

# Invest in life

## **FY17 Results Presentation**

21 August 2017



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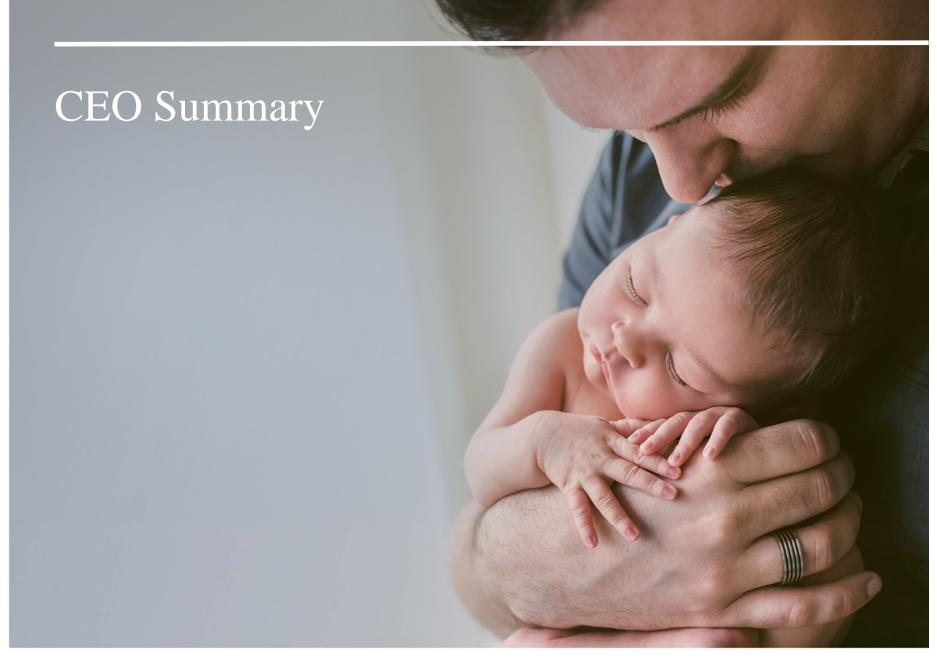
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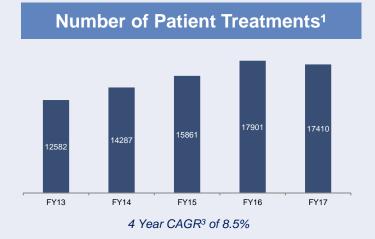
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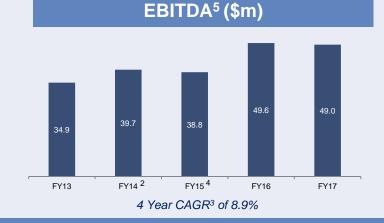
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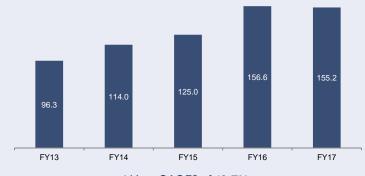


## **Track record of strong financial performance**



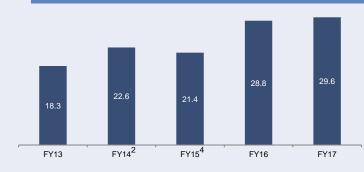


Revenue (\$m)



4 Year CAGR<sup>3</sup> of 12.7%

NPAT (\$m)



#### 4 Year CAGR<sup>3</sup> of 12.8%

## Strong long term growth across all key metrics

Patient Treatments are the sum of stimulated and cancelled cycles and frozen embryo transfers

- FY14 adjusted to exclude IPO costs and restructuring costs 2
- CAGR is Compound Annual Growth Rate 3.
- 4.
- FY15 earnings were impacted unfavourably by below industry trend growth rates and one off start up & acquisition costs of \$975k (Pre-tax) Earnings before interest, tax, depreciation and amortisation (EBITDA) is a non-IFRS measure which is used by the Group as a key indicator of underlying performance and is not subject to audit or review

