

# INVESTOR PRESENTATION

October 2016 including FY 2016 Results



# REDBUBBLE

# Disclaimer

The material herein is a presentation of non-specific background information about the Company's current activities. It is information given in summary form and does not purport to be complete. Investors or potential investors should seek their own independent advice. This material is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of a particular investor. These should be considered when deciding if a particular investment is appropriate.



# AGENDA

1. What is Redbubble?
2. Key Metrics & Drivers
3. Growth strategy & Update
4. Forecasts and Conclusion

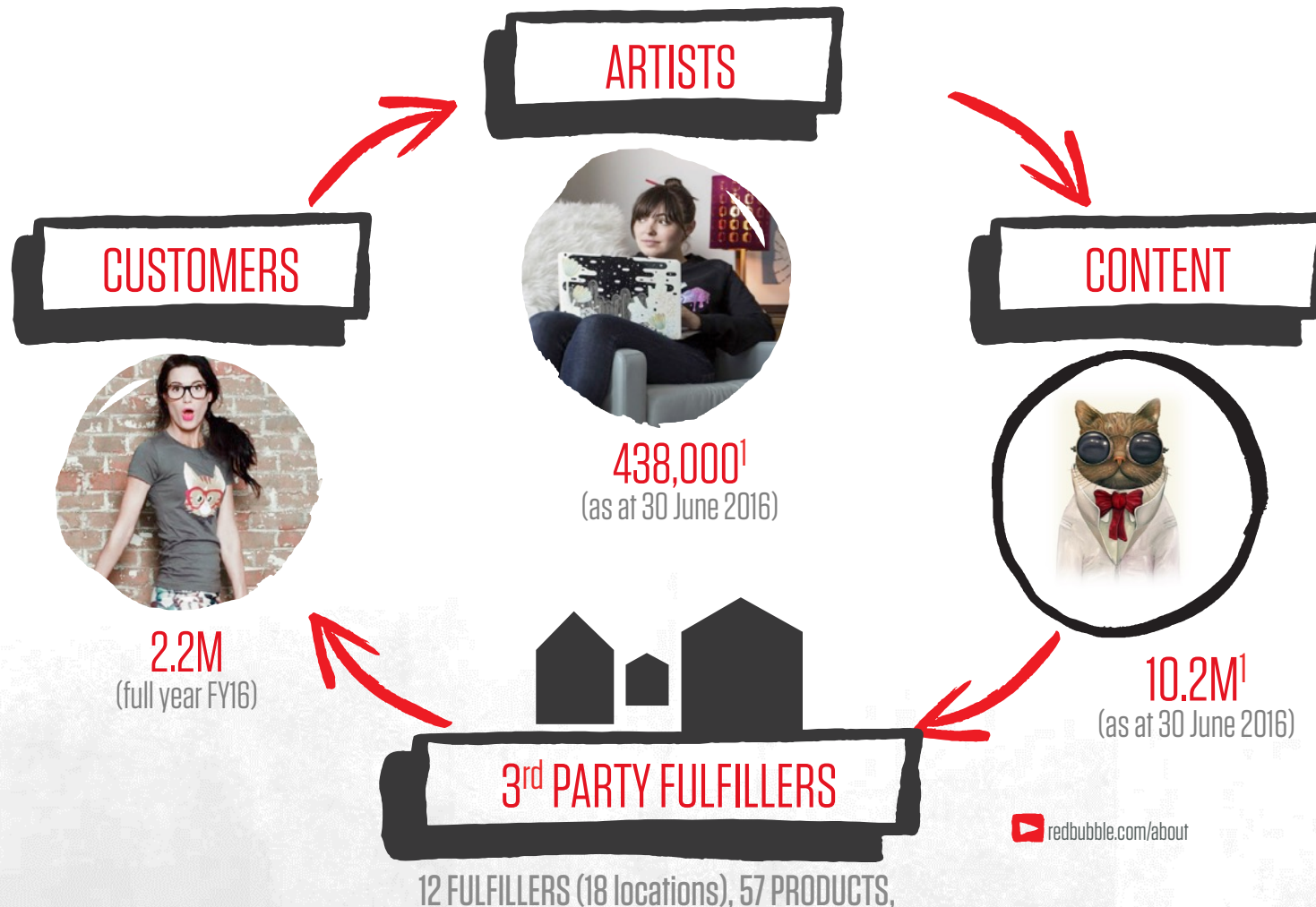
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# What is Redbubble?



# A brief recap on our business for investors hearing the story for the first time

Founded in 2006 and listed in May 2016, Redbubble is a three sided marketplace with strong organic growth driven by network effects

