

## FY15 Financial Highlights

- Consolidated NPAT \$67.5m<sup>1</sup> (23% growth on FY14) with underlying NPAT \$70.2m<sup>2</sup> (26% growth on FY14)
  - Group Remuneration Services NPAT \$54.3m (29% growth on FY14)
  - Asset Management NPAT \$11.3m (17% less than FY14)
  - Retail Financial Services NPAT \$3.0m<sup>3</sup> (represents four months of Presidian trading since acquisition)
- Final dividend of 27.0 cps (fully franked); Total dividend of 52.0 cps (fully franked); Total payout ratio of 63%
- Diluted EPS of 86.8 cps (19% growth on FY14) and Basic EPS of 87.0 cps (18% growth on FY14)
- EPS based on underlying NPAT<sup>2</sup> of 90.6 cps (21% growth on FY14)
- Annualised return on equity of 25% and return on capital employed of 24%
- Strong operating cash flow of \$79.0m (pre CAPEX, tax and fleet increase)

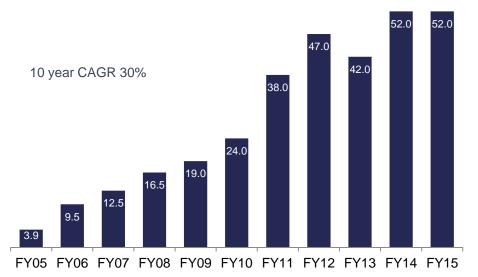
Consolidated NPAT inclusive of unallocated items totalling \$1.1m

<sup>2.</sup> Underlying NPAT excludes one-off payments in relation to transaction costs incurred for the acquisition of Presidian and a property lease early termination fee

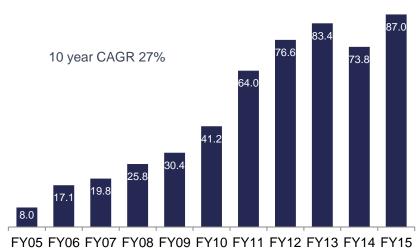
<sup>3.</sup> Excludes acquisition associated costs and interest costs on debt associated with the acquisition of Presidian

## **Financial Overview**

Dividends Per Share (cents)



#### Earnings Per Share (cents)

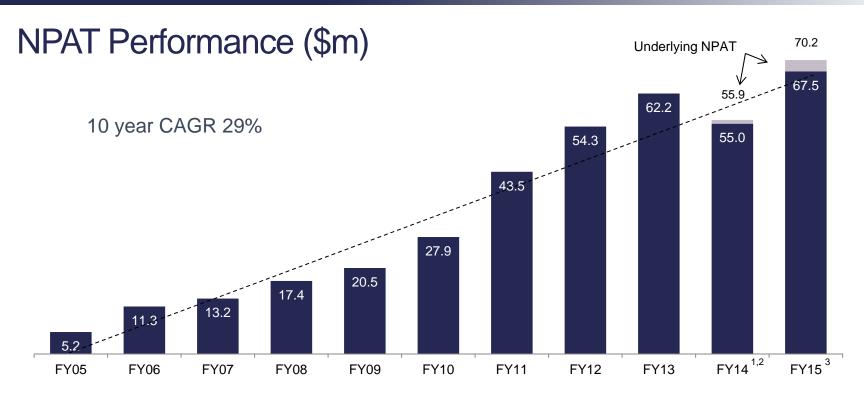


FY13 total dividend payments was impacted by the former government's proposed changes to novated leasing

FY14 final dividend reflects a catch up payment for FY13

FY14 EPS was negatively impacted by the former government's proposed changes to novated leasing

FY11 to FY15 EPS includes funding the major systems upgrade as part of the 5 year IT strategy



- FY15 saw a return to the historical performance of producing a record annual result, that was temporarily impacted in FY14 by the former government's proposed change to novated leasing
- FY14 NPAT was negatively impacted by the former government's proposed changes to novated leasing
- FY14 Underlying NPAT excludes one-off payments in relation to transaction costs incurred for the acquisition of CLM
- FY15 Underlying NPAT excludes one-off payments in relation to transaction costs incurred for the acquisition of Presidian of \$1.5m and a property lease early termination fee of \$1.2m

