## Dexus (ASX: DXS)

#### **ASX** release



#### 16 August 2017

#### 2017 Annual Results Presentation

Dexus provides its 2017 Annual Results Presentation.

The investor briefing will be webcast at 10am today and available at www.dexus.com

#### For further information please contact:

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#### **About Dexus**

Dexus is one of Australia's leading real estate groups, proudly managing a high quality Australian property portfolio valued at \$24.9 billion. We believe that the strength and quality of our relationships will always be central to our success, and are deeply committed to working with our customers to provide spaces that engage and inspire. We invest only in Australia, and directly own \$12.2 billion of office and industrial properties. We manage a further \$12.7 billion of office, retail, industrial and healthcare properties for third party clients. The group's \$4.3 billion development pipeline provides the opportunity to grow both portfolios and enhance future returns. With 1.8 million square metres of office workspace across 54 properties, we are Australia's preferred office partner. Dexus is a Top 50 entity by market capitalisation listed on the Australian Securities Exchange (trading code: DXS) and is supported by 28,000 investors from 20 countries. With more than 30 years of expertise in property investment, development and asset management, we have a proven track record in capital and risk management, providing service excellence to tenants and delivering superior risk-adjusted returns for investors. www.dexus.com

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Dexus Funds Management Ltd ABN 24 060 920 783, AFSL 238163, as Responsible Entity for Dexus (ASX: DXS)



## Agenda

FY17 highlights and strategy

Financial results

Property portfolio performance

Transactions, developments and trading

Customer

Funds management

Summary and outlook

**Appendices** 

Darren Steinberg - Chief Executive Officer

Alison Harrop - Chief Financial Officer

Kevin George - EGM, Office and Industrial

Ross Du Vernet - Chief Investment Officer

Deborah Coakley - EGM, Customer and Marketing

Darren Steinberg - Chief Executive Officer

#### A year of growth across the group FY17 highlights

- Strong operational performance
  - Office occupancy1 of 97.2%, the highest since 2011
  - Group office portfolio outperformed IPD index over one, three and five years2
  - Record level of industrial leasing, with occupancy1 of 96.5% the highest since 2010
- Delivered \$47.2 million of trading profits<sup>3</sup> and secured approximately 60% of FY18 trading profits<sup>3</sup>
- Delivered strong performance across all funds and launched a new unlisted healthcare property fund
- Achieved gender pay equity for like-for-like roles



MLC Centre, Sydney

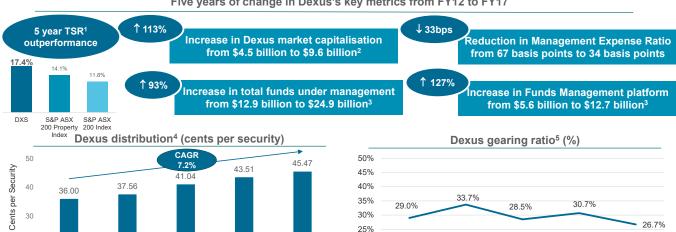
By income. As at 31 March 2017. Net of tax.

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## Five-year journey of creating value Delivered growth while maintaining conservative approach

Five years of change in Dexus's key metrics from FY12 to FY17



20%

FY13

FY14

FY15

Total security holder annualised compound return. Source: UBS Australia As at 30 June 2017.

As at 30 June 2017.

Includes transactions settled up to 16 August 2017.

Adjusted for the one-for-six security consolidation completed in FY15. Compound annual growth rate (CAGR) is calculated over five years.

FY17 pro forms gearing is adjusted for the acquisitions of MLC Centre Sydney, 100 Harris Street Pyrmont, 90 Mills Road Braeside and the sales of 30-68 Taras Avenue, Altona North and 46 Colin Street, West Perth, including the impact of transactions costs. Actual gearing (look-through) is 22.1% at 30 June 2017.

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FY17

FY16

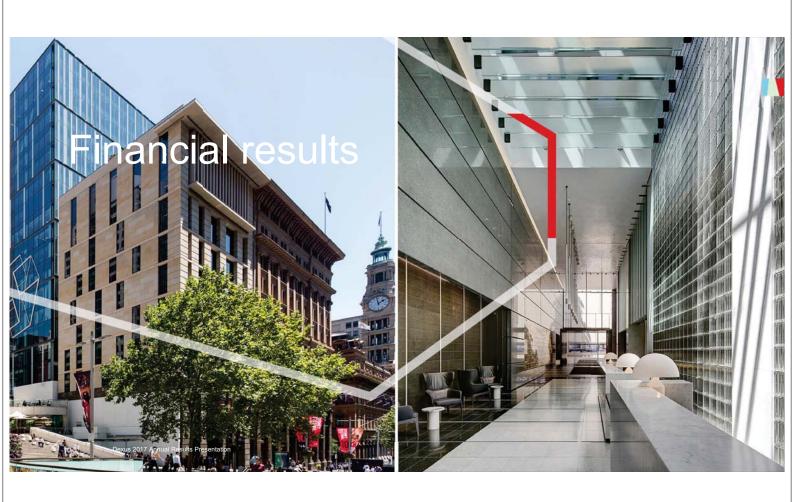


## Committed to strategy



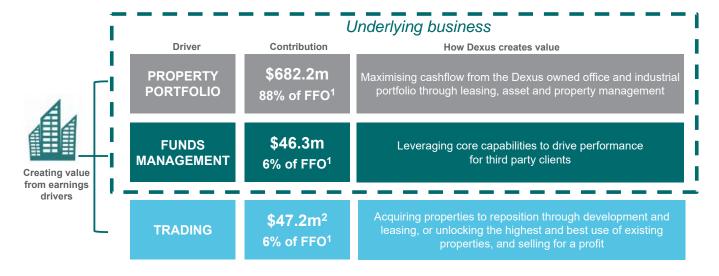
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## Key earnings drivers deliver results

#### Dexus property portfolio is the largest driver of value



- FFO contribution is calculated before finance costs, group corporate costs and tax.
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## Delivered strong financial performance in FY17

	FY17 \$m	FY16 \$m	Change %				
Office property FFO	567.4	567.2	<1%	Like-for-like office income	growth offset b	y c.\$640m of	asset sa
Industrial property FFO	114.8	106.1	8.2%	,	- Industrial FFO growth driven by increased occupancy and		
Total property FFO	682.2	673.3	1.3%	completed developments			
Management operations <sup>1</sup>	46.3	44.8	3.3%	<ul> <li>Management operations in</li> </ul>	<ul> <li>Management operations increase as a result of increased FL</li> </ul>		
Group corporate	(23.7)	(25.4)	6.7%	- MER reduced to 34 basis points			
Net Finance costs	(121.8)	(142.0)	14.2%				
Other <sup>2</sup>	(12.5)	(3.2)		- Achieved a Return on Cor	. ,	(ROCE) of 7.	6% and
Underlying FFO <sup>3</sup>	570.5	547.5	4.2%	a Return on Equity (ROE)	of 18.2%		
Trading profits (net of tax)	47.2	63.3	(25.4%)		FY17	FY16	Chan
FFO	617.7	610.8	1.1%	Underlying FFO per security <sup>3</sup>	58.9 cents	56.5 cents	4.:
Adjusted Funds from Operations (AFFO)	439.7	413.9	6.2%	FFO per security	63.8 cents	63.1 cents	1.
Distribution payout <sup>4</sup> (% AFFO)	100.2%	101.7%		Distribution per security 45.47 cents		43.51 cents	4.
Distribution	451.7	421.1		NTA per security	\$8.45	\$7.53	12.

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Management operations income includes development management fees.

Other FFO includes non-trading related tax expense.

Underlying FFO excludes trading profits net of tax.

PYT7 Distribution payout ratio has been adjusted to exclude the \$11.6 million of distributions paid on new securities issued through the institutional placement announced on 21 June 2017, which were fully entitled to the distribution for the six months ending 30 June 2017. The Distribution payout ratio was 102.7% including this amount.