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**CEO Summary** Financial Highlights Operational Highlights Outlook Summary

## **FY2017 Financial Highlights**

- NPAT increased \$0.8m (+2.9%) to \$29.6m vs pcp
- Australia and International Segments contributed to the NPAT growth
- EBITDA<sup>1</sup> decreased \$0.6m (-1.2%) to \$49.0m vs pcp, with relatively stable EBITDA margin
- Revenues declined \$1.4m (-0.9%) to \$155.2m vs pcp (similar to % decline in 1H17 of 0.8%)
- Fully franked total FY17 dividends increased 3.5% to 8.8 cents per share vs pcp
- Solid cashflow conversion of 93.9%<sup>2</sup> with 2H17 cashflow conversion very strong at 103.5%<sup>2</sup>
- Strong balance sheet with net debt to equity ratio of 56.3%, ROE of 18.6% and ROA of 10.3%

<b>\$155.2m</b>	<b>\$29.6m</b>
<b>Revenue</b>	<b>NPAT</b>
FY16 \$156.6m	FY16 \$28.8m
Down 0.9% on pcp	Up 2.9% on pcp
<b>\$49.0m</b>	<b>93.9%</b>
<b>EBITDA</b> <sup>1</sup>	Cash Conversion <sup>2</sup>
FY16 \$49.6m	FY16 99.1%
Down 1.2% on pcp	Down 5.2% on pcp
<b>8.8C</b> FY17 Total Dividends FY16 8.5 cents Up 3.5% on pcp	<b>12.6 cents</b> <b>Basic EPS</b> FY16 12.2 cents Up 3.3% on pcp

 Earnings before interest, tax, depreciation and amortisation (EBITDA) is a non-IFRS measure which is used by the Group as a key indicator of underlying performance and is not subject to audit or review

2. Pre-tax conversion of operating cash flow to EBITDA calculated as Cash generated from operations divided by EBITDA

Monash IVF Group continues to deliver relatively stable earnings against a challenging industry environment in FY17



**CEO Summary** Financial Highlights Operational Highlights Outlook Summary

# **FY2017 Operational Highlights**

- Monash IVF's Australian IVF market share only declined marginally in FY17, demonstrating the strength and resilience of its premium offering
  - Monash IVF Australian Stimulated Cycle<sup>1</sup> market share only declined marginally (-0.5%) to 22.4%, despite industry dynamics suggesting that much of the 2H17 market growth was driven by low cost / bulk billing providers
  - Australian Stimulated Cycles<sup>1</sup> declined by 3.1% against a very strong pcp;
  - Importantly market share in Victoria (Monash IVF's largest market) increased slightly in Q4
- Monash IVF's ultrasound scan volumes declined in FY17, however the rate of decline slowed significantly in 2H17 from 9.0% decline at 1H17 to 6.8% decline for the full year
- Strong cost control and efficient work practices limited EBITDA margin erosion (to 10bp)
- Continued investment in science and research demonstrates Monash IVF's commitment to leading edge technology and innovation in the provision of fertility services
  - Continually looking to expand breadth of services offered to patients
  - Following the launch of in-house Non-invasive pre-natal testing (NIPT) in November 2016, in-house utilisation has increased steadily to 95% at end of FY17 (compared to 35% utilisation across FY17); Total NIPT volumes increased 8.4% in FY17. Full year benefit of in-house capability anticipated in FY18;
  - Good progress on development and testing of an exciting new non-invasive embryo screening technology
- KL Fertility moved to a new, state of the art facility in May 2017 feedback from patients and clinicians is excellent, which is flowing through to strong demand growth
- Conversion and rebranding of "Bump" (Mosman) to a Monash IVF full service site demonstrates our commitment to a premium service offering; all Sydney clinics now operate under the Monash IVF brand (compared to three different brands at beginning of FY17)
- Monash IVF brand awareness and consideration has further increased over the last two years (as per recent independent market research)

