Bingo Industries Limited ABN: 72 617 748 231



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The Manager Markets Announcement Office ASX Limited Level 4, Exchange Centre 20 Bridge Street SYDNEY NSW 2000

Dear Sir/Madam,

### Bingo Industries Limited – ASX Code: BIN Conference Presentation

Bingo releases the **enclosed** Conference Presentation which was delivered on 2 May 2017 at The Sheraton on the Park, 161 Elizabeth Street, Sydney.

Yours faithfully,

**Ronald Chio Company Secretary** 

Encl.



















**BINGO INDUSTRIES** 

# **Conference Presentation**



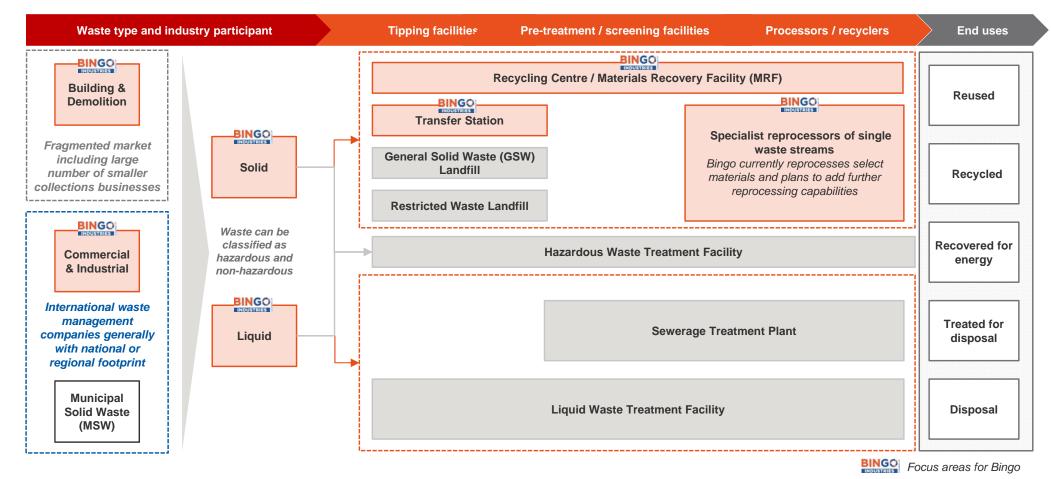
2 May 2017

# Waste management industry overview



Bingo's integrated collection and post-collection activities are focused on the collection, separation, processing and recycling of B&D and C&I waste

### Waste material flows

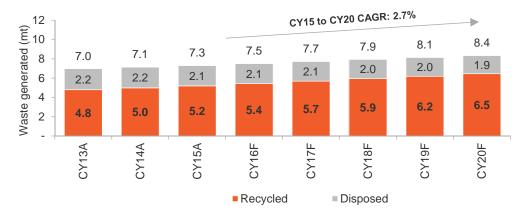




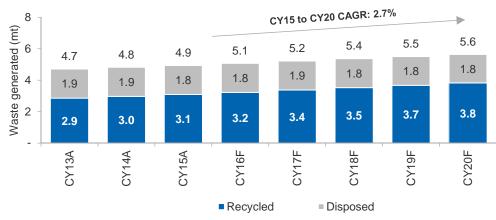
## Waste sector dynamics

The waste management industry is characterised by strong, consistent demand and a bias towards growth in the recycling sector

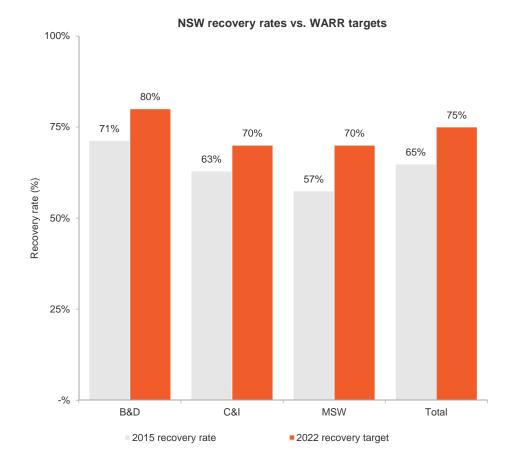
### NSW B&D waste generation<sup>1</sup>