#### Maintained balance sheet strength Cost of debt reduced

Key metrics	30 June 2017	30 June 2016
Pro forma gearing (look-through) <sup>1</sup>	26.7%2	30.7%
Cost of debt <sup>3</sup>	4.1%	4.8%
Duration of debt	5.6 years <sup>4</sup>	5.5 years
Hedged debt (incl caps) <sup>5</sup>	65%	71%
S&P/Moody's credit rating	A-/A3	A-/A3



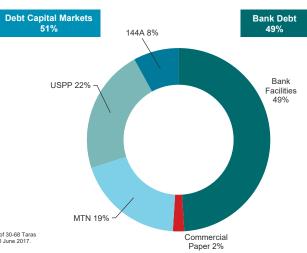
Adjusted for cash and debt in equity accounted investments.

To forms gearing is adjusted for the acquisitions of MLC Centre, Sydney, 100 Harris Street, Pyrmont, 90 Mills Road, Braeside and the sales of 30-68 Taras Neene, Allona North and 46 Colin Street, West Perth, including the impact of transactions costs. Actual gearing (look-through) is 22.1% at 30 June 2017. Neighted average across the year, inclusive of fees and margins on a drawn basis.

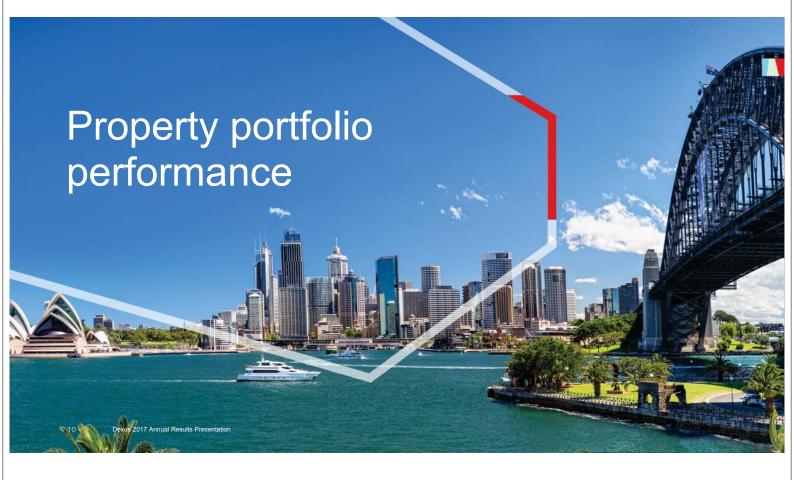
To find the street of Medium Term Notes issued in July 2017 and three bank facilities for \$325 million that commenced in July 2017.

Verage for the year. Hedged debt (excluding caps) was 59% for the 12 months to 30 June 2017 and 64% for the 12 months to 30 June 2016.





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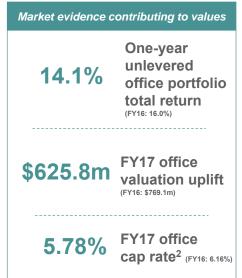


## Achieved strong results across office portfolio

Total return outperformance at key assets



Key assets outperforming					
One-ye	ear asset total ı	return			
	18.4% One Farrer Place, Sydney	98% 1eased			
	36.1% 60 Miller Street, North Sydney	99% 1eased			
	20.8% 385 Bourke Street, Melbourne	98% 1eased			
	<b>28.1%</b> 30 The Bond, Sydney	100% 100%			



Weighted average lease expiry by income, including the acquisition of MLC Centre, Sydney and 100 Harris Street, Pyrmont. Weighted average capitalisation rate.

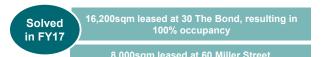
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Property portfolio performance

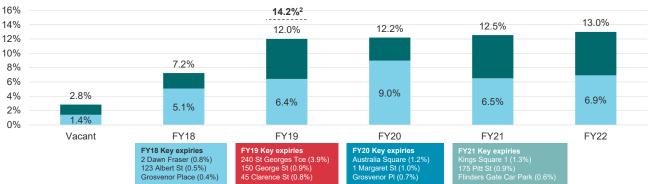
### Continued to reduce leasing risk in future years Opportunity to capitalise on Sydney office expiries



**Focus** in FY18 18,800sqm expiring at 2 Dawn Fraser Ave in FY18

40,000sqm expiring at 240 St Georges Tce in FY19 representing 3.2% of total property income

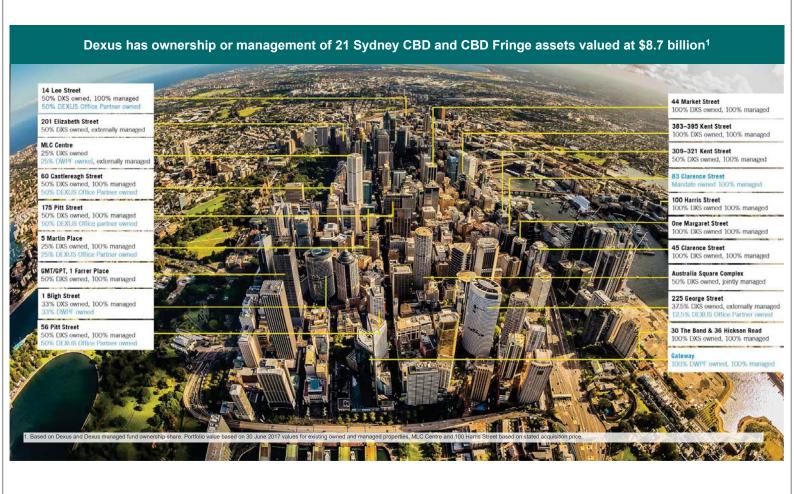
- Sydney accounts for 64% of Dexus's office portfolio expiries1, up to and including FY20 representing 22% of office portfolio income Office portfolio lease expiry profile1



By office income including the acquisition of MLC Centre, Sydney and 100 Harris Street, Pyrmont Position at 30 June 2016.

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Property portfolio performance

#### Record year of leasing across industrial portfolio Significant improvement in portfolio metrics

Strong imp	rovement in metrics	
	year of leasing  5sqm (FY16: 204,238sqm)	
96.5%	Occupancy (FY16: 90.4%)	\$
3.6%	Effective LFL income growth (FY16: -7.1%)	6

Lengthen	ed expiry profile		
5.1 years	WALE <sup>1</sup> (FY16: 4.1 years)		
Capital growt	h driving valuations		
\$78.9m	FY17 industrial valuation uplift (FY16: \$45.3m)		
6.88%	FY17 industrial cap rate <sup>2</sup> (FY16: 7.38%)		TOTAL STREET STREET, STREET
acquisitions.		_ '	

Leasing contributing to total returns					
One-year 12.6% unlevered industrial portfolio total return					
One-year asset total return					
	25.6% 100% Fosters, Laverton				
	19.0% IBM, Baulkham Hills				

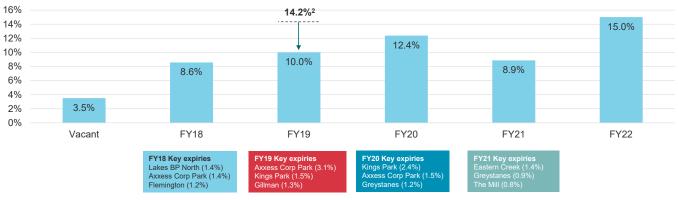


Weighted average lease expiry by income, including completed developments and a Weighted average capitalisation rate.

#### Reduced leasing risk Improving the industrial expiry profile

- Significantly reduced near term expiry risk in Sydney and Melbourne in FY17
- Renewal of IBM reduced FY19 expiries

#### Industrial portfolio lease expiry profile1



By industrial income including completed developments and acquisitions. Position at 30 June 2016.

