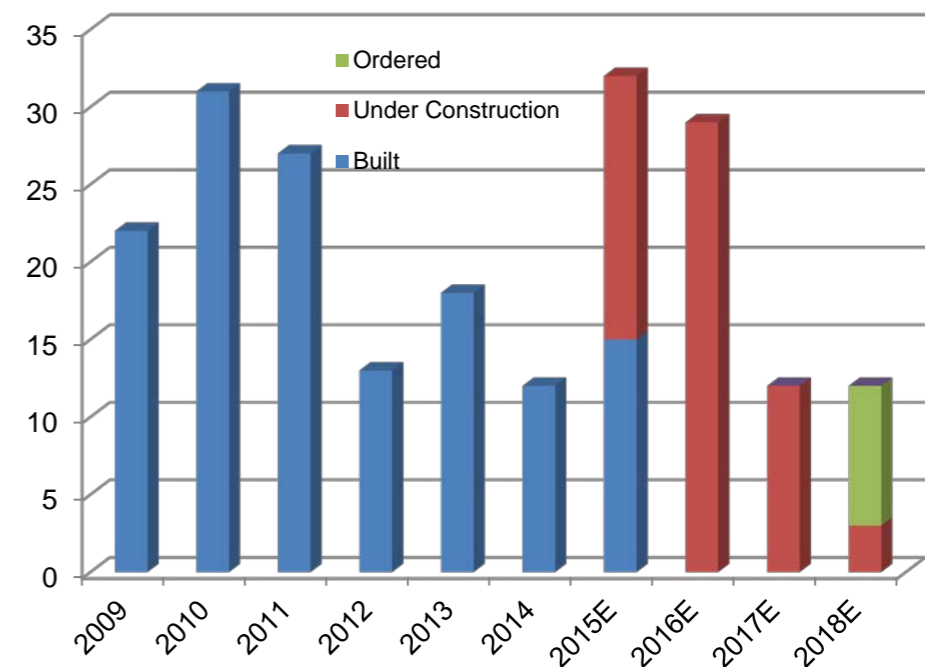
- North Sea and West African markets most severely effected.
- GOM activity underpins replacement market
- Older rigs being scrapped or cold stacked

