

## **Group Structure**

Industry leaders, # 1 or 2 in markets



# Accommodation Division



- Major manufacturing facilities in Qld, Vic, WA, NSW
- Osprey village, South Hedland
- Searipple village, Karratha

# Recreational Vehicles Division











#### Recreational vehicles, parts & accessories

- Camec caravan parts & accessories
- Fleetwood RV Coromal & Windsor caravans
- Flexiglass commercial vehicles canopies & trays
- Bocar ute trays & accessories

### **Overall Themes for 2015**



- Strong education demand in Victoria
- Restructuring and an acquisition improved profitability at Flexiglass
- Rio Tinto agreement resulted in increased occupancy at Searipple
- Significant headway made in entering affordable housing market
- Final outcome on Osprey commercials resulted in repayment of debt

... however

- Strong competition for remaining resource projects in WA
- Poor performance in caravan manufacturing

## **Accommodation Division**



Delivering the Promise

Growth in education and affordable housing. Competition strong for remaining projects in mining

## **Affordable Housing**

- Osprey Project
- Two year exclusive supply agreement with Gateway Lifestyle
- Opportunities in WA

#### Resources

- Rio Tinto preferred supplier agreement, Searipple occupancy presently 57%
- Subdued WA market and increased competition

### **Education**

- Significant demand from Victorian Transfer Program
- Strong demand for new buildings in Victoria







# **Osprey**



Delivering the Promise





# **Gateway**



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## **Recreational Vehicles Division**











Delivering the Promise

## Fleetwood RV (Coromal and Windsor caravan brands)

- Improving design and manufacturing process
- Aligning fixed costs with volume
- Senior management change

#### Camec

- Competitive pressure
- Continued to develop new Asian sourced products

## **Flexiglass**

- Benefited from Bocar acquisition
- Restructuring has improved profitability









# **Silver Series Element**



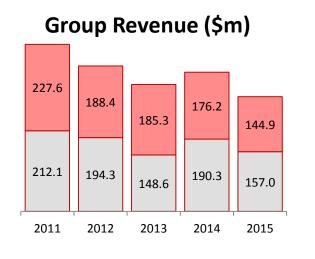


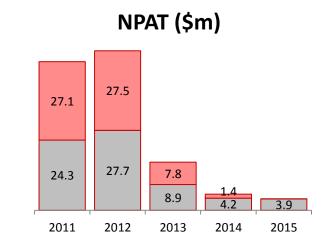


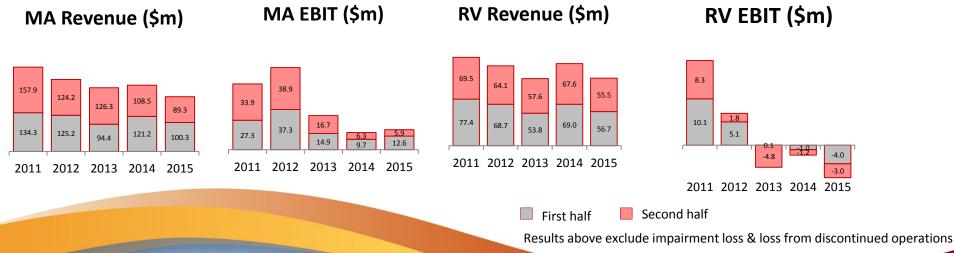
## **Financial Performance**

Increased group EBIT despite tough market conditions







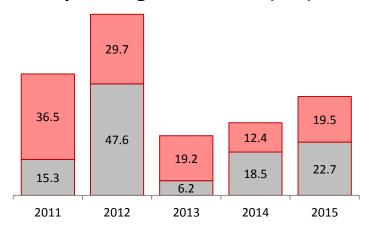


# **Financial Performance**

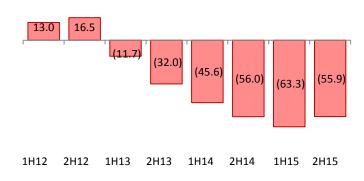
\$42m in operating cash flows, debt repaid



## **Operating Cash Flows (\$m)**



# Net (Debt) Cash (\$m)



Debt was repaid on completion of the Osprey transaction in July 2015.



## Outlook



Delivering the Promise

# Manufactured Accommodation



#### Affordable housing

- Gateway volume in line with expectation
- Opportunities in WA and NSW

### Mining

- Sector volume is low and competition strong
- Visibility on Searipple utilisation

#### **Education**

- Reappointment to Victorian panel
- Funding commitments from Vic government provide visibility



#### **Component parts and accessories**

- Competitive environment remains challenging
- Asian supply increasing level playing field
- Synergies from Bocar acquisition

#### **Caravan manufacturing**

- Turnaround expected to take time
- New Products
- Development of dealer network, particularly NSW
- Focus on manufacturing efficiency and fixed costs



# **Questions**