### Australian and International businesses increased NPAT over pcp

. Stimulated cycles excludes Cancelled Cycles







# **Update on transition / succession planning**

#### Clinician succession planning and departure of Dr Lynn Burmeister

- A continual and key focus for Management and the Board is succession planning for clinicians
- Monash IVF has 89 fertility specialists in Australia, including 32 specialists in Victoria; In FY17, 4 new fertility specialists joined Monash IVF
- Dr Burmeister and Monash IVF have agreed that they will amicably terminate their longstanding relationship on 11 September 2017
- Monash IVF and its Victorian based clinicians have had several months to plan for Dr Burmeister's departure, and are focused on providing a smooth transition for patients and continuity of excellent patient care
- 12 month restraint period<sup>1</sup> upheld, enforced with no compromise, demonstrating robustness of Monash IVF's contractual relationships with clinicians

#### CEO recruitment process and transition planning

- The Board of Monash IVF Group, in conjunction with an executive search firm, are progressing the recruitment for the Monash IVF Group CEO and Managing Director
- Mr Thiedeman is continuing to support the business and work with the Board and Management to ensure a smooth transition process until his departure date in November
- The Board would expect to make an announcement on an appointment during Q2FY18

## A proactive approach to succession and transition planning is a key focus for the Board and Management

1. Under the restraint, Dr Burmeister cannot provide services within 50 kilometres of Monash IVF's clinics in Hawthorn, Richmond and Clayton, for a period of 12 months from 11 September 2017

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## **Australian IVF market movement**

Stimulated Cycle Growth Rates in Key Markets<sup>1</sup> 15.0% Long Term Growth Rate of 3% 12.3% 9.3% 10.0% 7.5% 7.4% 5.0% 2.7% 0.5% Q1 FY17 Q2 FY17 0.0% Q1 FY16 Q2 FY16 Q3 FY16 Q4 FY16 Q3 FY17 Q4 FY17 -2.9% -5.0% -6.7% -10.0% Note: Growth rate metric changed to Stimulated Cycles (excluding Cancelled Cycles) from Patient Treatments as it is the key metric driving overall market growth and ARS revenue

Sumber of Stimulated Cycles<sup>1</sup> by Quarter

- The Australian IVF Market softened in FY17 against very strong comparative volumes in the pcp
- Total Key Markets<sup>1</sup> Stimulated Cycles increased by 0.2% in FY17 vs pcp (compared to FY16 growth of 6.8% on pcp)
- Volatility was high, with negative growth in Q1 and Q2, strong positive growth in Q3 and incremental growth in Q4 (over pcp)
- The strong growth in Q3 was largely driven by Victoria and Queensland, where low cost / bulk billing providers have been increasingly active
- Total Australian Stimulated Cycles declined by 0.8% in FY17 vs pcp (compared to FY16 growth of 6.8% vs pcp)
- The volatility by quarter in FY17, and the significantly lower growth in FY17 following the period of very high growth in FY16, demonstrates the variable and oscillating nature of IVF market growth rates in the short term

Market growth rate will fluctuate from time to time. We maintain our view that the long term Stimulated Cycles growth rate is expected to be approximately 3% per annum

 Notes:
 Based on the combined number of Stimulated Cycles (excluding Cancelled Cycles) in New South Wales, Victoria, South Australia, Queensland and Northern Territory.

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## **Profit and Loss analysis**

FY17	FY16	% change	
155.2	156.6	.9%	
49.0	49.6	1.2%	
31.6%	31.7%		
(4.4)	(4.2)	3.5%	
(3.5)	(4.8)	4 27.5%	
41.2	40.6	1.4%	
(11.5)	(11.8)	2.4%	
29.6	28.8	2.9%	
	155.2      49.0      31.6%      (4.4)      (3.5)      41.2      (11.5)	155.2    156.6      49.0    49.6      31.6%    31.7%      (4.4)    (4.2)      (3.5)    (4.8)      41.2    40.6      (11.5)    (11.8)	155.2156.60.9%49.049.61.2% $31.6\%$ $31.7\%$ $(4.4)$ $(4.2)$ $3.5\%$ $(3.5)$ $(4.8)$ 27.5%41.240.61.4% $(11.5)$ $(11.8)$ 2.4%

