

11 May 2016

# GOLDMAN SACHS SMALL AND MID-CAP CONFERENCE PRESENTATION

zipMoney Limited (ASX:ZML) (zipMoney or Company) is pleased to release a new investor presentation, which the founders of zipMoney, Larry Diamond and Peter Gray, will be presenting today at the Goldman Sachs Seventh Annual Small and Mid-Cap Conference in Sydney, Australia.

#### **INVESTMENT HIGHLIGHTS**

- **Significant first mover advantage** in the digitised consumer finance space with a proven track record since founding in 2013
- Quarter on quarter revenue growth of 100%+ with April 2016 month on month revenue growth of 159%
- Valuable 100% owned proprietary technology and the use of Big Data supports a differentiated product with high barriers to entry
- Scalable technology platform largely fixed cost so marginal revenue expected to be increasingly profitable
- Initial A\$100+ billion market opportunity across retail, health, education and travel sectors
- A\$100+ million institutional debt funding facility in place from Victory Park Capital, a leading US institutional investment firm
- Strong brand, positive network effects, clear product-market fit and reputation as a customerfriendly provider are all driving rapid growth

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#### **About zipMoney**

zipMoney is a leading player in the digital retail finance industry. The Company offers point-of-sale credit and digital payment services to the retail, education, health and travel industries. The Company is focused on offering transparent, responsible and fairly priced consumer credit products. zipMoney's platform is entirely digital and leverages big data in its proprietary decisioning engine to deliver real-time consumer responses. zipMoney is managed by a team with over 35 years' experience in retail finance and is a licensed and regulated credit provider. For more visit www.zipmoneylimited.com.au.





## **Investor highlights**



zipMoney provides Silicon Valley-style exposure to the rapidly growing fintech sector

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## **Company overview**



## zipMoney is the premier 'buy now, pay later' fintech opportunity on the ASX

#### Company overview

- zipMoney offers digital point-of-sale credit and payment solutions
- Licensed and regulated credit provider (AFSL and ACL license holder)
- Founded in 2013 by a team with 50+ years of experience in retail finance, payments, investment banking and financial technology
- Transparent, responsible and fairly priced consumer credit products



Top shareholders	%
Larry Diamond (Managing Director / CEO)	31.8%
Peter Gray (Executive Director / COO)	10.5%
Adam Finger (CIO)	4.4%
Other Board and management	3.9%

#### **Financial information**

Share price (10-May-16)	A\$0.670
Shares on issue	190.4m <sup>1</sup>
Market capitalisation	A\$127.6m
Cash (31-Mar-16)	A\$4.1m <sup>2</sup>
Debt (31-Mar-16)	No debt <sup>3</sup>
Enterprise value	A\$123.5m

- Includes 126.5m escrowed shares (37.8m released Sep-16; 88.7m released Sep-17);
   Excludes 6.7m unlisted options and 13.3m performance shares
- 2. Includes A\$1.6m of restricted cash relating to the securitisation facility
- 3. No corporate debt

# The zipMoney team



Smart, entrepreneurial team with a go-to-market strategy in place to drive continued rapid growth



Philip Crutchfield QC Non-Executive Chairman

Philip is a practicing barrister and a former partner of Mallesons Stephen Jaques (now King & Wood Mallesons). He is a member of the Melbourne University Law School Foundation Board and sits on the Board of Bell Shakespeare Theatre Company.



Larry Diamond
Managing Director & CEO

Larry co-founded zipMoney in 2013 following 12 years in retail, technology and investment banking at Pacific Brands, Macquarie and Deutsche Bank. He is a former consultant to lenders Prospa, Money in Advance and payment operator Live TaxiEpay. Larry is a qualified Chartered Accountant and holds Bachelor of Information Technology and Master of Commerce (Finance) degrees.