International floater supply – demand



Source: Company Data, 2015

World number of confirmed newbuilds



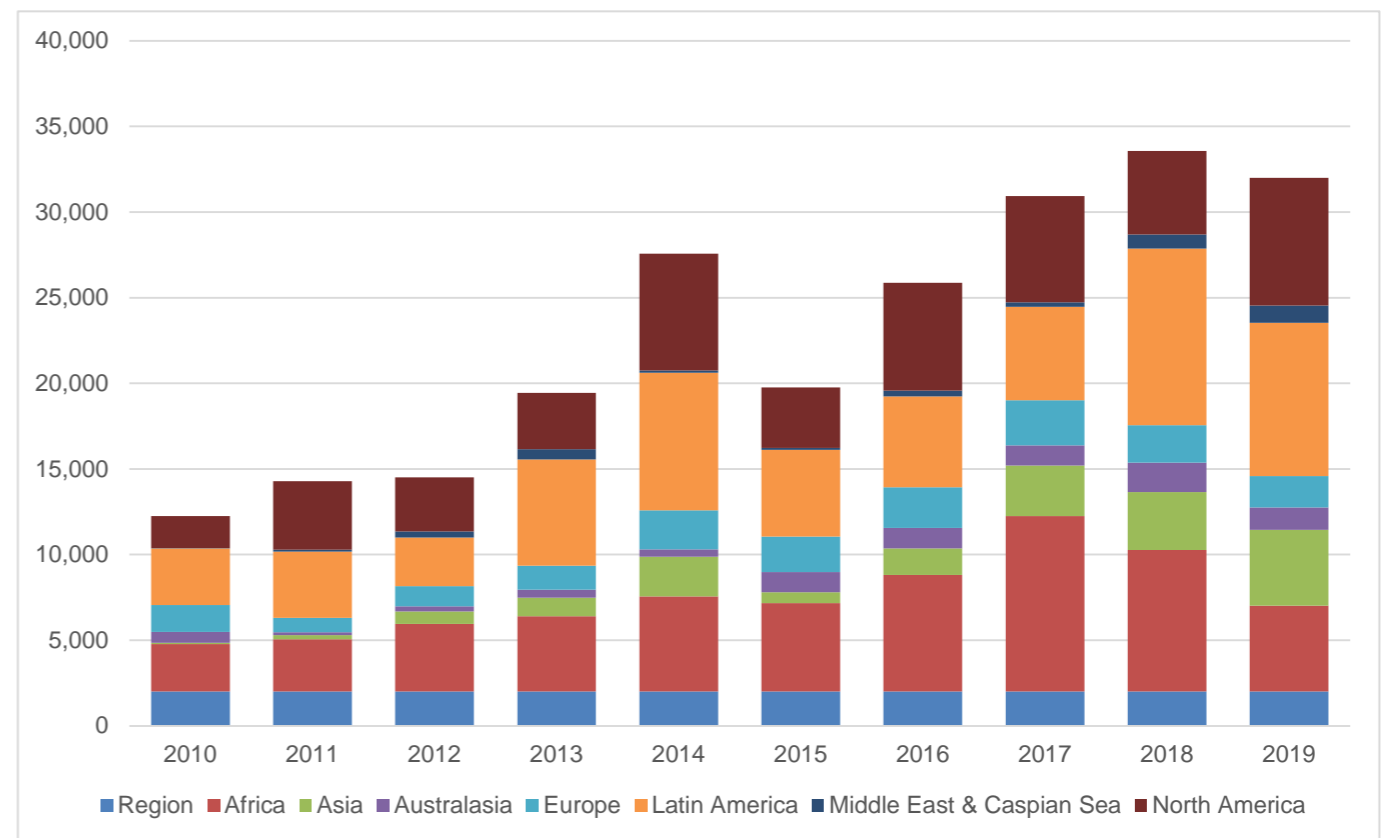
Source: Company Data, 2015

Outlook

Global conditions – SURF and subsea solutions

- Global subsea capex has contracted but forecast to increase from CY16 onwards
- Qualification process remains critical to Matrix growing revenue in this area
- Some large offshore and deepwater projects are still getting sectioned at both FID and FEED Stage eg Deepwater Shell Appomattox Deepwater development and Woodside Browse FEED
- Project re-tendering is taking place in order to reduce capex spend and keep projects economic

