



**DICKER**  
DATA

ASX: DDR

# FY16 Results Presentation

March 2017

# Corporate Headlines

## Capital Structure

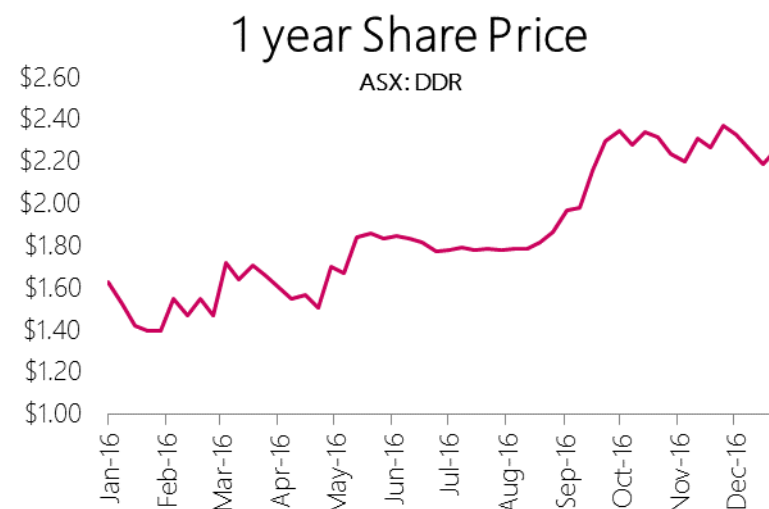
Share Price (24 Mar 2017)	\$2.17
Fully paid ordinary shares	160.0m
Options	0.0m
Market Capitalisation	\$347.2m
Cash (31 Dec 2016)	\$17.5m
Drawn Debt (30 Dec 2016)	\$114.1m

## Directors & Senior Management

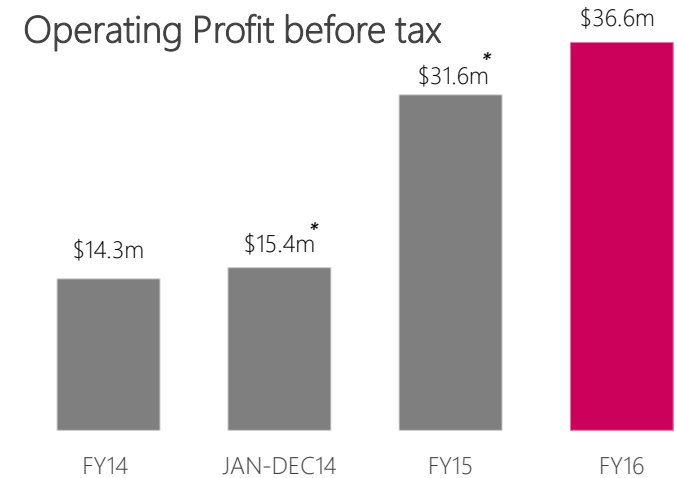
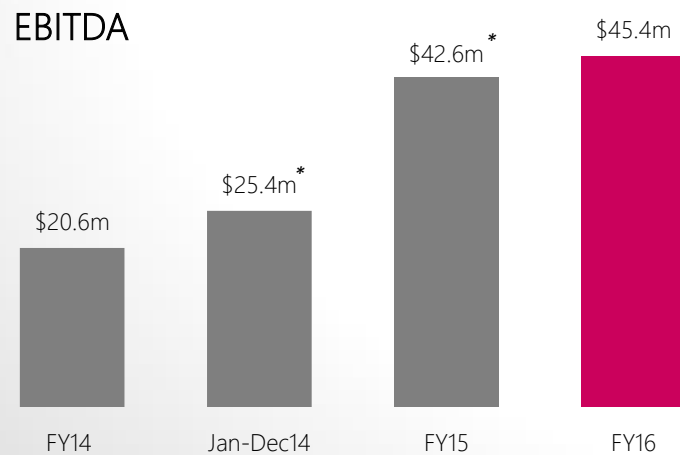
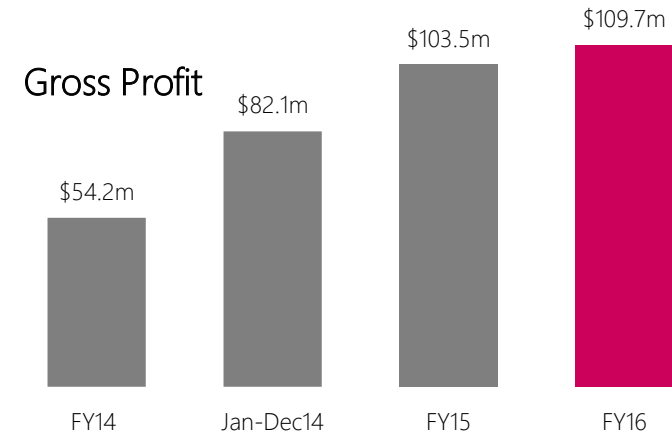
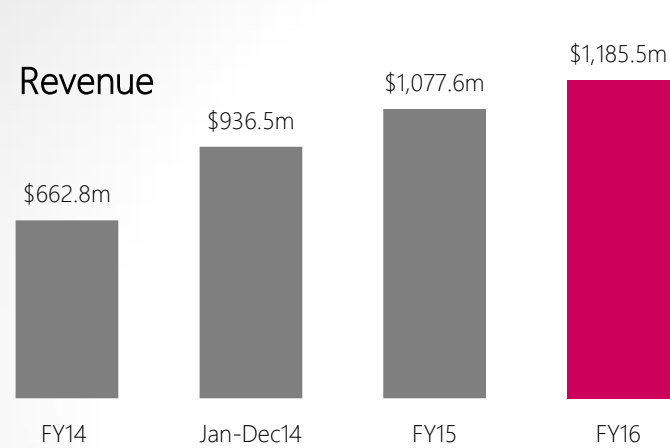
David Dicker	Chairman & CEO
Fiona Brown	Non Exec Director
Mary Stojcevski	CFO & Director
Vlad Mitnovetski	Executive Director
Michael Demetre	Executive Director
Ian Welch	Executive Director