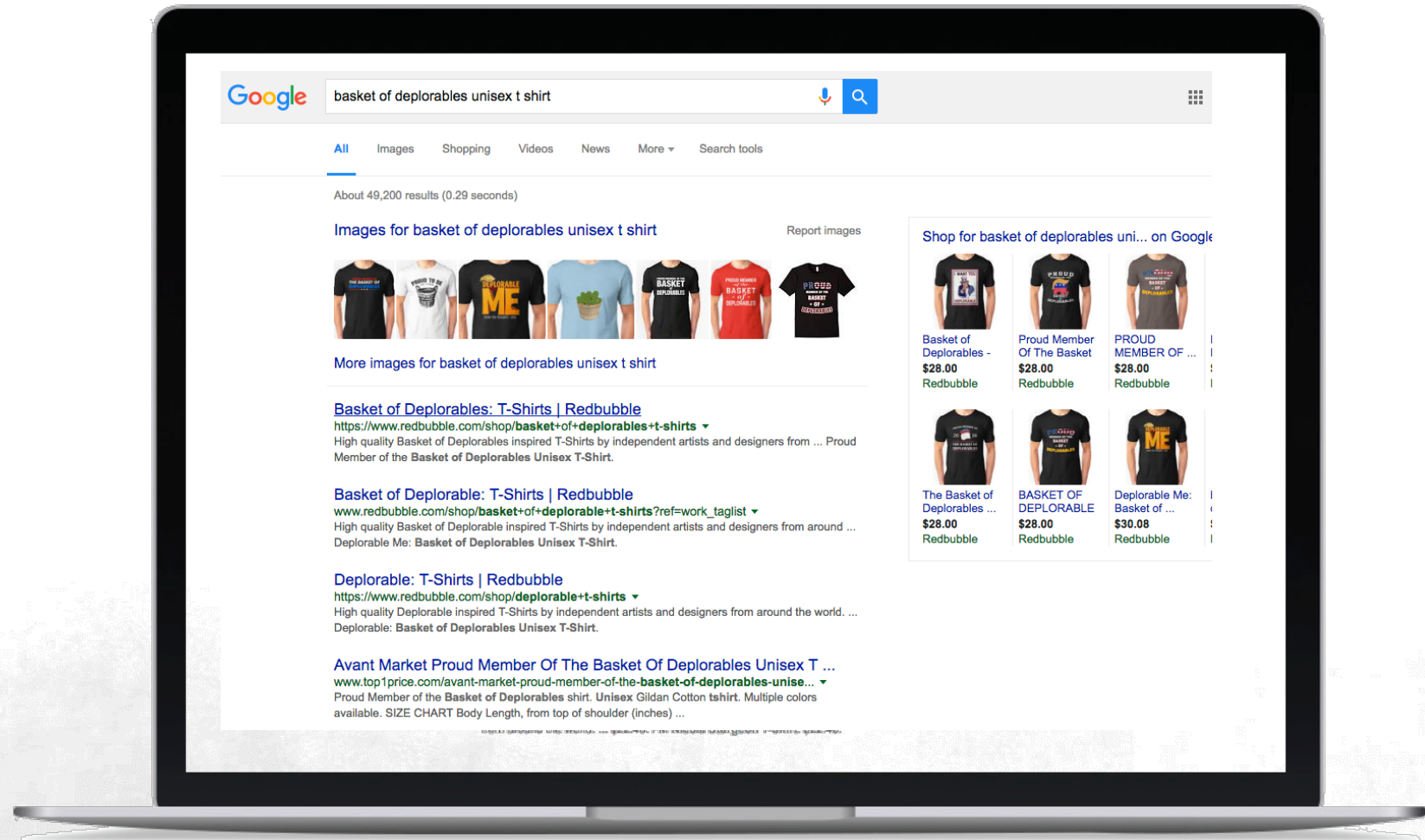


## The Redbubble mission

**REDBUBBLE IS CREATING THE WORLD'S  
LARGEST MARKETPLACE FOR INDEPENDENT ARTISTS,  
BRINGING  MORE CREATIVITY   
INTO THE WORLD**

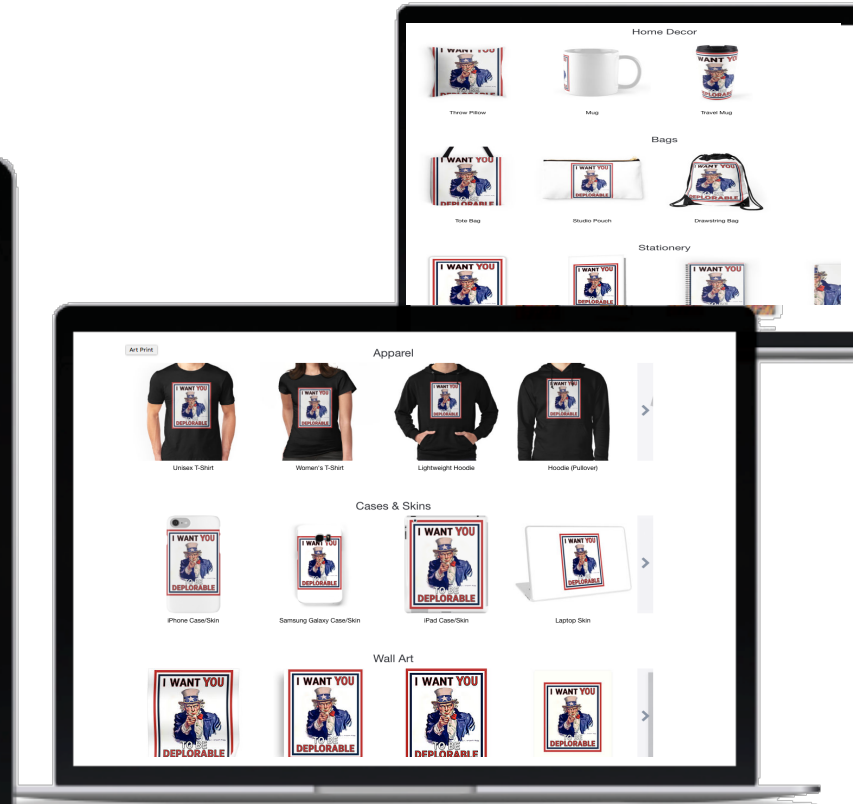
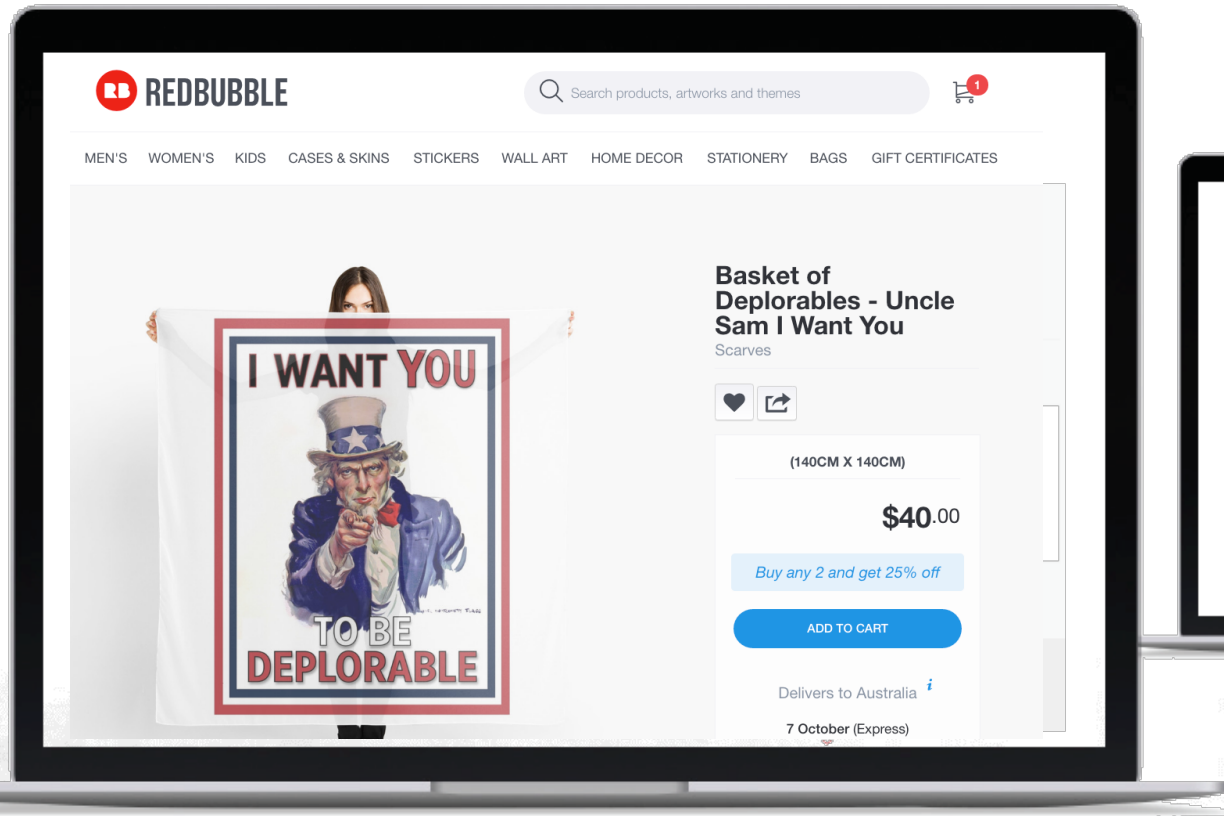
# Redbubble provides for granular content: An example