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#### Positive outlook for Sydney and Melbourne office markets Next 18 months: market dynamics expected to support continued rental growth

#### Outlook is supported by positive lead indicators

- Business confidence and conditions are up
- Full-time employment growth is positive across all states

#### Quarterly net absorption ('000sqm) 150 20 ■ Melb CBD Bris CBD 100 50 -50 ness conditions (rhs) -100 -15 -150 -20 Jun-07 Jun-09 Jun-11 Jun-13 Jun-15

#### Next supply wave is still two years away for Sydney

- Material supply not expected until FY20 and looks moderate by historical standards
- Vacancy rates starting from a low base, expected to remain below average levels



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### Concentrated focus for FY18

### Managing lease expiry profile and reducing capital expenditure

FY18 Focus

Continue selective forward leasing to manage expiry risk

Target \$165-170 million of capital expenditure<sup>1</sup>

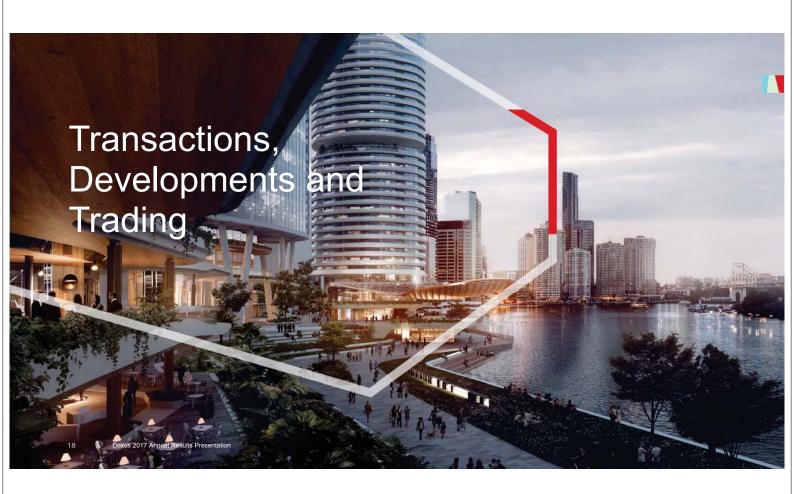
Target like-for-like income growth in office of 4-5%

Target like-for-like income growth in industrial of 3-4%









## \$4.3 billion group development pipeline

#### Concentrated in major cities and supported by broad capability





#### \$439m (\$319m committed)

including: Quarrywest, Greystanes Dexus Industrial Estate, Laverton

#### Retail

Willows Shopping Centre



\$640m

(\$152m committed)

including: Willows Shopping Centre Smithfield Shopping Centre Westfield Plenty Valley

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75% of the pipeline

Transactions, development & trading

## Recent acquisition activity

### Improving portfolio quality and providing long term optionality

#### MLC Centre, Sydney1



Investment rationale: rent reversion and development opportunity on a large freehold site in Sydney's CBD

Interest <sup>2</sup>	50%
Gross price <sup>2</sup>	\$722.5m
Cap rate	5.6%
WALE	4.1 years
Occupancy	95%
10 year IRR³	7.2%

#### Reflects Dexus's and DWPF's joint 50% interest in the property.

#### 100 Harris Street, Pyrmont<sup>1</sup>



Investment rationale: large land holding in a growing office market and exposure to customers in technology sector

Interest	100%
Gross price	\$327.5m
Cap rate	5.4%
WALE <sup>4</sup>	7.6 years
Occupancy <sup>4</sup>	100%
10 year IRR³	7.3%

#### The Mill, Alexandria



Investment rationale: rent reversion and leasing opportunity on a large landholding

in a prime South Sydney location			
Interest	100%		
Gross price	\$110.2m		
Cap rate	6.5%		
WALE	5.3 years		
Occupancy	83%		
10 year IRR³	7.9%		

#### 90 Mills Road, Braeside1



Investment rationale: flexible, high quality logistics facility with strong tenant covenant near improving infrastructure

Interest	100%
Gross price	\$50.6m
Cap rate	6.1%
WALE	12.3 years
Occupancy	100%
10 year IRR3	7.7%

## Secured FY17 trading profits

#### Leveraging capabilities across the platform

#### FY17 trading profits - \$47.2 million<sup>1</sup>



\$8.3m profit<sup>1</sup> 57-65 Templar Road, Erskine Park



\$17.6m profit<sup>1</sup> 59% IRR 79-99 St Hillers Road, Auburn



\$21.3m profit<sup>1</sup> 50% IRR 105 Phillip Street, Parramatta

#### Successful packaging of 105 Phillip Street, Parramatta

- Highlights Dexus's ability to leverage its capabilities in development, leasing and transactions to package an asset and deliver trading profits
- Achieved a sale price of \$229 million reflecting a 5.3% implied cap rate
- Sale contributes to trading profits in both FY17 and FY18
- Dexus will continue development management until completion and retain property management for five years post completion



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Transactions, development & trading

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#### Trading pipeline Positioned well for FY18 and FY19

- Approximately 60% of trading profits secured for FY18 through the sale of 105 Phillip Street, Parramatta
- Pipeline of \$100-\$120 million of trading profits (pre-tax) over the next four years
- Continued review of broader portfolio opportunities

**FY18 Focus** 

Target \$35-40 million of trading profits, net of tax, for FY18

Advance future opportunities

Projects	Sector	Trading strategy	FY18	FY19	FY20	FY21	FY22
32 Flinders Street	Office	Rezoning					
140 George Street <sup>1</sup>	Office	Development					
Gladesville <sup>2</sup>	Industrial	Rezoning					
Lakes South	Industrial	Rezone/develop					
Frederick Street – Stage 1	Industrial	Healthcare					
Frederick Street – Stage 2	Industrial	Healthcare					

Potential addition to future pipeline. Transferred to trading book in July 2017

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## Dexus's investment strategy Driving long term and sustainable portfolio returns

#### Transaction outlook and capital allocation

- Continue program of non-core asset sales
- Activate and fund development pipeline
- Discrete investments to support the growth in funds management (new products / existing products)
- Selective core acquisitions aligned with customer strategies with an east coast city focus

#### **Target investment characteristics**

Land holdings in major economic hubs

Proximity to transport and amenity

Attractive to wide range of customers

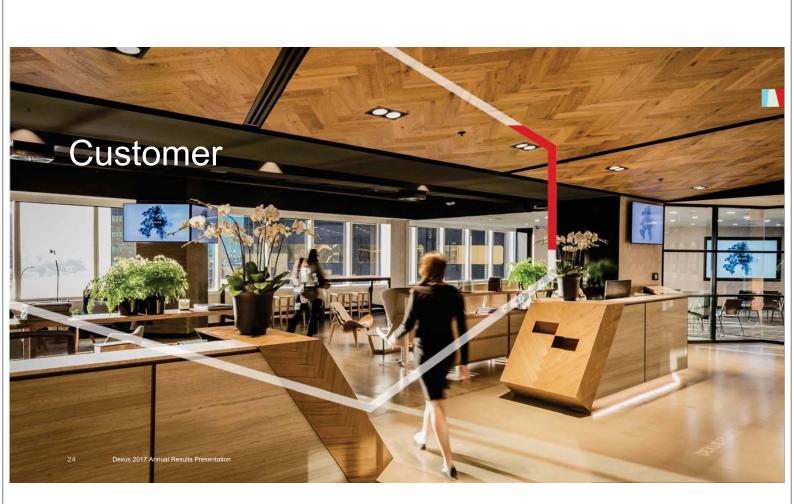
High degree of decision making influence

Optionality to unlock incremental value

Target 10 year unlevered internal rate return of 7-8%+

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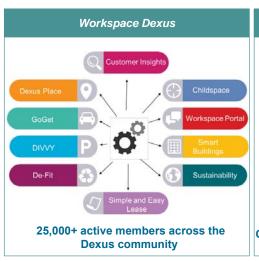
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#### Dexus customer centric focus

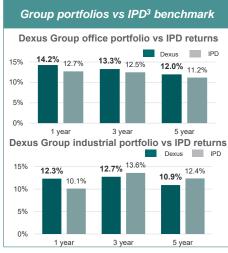
#### Positively impacting customer perception and performance

What we offer our customers.....affects what our customers think about Dexus......which is starting to reflect in performance





more satisfied with overall experience



- The Net Promoter Score (NPS) is calculated as the difference between the percentage of Promoters and Detractors. The NPS is not expressed as a percentage but as an absolute number lying between -100 and +100. The Customer Satisfaction Score is out of 10 points.

  IPD is an independent measure of property market performance and is widely accepted as an industry benchmark. Data for Dexus portfolios and IPD as at 31 March 2017.