## Shareholders

Founder -David Dicker	60.6m	38%
Founder -Fiona Brown	54.0m	34%
Free Float	45.5m	28%



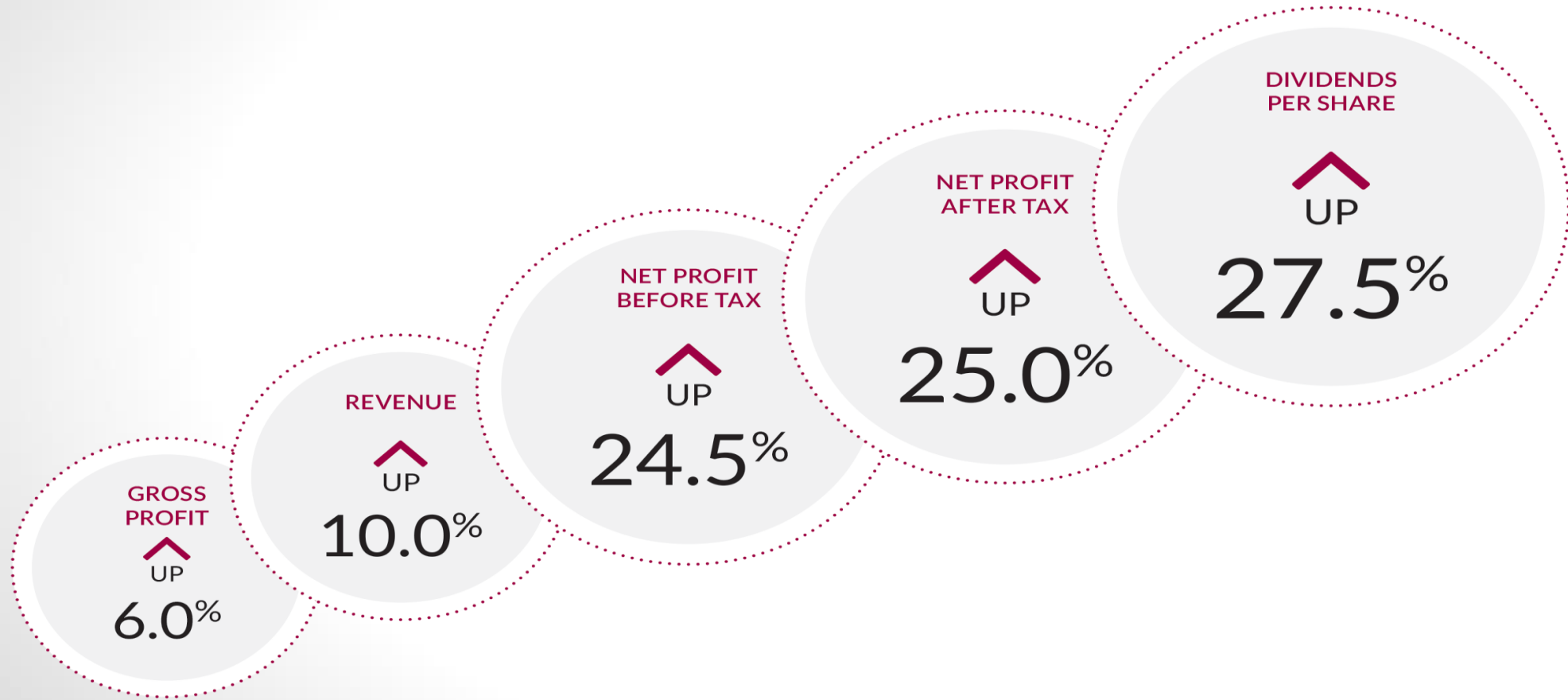
# Our Success



\* Before tax, one-off integration and share acquisition costs

# 2016 Results Highlights

---



# 2016 Results Highlights

---

- In 2016 Dicker Data continued its growth story with group revenues growing at 10%. We maintained growth across all sectors and geographies of the business. A total of 8 new vendors were on-boarded during 2016 contributing an incremental \$25.1m in revenue.
- Gross profit increased by 6% over 2015, driven by the increased revenue. Profit margins abated slightly in 2016, but remain at historically normal levels.
- The company continued to exercise its operational leverage with operating costs falling to 5.6% of revenues (2015: 5.9%), with salary related expenses falling to 4.5% of revenues (2015: 4.6%).
- Profit before tax increased by 24.5% and by 15.6% over the normalised 2015 result.