In 2016 Hillary Clinton started a meme on deplorables, which RB artists seized



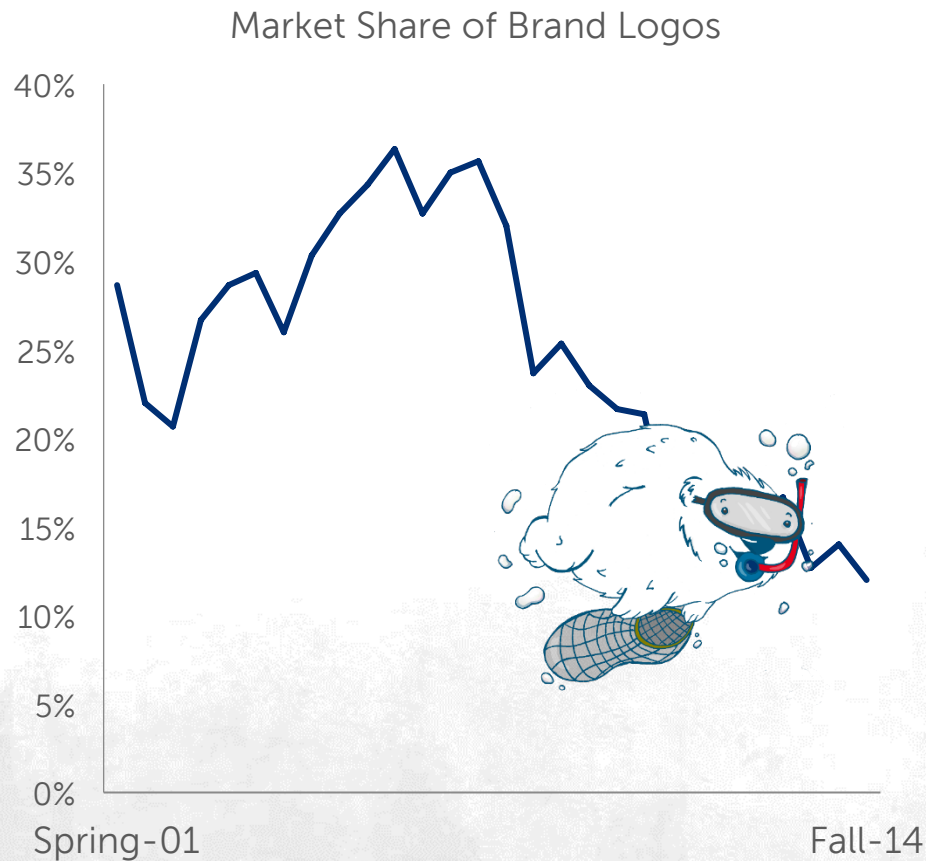
# RB product growth takes advantage of this

60 products, a key growth driver



# Riding the wave of consumers seeking personal style

The success of Redbubble has been driven by a change in consumer sentiments



## Reflected in Attitudes

- Individuality, creatively expressed, is the new cool
- Tribalism is the new conformity

## & Lifestyle choices

- Clothing (de-branded, retro, edgy)
- Body art (tattoos, piercings)
- Consumables (craft beers, new labels, slow food, Etsy)
- Media (social, user generated, shared)
- Travel (Airbnb, Uber, Lyft)

# A distinctive offer to a large consumer base

Consumers come to Redbubble to buy what they cannot get elsewhere

67%

Of sales from works that sold 50 times or less

## Key Customer Stats

62% \*

Under 35

58% <sup>1.</sup>

Sales from works that are >6mths old

**"I'VE BEEN USING REDBUBBLE FOR ALL MY GIFTS (BIRTHDAY AND CHRISTMAS)! I LOVE FINDING INCREDIBLY EXCLUSIVE AND UNIQUE ITEMS THAT YOU NORMALLY WOULDN'T FIND IN A TRADITIONAL STORE!"**

57% \*

Female

63

NPS (Jun 2016)

36%

Repeat purchase % of GTV FY2016

76% Growth in Repeat GTV



# ARTISTS - With a huge & loyal group of creative sellers

Strong growth in selling artists drives the network

**438,000**

Total Selling Artists  
30 June 2016

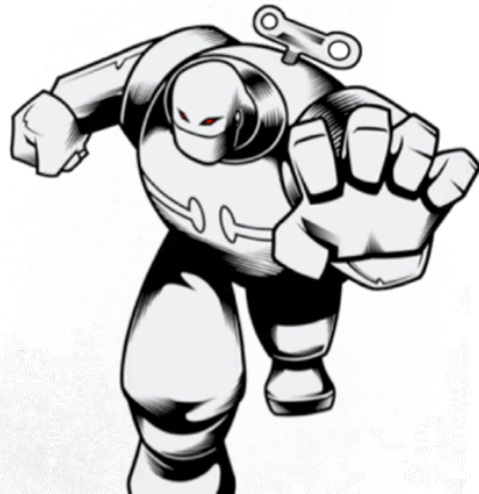
## Key Artist Stats

**154,300**

Creatives with sales  
In FY2016  
Up 62% YOY

**40%**

Artists who sold in FY2007 are  
still selling in FY2016



**36%**

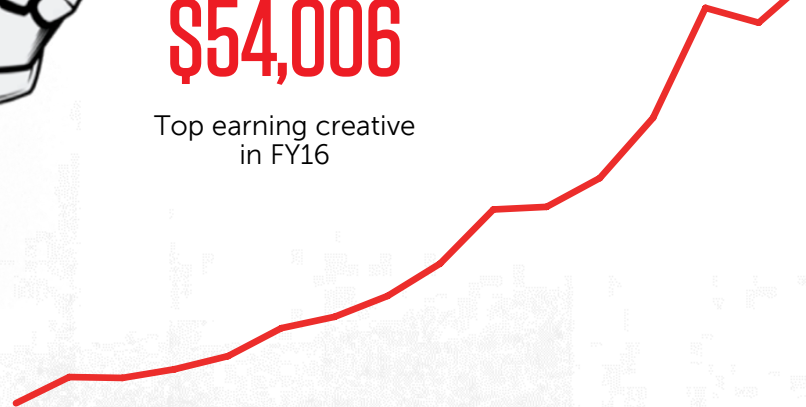
of creatives exclusive  
to Redbubble<sup>1</sup>