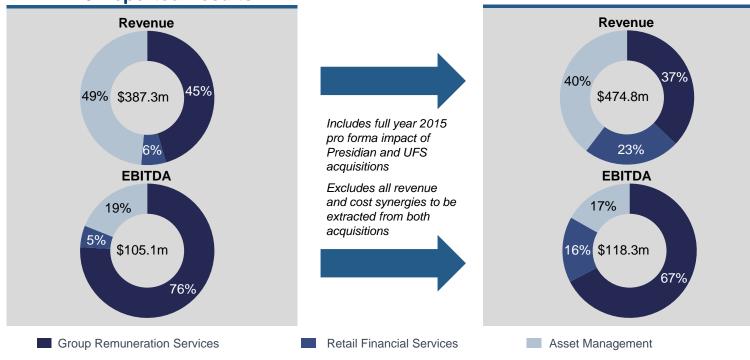
# **Definition of Segments**

#### **Group Remuneration Services Asset Management Retail Financial Services** MaxXIa (RemServ Presidian **Brands** UNITED Interleasing Administrative services in respect of Retail brokerage services, Financing and ancillary management salary packaging aggregation of finance originations services associated with motor and extended warranty cover, but vehicles, commercial vehicles and Facilitates the settlement of motor does not provide financing equipment vehicle novated leases for customers. Service offering Services to our business's located in but does not provide financing Australia. New Zealand and the Ancillary services associated with United Kingdom motor vehicle novated lease products such as insurance and after market products Hospitals, health & charity workers Retail customer base Predominantly corporate customer base **Customers** Public and private sector lease Dealer, broker and retail network programs 4.000+ active dealers Over 300 customers Over 800 customers Distribution footprint Circa 1.0 million employees 600 finance brokers Select brokers

FY15 Pro Forma Results<sup>1</sup>

## Provides financial diversification





1. Pro forma results inclusive of FY15 full year pro forma EBITDA for Presidian and UFS

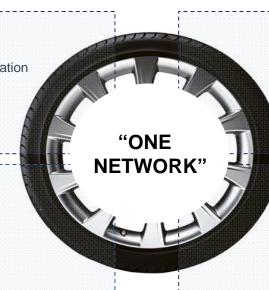
# Corporate strategy designed to enable the utilisation of core competencies throughout the Group

#### **Group Remuneration Services**

- Access to 1.0m+ employees
- Ability to data mine large amounts of information
- Sophisticated activity system
- After market products
- Novated leases
- Proven sales capability

#### **Retail Financial Services**

- Consumer finance
- Retail focus (dealer network / distribution footprint)
- Manufactured warranty products
- In-house roadside assistance



#### **Asset Management**

- Operating and finance leases
- Supply chain management (insurance, tyre, maintenance)
- Vehicle re-marketing
- Fleet management
- Treasury and RV risk management

#### **Next Steps**

- Finance synergies (\$1.5bn in originations)
- Refinance opportunity for novated lease balloon payment
- Data mine and market to RFS customers
- Sell manufactured warranty and in house roadside assistance across all segments

# **Group Remuneration Services**



Full	Year	Financial	Perform	ance

\$000	FY15	FY14	% Change with FY15	FY13	% Change with FY15
Segment revenue	176,096	157,247	12%	155,855	13%
Expenses					
Employee expenses	71,649	67,138	7%	62,408	15%
Property and other expenses	24,750	26,345	(6%)	23,338	6%
Total expenses	96,399	93,483	3%	85,746	12%
EBITDA	79,697	63,764	25%	70,109	14%
Depn and amort of PPE and software	4,526	3,680	23%	3,484	30%
NPBT	75,171	60,084	25%	66,625	13%
Tax	20,865	18,096	15%	19,832	5%
NPAT	54,306	41,988	29%	46,793	16%

- Excluding the impact of interest derived from external funds administered, segment revenue was higher by 13% compared to FY14
- Increase in depreciation and amortisation of PPE and software relates to the first year's depreciation of new IT projects which went live during the year