- NPAT increased \$0.8m (+2.9%) to \$29.6m vs pcp
- **Revenues** decreased \$1.4m (-0.9%) to \$155.2m vs pcp due to:
  - decline in industry growth rates against strong comparative volume growth in the pcp; and
  - increased competition from low cost competitors
- **EBITDA**<sup>(1)(2)</sup> decline of 1.2% to \$49.0m v pcp, whilst margin was relatively stable at 31.6% as we focus on cost management
- Net finance expenses declined by 27.5% as a result of a successful refinance of total debt facility in June 2016 due to lower debt margins and reduced underlying interest rate
- Income tax rate at 28% as a result of R&D concessions and lower tax rate in Malaysia

## NPAT growth despite soft industry market conditions

Notes:

- EBITDA is a non IFRS measure which is used by the Group as a key indicator of underlying performance. This and any other non IFRS measure is not subject to audit and review.
- 2. EBITDA is earnings before interest, tax, depreciation and amortisation.

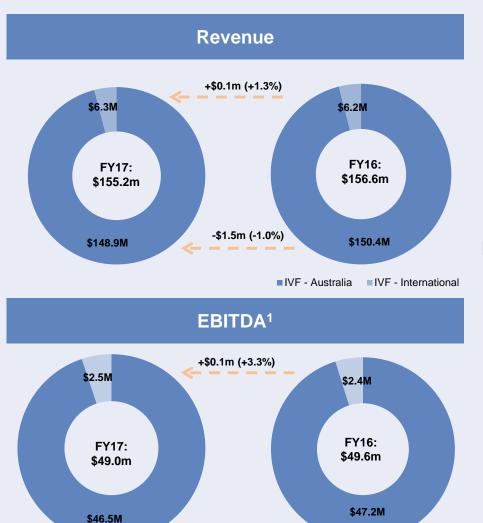
## **Revenue Analysis**

Revenue FY17 vs FY16 (\$m) 160 159 158 2.6 157 0.1 (5.1)156 (1.2)**Z** 155 2.3 154 156.6 153 155.2 152 151 150 FY16 Market growth (ARS) Market share (ARS) Price (ARS) International (ARS) Other FY17

- ARS Market growth: \$2.6m largely driven by Victoria and Queensland
- Monash IVF ARS Market share loss: \$5.1m, largely driven by Victoria and South Australia
  - Victoria: a sizeable proportion of market growth was likely attributable to growth in the low cost market, a market Monash IVF does not participate in
  - SA: low competitor pricing impacting market share
- ARS pricing: \$2.3m or 2.1% ARS revenue growth from price increases across all ARS service offerings
- 1 International: Malaysian clinic volume growth partly offset by unfavourable foreign exchange movements
- Other Revenue: \$1.2m decline impacted by lower income from low margin donor work, NSW ultrasound market decline as well as volume slippage from a key referrer.

Note: all comparisons for FY17 vs pcp are on a like for like basis

## **Segmental earnings**



-\$0.7m (-1.5%)

## Australia

- **Revenues** decreased by \$1.5m (1.0%) to\$148.9m vs pcp due to:
  - Decrease in volumes across the IVF and ultrasound businesses through a slowing of market growth and competitive operating environment
  - Partially offset by price increases across all service offerings
- **EBITDA**<sup>(1)</sup> **margin** relatively stable at 31.2%

## International

1.