**\$54,006**

Top earning creative  
in FY16

**20,000**  
Q1 FY2013

**98,000**  
Q4 FY2016



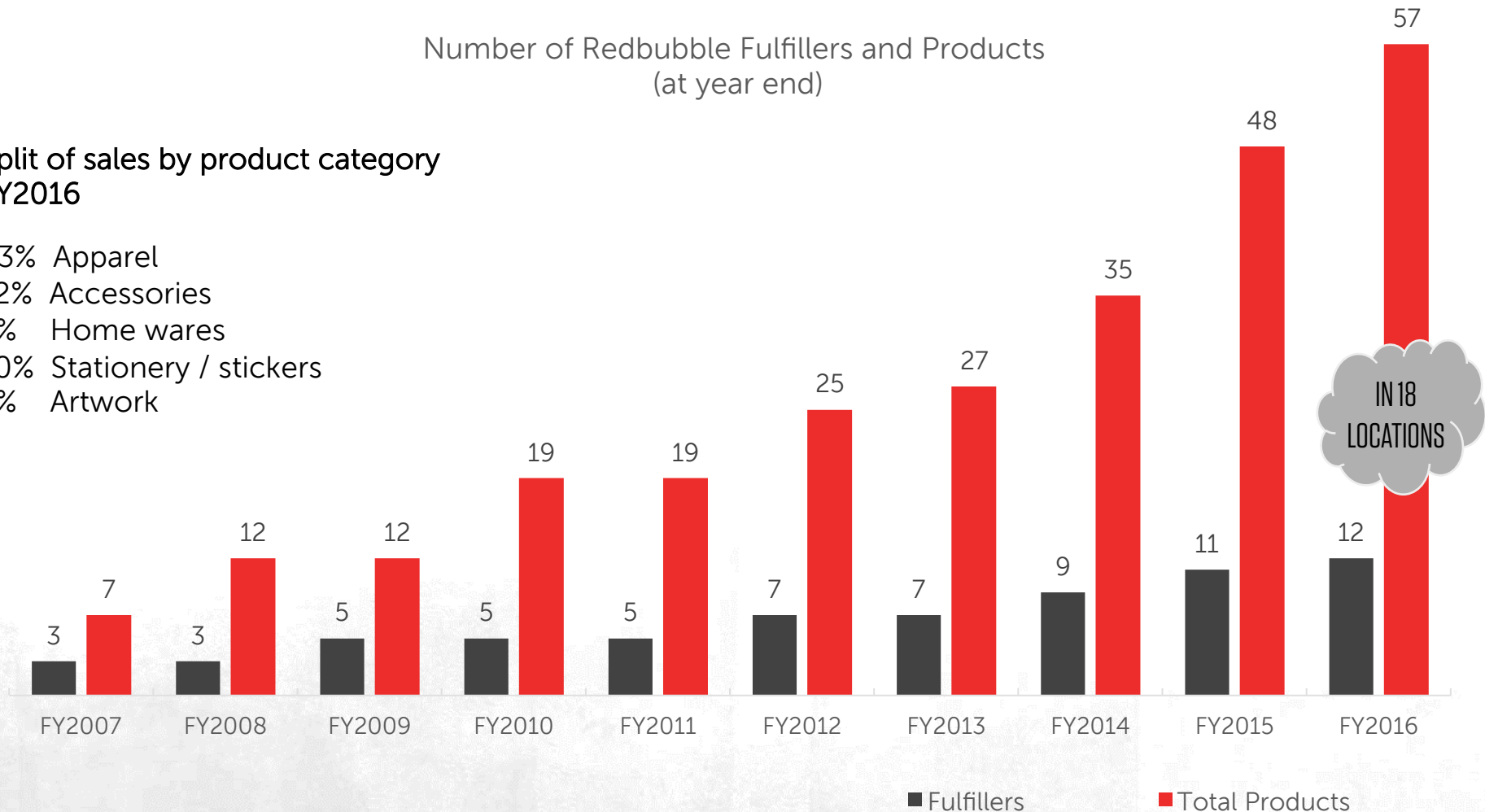
# Adding more products and fulfillers

Enabling the business to scale, improve customer experience and reduce risk

Number of Redbubble Fulfillers and Products  
(at year end)

## Split of sales by product category FY2016

63% Apparel  
12% Accessories  
7% Home wares  
10% Stationery / stickers  
7% Artwork



# 2

## Key Metrics & Drivers



# Strong growth in key measures FY2016 vs FY2015

|                                    | FY2015        | FY2016         | YOY growth |                                                                                                                                             |
|------------------------------------|---------------|----------------|------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Visits</b>                      | <b>103.1M</b> | <b>147.8M</b>  | <b>43%</b> | <ul style="list-style-type: none"> <li>Continued work on Search Engine Optimisation and paid marketing effectiveness</li> </ul>             |
| <b>Conversion rate<sup>1</sup></b> | <b>1.75%</b>  | <b>1.87%</b>   | <b>7%</b>  |                                                                                                                                             |
| <b>AOV<sup>2</sup></b>             | <b>\$49.6</b> | <b>\$52.6</b>  | <b>6%</b>  | <ul style="list-style-type: none"> <li>Customer and Selling Artist numbers both grow in line with delivery of growth initiatives</li> </ul> |
| <b>Customers</b>                   | <b>1.44M</b>  | <b>2.20M</b>   | <b>53%</b> |                                                                                                                                             |
| <b>Selling Artists</b>             | <b>95,500</b> | <b>154,300</b> | <b>62%</b> | <ul style="list-style-type: none"> <li>Driven by cart and mobile user experience improvements</li> </ul>                                    |

