



Interim Financial Presentation

for the half year ended 31 December 2016

H1FY17 Group Highlights



- Revenue of \$152.5m
- Adjusted EBITDA¹ of \$8.1m
- Operating cash flow of \$7.4m
- Interim dividend of 2.0c per share
- Net cash position at 31 December 2016



- Operations reflect the diversity of the Group
- Sustaining capital projects in the Iron Ore sector for BHP Billiton, Rio Tinto, Sino Iron and at Roy Hill
- Minor capital works at a number of the ADF bases and facilities
- First substantial renewables project 10MW solar farm
- Road and bridge projects by Cut & Fill for Vic Roads



- Improvement in the Group's core sectors of natural resources, infrastructure and renewable energy
- FY18 work in hand and visible revenue stands at ~\$175m



Note:

1 - Excluding various one off and restructuring costs



Decmil Group of Companies

National construction & engineering footprint



H1FY17 Highlights

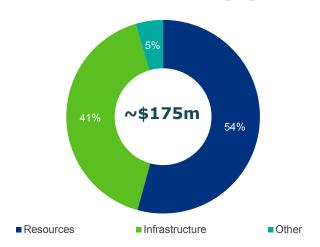
H1FY17 revenue by sector



H1FY17 revenue by geography



FY18 order book (by sector)



Key H1FY17 projects

| Client | Project | Value |
|-------------------------|---|---------------------|
| BHP Billiton | Port Hedland logistics hub | ~\$30m |
| ADF | Various enabling infrastructure projects across Australia | ~\$30m in H1FY17 |
| QGC | Wellhead installation, brownfield maintenance, minor capital works | ~\$25m in H1FY17 |
| Vic Roads | Sands road interchange; Monash Freeway bridge strengthening; Sneydes Road interchange | ~\$20m in H1FY17 |
| Roy Hill Samsung C&T | Various construction works at Roy Hill project by Decmil; engineering consulting by Scope | Ongoing |



Adjusted H1FY17 EBITDA

| \$m | | EBITDA |
|---------------------------|---|--------|
| Reported Result | | (0.2) |
| | | |
| <u>Adjustments</u> | | |
| - Hastings project loss | 1 | 6.5 |
| - Restructuring costs | 2 | 0.6 |
| - Discontinued operations | | 1.2 |
| | | |
| Adjusted Result | | 8.1 |

Notes:

- 1. Project loss on Hastings fuel project in Victoria. Loss has arisen due to industrial relations, weather and productivity issues over the life of the project. Wet commissioning achieved in February 2017
- 2. Redundancy and termination costs
- 3. Discontinuance of unprofitable division of the SAS business





Recent Half on Half Trend

Improving revenue and cost trend





Operating cash flow



Homeground occupancy





Note: H2FY17 values are estimates

Group Balance Sheet

Low gearing ratio with tangible asset base

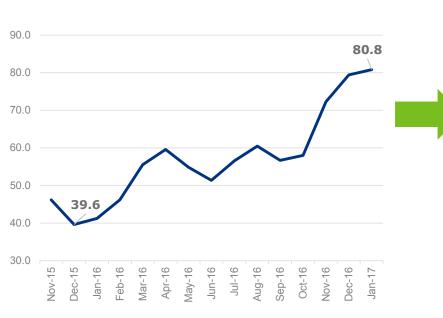
- Net assets of \$239.6m
- Tangible net assets of \$153.3m
- Gross cash of \$17.9m (overall net cash)
- Low gearing
- Significant bonding capacity





Iron Ore Sector

Improving Iron Ore sector presenting sustaining capital opportunities - Decmil well positioned



Source: IMF

62% Fe Spot Price (US\$/mt) Current Decmil Iron Ore projects

| | Client | Project | Value |
|--|--------------|---|---------|
| | BHP Billiton | Port Hedland logistics hub | ~\$30m |
| | Rio Tinto | Silvergrass and Namuldi non process infrastructure | ~\$40m |
| | Roy Hill | Panel engineering contract through Scope Australia | Ongoing |
| | Sino Iron | Non process infrastructure including work at Cape Preston airport | ~\$13m |
| | Samsung C&T | Various works at Roy Hill project | Ongoing |





Outlook

Market conditions improving in core sectors

- Improvement in the Group's core sectors of natural resources and infrastructure - new opportunities in renewable energy
- Sustaining capital opportunities in Iron Ore and CSG sectors
- Positive trend in Federal and State Government infrastructure spending represents opportunity for many parts of the business
- FY18 work in hand and visible revenue currently stands at ~\$175m
- Efficient overhead structure has reduced over 30% since FY15







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Thankyou!

2017 Half Year Interim Financial Presentation