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## Demonstrated benefits of customer centric focus

Dexus Place assisting in customer attraction and retention







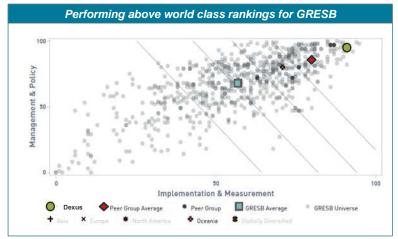




## Corporate Responsibility & Sustainability (CR&S) Leading performance in surveys and benchmarks

Sustainability initiatives allow us to engage with our customers and materially impact satisfaction and reduce outgoings



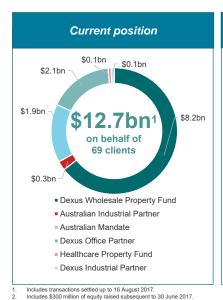


- 2016 Global Real Estate Sustainability Benchmark (GRESB) Survey. 2017 UNPRI Assessment.
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## Continuing to deliver for Funds Management clients Driving performance for clients



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Driving performance & satisfying investor demand

#### All funds delivered strong performance

#### **DWPF** outperformed its benchmark

1 year +183bps 3 years +124bps 7 years +101bps 5 years +89bps 10 years +24bps

#### Dexus Office Partnership delivered strong returns

- 1 year unlevered total property return of 14.7%
- Annualised unlevered total property return since inception of 14.6%

#### Satisfied DWPF investor demand

\$550m New equity raised for DWPF<sup>2</sup>

Opportunities for future growth

Third party development pipeline

\$2.2bn

- Active projects in retail sector
- \$1.6 billion uncommitted

Launched a new unlisted healthcare property fund to be finalised in FY18

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### Healthcare sector offers significant long term opportunity Strategically aligned with being a wholesale partner of choice

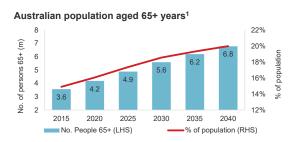
Opportunity for Dexus to establish significant scale in a growing property sector

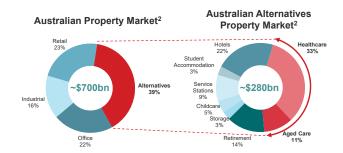
Healthcare property will benefit from ageing demographics, longer life expectancy and population growth

Healthcare is a substantial asset class with limited institutional investment in Australia to date

Non discretionary characteristics insulate demand from economic cycles

Strong attributes delivering diversifying benefits and lower volatility in returns





Source: Australian Bureau of Statistics (ABS), Australian Institute of Health and Welfare (AlHW) and Australian Prudential Regulation Authority (APRA). Market size figures are indicative only, and estimated based on information sourced from publicly available documentation. The market size figures sho not be treated as exhaustive. The alternative market size suggested in this presentation only includes the sectors stated. Source: Jones Lang LaSalle, Savilis, Colliers International, Knight Frank, Emerge Capital, IBIS World, Australian Bureau Of Statistics, company filings, Dexus estimates.

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## Outlook and Summary

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### Outlook

#### We are constantly assessing our operating environment

#### Market forces

#### Macro environment



- Optimistic about Australian economic
- Risk of global "black swan" style event remains

#### **Customer demands**



- Demographic shifts and technological advancements are changing how customers use and consume workspace

#### Evaluate customer needs and invest in workspace offerings that enhance our ability to attract and retain an increasingly diverse set of customers

#### Urbanisation



Population and economic growth concentrated in cities around key economic and transport hubs, will drive increased density and integration of uses within assets

- Dexus's response
- Committed to maintaining a conservative and diverse capital structure to protect Security holder value and enable growth opportunities through the cycle

- Focus remains on the ownership and development of high quality real estate in major Australian cities
- Gradual evolution of capabilities to maximise value for Security holders



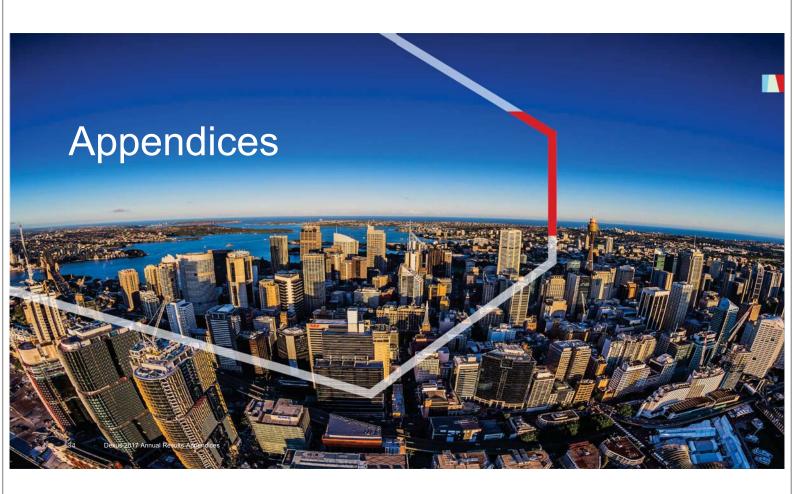
# Strong market fundamentals flowing through FY18 outlook and guidance

- Well positioned for a year of growth in FY18 due to:
  - Expected strong performance in office markets in Sydney and Melbourne and improving dynamics in Brisbane and Perth
  - Progress opportunities in the development pipeline
  - Further growth in Funds Management business
- Market guidance<sup>1</sup> for the 12 months ending 30 June 2018
  - Distribution per security growth of 4.0-4.5%









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#### Overview

Total Group portfolio composition

#### Financial results

- Reconciliation to statutory profit
- Management operations profit
- Cash flow reconciliation
- Interest reconciliation
- Change in net tangible assets and revaluations
- Direct property portfolio book value movements

#### **Capital management**

- FY17 position
- Interest rate hedging profile

#### Property portfolio

- Total return composition and valuation metrics
- Dexus office and industrial key metrics at 30 June 2017
- Dexus office portfolio
- Dexus industrial portfolio
- Office and industrial portfolio sustainability metrics
- Dexus completed developments
- Dexus committed developments and portfolio capex
- Dexus uncommitted developments
- Dexus development pipeline

#### **Transactions**

#### **Fund management**

Development pipeline

#### Market outlook

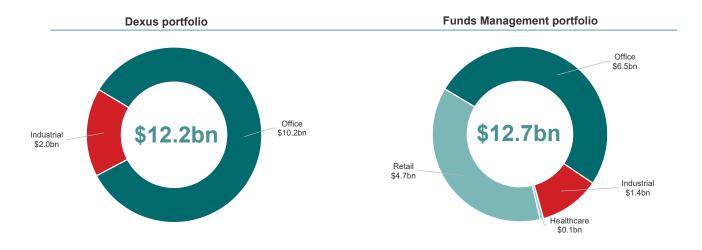
Exchange rates and securities used in statutory accounts Glossary

Important information

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#### Overview Total group portfolio composition<sup>1</sup>



## Financial results

### Reconciliation to statutory profit

Reference	Item	30 June 2017 \$m	30 June 2016 \$m
Statutory AIFRS net profit after tax		1,264.2	1,259.8
Investment property and inventory	(Gains)/losses from sales of investment property	(70.7)	(15.0)
	Fair value gain on investment property	(704.7)	(814.4)
Financial instruments	Fair value (gain)/loss on the mark-to-market of derivatives	91.1	(70.5)
Incentives and rent straight-lining	Amortisation of cash and fit out incentives	49.9	44.7
	Amortisation of lease fees	12.1	8.5
	Amortisation of rent-free incentives	54.9	51.0
	Rent straight-lining	(16.8)	(11.3)
Tax	Non-FFO tax expense	8.0	13.1
Other unrealised or one-off Items	Other unrealised or one-off items <sup>1</sup>	(70.3)	144.9
Funds From Operations (FFO)		617.7	610.8
Maintenance and leasing capex	Maintenance capital expenditure	(57.5)	(76.2)
	Cash incentives and leasing costs paid	(58.6)	(61.9)
	Rent free incentives	(61.9)	(58.8)
AFFO		439.7	413.9
Distribution		451.7	421.1
AFFO Payout ratio <sup>2</sup>		100.2%	101.7%

<sup>1.</sup> Includes \$87.5m of unrealised fair value gains on interest bearing liabilities, \$4.5m amortisation of intangible assets, \$12.7m coupon income, rental guarantees received and other. Excludes interest income of \$1.1m.