- With a view to expansion, the company purchased the 17.2 hectare parcel of land adjacent to the current warehouse facility in Kurnell NSW for \$18.4m.
- During the year the company also reduced its working capital and debt requirements, resulting in the continued improvement in the company's balance sheet leverage.
- Total dividend paid during the year was \$24.8m or 15.55cps, an increase of 27.5% cps over 2015.

# Full Year Results to 31 Dec 2016

12 Months Results to 31 December 2016

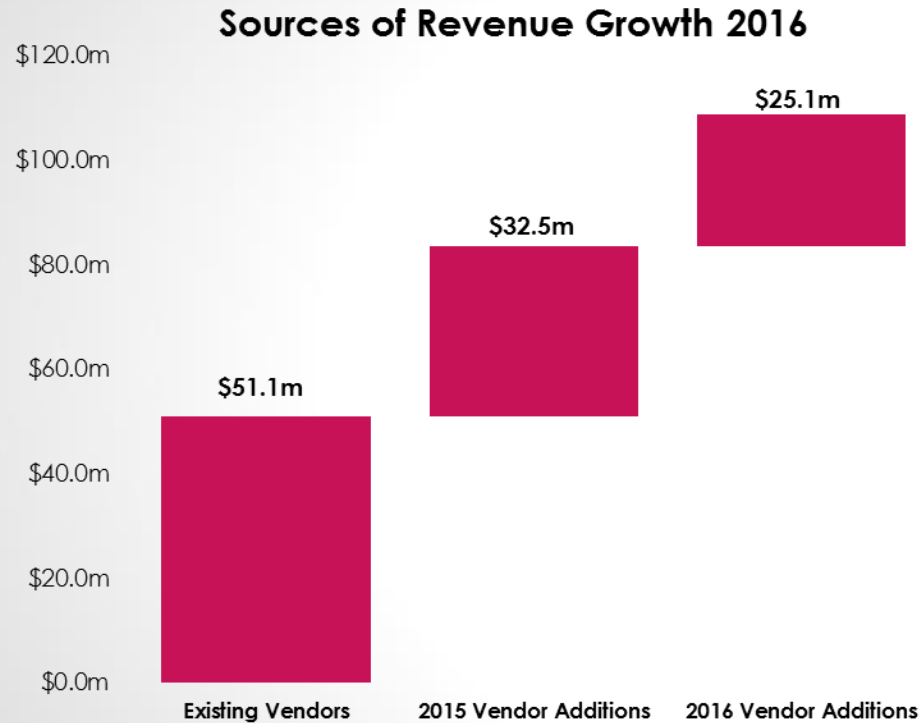
Key Financial Data (in \$m)

12 months to:	Dec-16	Dec-15	Variance
Total Revenue	1,185.5	1,077.6	10.0%
Gross Profit	109.7	103.5	6.0%
Gross Margin	9.3%	9.6%	
EBITDA	45.4	40.4	12.4%
One off costs	-	2.2	-100.0%
EBITDA	45.4	42.6 *	6.5%
Net operating profit before tax	36.6	31.6 *	15.6%
NOPBT margin	3.1%	2.9%	
Profit before tax (Statutory)	36.6	29.4	24.5%
PBT margin	3.1%	2.7%	
Net profit after tax (Statutory)	25.6	20.5	25.0%