1. Conversion rate is the percentage of visits to the site that result in a purchase being made

2. AOV: Average Order Value (Order sales / Order count)

Source: Redbubble internal data

# Redbubble continues to see a strong sales growth trajectory

With a naturally hedged geographic mix



GTV (\$M) by Year & Quarter since launch

## FY2016 GTV split by region

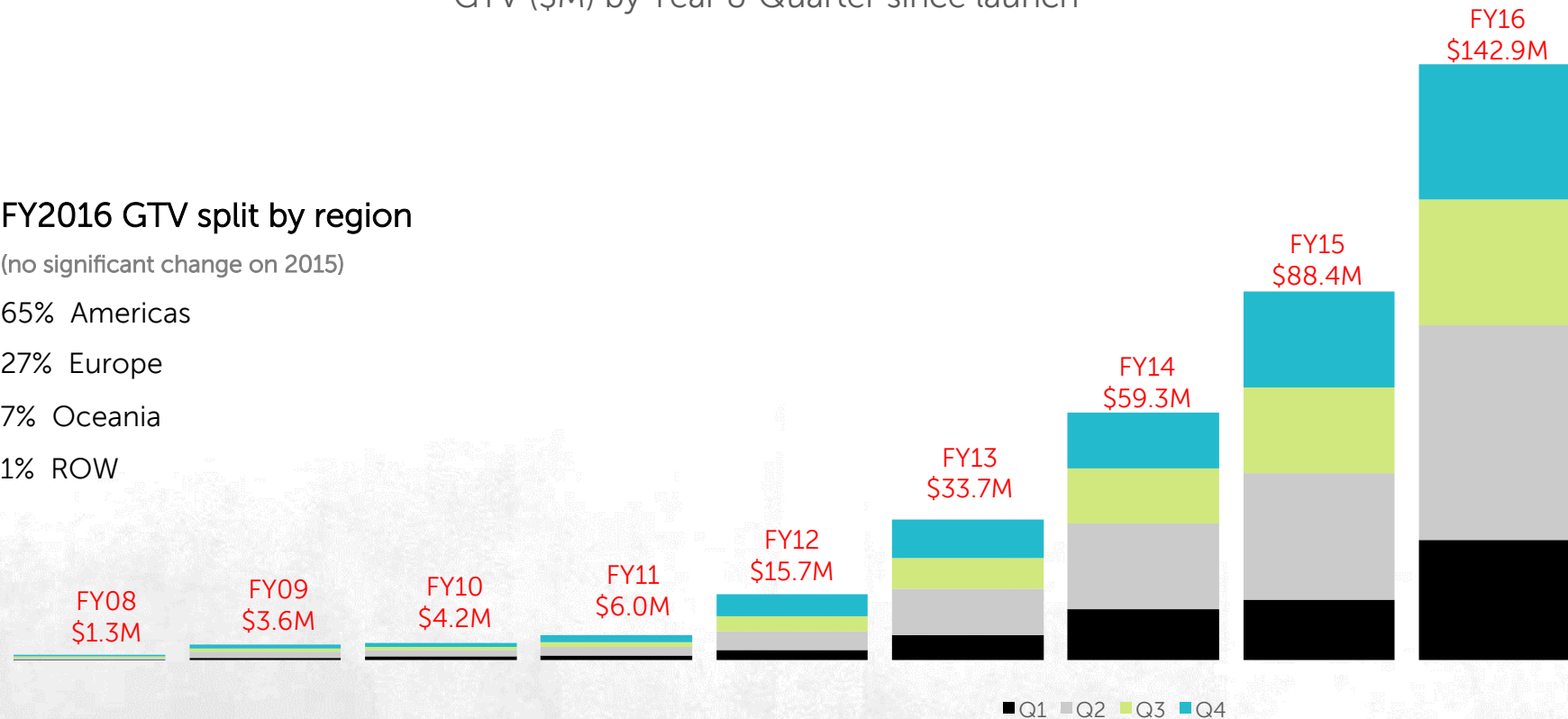
(no significant change on 2015)

65% Americas

27% Europe

7% Oceania

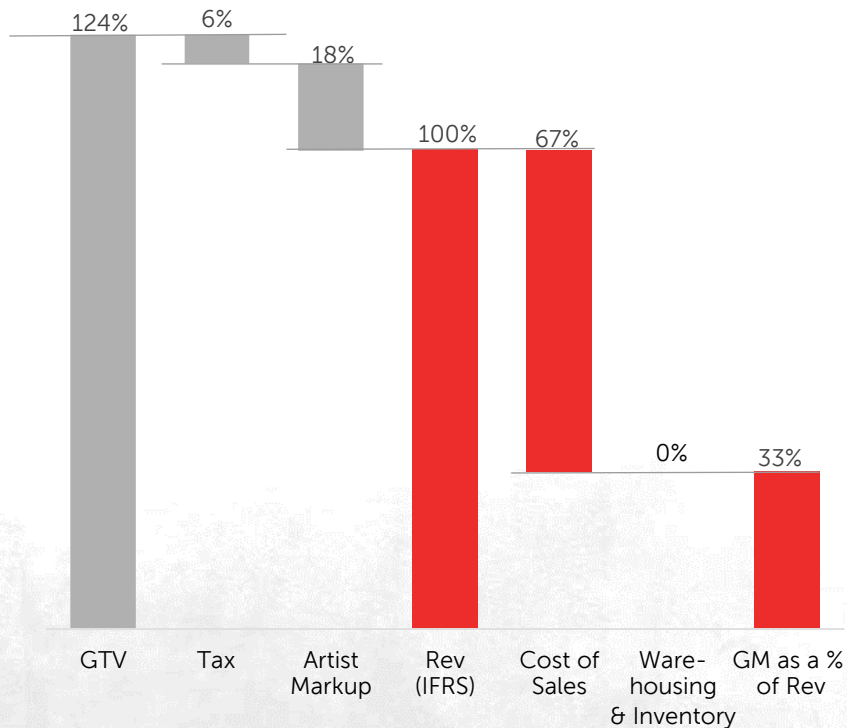
1% ROW



# Scalable cash generating model

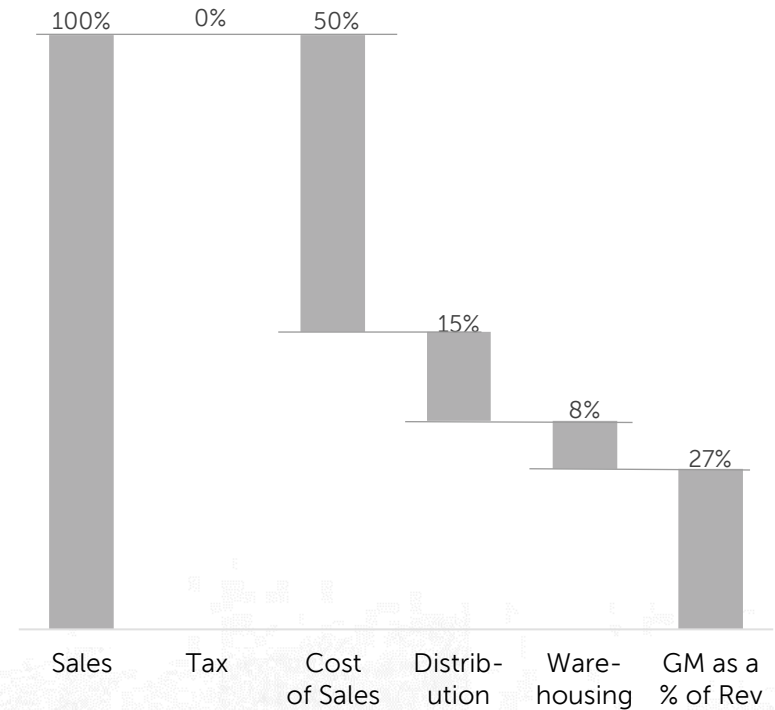
Redbubble margin analysis vs typical e-commerce retailer