2. FY17 Distribution payout ratio has been adjusted to exclude the \$11.6 million of distributions paid no new securities issued through the institutional placement announced on 21 June 2017, which were fully entitled to the distribution for the six months ending 30 June 2017. The Distribution payout ratio was 102.8% including this amount.

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## Financial results Management operations profit

FY17 (\$m)	Property Management	Funds Management	Development Management	Management Operations
Revenue	61.1	52.7	6.7	120.5
Operating expenses	(48.2)	(20.1)	(5.9)	(74.2)
FY17 net profit	12.9	32.6	0.8	46.3
FY17 margin	21%	62%	12%	38%
FY16 margin	25%	64%	18%	41%

## Financial results

#### Cash flow reconciliation

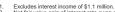
			30 June 2017 \$m	30 June 2016 \$m
Cash flow from operati	ing activities		657.1	663.7
	add back:	payment for inventory acquisition and capex	73.1	33.8
	less:	cost of sale of inventory	(156.9)	(114.3)
	add:	proceeds from sale of Rosebery received in advance	-	1.7
	add/(less):	receivable from sale of Mascot	(5.0)	5.0
	add:	tax on sale of 88 Shortland Street	-	4.5
	less:	tax on trading profits not yet paid	(20.2)	(27.1)
	add back:	capitalised interest	9.8	9.3
	less:	adjustments for equity accounted distributions	(1.7)	(23.2)
	add back:	other working capital movements	6.8	4.1
Adjusted cash flow from	m operating activities		563.0	557.5
Rent free income			61.9	58.8
Depreciation and amortis	sation (incl. deferred borrowing	costs)	(7.2)	(5.6)
FFO			617.7	610.8
Less: maintenance cape	x and incentives <sup>1</sup>		(178.0)	(196.9)
AFFO			439.7	413.8
Less: gross distribution			(451.7)	(421.1)
Add: distributions paid or	n new securities <sup>2</sup>		11.6	-
Cash deficit			(0.4)	(7.3)





#### Financial results Interest reconciliation

	30 June 2017 \$m	30 June 2016 \$m
Total statutory finance costs <sup>1</sup>	108.1	171.3
Add: unrealised interest rate swap MTM gain/(loss) <sup>2</sup>	9.8	(35.8)
Add: finance costs attributable to investments accounted for using the equity method	5.1	7.6
Net finance costs for FFO¹	123.0	143.1
Add: interest capitalised	9.8	9.5
Gross finance costs for cost of debt purpose	132.7	152.6



Excludes interest income of \$1.1 million.
 Net fair value gain of interest rate swap of \$0.8m (per note 4 of the Financial Statements) includes realised interest rate swap expense of \$9.0m and unrealised interest rate swap MTM gain of \$9.8m.



Includes cash and fitout incentives, lease fees and rent free incentives.

Distributions paid on new securities issued through the institutional placement announced on 21 June 2017, which were fully entitled to the distribution for the six months ending 30 June 2017.

Dexus 2017 Annual Results Appendices

## Financial results

### Change in net tangible assets and revaluations

				Investment portfolio	Valuation change	Weighted average	% of portfolio
	\$m	\$ps			\$m	cap rate	
Opening net tangible assets (30 June 16)	7,289	7.53		Dexus Office portfolio	625.8	5.78%	84%
Revaluation of real estate	705	0.73	$\Rightarrow$	Dexus Industrial portfolio	78.9	6.88%	16%
Retained earnings <sup>1</sup>	166	0.17		Total Dexus portfolio	704.7	5.95%	100%
Amortisation of tenant incentives <sup>2</sup>	(100)	(0.10)					
Fair value and other movements <sup>3</sup>	36	0.04					
NTA	8,096	8.37					
Issue of additional equity <sup>4</sup>	492	0.08					
Closing net tangible assets (30 June 17)	8,588	8.45					



## Financial results

## Direct property portfolio book value movements

	Office <sup>1</sup> \$m	Industrial <sup>1</sup> \$m	Dexus total <sup>1</sup> \$m	Trading assets <sup>2</sup> (inventory)
Opening direct property	9,238.1	1,749.3	10,987.4	276.0
Lease incentives <sup>3</sup>	99.0	21.5	120.5	3.2
Maintenance capex	45.6	12.0	57.5	1.6
Acquisitions	66.9	116.5	183.4	-
Developments <sup>4</sup>	147.4	60.5	208.0	79.9
Disposals <sup>5</sup>	(621.0)	(77.8)	(698.8)	(148.3)
Revaluations	625.8	78.9	704.7	-
Amortisation	(104.5)	(12.4)	(116.9)	(1.7)
Rent straightlining	13.2	3.6	16.8	0.6
Closing balance at the end of the period	9,510.5	1,952.1	11,462.6	211.3

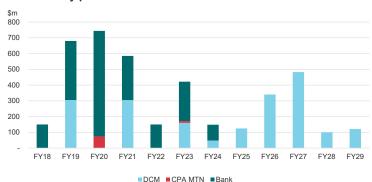


Represents FY17 FFO less distributions.
 Includes rent straight-lining.
 Primarily includes fair value movements of derivatives and interest bearing liabilities, deferred tax, gain from sale of investment properties, movement in reserves and other.
 Net of transaction costs.

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# Capital management FY17 position





Key metrics	30 June 2017	30 June 2016
Total debt <sup>2</sup>	\$2,698m	\$3,687m
Headroom (approximately) <sup>3</sup>	\$1.1bn	\$0.4bn
Covenant gearing (covenant <sup>4</sup> <55%)	21.4%	30.3%
Interest cover (covenant <sup>4</sup> >2.0x)	5.6x <sup>5</sup>	4.4x
Priority debt (covenant <sup>4</sup> <30%)	0%	0%

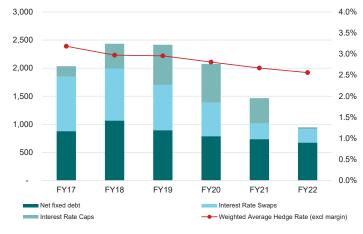
- Includes \$60 million of Medium Term Notes issued in July 2017 and three bank facilities for \$325 million that commenced in July 2017. Total debt does not include \$65m of debt in an equity accounted investment. Undrawn facilities plus cash. As per public bond covenants. Look-through interest cover is 5.4x.

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## Capital management Interest rate hedging profile

#### Hedge maturity profile



Hedging profile	30 June 2017	30 June 2016
Average amount of debt hedged <sup>1</sup>	65%	71%
Average amount of debt hedged excluding caps	59%	64%
Weighted average interest rate on hedged debt <sup>2</sup>	3.2%	3.4%
Weighted average fixed & floating rate <sup>3</sup>	4.1%	4.8%
Weighted average maturity of interest hedges <sup>4</sup>	4.9 years	4.0 years

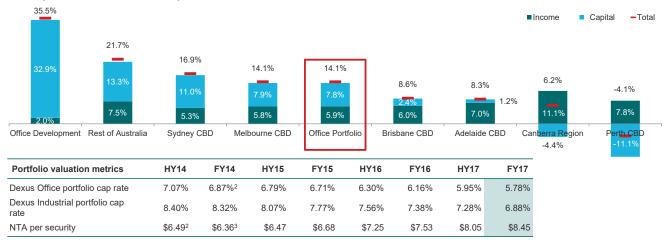
Average amount hedged for the period (including caps). Including fixed rate debt (without credit margin). Including fees and margins. Includes \$60 million of Medium Term Notes issued July 2017.

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## Property portfolio

### Total return composition and valuation metrics

#### Office portfolio total return composition<sup>1</sup>



Returns exclude acquisition costs.

Excluding Dexus Office Partnership properties.

Adjusted for the one-for-six security consolidation completed in November 2014.