\* Underlying

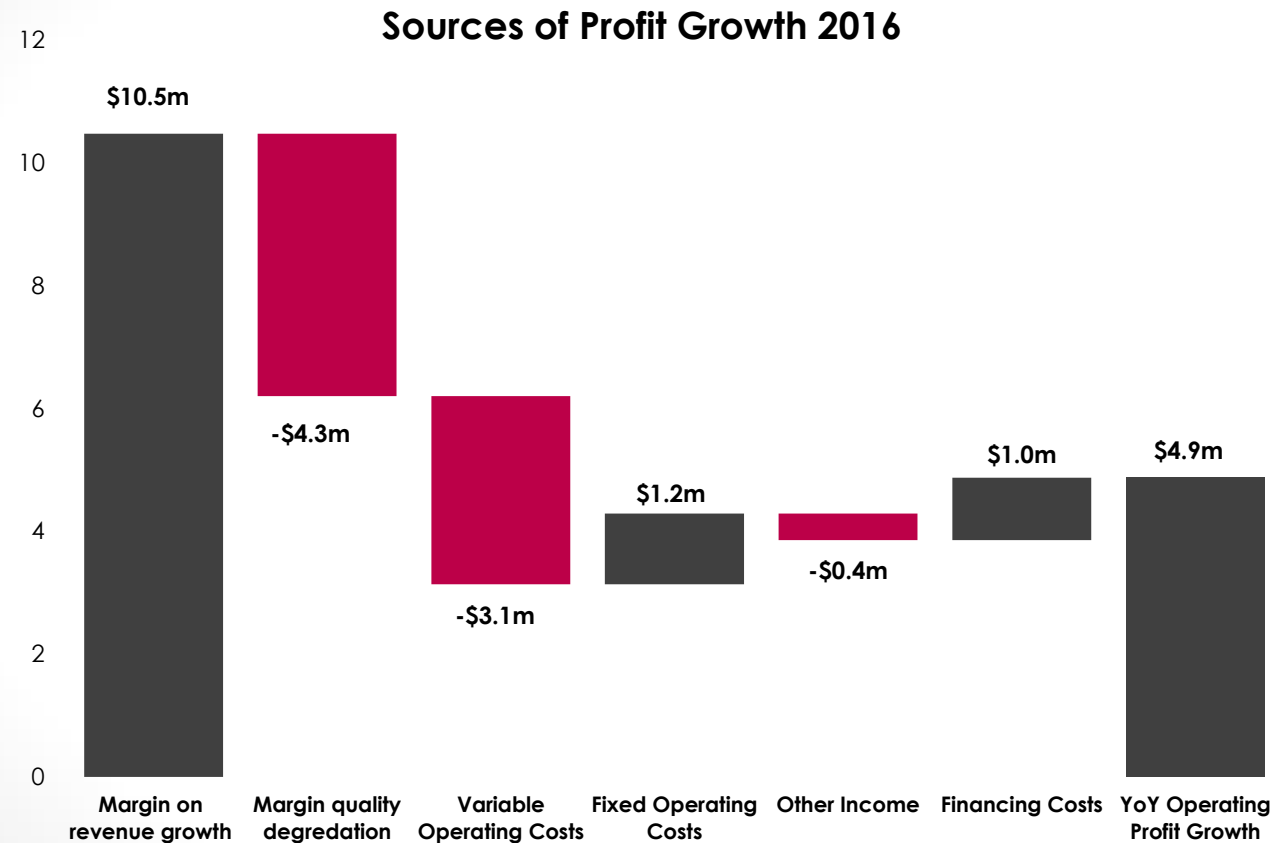
- Organic revenue growth achieved across existing vendors as well as new vendor additions.
- Profit margins have abated slightly after some opportunistic rebate opportunities in 2015 and some increased market competition in 2016, but remain within expectation.
- The company continued to exercise its operational leverage with operating costs falling to 5.6% of revenues (2015: 5.9%), with salary related expenses falling to 4.5% of revenues (2015: 4.6%).
- Net profit before tax includes \$1.5m of amortisation expense relating to customer contracts.

# Sources of Revenue Growth 2016



- Dicker Data has continued to add new vendors and increased the breadth of products offered by existing vendors, whilst still driving growth and market share in its existing vendor portfolios.
- 47% of revenue growth came from existing vendors which collectively are continuing to grow at 4.8%.
- 30% of revenue growth came from the first full year of trade for vendor additions made in 2015.
- 23% of revenue growth came from vendor additions made in 2016.
- At a country level (in AUD), Australia grew \$105.5m (+11.1%) and New Zealand grew \$3m (+3%).

# Sources of Profit Growth





# New Zealand Trading Results

## Key Financial Data (in \$NZm)

12 months to:	Dec-16	Dec-15	Variance
Total Revenue	135.5	133.5	1.5%
Gross Profit	12.2	13.8	-11.5%
Gross Margin	9.0%	10.3%	
EBITDA	3.8	5.5	-30.7%
Profit before tax	3.6	5.4	-33.3%
PBT margin	2.6%	4.0%	
Net profit after tax	2.6	3.8	-32.6%

- In NZ we saw slight growth in revenue of 1.5% in local currency, with strong gains in our volume and software business, but offset by a further decline in our networking business.
- During 2016, our largest Cisco partner continued to purchase Cisco product directly – negatively impacting the volumes and timing of Cisco related product in the channel.
- This also had the effect of creating heavy competition for the rest of the Cisco channel business and negatively impacted margins.
- Operating costs have increased only slightly in absolute terms and remain at 6.2% of revenue, with salary related expenses falling from 4.9% to 4.8% of revenue.