### **NSW C&I waste generation<sup>1</sup>**



### Regulatory targets for recycling recovery rates<sup>2</sup>



1. Management estimates.

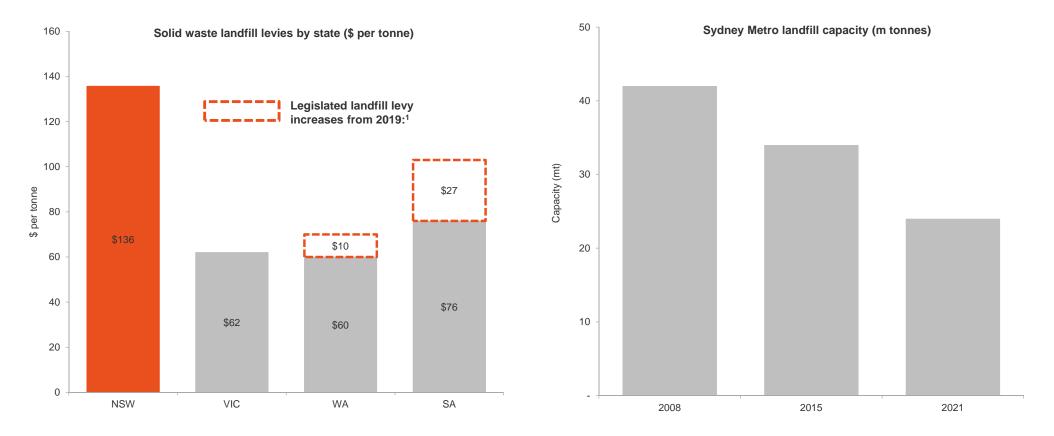
2. Source: Recovery rate per management estimates; recovery targets per WARR Strategy.

# Key drivers of the recycling sector



Strong regulatory fundamentals and diminishing landfill capacity are expected to support growth in the NSW and broader Australian recycling sector

### Increasing landfill levies<sup>1</sup>



Falling landfill capacity<sup>2</sup>

Source: New South Wales EPA – Waste Levy in Metropolitan Levy Area; Queensland Government – Landfill Levy on commercial waste; South Australian Environment Protection Authority – Solid Waste Depot Levy for waste produced in Metropolitan Adelaide; Victorian Environment Protection Authority - Landfill Levy, Metropolitan and Provincial Rate for Municipal and Industrial waste; and Western Australian Government - Landfill Levy on putrescible waste.

Source: City of Sydney, Advanced Waste Treatment Master Plan March 2014.



# **Overview of Bingo**

Bingo is a leading waste management company operating a vertically integrated model across New South Wales

	COLLECTIONS		POST-COLLECTIONS OTHER			Vertically integrated model with
	BINGO BINS	BINGO COMMERCIAL	BINGO RECYCLING	TORO		capabilities across the waste management value chain
					V	Leader in B&D waste collection and processing in Sydney
Segment overview	<ul> <li>Leading provider of skip bins for the management of building and demolition (B&amp;D) waste in New South Wales (NSW)</li> </ul>	<ul> <li>Waste management solutions provider to commercial and industrial (C&amp;I) facilities in NSW</li> </ul>	<ul> <li>Leading B&amp;D and C&amp;I mixed dry waste recycler in NSW</li> <li>Strategic network of nine resource recovery and recycling centres in NSW</li> </ul>	<ul> <li>A leading manufacturer of non-mechanical steel waste equipment and a distributor of plastic bins</li> </ul>	<ul> <li></li> <li></li></ul>	Expanding presence in the C&I waste management sector in Sydney Integrated model supported by
	Individuals, 6%	Ex top 200 customers				network of nine strategically located resource recovery and recycling centres in NSW
composition	Smaller projects and private businesses, 21 Commercial business, Civil, infrastructure and earthworks, 8%	7% Other, 7% Manufacturers and	Bingo Collections, 39%	Bingo, 26%	<ul> <li></li> </ul>	Modern fleet of 158 collection vehicles
CY16 revenue	Commercial construction, 12% Residential construction, 24%	distributors, 5% Hospitality, 9% Waste management, 10% Property, 13%	External customers, 61%	External customers, 74%	<ul> <li></li> </ul>	Leading bin manufacturing operations with over 7,500 units sold in CY16
CY1	Diversified construction, 21% <sup>1</sup>	Retail, 18%				Low customer concentration with
	FY17 revenue \$122.2m <sup>2</sup> FY17 EBITDA \$28.1m		FY17 revenue \$109.0m FY17 EBITDA \$33.4m	FY17 revenue \$17.9m <sup>2</sup> FY17 EBITDA \$1.9m		top 15 of customers accounting for ~19% of CY16 revenue