# Group Remuneration Services Digital Innovation



#### **Delivered FY15:**

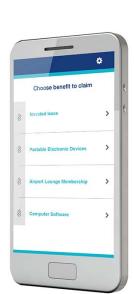
- Mobile optimised websites
  - 20% of all website visits originated from mobile device
- Live 'click to chat' function embedded in Maxxia and RemServ websites
- Online claims
  - o 50% of all claims lodged online

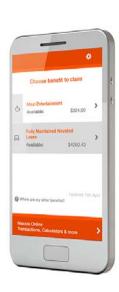
#### **Claims Apps**

- Launched 10<sup>th</sup> August 2015
- 21,000 downloads

- Industry leading technology
- > Enhanced customer experience
- Improved access
- Increased customer engagement
- Increased efficiency and productivity







Target

# **Group Remuneration Services**

## Competitive Strengths and Performance Indices



#### **Productivity Index**

#### Rolling 3 month revenue (ex SP interest) / FTE



#### Customer Satisfaction Index<sup>4</sup>



- 1. Increased headcount to maintain client service levels during end of FBT year process
- 2. Queensland floods
- Proposed FBT change
- 4. Based on net promoter score

## Asset Management Full Year Financial Performance







		FY15			FY14	
\$000	Australia / NZ	UK	Total	Australia / NZ	UK	Total
Segment revenue	175,433	12,628	188,061	178,195	9,874	188,069
Expenses						
Depreciation of motor vehicle fleet	83,004	-	83,004	81,475	-	81,475
Lease and vehicle management expenses	49,445	1,272	50,717	47,239	3,140	50,379
Interest on fleet financing	9,129	1,199	10,328	10,469	403	10,872
Employee and other expenses	16,366	7,717	24,083	16,544	4,948	21,492
Total expenses	157,944	10,188	168,132	155,727	8,491	164,218
EBITDA	17,489	2,440	19,929	22,468	1,383	23,851
Dep / amort of PPE and software	2,556	370	2,926	2,537	197	2,734
Amortisation of intangibles	-	393	393	-	253	253
NPBT	14,933	1,677	16,610	19,931	933	20,864
Тах	4,177	335	4,512	5,922	264	6,186
NPAT excl. UK JV	10,756	1,342	12,098	14,009	669	14,678
Share of UK JV	-	(816)	(816)		(1,120)	(1,120)
NPAT incl. UK JV	10,756	526	11,282	14,009	(451)	13,558

- Excluding the increase in provisioning and credit losses (noted on the following page), FY15 total NPAT (including UK JV) is \$13.9m, an increase of \$0.3m over FY14
- UK gaining momentum and profitability in FY15
- Novated lease revenue and expenses are recorded within the Group Remuneration Services segment

# Asset Management

## Australia and New Zealand commentary

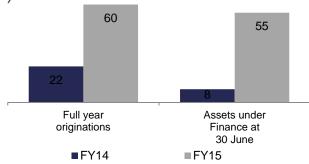


- Market remains highly competitive with pressure on NIM and management fees
- Inertia of fleets remains consistent with previous period
- Residual Value provision is unchanged at \$2m
- Group funding facilities extended to March 2018 on improved terms
- Pipeline of new business opportunities

# Asset Management **UK Commentary**



- UK business building momentum recording first year of combined profitability
  - All wholly owned businesses generated a profit
  - JV business continues to build brand reputation in the market
- Retail sales model supplemented with wholesale funding panel
- Successfully grew asset finance origination to £60m (A\$128m¹)
- Assets under finance grew by £47m (A\$100m¹)
- Lifestyle Lease product approved by HMRC