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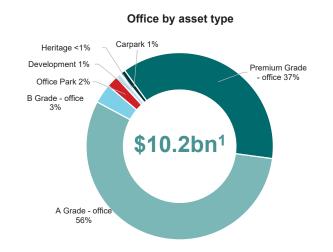


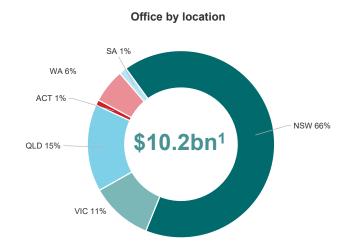
## Property portfolio

## Dexus office and industrial key metrics at 30 June 2017

Key metrics	Office	Industrial
Amount of space leased	197,122 sqm	432,105 sqm
No. of leasing transactions	317	117
Occupancy by income	97.2%	96.5%
Occupancy by area	97.0%	96.6%
Average incentives	14.5%	14.5%
No of effective deals	145	40
Weighted Average Lease Expiry (WALE)	4.8 years	5.1 years
Retention	46%	74%
Like-for-like income growth - face	4.8%	3.8%
Like-for-like income growth - effective	2.6%	3.6%

# Property portfolio Office portfolio diversification



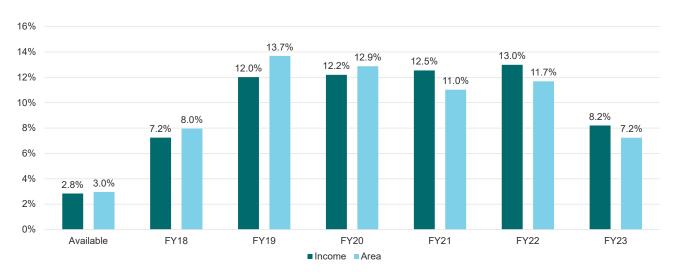


Including transactions settled up to 16 August 2017.

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# Property portfolio Office lease expiry profile<sup>1</sup>



Including transactions settled up to 16 August 2017.

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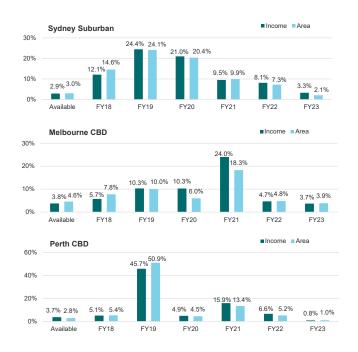
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## Property portfolio Office lease expiry profiles by region





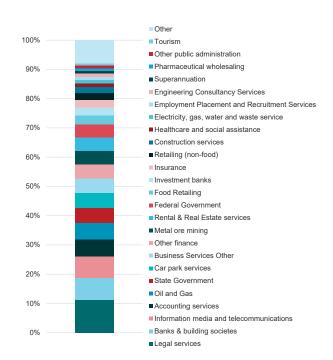
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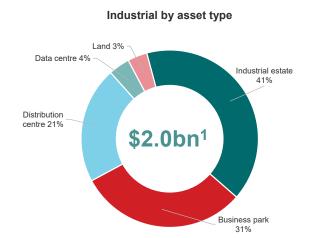
## Property portfolio Office top 10 customers

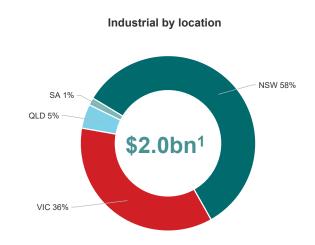
Office customer	S&P rating	% of income <sup>1</sup>
Commonwealth of Australia	AAA negative	3.8%
Wilson Parking	Not rated	3.7%
Woodside Energy	BBB+ negative	3.2%
Rio Tinto	A- positive	2.8%
Commonwealth Bank of Australia	AA- negative	2.7%
Deloitte	Not rated	1.7%
State of NSW	AAA negative	1.6%
State of Victoria	AAA negative	1.5%
King Wood Mallesons	Not rated	1.0%
Clayton Utz	Not rated	0.9%



<sup>. 30</sup> June 2017 total Dexus portfolio passing income

# Property portfolio Industrial portfolio diversification



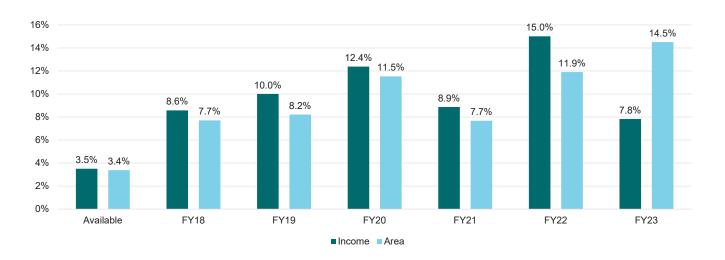


Including transactions settled up to 16 August 2017.

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# Property portfolio Industrial lease expiry profile<sup>1</sup>



Including transactions settled up to 16 August 2017.

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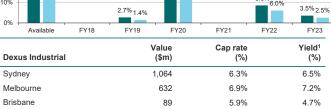
## Property portfolio

10%

Adelaide

### Industrial lease expiry profiles by region

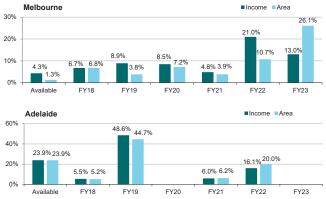




27

11.0%

10.6%



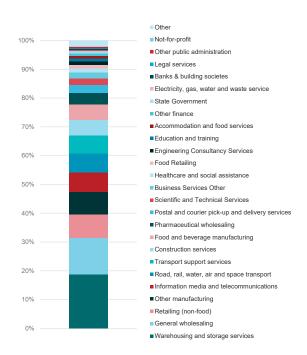
1. Passing FFO yield based on annualised Property Funds From Operations for the month of July 2017.



### Property portfolio Industrial top 10 customers

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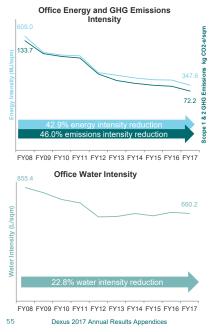
Industrial customer	% of income <sup>1</sup>
Wesfarmers	0.9%
AWH Pty Ltd	0.6%
IBM Australia	0.5%
Reece	0.5%
Visy Industry Packaging Pty Ltd	0.5%
Simon National Carriers	0.4%
Fedex	0.4%
Fonterra	0.3%
Toll	0.3%
Unitrans	0.3%

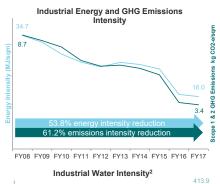


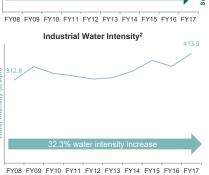
1. 30 June 2017 total Dexus portfolio passing income

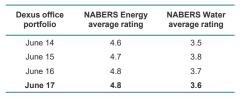
## Property portfolio

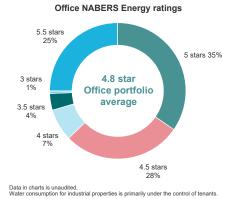
#### Office and industrial portfolio sustainability metrics1











## dexus |

## Property portfolio Dexus completed developments

Pipeline		Building area <sup>1</sup> sqm	Project cost <sup>2</sup> \$m	Yield on cost <sup>3</sup> %	Space leased %	Final completion
Industrial	Quarrywest, 2A Basalt Road, Greystanes, NSW	36,152	36	8%	100%	Sep 2016
	13 Felstead Drive, Laverton North, VIC	10,318	12	7%	100%	Dec 2016
	5 Dolerite Way, Greystanes, NSW	10,122	9	8%	100%	Feb 2017
Total industrial		56,592	57			
Total developme	ents completed	56,592	57			

At 100%.
Dexus interest in development cost (including cost of land where purchased for development). Yield on cost calculation includes cost of land.