Includes construction companies that operate across multiple end-markets.

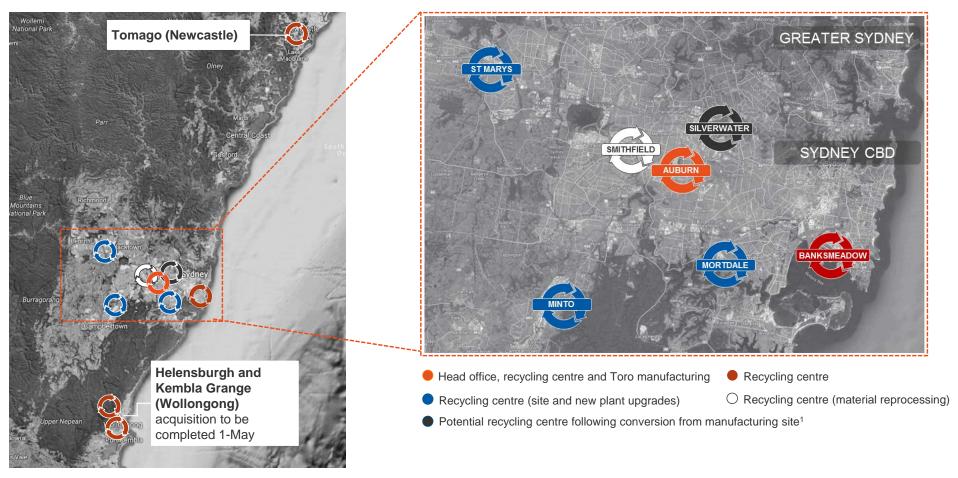
Includes internal revenue and excludes corporate costs. 2

# Strategic network of waste management and recycling centres



Bingo has a network of waste management and recycling centres that are strategically located across greater Sydney

### **Overview of NSW recycling network**



## Auburn



Bingo's Auburn facility and head office is strategically located west of Sydney's CBD and is one of the most advanced and innovative facilities of its type in the southern hemisphere

### **Key Statistics**

Location	~15km west CBD (~4km from Parramatta)		
Land size	12,980m <sup>2</sup>		
Facility	<ul><li>Advanced automated sorting and recycling technology</li><li>Bingo Head Office</li></ul>		

Advanced automated sorting and recycling operations







# St Marys



The advanced automated sorting and recycling facility at St Marys was re-opened on 1 May 2017 and is now operational

### St Marys

Location	~45km west of Sydney CBD	
Land size	6,140m <sup>2</sup>	
Facility	Advanced automated sorting and recycling technology	

### Advanced automated sorting and recycling operations







# BINGO INDUSTRIES

## Banksmeadow

Banksmeadow

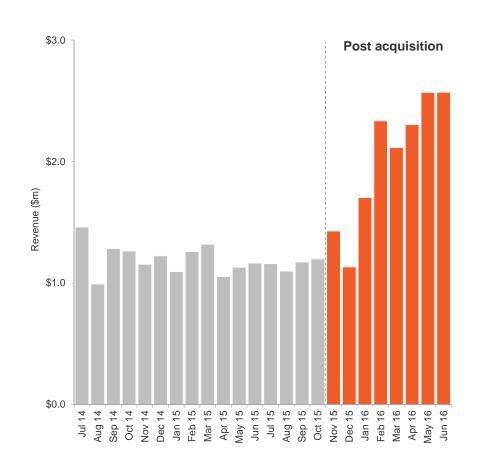
Location

Bingo's Banksmeadow facility located near Sydney's CBD is a highly convenient post-collection facility for customers