RB Cash Generating Model (1H FY16)



• Margins going forward expected at 34% in line with full year results

Global Internet Retailer



\* > A\$1bn in global sales, >\$100m in Australia

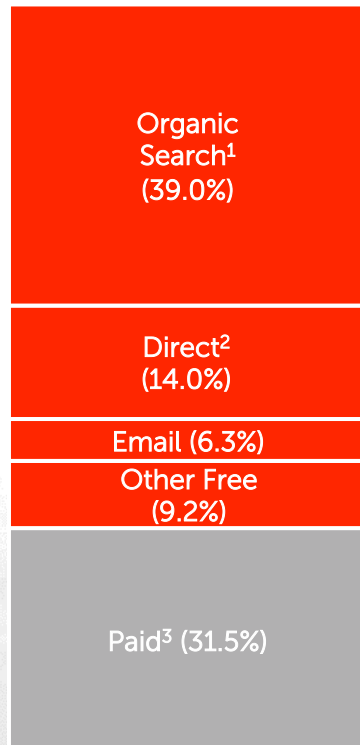
# Redbubble grows strongly with low customer acquisition costs

All paid channels are GP accretive, 68.5% of FY2016 traffic is from free sources

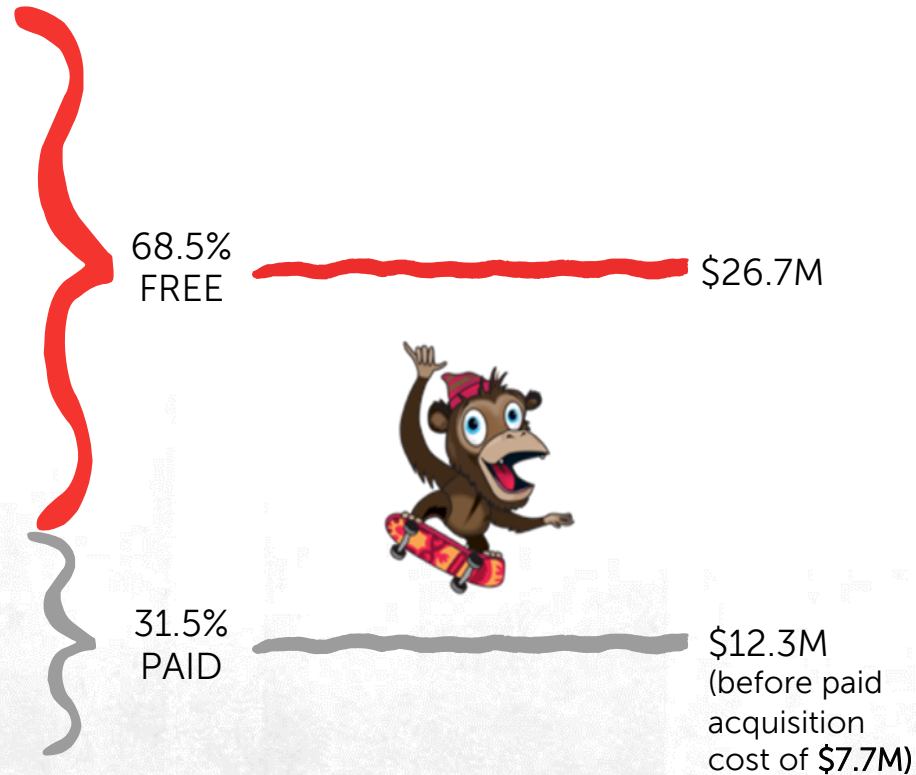
Organic growth fuels sales....

....with all channels profitable on first purchase

Sales by source (FY16)



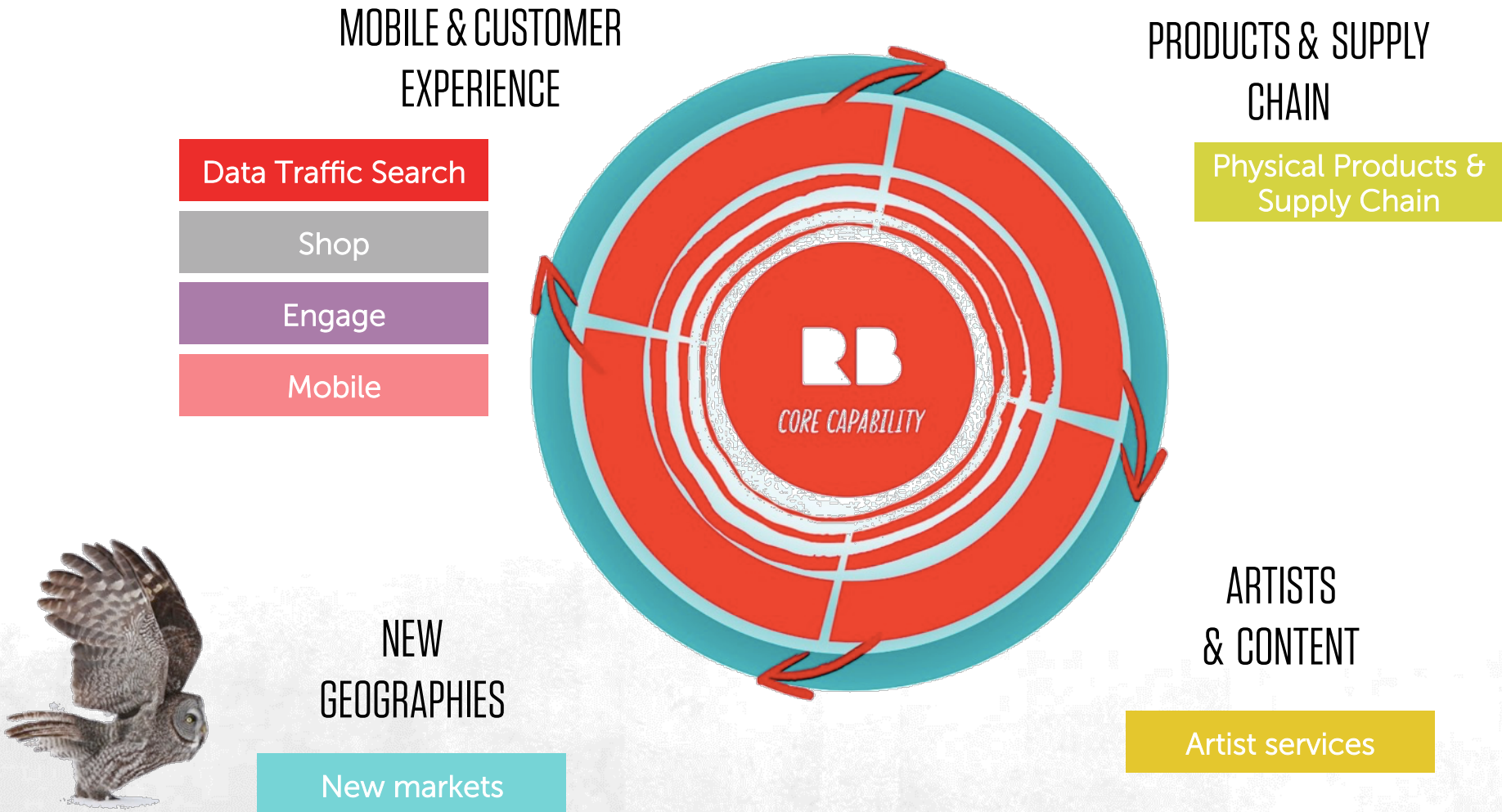
Gross Profit (FY16)