# Balance Sheet

Net Assets (in \$m)	Dec-16	Dec-15	Dec-14	Dec-13
Cash and equivalents	17.5	15.8	16.4	0.2
Other current assets	269.7	280.3	215.6	98.1
Goodwill & Intangibles	30.5	31.9	34.0	0.0
Other assets	48.0	30.2	31.3	21.0
<b>Total Assets</b>	<b>365.7</b>	<b>358.3</b>	<b>297.3</b>	<b>119.2</b>
Borrowings	75.0	90.0	119.9	49.9
Other current liabilities	171.2	151.4	145.8	48.0
Borrowings	39.1	38.8	2.7	0.0
Other long-term liabilities	6.5	6.5	7.2	2.3
<b>Total liabilities</b>	<b>291.7</b>	<b>286.7</b>	<b>275.6</b>	<b>100.2</b>
<b>TOTAL NET ASSETS</b>	<b>74.0</b>	<b>71.6</b>	<b>21.7</b>	<b>19.0</b>
<b>Shareholders' Equity</b>				
Share Capital	56.0	55.0	6.9	1.1
Reserves	0.7	0.4	0.7	0.4
Retained earnings	17.2	16.2	14.1	17.5
<b>TOTAL EQUITY</b>	<b>74.0</b>	<b>71.6</b>	<b>21.7</b>	<b>19.0</b>