# 8,200m<sup>2</sup> Land size Automated sorting and recycling technology Facility

~11km south of Sydney CBD

### Banksmeadow - Monthly revenue (\$m)<sup>1</sup>



# Minto and Smithfield



Bingo has made an application to process additional waste at Minto. Reprocessed brick and concrete from Bingo's Smithfield facility is sold to external customers increasing margin capture

### Minto

Location	~50km south-west of Sydney CBD	
Land size	8,960m <sup>2</sup>	
Facility	Advanced automated sorting and recycling technology	

### Smithfield

Location	~30km west of Sydney CBD	
Land size	3,600m <sup>2</sup>	
Facility	Brick and concrete crushing plant	





# Wollongong



The Wollongong acquisition was completed ahead of schedule on 1 May 2017. The Kembla Grange site is intended to be upgraded with advanced automated sorting and recycling technology

### **Key Statistics**

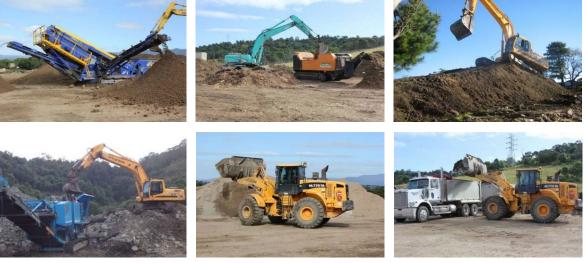
Location

Location	Helensbrugh: ~45km south of Sydney CBD Kembla Grange: ~70km south of Sydney CBD
Facility	Intended to be upgraded with advanced recycling technology

- Currently 3/14 products created by Bingo's recycling process are revenue generating
- Wollongong Acquisition will significantly enhance Bingo's recycling capabilities
- Additional revenue-generating capabilities include:
  - Timber Shredding
  - Green waste processing

### **Existing site operations**





# Operational efficiency via technology



Bingo's significant investment in its IT systems enables it to streamline its operations and offer market leading levels of customer service

Internally developed systems are integrated throughout Bingo's operations

Bingo Live – a unique customer- accessible portal





Seamless service delivery for customers and Bingo's drivers



Internal compliance and OH&S monitoring and reporting capabilities



### **CUSTOMER BENEFITS**

Enables Bingo to deliver contracted clients a seamless service with instant access to all key 'live' waste management information

Customer Portal		
Customer Home		
		> Recent Jobs
	CLEAR	<ul> <li>Asser Register</li> </ul>
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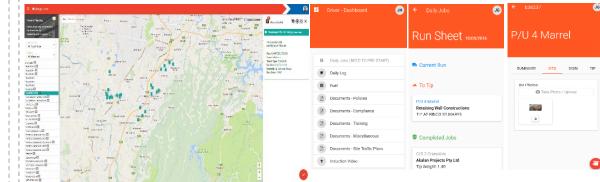
### Delivery and management of services integrated with Bingo Live

- Enables team of only six allocators to manage the logistics of Bingo's fleet
- Live mapping tools track each Bingo vehicle and customer job
- Paperless operation with each driver equipped with a tablet and connected to allocators and customers assists with compliance, proof of delivery and billing
- Internal real-time tracking of sales, volumes, utilisation of vehicles and monitoring of compliance and OH&S requirements (e.g. vehicle inspections, driver fatigue, speeds and overloading)