Peter Gray
Executive Director & COO

Peter co-founded zipMoney in 2013 with over 20 years of experience in the retail finance industry. He is a licensed responsible manager for zipMoney Payments under the ASIC regime. He has managed a \$200m+ loan book for 50,000+ customers globally at FAI Finance, myBuy, OnceCredit and Australian Finance Direct.

# The zipMoney team (cont.)



Highly complementary skill sets across zipMoney's management team



**Craig Dufficy**National Sales Manager

15+ years of experience in credit card, credit risk, marketing and sales in consumer & SME finance. Formerly National Sales Manager at FlexiGroup and Lombard.



Jonathan Kelly
Director Merchant Services

10+ years of experience in strategy, sales and marketing within merchant services and payments (online and offline). Formerly Head of Retail Services at PayPal.



**Mike Greer** Chief Technology Officer

Technologist and solution architect with 15 years of software industry experience. He has specialist expertise in the payments, loyalty and point-of-sale solutions spaces.



Adam Finger
Chief Information Officer

10 years of experience in investment banking, credit risk management and structured finance at Macquarie and Deutsche Bank. He has extensive expertise in software product development.

## **Our business**



zipMoney offers point-of-sale credit and payment solutions to customers at the digital checkout



## Virtual 'line of credit'

- Interest-free on every transaction, revolving account
- Web-based, digital wallet
- Flexible monthly payments
- Maximum limit of A\$20,000



## 'Buy now, pay later'

- Transactional shopping account
- 100% automated, 'no interest ever' digital wallet
- True repayment flexibility
- Transaction limit of A\$1,000



## A 'win-win' business model



zipMoney provides a simple and seamless 'buy now, pay later' offering, beneficial to both customers and merchants

## **Benefits for customers**



#### **Affordable**

Buy-now, pay later model offers both flexibility and affordability



#### Fast and reliable

Real-time application process, seamless integration so no form filling and time wastage



## **Customer-friendly**

Transparent terms, generous interest-free periods, promotional offers, no hidden charges or late fees

### **Customer testimonials**

"Fantastic service and product... Makes buying so easy!"

Maurice C.

"I LOVE zipMoney!...The staff are exceptional to deal with and the places to shop are to die for!"

Carmen P.

"zipMoney gave me the chance I needed... Their professionalism and easy transactions for online shopping was one I had never experienced before."

Margarita L.

# A 'win-win' business model (cont.)



zipMoney provides a simple and seamless 'buy now, pay later' offering, beneficial to both customers and merchants

## **Benefits for merchants**



Generates more sales by converting browsers into shoppers, increasing basket sizes and return customers

Reduced fraud risk

Proprietary fraud detection technology enables zipMoney to eliminate non-payment risk for merchants

Low-cost and reliable

Low 'cost-to-serve' and intuitive set-up with initial support and maintenance generally provided

	MERCHANT A Fashion & Accessories	MERCHANT B Home & Appliances
	<b>+27%</b> Share of checkout	+15% Share of checkout
	+61% Average order value	+122% Average order value
CD	+3.5x Repeat transactions	+2.0x Repeat transactions

Note: Table represents zipMoney's impact on merchant outcomes, based on client data

## **Market opportunity**



zipMoney is ideally positioned at the forefront of an evolving consumer finance landscape

International success stories International precedents for 'buy now, pay later' models in US and Europe Klarna -**⊿ffirm** 

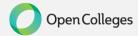
- International success stories highlight pathway to building successful billion dollar plus businesses
- Early movers in their respective jurisdictions highlight the potential for rapid growth and ability to generate significant shareholder value
- zipMoney offers a rare, Silicon Valley-style investment opportunity on the ASX
- Continued loan book and revenue growth should support a materially higher valuation over time

## **Current partners**



zipMoney is building momentum with lighthouse brands across its key product offerings















































































