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# Property portfolio Dexus committed developments & portfolio capex

Pipeline		Building area <sup>1</sup> sqm	Project cost est. <sup>2</sup> \$m	Est. cost to completion <sup>2</sup> \$m	Yield on cost <sup>3</sup> %	Leased %	Completion due
Office	100 Mount Street, North Sydney, NSW	41,700	231	152	7%	15%	Jan 2019
Total office		41,700	231	152			
Industrial	14 Felstead Drive, Laverton North, VIC	15,700	18	7	7%	100%	Oct 2017
	66 Foundation Road, Laverton North, VIC	21,300	26	18	7%	100%	Feb 2018
	1-5 Felstead Drive, Laverton North, VIC	21,900	22	19	8%	-	Feb 2018
	41 Foundation Road, Laverton North, VIC	20,700	24	24	7%	100%	Mar 2018
	7 Dolerite Way, Greystanes, NSW	26,700	23	13	7%	100%	Jan 2018
	9 Dolerite Way, Greystanes, NSW	6,800	5	3	8%	-	Jan 2018
	1-3 Dolerite Way, Greystanes, NSW	8,000	8	5	7%	100%	Dec 2017
	Quarrywest, Greystanes, NSW	33,900	28	22	7%	-	Jun 2018
	141 Anton Road, Hemmant, QLD	68,400	50	35	8%	-	Apr 2020
Total industrial		223,400	204	146			
City retail	175 Pitt Street, Sydney, NSW	5,300	30	25	6%	71%	Apr 2019
Total city retail		5,300	30	25			
Total developme	ents committed	270,400	465	323			

Dexus total portfolio capital expenditure	FY17	FY18E
Maintenance capital expenditure	\$57.5m	c. \$65m
Cash incentives and leasing costs	\$58.6m	c. \$40m
Rent free incentives	\$61.9m	c. \$60m
Total capital expenditure	\$178.0m	\$165-170m

At 100%.
 Dexus interest in development cost (including cost of land where purchased for development) 3. Yield on cost calculation includes cost of land.



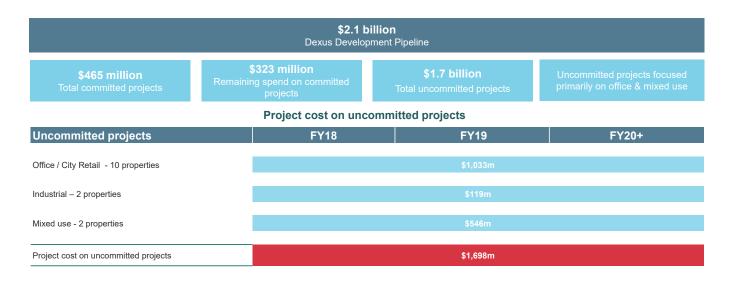
# Property portfolio Dexus uncommitted developments

Pipeline		Building area <sup>1</sup> sqm	Project cost est. <sup>2</sup> \$m	Est. yield on est. project cost <sup>3</sup> %
Office	Waterfront Place Precinct Masterplan, Brisbane, QLD (Office)	81,700	275	
	Sydney CBD Office Opportunity, NSW	51,200	276	
	11 Talavera Road, Macquarie Park, NSW	32,300	202	
	180 Flinders Street, Melbourne, VIC	22,800	153	
	12 Creek Street, Brisbane, QLD	6,700	31	
Total office		194,700	937	6-8%
Industrial	Dexus Industrial Estate (Stage 3), Laverton North, VIC	44,800	49	
	Axxess Corporate Park, Mount Waverley, VIC	16,000	70	
Total industrial		60,800	119	6-9%
City retail	321 Kent Street Retail Podium, Sydney, NSW	4,800	7	
	44 Market Street, Sydney, NSW	1,500	19	
	1 Farrer Place, Sydney, NSW	600	5	
	201 Elizabeth Street, Sydney, NSW	4,900	24	
	MLC Centre, 19 Martin Place, Sydney, NSW	12,200	41	
Total city retail		24,000	96	6-8%
Other	Waterfront Place Precinct Masterplan, Brisbane, QLD (Resi & Hotel)	58,000	270	
	201 Elizabeth Street, Sydney, NSW	54,600	276	
Total other		112,600	546	n/a
Total uncommitted		392,100	1,698	

At 100%.
 Dexus interest in development cost (including cost of land where purchased for development).
 Yield on cost calculation includes cost of land.



### Property portfolio Dexus development pipeline



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### **Transactions** Group activity<sup>1</sup>

Dexus acquisitions	Purchase price \$m	Interest	Settlement date
36 Hickson Road, Sydney NSW	17.1	100%	5 Sep 2016
The Mill, Alexandria NSW	110.2	100%	19 Jan 2017
100 Harris Street, Pyrmont NSW	327.5	100%	18 Jul 2017
MLC Centre, Sydney NSW	361.3	25%	19 Jul 2017
90-110 Mills Road, Braeside VIC	50.6	100%	25 Jul 2017
Total	866.7		
Dexus divestments	Sale price \$m	Interest	Settlement date
56-75 Templar Road, Erskine Park NSW	50.0	100%	1 Jul 2016
The Zenith, Chatswood NSW	139.5	50%	29 Jul 2016
108 North Terrace, Adelaide SA	43.3	50%	7 Sep 2016
Southgate Complex, Melbourne VIC	289.0	50%	4 Nov 2016 <sup>2</sup>
39 Martin Place, Sydney NSW	166.0	50%	14 Nov 2016 <sup>3</sup>
79-99 St Hilliers Road, Auburn NSW	65.0	100%	31 Jan 2017
105 Phillip Street, Parramatta NSW	229.0	100%	31 May 2017 <sup>4</sup>
30-68 Taras Road, Altona North VIC	13.1	50%	7 Jul 2017
46 Colin Street, West Perth WA	16.8	50%	1 Aug 2017
Total	1,011.7		

Funds management acquisitions	Purchase price \$m	Interest	Settlement date
Carillon City, Perth WA	140.0	100%	30 Nov 2016
5 Inglis Road, Ingleburn NSW	31.0	100%	5 Jun 17
MLC Centre, Sydney NSW	361.3	25%	19 Jul 2017
Total	532.3		
Funds management divestments	Sale price \$m	Interest	Settlement Date
108 North Terrace, Adelaide SA	43.3	50%	7 Sep 2016
39 Martin Place, Sydney NSW	166.0	50%	14 Nov 2016 <sup>3</sup>
324 Queen Street, Brisbane QLD	66.0	50%	1 Dec 2016
30-68 Taras Road, Altona North VIC	13.1	50%	7 Jul 2017
46 Colin Street, West Perth WA	16.8	50%	1 Aug 2017
Total	305.2		

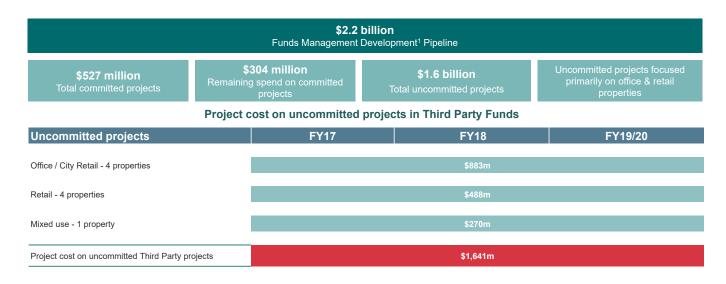
1. All transactions that settled during FY17 and subsequent to 30 June 2017.
2. Southgate Complex divestment will occur in two equal transhes with a net sale price of \$578 million. The first 50% tranche settled on 4 November 2016 with the second tranche expected to settle during FY18.

3. Settlement date for office component. Retail component on settled as at 30 June 2017.

4. 105 Phillip Street divestment settled on 31 May 2017 with proceeds received in two tranches. The first tranche of \$107 million was received on settlement and the second is expected in FY19.