**OPERATIONAL BENEFITS** 

### Live mapping with route optimisation

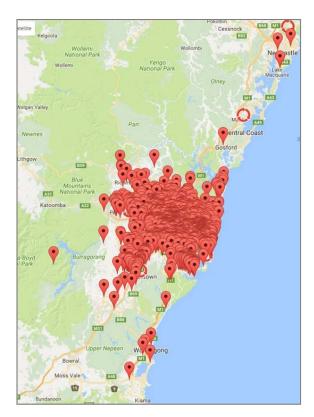
### 'Bingo Driver' application



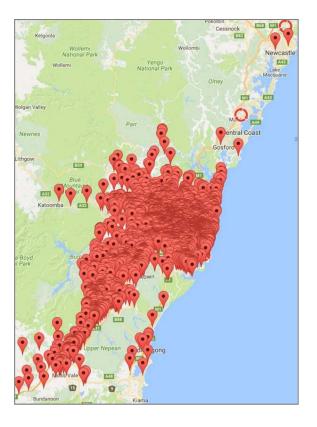
# Growth in Bingo's collections business

Bingo has achieved strong growth in its collections operations across NSW, driven by the high level of service offering

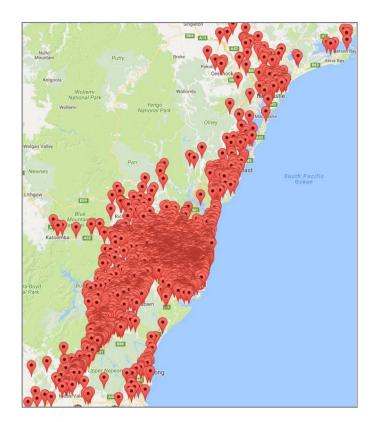
### 2015



### 2016



### 2017





# "The Bingo Way" – safety culture, social & environmental responsibility



Bingo is committed to minimising its environmental impact and harm to local communities. Bingo's operations are focused on maximising safety and minimising environmental harm

### BINGO'S SAFETY VALUE SYSTEM

- Aim to achieve <u>ZERO</u> harm for employees, customers and visitors
- Real "safety culture"
  - Policies integrated into all aspects of the business
  - Supported by extensive employee training, safety inspections and internal and external safety audit



- Commitment to continuously improving its safety culture
  - Best practice safety system certified to <u>AS/NZS 4801:2001 (OH&S</u> <u>Management System Requirements)</u>
  - Externally audited every six months to ensure compliance



### ENVIRONMENTAL SUSTAINABILITY

- Committed to environmental sustainability in its workplace and operations
- Environmental management systems are <u>ISI 14001</u> certified
- Leading the waste management sector in minimising environmental impact:
  - Innovative recycling practices
  - Promoting resource recovery and recycling
  - Minimising emissions from its fleet and operations
  - Actively promoting environmental awareness

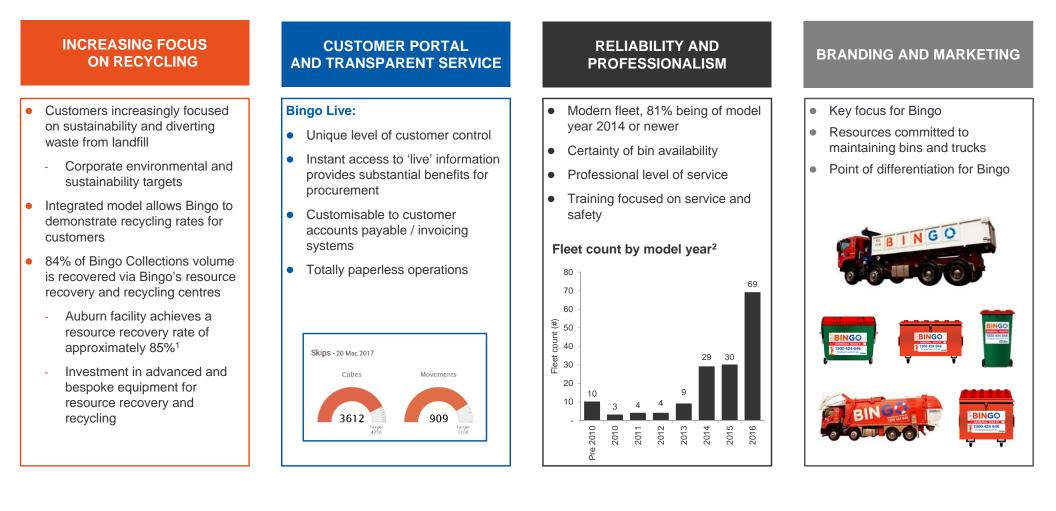






# "The Bingo Way" – customer service focus

Bingo leverages its unique, market leading customer service offering to capture additional market share across the waste management value chain