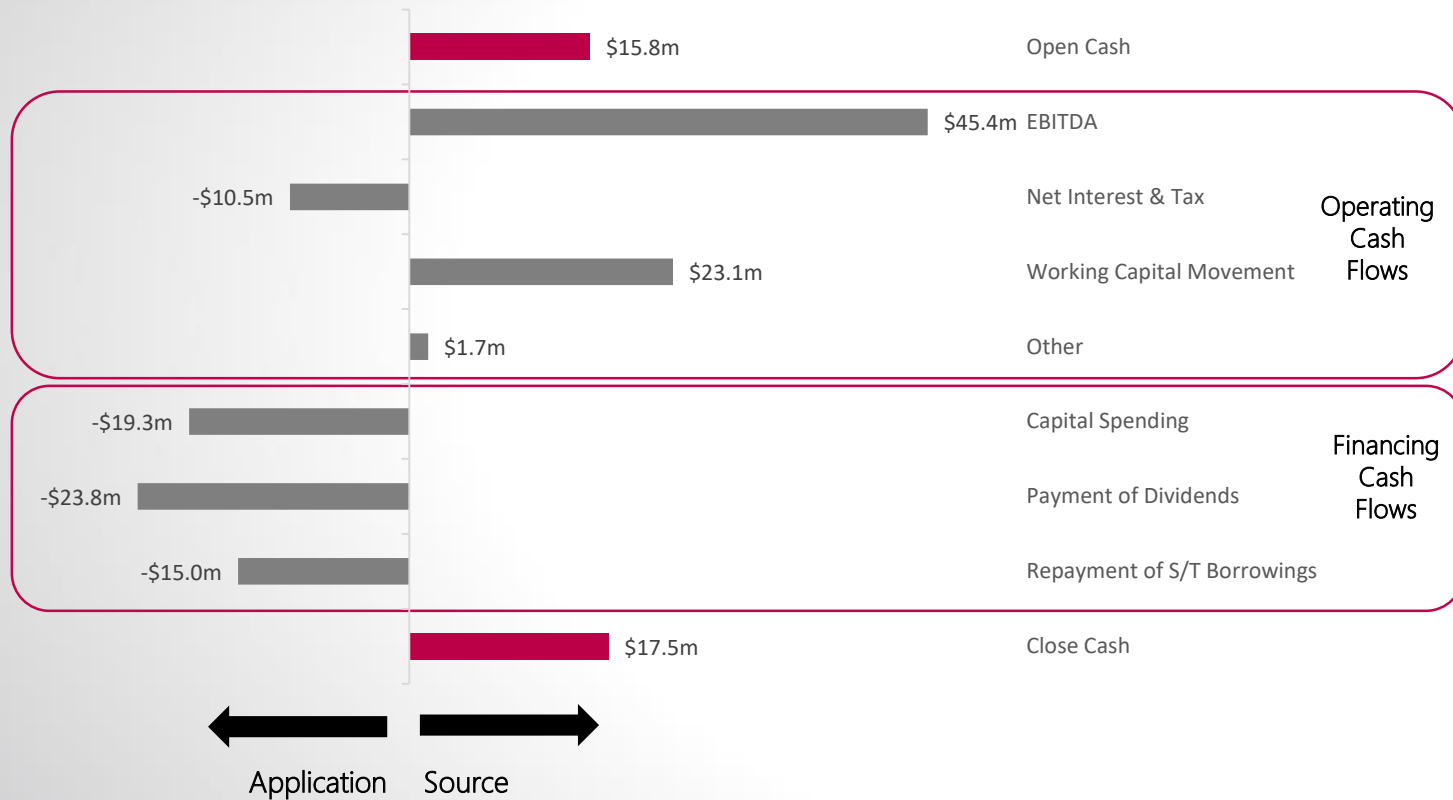
## Ratios

Debt to Equity	1.54	1.80	5.65	2.62
Net Tangible Assets (\$m)	43.5	39.7	-12.3	19.0
Debt Service Cover ratio	7.2	5.6	3.3	4.4

- Investment in working capital has decreased as at Dec 16 with reductions in inventory holdings and accounts receivable, and increases in accounts payable.
- Current debt reduced from \$90.0m to \$75.0m.
- Debt to Equity leverage ratio improved from 1.80x to 1.54x.
- Net Tangible Assets improved from \$39.7m to \$43.5m during the year.
- Debt Service Cover Ratio has improved from 5.6x to 7.2x.

# Cash Flow

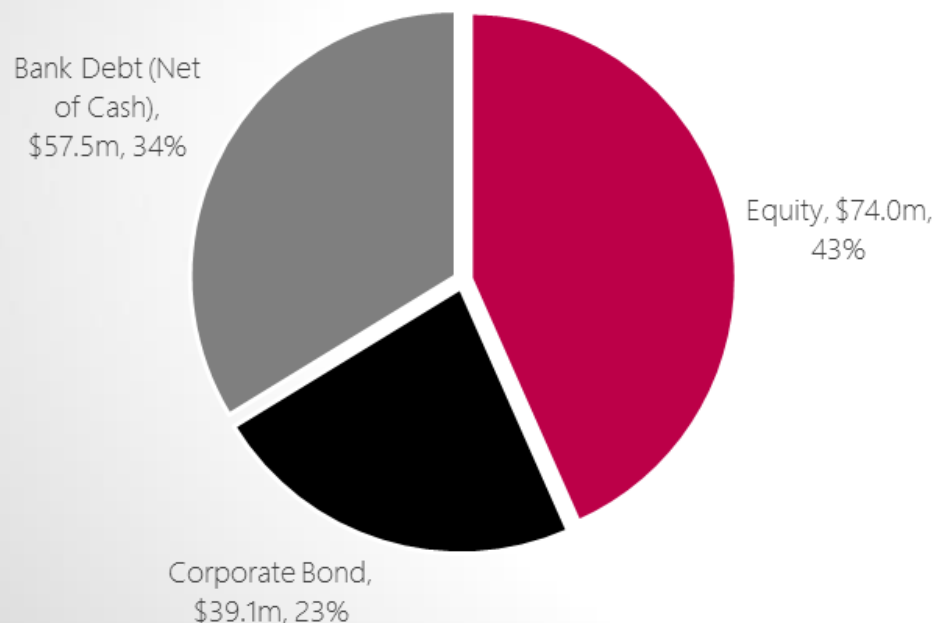
## Source and Application of Cash



- The company finished the trading year with \$17.5m in cash.
- At the end of 2016 the company's investment in working capital decreased to \$114.6m, representing an decrement in working capital of \$23.1m or 11.7 working capital days.
- Capital spending included the investment in land adjacent to our existing premises for \$18.4m to allow for our future expansion.
- The company's trading performance and it's improved working capital allowed the payment of dividends, investment in our future, repayment of debt and an increase in our cash holdings.