Assumes year end exchange rate of A\$2.13: £1

## Asset Management Fleet Assets Written Down Value

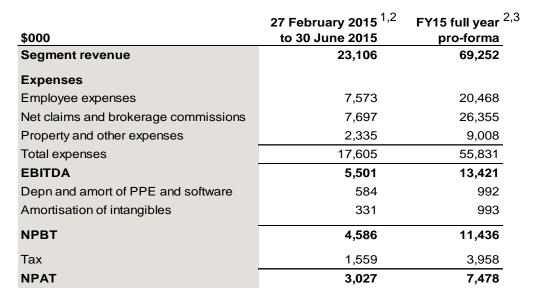






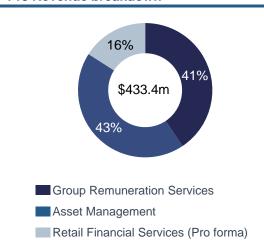
## **Retail Financial Services**

#### Full Year Financial Performance









- In FY16, the Retail Financial Services financial performance will include the acquisition of UFS completed on 31 July 2015
- I. Represents 4 months trading of Presidian given acquisition was completed on 27 February 2015
- 2. Excludes acquisition associated costs and interest costs on debt associated with the acquisition of Presidian
- 3. FY15 full year pro forma represents 12 months of trading as though owned by MMS since 1 July 2014
- 4. UFS will be included in FY16 from August 1

## Retail Financial Services

### Strategic Rationale



#### Extends the consumer finance (F&I) platform

- Capital light with no residual or associated credit risk
- Originate and broker c. \$1.5 billion loans per annum
- Create the leading player in the auto finance space servicing the attractive Used Car market segment
- Expands our B2B partnerships to having direct relationships with consumers

#### Substantial synergies available

- Enhanced pricing across combined consumer loan originations of c. \$1.5 billion per annum
- Strengthening broker network to cross-sell warranty and after-market services
- Utilise the wider MMS corporate platform to identify and realise both corporate and operational cost synergies

#### Complementary distribution footprint within the retail financial services sector

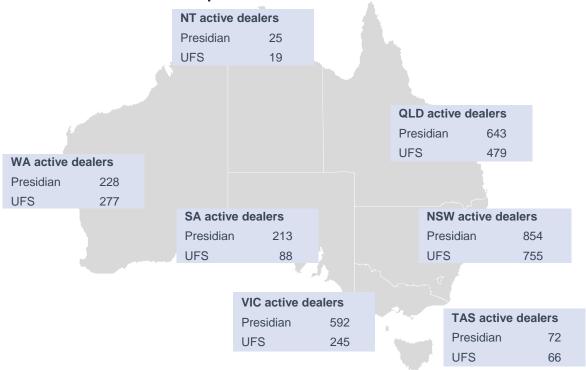
- Scale to provide industry leading product range and continuously enhanced levels of systems and compliance support
- 4,400+ active dealers, 600 finance brokers and 14 Money Now retail outlets,

#### Strengthens the strategic fit

- Traditional MMS business focused on new vehicles (via operating and novated leasing businesses)
- Retail segment focused on used vehicle market
- MMS product offering designed to service customer through the vehicle life cycle (transition from new to used)

## **Retail Financial Services**

Distribution Footprint





- 4400+ active dealers
- 600 finance brokers
- 14 Money Now retail outlets

## Risks & sensitivities

- Interest rates (earnings on float)
- Second hand car prices (remarketing earnings)
- New car sales (novated lease participation)
- Government policy development
- General economic conditions and consumer confidence
- Acquisition and integration risk

### Outlook

- Ongoing profitable growth through:
  - New business and cross-sell from our stronger integrated value proposition, competitive cost of funds and flexible financing facilities
  - Increasing participation rates within existing customer portfolio
  - Presidian and UFS acquisitions and resultant synergies
- Continue to invest ahead of the growth curve to ensure efficiency, productivity and performance
- Maintain industry leading service levels
- Enhance client and customer experiences via administration platforms, customer facing technology and innovation
- Business well placed to maintain momentum through continuing disciplined execution of clear strategy
- Continue to identify other potential value adding acquisitions



# Adoption of the Remuneration Report

For	40,926,839
Against	1,794,716
Open-Usable	376,899
Abstain	149,782

# Spill Meeting Resolution

For	3,509,169
Against	39,289,791
Open-Usable	376,699
Abstain	182,577

## Re-election of Mr Ross Chessari as a Director

For	44,138,228
Against	8,432,704
Open-Usable	383,399
Abstain	66,247

## Re-election of Mr Tim Poole as a Director

For	50,949,113
Against	1,616,981
Open-Usable	387,637
Abstain	66,847

## Financial Assistance

For	52,392,433
Against	50,430
Open-Usable	384,499
Abstain	193,216