- Strong performance, notwithstanding capacity constraints which were alleviated in May 17 through relocation to a new clinic
- Revenues increased by \$0.1m (1.3%) to \$6.3m with the benefits of strong volume growth partially offset by the weakening of MYR foreign exchange against the AUD
- EBITDA<sup>(1)</sup> margin increased by 90bp to 40.3% through leverage from incremental volumes

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## **Capital Management**

Balance Sheet (\$m)	Jun 17	Jun 16	% change
Cash and cash equivalents	3.5	8.5	(58.8%)
Other current assets	11.6	9.3	24.7%
Current liabilities	(25.0)	(36.1)	(30.7%)
Net working capital	(9.9)	(18.3)	(45.9%)
Borrowings	(95.5)	(95.0)	0.5%
Goodwill & Intangibles	254.7	254.0	0.3%
Property Plant & Equipment	16.8	15.2	10.5%
Other assets/liabilities	(2.5)	(1.0)	150.0%
Net assets	163.5	154.9	5.6%
Capital Metrics	Jun 17	Jun 16	+/-
Net Debt (\$m)	92.0	86.5	-5.5
Leverage Ratio (Net Debt / EBITDA) <sup>1</sup>	1.88x	1.75x	-0.13x
Interest Cover (EBITDA / Interest) <sup>1</sup>	14.8x	11.8x	3.0x
Net Debt to Equity Ratio <sup>2</sup>	56.3%	55.9%	0.4%
Return on Equity <sup>3</sup>	18.6%	19.3%	-0.7%
Return on Assets <sup>4</sup>	10.3%	<b>10.1%</b>	0.2%

- Balance Sheet strength maintained with net debt to equity ratio of 56.3%
- Net Debt increased by \$5.5m to \$92.0m after \$20.1m tax payments (including \$9.5m relating to FY16), \$20.7m dividend payments and \$6.6m capital expenditure
- Net working capital deficiency improved by \$8.4m to \$9.9m;
- Long-term Debt Facility in-place with a blend of 3,4 & 5 year term debt with 1<sup>st</sup> tranche expiring in FY20
- Debt capacity of \$59.5m remains available including \$40m accordion facility and \$5m working capital to support future strategic growth opportunities
- Significant headroom in Debt Ratios
  - Leverage Ratio 1.88x (covenant 3.5x);and Interest Cover 14.8x (covenant 3.0x)
- Key Capital Return Metrics of ROE 18.6% (down 70bp) and ROA of 10.3% (up 20 bp)
- Total Dividend payout ratio of 69.8% vs policy guidance of 60% to 70% of NPAT

1. EBITDA is a non IFRS measure which is used by the Group as a key indicator of underlying performance

Debt, net of cash balance, divided by equity at balance date
 NPAT for the previous 12 month period divided by average equity in the same period
 NPAT for the previous 12 month period divided by average assets in the same period

# **Cash flow highlights**

\$m	FY17	FY16	% change
Net operating cash flow (pre-tax)	46.0	49.1	(6.3%)
Net operating cash flow (post-tax)	25.9	44.2	(41.4%)
Cash flow from investing activities	(7.0)	(10.8)	(35.2%)
Cash flow from financing activities	(23.6)	(34.8)	(32.2%)
Net cash flow movement	(4.7)	(1.4)	
Closing cash balance	3.5	8.5	(58.8%)
Free cash flow <sup>1</sup>	18.9	33.4	(43.4%)



- Pre-tax conversion of operating cash flow to EBITDA was 93.9%, with improved conversion in 2H17 of 103.5%
- **Free cash flow**<sup>(1)</sup> declined by \$14.5m or 43.4% predominantly due to:
  - Anticipated FY16 corporate tax payments (\$9.5m); and
  - Converting to monthly corporate tax instalment arrangements (additional \$5.6m)
- **Financing activities** include \$20.7m fully franked dividends paid and funding costs
- Investing activities includes investment into:
  - IVF joint venture in Hobart, Tasmania (Fertility Tasmania) as a minority shareholder (\$525k);
  - Capital expenditure of \$6.6m including clinic refurbishment, new state of the art IVF clinic in KL, commissioning of inhouse non-invasive pre-natal testing, IT infrastructure including enhancements to the Patient Management System and asset replacement program

Notes:

1. Free cash flow is Net operating cash flow (after tax) less cash flow from investing activities



## Australia FY17 overview

Profit and loss	FY17	FY16	% change
Revenue	\$148.9m	\$150.4m	1.0%
EBITDA <sup>(1)(2)</sup>	\$46.5m	\$47.2m	1.5%
EBITDA margin	31.2%	31.4%	<b>20</b> bp