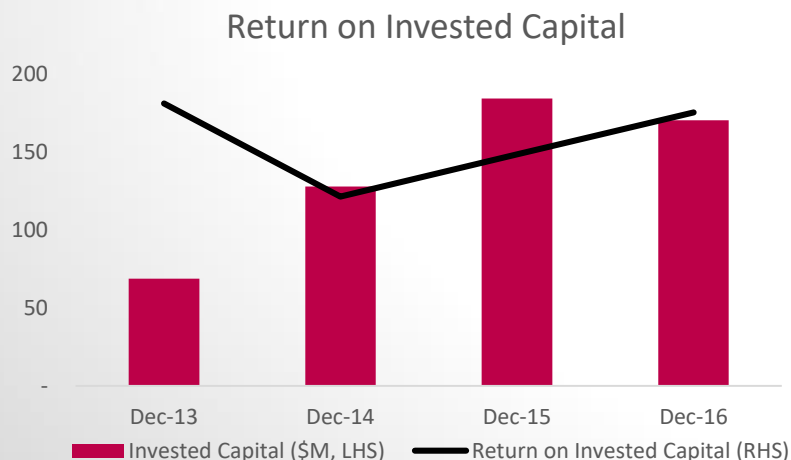
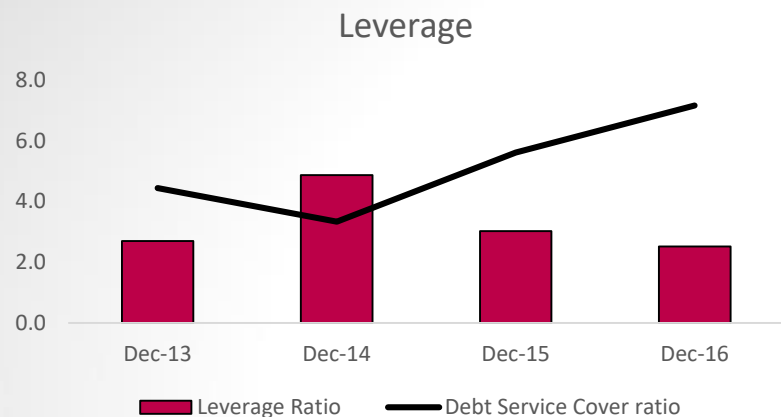
# Capital Management

Source of Capital December 2016



- The company maintains an active approach to capital management with varied sources and tenure in its debt and equity profile.
- In 2015 a 5 year unsecured corporate bond was issued, contributing \$39.1m net of transaction costs in long term debt.
- The company continues to offer a Dividend Reinvestment Plan (DRP) which raised a further \$1.0m during the year.
- During 2015 the company participated in a capital raising, issuing 23 million shares to institutional investors and a further 3 million shares to existing shareholders under a Share Purchase Plan, injecting some liquidity into the stock and increasing the public float to 28%.
- The company maintains a secured Receivables Purchase Facility with Westpac with a maturity in November 2017.

# Leverage and Performance



- In 2014, the company acquired Express Data Holdings Limited for \$65.5m which was funded by an increase in debt facilities -significantly increasing the company's invested capital and balance sheet leverage.
- After the successful integration of the Express Data business, the company has reduced its leverage in successive years, whilst still maintaining a 100% dividend for shareholders. As at Dec 2016 the company's leverage ratio is sitting at 2.5x EBITDA.
- In parallel, the company's ability to service its debt has more than doubled in the past 2 years and at Dec 2016 sits at 7.2x.
- Since the combination of the two entities, the company has exercised its operational expertise to continue to grow, but also derived operational efficiencies to again achieve Returns on Invested Capital (ROIC) of 17.5%.

# 2017 Guidance

---

- The company remains well placed for FY17 to achieve both revenue and profit growth.
- We are forecasting revenue growth at just under 10% which is expected to be as a result of organic growth and full year contribution from 2016 vendor additions, plus partial contribution of new vendor alignments recently announced.
- Our margin assumptions assume the current competitive environment being experienced continues into 2017.
- Wage costs have been in a steady state in 2016 although we continue to invest to grow sectors of the business such as our Volume, Cloud and Software portfolios. With remuneration strongly tied to performance outcomes we are expecting some increase in wages costs during FY17.
- We are not anticipating any material capital costs relating to the construction of our new premises within the 2017 year, other than site clearing, planning and DA approval costs.
- Our current bank debt facility is due to be renegotiated by November 2017, and we anticipate we will be able maintain finance pricing at or near the current interest cost levels.
- Based on all the above assumptions for FY17 we expect to generate pre-tax profit of \$40.0m.
- Assuming an average tax rate of 30% NPAT is forecasted at \$28m, equating to 9.5% growth on the result achieved in 2016.

# Dividends

Record Date	Payment Date	Dividend (CPS)	Type	Amount Franked
8-Jun-16	16-Jun-16	0.0385	Interim	100%
7-Sep-16	16-Sep-16	0.0385	Interim	100%
7-Dec-16	15-Dec-16	0.0385	Interim	100%
9-Mar-17	17-Mar-17	0.0440	Final	100%
	<b>Total</b>	<b>0.1595</b>		

- Total dividends declared for FY16 were 15.95 cps with a final dividend for FY16 payable 17 March 2017 at 4.4 cps.
- In FY17 the company intends to continue to streamline its dividend payment policy by paying equal quarterly dividend instalments based on its annual profit guidance.
- Total proposed dividend for FY17 is 16.4 cps paid at 4.0 cps per quarter, subject to the company tracking to forecast.
- The DRP will be retained for FY17.