# 3 Growth Strategy



# The strategic plan is about reinforcing the marketplace dynamics



Six new products launched since January



iPhone Wallet



A-line  
Dress



Triblend  
Tee



Chiffon  
Top



Contrast  
Tank

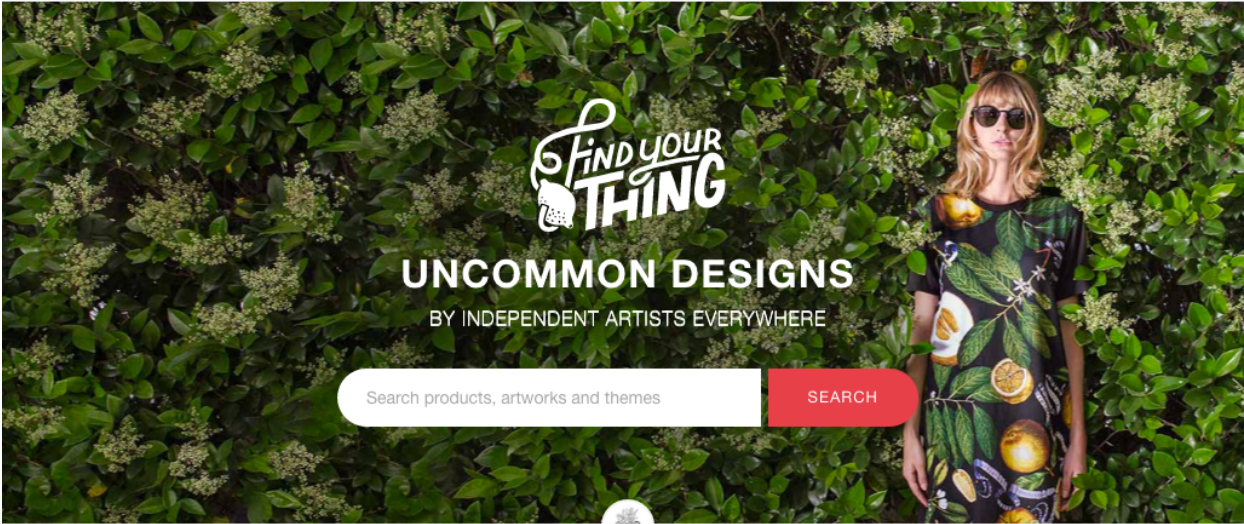


Heavy Tee

New homepage



- MEN'S
- WOMEN'S
- KIDS
- CASES & SKINS
- STICKERS
- WALL ART
- HOME DECOR
- STATIONERY
- BAGS
- GIFT CERTIFICATES

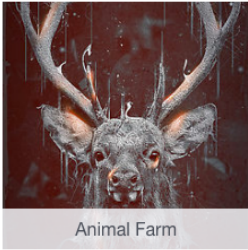


Find Your Thing  
UNCOMMON DESIGNS  
BY INDEPENDENT ARTISTS EVERYWHERE

SEARCH



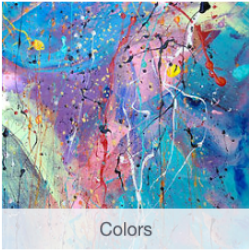
Lemon Tree by Fifikoussout



Animal Farm



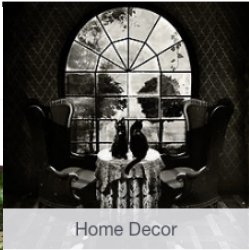
Art Styles



Colors



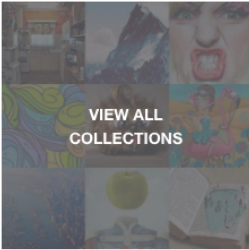
Destinations



Home Decor



Imaginarium



VIEW ALL  
COLLECTIONS

Feed

- Found
- Following
- Activity



Proto(ea)  
by Anneke Gillette



Play With Me  
by Brandon C. Bader



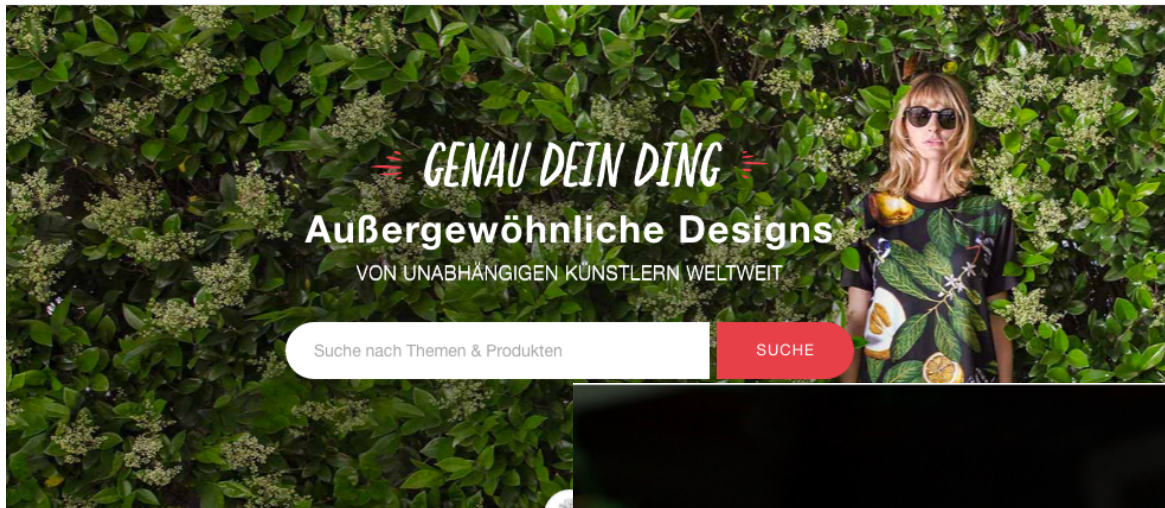
Florem Ignis  
by Rebekie Bennington



## Thee new local language sites

### GERMAN

MÄNNER FRAUEN KINDER HÜLLEN & SKINS STICKER WANDBILDER WOHNEN SCHREIBWAREN TASCHEN GESCHENKGUTSCHEINE



### FRENCH



# Planned for H1 2017

## Data Traffic Search

- Improve search relevancy onsite and with Google
- Google Shopping and Facebook integration upgrades
- New email platform

## Product & Supply Chain

- 6 new physical products focused on home and gift giving for holiday
- Continued localisation of fulfillment (EU focus)
- Improve speed of new product launch process

## Shop

- Shift focus to website speed improvements

## New Markets

- Focus on growth of German, French and Spanish language markets

## Engage

- Improve personalisation of site and “browseability”

## Mobile

- Focus on mobile web browser experience

## Artist

- Improve the flow of traffic from Artist social activity (>400k artists)

# 4 Financials and Conclusion



# Tracking to Forecast with EBITDA ahead of target as Redbubble scales

Achieved FY2016 revenue and gross profit targets with less Operating expenses than anticipated

| P&L                             | FY2015    | FY2016                 |           |                  |                    | FY 2017  |
|---------------------------------|-----------|------------------------|-----------|------------------|--------------------|----------|
| (A\$M)                          | Full Year | 1H Actual <sup>1</sup> | 2H Actual | Full Year Actual | Full Year Forecast | Forecast |
| GTV                             | 88.4      | 80.3                   | 62.6      | 142.9            | 143.5              | 214.9    |
| Revenue                         | 71.1      | 62.3                   | 52.2      | 114.6            | 114.5              | 172.2    |
| Cost of Sales                   | (47.0)    | (41.8)                 | (33.7)    | (75.6)           | (76.0)             | (113.5)  |
| Gross Profit                    | 24.1      | 20.5                   | 18.5      | 39.0             | 38.5               | 58.7     |
| GP Margin                       | 33.9%     | 32.9%                  | 35.4%     | 34.0%            | 33.6%              | 34%      |
| Operating Expenses <sup>2</sup> | (30.1)    | (24.4)                 | (22.8)    | (47.2)           | (48.7)             | (60.0)   |
| Other Income/ Costs             | (0.6)     | (0.3)                  | (0.1)     | (0.5)            | 0.0                | 0        |