#### Revenue

- Revenue down \$1.5m (-1.0%)
- Impact of lower volumes partially offset by pricing increases

#### **EBITDA** margin

• Strong cost control and operating efficiencies largely offset impact of lower volumes, with EBITDA margin contraction of only 20bp

#### **Operations**

- Queensland and New South Wales IVF services performed solidly
- IVF services in Victoria and South Australia impacted by competition from low cost providers (Vic market share increased slightly in Q4)
- Melbourne Ultrasound for Women (MUFW) performed well with this business continuing to grow
- Sydney Ultrasound for Women (SUFW) impacted by a decrease in scan volume due to softening of market volumes in NSW and loss of volumes from a key referrer, however the rate of decline slowed significantly in 2H17 from 9.0% decline at 1H17 to 6.8% decline for the full year

Notes

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## **Australia - Pricing and treatment mix**

- Australian Stimulated cycles declined by 3.1% to 8,902 (compared to Australian market decline of 0.8%)
- Australian Frozen Embryo Transfers declined 3.2%, (compared to Australian market growth of 2.1%)
- Australian IVF Patient Treatments declined by 3.7% to 16,064 (compared to Australian market growth of 0.4%)
- Cancelled cycles continued to decline due to more effective scientific protocols
- IVF Revenue per Stimulated Cycle increased by 3.0% primarily due to price increases across all service offerings
- **Ultrasound scan** volume declined by 6.8% to 74,808;
  - Some stablisation evident in 2H17 with scan volume declining by 4.5% on pcp (v 9.0% decline in 1H17)

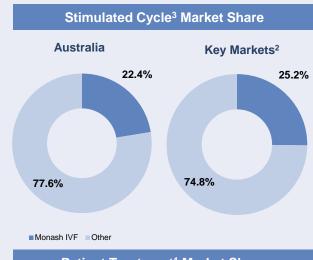
IVF Treatment numbers	FY17	FY16	% change
Monash Group – Australia			
Stimulated cycles	8,902	9,190	(3.1%)
Cancelled cycles	968	1,092	(11.4%)
Frozen embryo transfers	6,194	6,396	(3.2%)
Total IVF Patient Treatments	16,064	16,678	(3.7%)
Stimulated cycles as a % of Total			
Patient Treatments	55.1%	54.8%	
	55.1% FY17	54.8% FY16	% change
Patient Treatments			% change
Patient Treatments Other Treatment numbers Total Monash Group Ultrasound Scans			% change (6.8%)
Patient Treatments Other Treatment numbers Total Monash Group	FY17	FY16	

- Demand for Non-invasive pre-natal testing increased with strong uptake of in-house service
  - Volumes up 8.4% to 9,834 in FY17
  - Following in-house commissioning in November 2016, in-house penetration reached 95% in June 2017 (compared with 35% across FY17)
- Pre-implantation genetic screening/diagnosis declined by 1.9% in FY17
  - Volumes recovered in second half with PGS growth of 1.4% in 2H17 v pcp
  - Penetration rates remained stable at 19.7%
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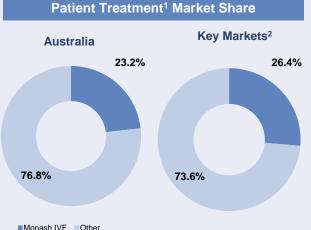
# Australian market share - IVF

Market share - IVF	FY17	FY16	% change
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Stimulated Cycles <sup>3</sup>			
MVF Stimulated Cycles <sup>3</sup> in Australia	8,902	9,190	(3.1%)
MVF market share in Australia	22.4%	22.9%	(0.5%)
MVF Stimulated Cycles <sup>3</sup> in Key Markets <sup>2</sup>	8,902	9,190	(3.1%)
MVF market share in Key Markets <sup>2</sup>	25.2%	26.1%	(0.9%)
Patient Treatments <sup>1</sup>			
MVF Patient Treatments <sup>1</sup> in Australia	16,064	16,678	(3.7%)
MVF market share in Australia	23.2%	23.8%	(0.6%)
MVF IVF Patient Treatments <sup>1</sup> in Key Markets <sup>2</sup>	16,064	16,678	(3.7%)
MVF market share in Key Markets <sup>2</sup>	26.4%	27.3%	(0.9%)