# 2017 Opportunities

---

- We will continue strengthening our enterprise and midmarket capabilities across ANZ, leveraging our existing and newly on boarded vendors to drive new market opportunities and innovation for our customers.
- Market trends such as cloud, digital transformation and Internet of Things (IOT) continue to present new market opportunities and new revenue streams for Dicker Data and our customers.
- We are seeing convergence of traditional Telco channel and IT which represents great cross sell opportunities for our ecosystem partners. This is driven by customers implementing hybrid IT strategies across their organization. Leveraging Dicker Data's strengths and capabilities, we are well positioned to support and grow this partner community.
- We are continuing to invest in our rapidly growing "as a service" recurring revenue streams. Dicker Data's stated position as a leading cloud aggregator continues to gain momentum in driving cloud adoption.
- After establishing a net new Volume Group within the NZ structure in mid 2016, our focus for 2017 is to continue to expand this division by adding more strong Tier 1 vendors to both the volume and enterprise portfolio. In addition our focus will be to grow the SMB customer base. Even though we are forecasting modest growth for NZ in 2017 the strategy now being put in place for vendor and SMB reseller expansion will form very solid platform for accelerated growth in 2018.



# Further Information

---

## Contact Information

- David Dicker – [david.dicker@dickerdata.com.au](mailto:david.dicker@dickerdata.com.au)
- Mary Stojcevski – [mary.stojcevski@dickerdata.com.au](mailto:mary.stojcevski@dickerdata.com.au)
- Vladimir Mitnovetski – [vlad.mitnovetski@dickerdata.com.au](mailto:vlad.mitnovetski@dickerdata.com.au)

# Disclaimer

---

This presentation has been prepared by Dicker Data Ltd (ACN 000 969 362). All information and statistics in this presentation are current as at 24 March 2017 unless otherwise specified. It contains selected summary information and does not purport to be all-inclusive or to contain all of the information that may be relevant, or which a prospective investor may require in evaluations for a possible investment in Dicker Data Ltd. It should be read in conjunction with Dicker Data's other periodic and continuous disclosure announcements which are available at [www.dickerdata.com.au](http://www.dickerdata.com.au). The recipient acknowledges that circumstances may change and that this presentation may become outdated as a result. This presentation and the information in it are subject to change without notice and Dicker Data is not obliged to update this presentation. This presentation is provided for general information purposes only. It is not a product disclosure statement, pathfinder document or any other disclosure document for the purposes of the Corporations Act and has not been, and is not required to be, lodged with the Australian Securities & Investments Commission. It should not be relied upon by the recipient in considering the merits of Dicker Data Ltd or the acquisition of securities in Dicker Data Ltd. Nothing in this presentation constitutes investment, legal, tax, accounting or other advice and it is not to be relied upon in substitution for the recipient's own exercise of independent judgment with regard to the operations, financial condition and prospects of Dicker Data. The information contained in this presentation does not constitute financial product advice. Before making an investment decision, the recipient should consider its own financial situation, objectives and needs, and conduct its own independent investigation and assessment of the contents of this presentation, including obtaining investment, legal, tax, accounting and such other advice as it considers necessary or appropriate. This presentation has been prepared without taking account of any person's individual investment objectives, financial situation or particular needs. It is not an invitation or offer to buy or sell, or a solicitation to invest in or refrain from investing in, securities in Dicker Data Ltd or any other investment product. The information in this presentation has been obtained from and based on sources believed by Dicker Data to be reliable. To the maximum extent permitted by law, Dicker Data Ltd makes no representation or warranty, express or implied, as to the accuracy, completeness, timeliness or reliability of the contents of this presentation. To the maximum extent permitted by law, Dicker Data does not accept any liability (including, without limitation, any liability arising from fault or negligence) for any loss whatsoever arising from the use of this presentation or its contents or otherwise arising in connection with it. This presentation may contain forward-looking statements, guidance, forecasts, estimates, prospects, projections or statements in relation to future matters ('Forward Statements'). Forward Statements can generally be identified by the use of forward looking words such as "anticipate", "estimates", "will", "should", "could", "may", "expects", "plans", "forecast", "target" or similar expressions. Forward Statements including indications, guidance or outlook on future revenues, distributions or financial position and performance or return or growth in underlying investments are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. No independent third party has reviewed the reasonableness of any such statements or assumptions. No member of Dicker Data Ltd warrants that such Forward Statements will be achieved or will prove to be correct or gives any warranty, express or implied, as to the accuracy, completeness, likelihood of achievement or reasonableness of any Forward Statement contained in this presentation. Except as required by law or regulation, Dicker Data assumes no obligation to release updates or revisions to Forward Statements to reflect any changes. All dollar values are in Australian dollars (\$) or A\$ unless stated otherwise. The recipient should note that this presentation contains pro forma financial information, including a pro forma balance sheet.