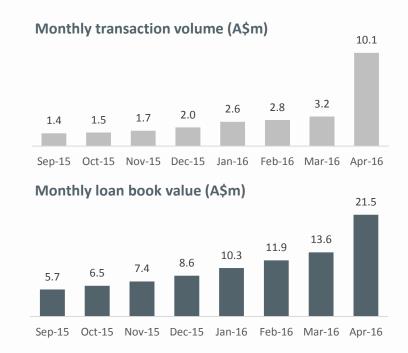


## **Proven execution**



Hockey stick growth driven by successful strategy execution and clear product-market fit

# Monthly revenue growth (A\$'000) Hockey stick revenue growth April 2016 monthly revenue growth of 159% April 2016 figures highlight early rewards from ongoing investment in sales team 820 316 264 237 129 106 95



Nov-15

Dec-15

Jan-16

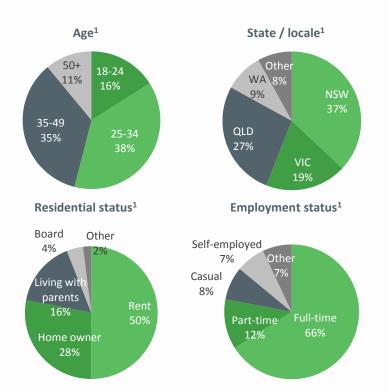
Feb-16

Mar-16

## High quality loan book performance



Strong credit performance validates investment in proprietary decision technology



### Bad debts (% of receivables)



#### Repayment rate (% of receivables)



## **Proprietary technology**



zipMoney's 100% owned proprietary technology supports a differentiated product with high barriers to entry



# **Proprietary** technology

zipMoney has a substantive proprietary technology advantage over its peers: all technology is architected, developed and maintained in-house



# Behavioural data-models

Proprietary real-time decision engine that supports zipMoney's proprietary next-generation software, incorporating application and behavioural scores, velocity rules, social data & risk-based pricing



# Agile cloud technology

100% developed for and hosted on cloud-based technologies and platforms, maximising business agility and providing a costeffective platform engineered for rapid growth

## Scalable technology platform



Significant investment in infrastructure has already occurred, with a much larger loan book in mind

## **Operational technology platform**

Proprietary real-time	e
decision engine	

- Assess first party fraud, third party fraud and credit in real-time
- Conventional and non-conventional data is augmented with proprietary indicators to enhance and optimise credit and payment decisions

Transaction and payments engine

- Custom, cloud-based transaction platform processes customer payments in real-time and merchant disbursements on a daily, or periodic basis
- Capable of efficiently processing a much higher volume of transactions

Loan management engine

Cloud-based, nationally accredited (NCCP) loan engine manages loan originations, billing and accounts, and customer statements

Automated collections system

 Scalable collections and cash management system drives significant efficiency gains in receivables management

# Scalable technology platform (cont.)



Scalable technology platform largely fixed cost so marginal revenue expected to be increasingly profitable

Omni-channel technology platform supports multiple verticals – retail, health, education

# Online In-store Merchant connectivity

- Select zipMoney at the checkout or get pre-approved online
- Access to a digital wallet with account management, historical transactions and loyalty features
- Native app development underway

- Seamless credit/payments experience in-store, clinic or education facility
- Virtual, cloud dashboard supports all payment categories
- NFC-enabled payments a source of future R&D

- Plug-and-play extensions enable fast, seamless onboarding
- Integrates with widely used payment gateways, shopping carts, CRMs and point-of-sale solutions
- Strong focus on APIs and SDKs

## Addressable market



The strength of the zipMoney platform is its ability to compete across numerous verticals

- Initial A\$100+ billion market opportunity
- zipMoney is currently only addressing 0.01% of the existing market size
- Total size of Australian retail market is A\$293 billion<sup>1</sup> and annual Australian payment volume is approximately A\$500 billion<sup>2</sup>



Retail: \$65 billion

- ✓ Online and in-store
- ✓ Enterprise and SMF businesses
- ✓ Over 1,000 locations