Global Subsea Capex (US\$000s) by Region 2010-2019



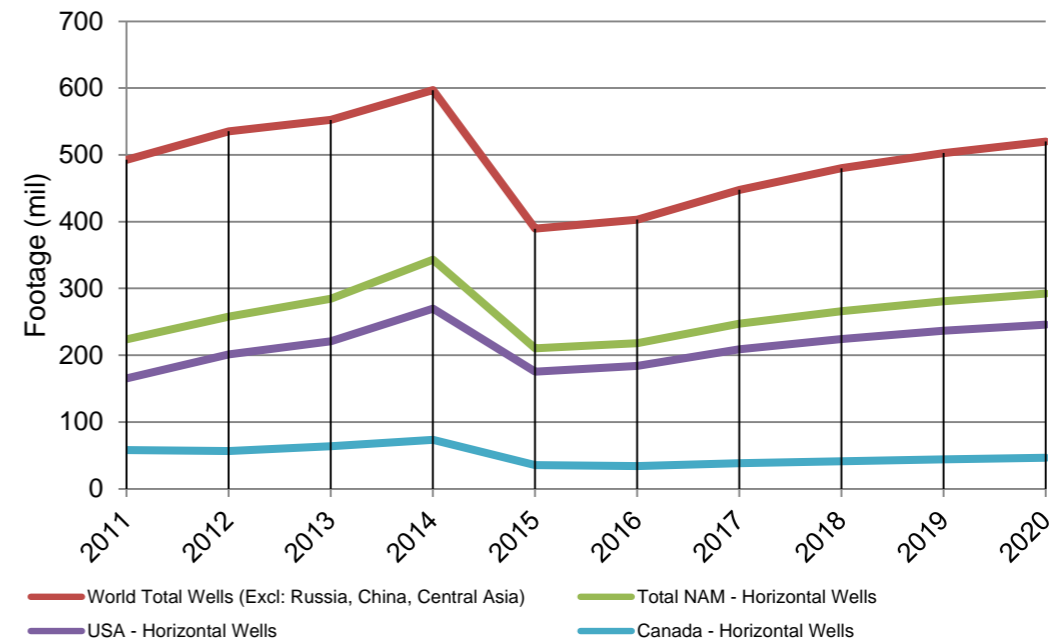
Source: Infield, February 2015

Outlook

Global conditions – Well Construction

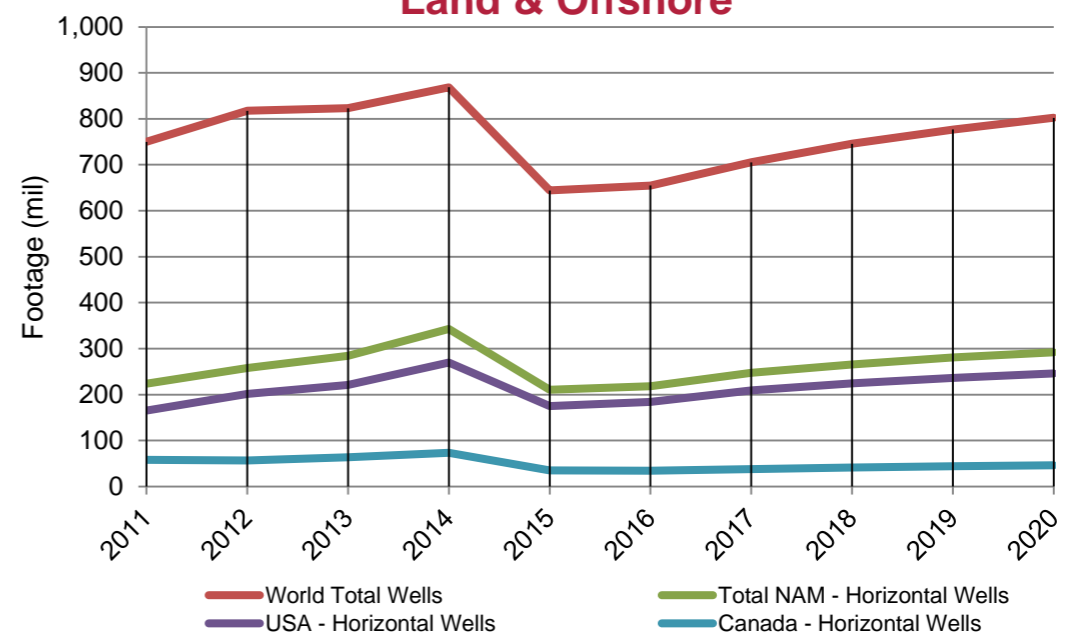
- Significant fall in NAM rig count driven by lower oil price.
- GOM Deepwater and ex-USA offshore has not been as severely effected as NAM onshore.
- New markets likely to drive growth in short term until recovery of shale gas market
- Size of target market remains attractive
- Expanding presence and service offering in SE Asia and the Middle East.

North America Drilling & Production Outlook – Total & Horizontal Wells Drilled



Source: Spears & Associates, June 2015

World Drilling & Production Outlook – Land & Offshore



Source: Spears & Associates, June 2015

Conclusion

SUMMARY

- Strong FY2015 result, in line with expectations
- Return to dividends supported by liquidity position, ongoing debt reduction and near term outlook

OUTLOOK

- Responding to downturn in oil price through reduced production output, managing costs, and improving efficiencies
- Stable production output to underpin revenue of \$110m – \$130m in FY16
- Expect continued growing interest from Asian region
- Matrix in a sound financial position with available capacity at Henderson facility:
 - Positioned to ride the cycle and capture greater market share
 - Matrix committed to pursuing strategic growth initiatives

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