1. The first facility in the Bingo network to have advanced recycling equipment installed.

2. Management estimate as at 31 December 2016.

# Track record of strong financial performance and growth



Bingo has delivered significant growth through a mix of organic growth, synergistic acquisitions and investment in its recycling operations



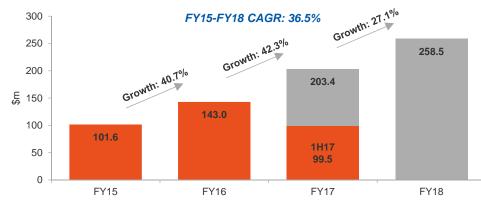
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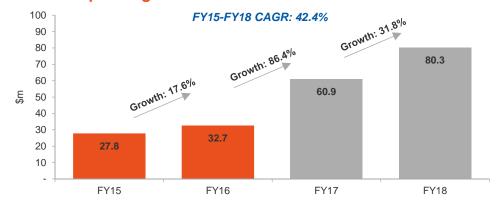
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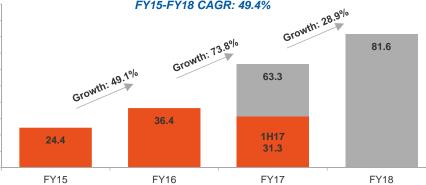
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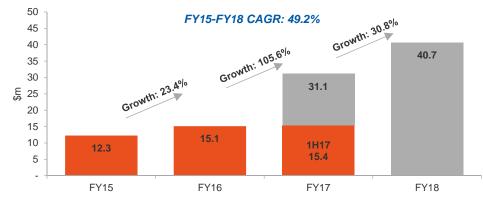
### Pro forma operating cash flow<sup>1</sup>





Note: Refer to the Prospectus lodged with ASIC on 13 April 2017, for notes relating to the income statement figures above Operating free cash flow before capital expenditure.

**Pro forma NPAT** 



= actuals = forecasts

Page



# Bingo is positioned for growth

Bingo is well positioned to target a number of attractive growth opportunities in existing and adjacent industry segments and geographies

### Continued growth in B&D and C&I collections



- Population growth and economic growth in NSW
- Growth in B&D and C&I waste volumes
- Pipeline of infrastructure projects
- Expansion into adjacent collection services
- Capturing additional market share

### Investment in processing and recycling infrastructure



- Roll out advanced recycling design at Minto, St Marys and Mortdale
- Invest to increase recycling capacity and capability

Organic

Growth

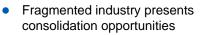
 Internalise additional waste processing techniques to drive further vertical integration

### Geographical expansion



- Expansion into regional NSW
- Initial interstate expansion into Victoria and Queensland
- Leverage existing relationships with customers to facilitate interstate expansion

### Targeted and disciplined acquisition strategy



- Identified strategic M&A targets across a range of areas
- Acquisitions expected to deliver synergies
- Track record of successful acquisitions



# Summary



- Full network of 9 strategically located recycling centres now operational across New South Wales
- Successfully re-opened the St Mary's recycling centre on 1 May 2017 with new advanced automated resource recovery and recycling technology
- Wollongong Acquisition completed ahead of schedule on 1 May 2017
  - Provides Bingo with additional recycling capabilities
  - Increases revenue generating recycling outputs from 3 to 5:
    - Scrap steel
    - Paper / cardboard
    - Brick / concrete
    - Timber shredding
    - Green waste processing



# BINGO

1300 424 646 bingoindustries.com.au



# Appendix A

Important notice and disclaimer

# Important notice and disclaimer



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- if you are not in Australia or New Zealand, you are an institutional or professional investor to whom an offer of securities is permitted by laws of the jurisdiction in which you are situated without the need for any registration, locally compliant
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Unless otherwise defined, capitalised terms in this document adopt the meaning given in the Prospectus.

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  - o comply with any selling restrictions given to your organisation in connection with the Opportunity (including as set out in the Prospectus); and
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