- Stimulated Cycle<sup>3</sup> market share in Australia decreased by 0.5% to 22.4% vs pcp; Stimulated Cycle market share in Key Markets<sup>2</sup> decreased by 0.9% to 25.2% vs pcp;
- Patient Treatment<sup>1</sup> market share in Australia decreased by 0.6% to 23.2% vs pcp; Patient Treatments<sup>1</sup> market share in Key Markets<sup>2</sup> decreased by 0.9% to 26.4% vs pcp
- Market share in New South Wales and Queensland was relatively stable
- Whilst Victorian Stimulated Cycle market share declined (largely due to low cost / bulk billing providers stimulating growth in 2H17), importantly this trend reversed for Monash IVF in Q4 with Victoria recording a small increase in market share
- South Australian market share (Stimulated Cycles) declined by 2.6% due to pricing intervention from competitors

As outlined in our 1H17 results presentation, as a result of our market share in NSW growing to ~8% which is the largest state-based Australian market, we have re-classified our Key Markets to include NSW. This key metric will continue to be used in future disclosures when referencing market share and ARS growth rates.



Notes:

- IVF Patient Treatments are the sum of fresh and cancelled cycles and frozen embryo transfers consistent with historical reporting metrics
- Victoria, South Australia, Queensland, Northern Territory and New South Wales
- Stimulated cycles (excluding Cancelled Cycles)

# **Expanding domestic footprint & brand consolidation**

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## **International FY17 overview**

- KL Fertility
  - Continued strong growth in volumes achieved as new fertility specialists continue to gain traction Patient Treatments up 10.1%
  - Relocated to state of art new IVF facility in May 2017 early signs are very positive, reflected through patient feedback and strong demand growth since opening
  - **EBITDA**<sup>(1)(2)</sup> margin increased by 90bp through leverage from incremental volumes
- New dedicated International Business Development Manager is actively reviewing further international growth opportunities

Profit and loss	FY17	FY16	% change
Revenue	\$6.3m	\$6.2m	1.3%
EBITDA <sup>(1)(2)</sup>	\$2.5m	\$2.4m	3.3%
EBITDA margin	40.3%	39.4%	<b>90</b> bp
IVF treatment numbers			
Stimulated cycles	689	617	+11.7%
Cancelled cycles	54	67	(19.4%)
Frozen embryo transfers	603	539	+11.9%
Patient Treatments	1,346	1,223	+10.1%



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## **FY2018 Full Year Outlook**