## Funds management

### Development pipeline



<sup>1.</sup> Third party funds' or partners' share of development spend and including Dexus third party funds' or partners' share of Westfield redevelopments

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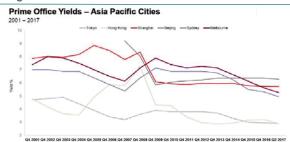
#### Market outlook

Office Vacancy Rates - Major Markets

#### Sydney CBD in a global context

Strong fundamentals relative to global office markets







#### Market outlook

#### Industrial take-up benefiting from supply chain optimisation

- Solid take-up in the short term supported by infrastructure projects (NSW and VIC) and economic growth
- Supply chain repositioning boosting demand for new industrial product
- E-commerce supporting growth in demand
- Rents stable to firming in parts of Sydney and Melbourne





Source: JLL Research, Dexus Research. \*YTD

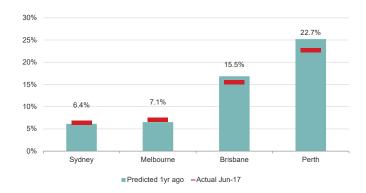
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#### Market outlook

#### Office markets are stronger than predicted

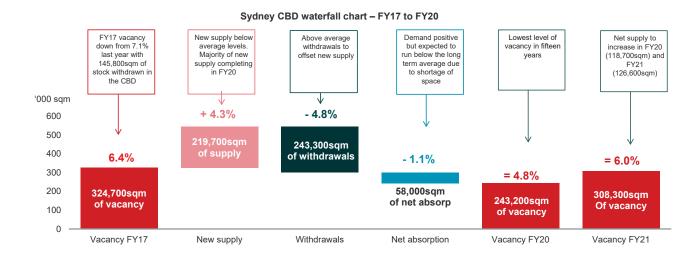
- Positive absorption in all major markets has seen vacancy rates tighten in FY17
- A stronger demand recovery in Perth and Brisbane has lead to lower vacancy rates than predicted
- Sydney and Melbourne vacancy rates are broadly in line with predictions from a year ago

#### Vacancy rate by city - actual vs predicted



#### Market outlook

## Sydney office: solid fundamentals to support growth



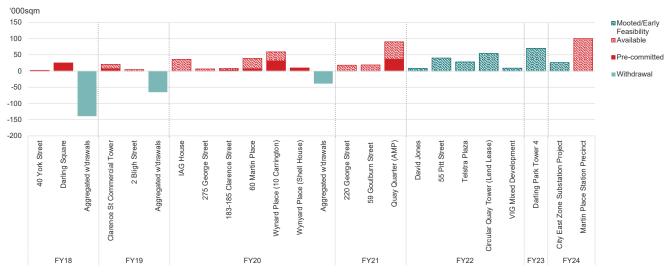
Source: Dexus Research, LT average based on 20 year average as % of stock

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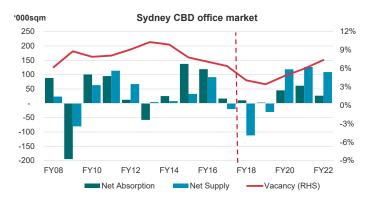
#### Market outlook

#### Sydney CBD supply assumptions: major projects



### Market outlook Sydney CBD office

- Growth cycle in full swing with a lack of supply leading to rent growth
- Vacancy rate is forecast to fall to 3.4% in FY19
- Planned new supply is still a long way off scheduled for FY20 to FY22



Sydney CBD office market	At 30 June 2017
Total net lettable area	5.08 million sqm
Prime vacancy average	6.7%
Dexus Sydney CBD exposure	
Net lettable area	697,946sqm
Number of properties	21
% of portfolio by value	59%
Occupancy by area	97.5%
Occupancy by income	97.8%
Weighted average lease expiry	5.0 years

Source: JLL Research actual & Dexus Research forecast.

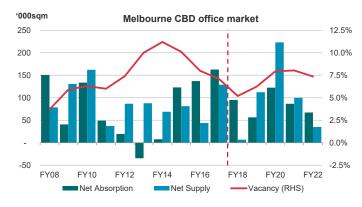
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#### Market outlook Melbourne CBD office

- Recorded the strongest net absorption of all CBD office markets
- Solid demand is supported by strong population and employment growth
- Vacancy to tighten over the short-term due to minimal supply

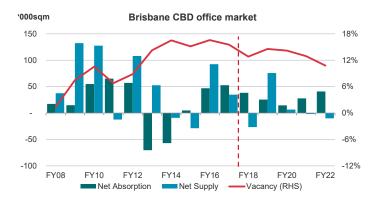


Melbourne CBD office market	At 30 June 2017
Total net lettable area	4.74 million sqm
Prime vacancy average	6.5%
Dexus Melbourne CBD exposure	
Net lettable area	275,799sqm
Number of properties	8
% of portfolio by value	8%
Occupancy by area	95.4%
Occupancy by income	96.2%
Weighted average lease expiry	5.1 years

## Market outlook

#### Brisbane CBD office

- Clearly in recovery mode after experiencing the highest level of net take-up in 5yrs
- Market benefiting from significant withdrawals and centralisation of tenants
- No significant new supply expected until FY19



Brisbane CBD office market	At 30 June 2017
Total net lettable area	2.27 million sqm
Prime vacancy average	12.4%
Dexus Brisbane CBD exposure	
Net lettable area	250,853sqm
Number of properties	6
% of portfolio by value	16%
Occupancy by area	96.7%
Occupancy by income	96.9%
Weighted average lease expiry	5.0 years

Source: JLL Research actual & Dexus Research forecast.

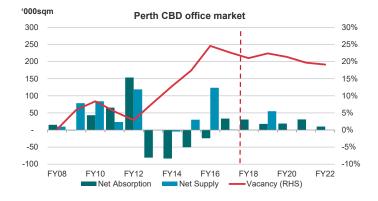
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## Market outlook Perth CBD office

- Market has bottomed with demand expanding +33K sqm in FY17
- Vacancy is falling after peaking at 24.7% in Q3 FY16
- Pace of the recovery will be dependent on the performance of the economy



Perth CBD office market	At 30 June 2017
Total net lettable area	1.77 million sqm
Prime vacancy average	19.46%
Dexus Perth CBD exposure	
Net lettable area	122,155sqm
Number of properties	3
% of portfolio by value	6%
Occupancy by area	97.2%
Occupancy by income	96.3%
Weighted average lease expiry	3.2 years
	•

## Exchange rates and securities used in statutory accounts

<b>31 Dec 2016</b> 0.7236	<b>30 June 2017</b> 0.7692
0.7236	0.7692
0.7546	0.7545
	12 mths to 30 Jun 2017
967,947,692	968,484,893
967,947,692	1,016,967,300
) ;	6 mths to 31 Dec 2016 967,947,692

1. Used to calculate FFO per security

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### Glossary

Policy is to distribute in line with free cash flow. Distribution payout policy:

FFO is in line with Property Council of Australia definition and comprises net profit/loss after tax attributable to stapled security holders calculated in accordance with Australian Accounting Standards and adjusted for: property revaluations, impairments, derivative and FX mark Funds From Operations (FFO):

to market impacts, fair value movements of interest bearing liabilities, amortisation of tenant incentives, gain/loss on sale of certain assets, straight line rent adjustments, deferred tax expense/benefit, transaction costs, amortisation of intangible assets, rental guarantees and coupon

Adjusted FFO (AFFO):

AFFO is calculated in line with the Property Council of Australia definition and comprises PCA FFO and adjusted for: maintenance capex, incentives (including rent free incentives) given to tenants during the period and other items which have not been adjusted in determining

Gearing:

Gearing is represented by Interest Bearing Liabilities (excluding deferred borrowing costs and including the currency gains and losses of cross currency swaps) less cash divided by Total Tangible Assets (excluding derivatives and deferred tax assets) less cash. Covenant gearing is

the same definition but not adjusted for cash.

Represents Gearing defined above adjusted to include debt in equity accounted investments. Gearing (look through):

Portfolio value: Unless otherwise stated, portfolio value is represented by investment properties, inventories and investments accounted for using the equity

method, and excludes cash and other assets

Return on Equity (ROE): ROE is calculated as the growth in net tangible assets per security plus the distribution paid/payable per security divided by the opening net tangible assets per security.

Return on Contributed Equity (ROCE): ROCE is calculated as AFFO plus the net tangible asset impact from completed developments divided by the average contributed equity

Weighted Average Lease Expiry (WALE):

A measure in years of the average term to expiry of in-place rent. Includes vacancies.



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Dexus 2017 Annual Results Appendices