Health: \$15 billion

- ✓ Dental, elective and cosmetic health
- √ New healthcare JV



Education: \$5 billion

- ✓ Fee for service
- ✓ Work with large, credible partners



Travel: \$15 billion

- ✓ Expected in late 2016
- ✓ Large players
- ✓ Consolidated marketplace

Reserve Bank of Australia

Australian Bureau of Statistics for the 12 months to January 2016

## Revenue model



zipMoney's revenue model is derived from both merchant and customer fee drivers

# Revenue model

 Fixed transaction fee plus percentage of sale amount

Establishment fees

Merchant services fees

Establishment fee payable on larger lines of credit

Monthly account fees

Interest

Payable after the interest-free period

Administration fee of A\$5/month for any accounts with outstanding balance

## **Clear traction**

- A\$33m+ in transaction volume
- Targeting 20-25% effective yield
- Bad debts of ~1% is well below industry benchmarks
- More than 25,000 customers and over 1,000 merchant locations

## Focus on brand



A strong brand, positive network effects, and customer-friendly products all support rapid growth



## Strong brand

- Strong traction with lighthouse brands (e.g. Thermomix, Open Colleges, the Co-op Bookshop)
- Brand recognition is growing with both customers and merchants
- Market-leading customer service capability a crucial part of differentiated product offering

#### Positive network effects

- Continuing to benefit from positive referrals and network effects
- 1,000+ merchant locations supported by rollout of large, national accounts
- More than 25,000 customers onboarded on either zipMoney or zipPay

## Growing market share

- Greater market awareness and growing user numbers strengthen our brand value
- A commitment to innovation and agile delivery has enabled zipMoney to launch new products like zipPay
- zipPay helps drive market share growth with lower average dollar value transactions

# **Institutional funding in place**



Institutional funding facility enhances scalability and provides a strong competitive advantage

## Institutional debt funding facility

- A\$100+ million debt facility from Victory Park Capital
- Asset backed, securitisation warehouse
- Facility secured against underlying pool of receivables, no credit recourse back to zipMoney
- Up to 90% senior debt funding LVR
- Option to extend the amount and term of the facility

## **Victory Park Capital**

- US-based institutional investment firm specialising in alternative credit
- Deep expertise in sales finance, smallto-medium enterprise lending, peer-topeer and marketplace lending
- Strong track record in this area with global fintech companies

"zipMoney has exceeded all expectations since our facility closed in November 2015. We expect their proprietary technology and scalable platform will continue to drive rapid growth."

Harsh Patel, Victory Park

Capital

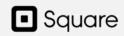












## Accelerated growth in the short and medium term



New partnerships, product development and strong financial performance should support continued growth

# Strategic partnerships

- Strategic partnerships with Thermomix, Open Colleges, the Co-Op Bookshop, tyresales.com.au recently announced; other lighthouse brands expected to be announced soon
- Expected to further increase market reach and product awareness in key verticals

## Rapid growth

- More than 50 zipPay merchants since launch with strong customer growth exhibited to date
- Strong increase across enterprise and SME accounts expected over next 3 months
- Continue to build out marketplace for existing user base

# Sector expansion

- Entry into A\$15bn travel sector planned for late 2016
- **Healthcare joint venture** to support accelerated sector penetration, with initial focus on dental and veterinary, each approximately A\$9 billion and A\$1 billion in respective market size

# Seamless, offline payments

- Seamless, ubiquitous payment experience offline a constant source of internal R&D
- Expected to integrate with a number of strategic point-of-sale systems across core verticals
- Native apps, NFC, digital wallets (Android pay, Samsung pay)

# Continued innovation

- Continued investment in Big Data analytics, new repositories and behavioural dynamics
- Expansion of shopping cart coverage, enhanced API features and software development kits
- Investment in tools to support financial wellbeing and deep customer engagement post onboarding





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