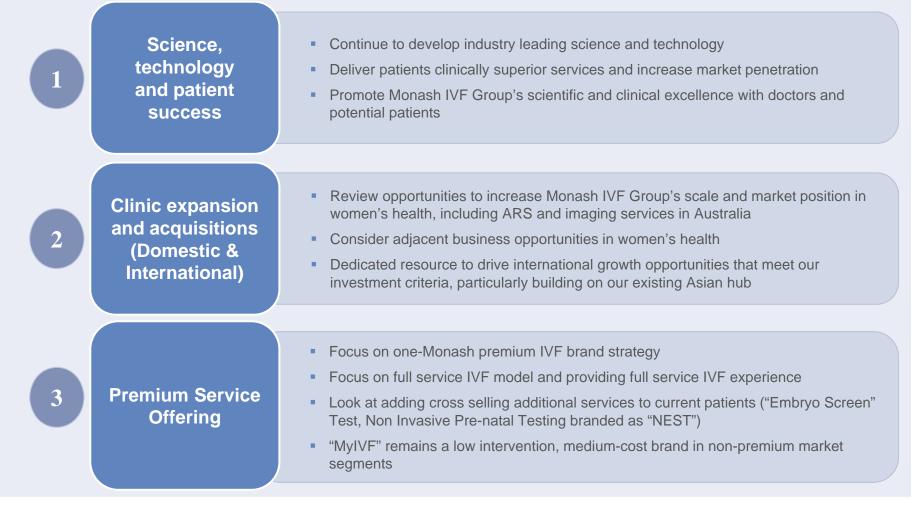


We anticipate the reported FY18 NPAT will be broadly in line with FY17. We expect market growth initiatives, effective cost control, and well developed patient transition strategies, will offset any downside risk of a doctor departure in Victoria. However, there has been no apparent reversion of ARS industry growth rates to long term market trend growth rates in the first two months of FY18. Monash IVF Group is well positioned to grow its future revenues and earnings as a result of:

- Strong underlying demand fundamentals for ARS and women's imaging services
- Market leading success rates and a highly respected doctor group
- Clear strategy to focus on our premium services and brands
- Cost management and leverage from its international and domestic business
- Acquisitive growth strategy both domestically and internationally

# **Strategy FY18 and beyond**

Our strategy remains consistent and focused, to profitably grow our business through leveraging our scientific capabilities across the clinic network with our premium service offering





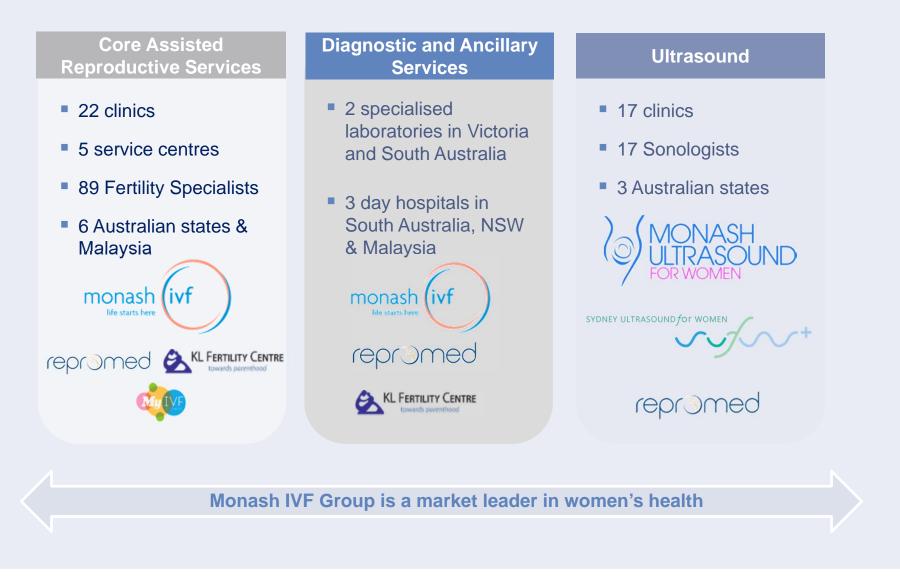


## Summary

- Track record of strong long term financial performance
- Delivered NPAT growth of 2.9% against a back drop of a challenging industry environment
- ✓ FY17 results impacted by a softening in IVF industry growth rates and increased competition from low cost / bulk billing providers
- ✓ Marginal decline in market share for Australian Stimulated Cycles of 0.5%
- ✓ **Fundamental demand drivers** for the industry remain solid
- Forecast long run IVF Stimulated Cycles growth expected to be approx.
  3% per annum
- Brand consolidation continues as Next Generation Fertility and Bump rebranded to Monash IVF, and brand awareness continues to strengthen
- Reaffirmed clear strategic market position as a premium service provider
- Continued investment in science and research to underpin innovative fertility solutions and market leading success rates
- Currently considering acquisition opportunities both domestically and internationally
- ✓ **FY18 reported NPAT** broadly in line with prior year



## **Overview of Monash IVF Group**



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CEO Summary Financial Highlights Operational Highlights Outlook Summary