| EBITDA (loss)                   | (6.5)     | (4.2)                  | (4.5)     | (8.7)            | (10.1)             | (1.3)    |

1. Redbubble is a highly seasonal retail business, experiencing large sales volumes at Christmas

2. FY 16 2H Actual, FY and FY Forecast exclude Offer transaction costs

Source: Redbubble internal data

# Year on year Q3 and Q4 analysis, demonstrates scaling of the business

| P&L                 | Q3      |         |        | Q4      |                     |        |
|---------------------|---------|---------|--------|---------|---------------------|--------|
| (A\$M)              | Q3 FY15 | Q3 FY16 | Growth | Q4 FY15 | Q4 FY16             | Growth |
| GTV                 | 20.6    | 30.3    | 47.2%  | 23.0    | 32.3                | 40.4%  |
| Revenue             | 16.4    | 26.2    | 59.2%  | 18.3    | 26.1 <sup>1</sup>   | 42.8%  |
| Cost of Sales       | (11.3)  | (17.2)  | 51.8%  | (11.9)  | (16.6)              | 39.0%  |
| Gross Profit        | 5.1     | 9.0     | 75.6%  | 6.3     | 9.5                 | 50.1%  |
| GP Margin           | 31.1%   | 34.3%   | 10.3%  | 34.7%   | 36.5%               | 5.1%   |
| Operating Expenses  | (6.9)   | (10.4)  | 49.9%  | (10.7)  | (12.5) <sup>2</sup> | 16.8%  |
| Other Income/ Costs | (0.3)   | 0.1     | 124.2% | (0.0)   | (0.2)               | (476%) |
| EBITDA (loss)       | (2.0)   | (1.3)   | 36.0%  | (4.4)   | (3.2)               | 27.7%  |

1. The QoQ growth in GTV is not reflected at the Revenue level because Revenue is recognised on date of shipment whilst GTV is recognised on date of sale. At December 2015, there was a larger than usual delay in Christmas shipping which gave rise to an improved Q3 Revenue result as compared to GTV.

2. Excludes Offer transaction costs of \$2.0m

Source: Redbubble internal data



Redbubble has enjoyed exceptional growth and is scaling profitability on the back of strong fundamentals.

### Massive Global Market

Redbubble is part of a massive fast growing global market (online apparel, accessories, stationary and home wares). Redbubble estimates these markets at US \$22b. RB's current market share is negligible.

### High Entry Barriers

The Redbubble marketplace attracts more artists and customers in a reinforcing cycle that is difficult for new entrants to compete against and further extends market leadership.

### Scaleable Business Model

As the marketplace, Redbubble does not generate the content or undertake fulfillment. This provides for a strong cash cycle as demonstrated by scaling to \$100M in revenue in 2014 with just \$8.7M in external capital.

### Low Customer Acquisition Costs

The marketplace provides low customer acquisition costs averaging \$5c for every \$1 of GTV in FY 2016. The diverse, growing and enduring content library attracts customers cost effectively via search, social and repeat customers.

### Riding Shift in Consumer Tastes

Redbubble has strong structural tailwinds from consumers preferences moving towards the more personal, creative and individually relevant and away from the mass produced and mass marketed.

### Multiple Growth Accelerants

Existing capabilities provide multiple means to drive growth including: new products, new geographies, user experience improvements and remarketing to drive repeat customers.

