# **Select Harvests Limited**

ABN 87 000 721 380

## **Corporate Governance Statement**

for the year ended 30 June 2017

This statement outlines the key corporate governance practices of the Company which considers the ASX Principles of Good Corporate Governance and Best Practice Recommendations issued by the ASX

Corporate Governance Council. During the reporting period, the company has been compliant with the ASX Guidelines.

These principles are:

- Principle 1 Lay solid foundations for management and oversight
- Principle 2 Structure the board to add value
- Principle 3 Act ethically and responsibly
- Principle 4 Safeguard integrity in corporate reporting
- Principle 5 Make timely and balanced disclosure
- Principle 6 Respect the rights of shareholders
- Principle 7 Recognise and manage risk
- Principle 8 Remunerate fairly and responsibly

The statements set out below refer to the above Principles as applicable.

### **Board of Directors and its Committees**

#### Role of the Board

The Board of Directors of Select Harvests Limited is responsible for the overall corporate governance of the Company. The Board guides and monitors the business and affairs of Select Harvests Limited on behalf of the shareholders by whom they are elected and to whom they are accountable. Details of the Board's charter are located on the corporate governance section of the Company's website.

The Board seeks to identify the expectations of the shareholders, as well as other regulatory and ethical expectations and obligations. In addition, the Board is responsible for ensuring that management's objectives and activities are aligned with the expectations and risks identified by the Board and ensuring arrangements are in place to adequately manage those risks.

To ensure that the Board is well equipped to carry out its responsibilities it has established guidelines for the nomination and selection of Directors and for the operation of the Board. A number of channels are used to source candidates to ensure the company benefits from a diverse range of individuals during the selection process. New directors will receive appointment letters which outline the terms of their appointment.

The Board has delegated responsibility for the operation and administration of the company to the Managing Director and the Executive Management team. The Board ensures that this team is appropriately qualified and experienced to carry out its responsibilities and has in place procedures to assess the performance of the Managing Director and the Executive Management team. The Managing Director and the Executive Management team. The Managing Director and the Executive Management team.

#### **Company Secretary**

The Company Secretary, who is accountable to the Board through the Chairman, provides advice and support to the Board and is responsible for all matters to do with the proper functioning of the Board. All directors are able to communicate directly with the Company Secretary and vice versa.

#### **Board Processes**

To assist in the execution of its responsibilities, the Board established a Remuneration & Nomination Committee, and an Audit and Risk Committee. These Committees have written charters, which are reviewed on a regular basis and are located on the company's website. The Board has also established a framework for the management of the Company.

The full Board holds twelve scheduled meetings each year, plus any additional meetings at such other times as may be necessary to address any specific matters that may arise. Details of the attendances at meetings of Board and Committees during the reporting period are set out in the Directors' Report (2017 Annual Report).

The agenda for meetings is prepared and includes the Managing Director's report, financial reports, business segment reports, strategic matters, governance and compliance. Submissions are circulated in advance. Executives are involved in Board discussions where appropriate, and Directors have other opportunities, including visits to operations, for contact with a wider group of employees.

#### **Director Education**

The Company has a process to educate new Directors about the nature of the business, current issues, the corporate strategy, and the expectations of the Company concerning performance of Directors. Directors also have the opportunity to visit the facilities of the Company and to meet with management to gain a better understanding of business operations. The Company also provides appropriate professional development opportunities to Directors to maintain the skills and knowledge needed to perform their role as Directors effectively.

#### Independent Professional Advice and Access to Company Information

Each Director has the right of access to all relevant company information and to the Company's executives and, subject to prior consultation with the Chairman, may seek independent professional advice at the Company's expense.

### Composition of the Board

The names of the Directors of the Company in office at the date of this report together with their current and former directorships and length of service are set out in the Directors' report.

The composition of the Board is determined in accordance with the following ASX principles:

- The Board should comprise at least four Directors;
- The Board should maintain a majority of independent non-executive Directors;
- The Chairperson must be a non-executive director; and
- The Board should comprise Directors with an appropriate range of qualifications, skills and experience.

The Board assesses the independence of each Director in light of interests known to the Board, as well as those disclosed by each Director. All of the Directors are independent with the exception of Mr Paul Thompson who is the Managing Director of the Company.

The Company website contains the Board responsibility, skills and experience matrix setting out the mix of capability of the current Board in key areas.

### Remuneration

#### **Remuneration and Nomination Committee**

The main objectives of the Remuneration and Nomination Committee are to:

- 1) Ensure that the board's responsibilities in relation to compensation of the company's directors and executives are fulfilled.
- 2) Recommend parameters for the setting and approval of remuneration, STIP and LTIP for company executives and any incentive scheme for other employees.
- 3) Ensure that the composition of the Board of Directors is appropriate for the purpose of fulfilling its responsibilities to shareholders in accordance with the law and current governing guidelines issued by the Australian Securities Exchange and other regulatory bodies.

The Chairman of the Board evaluates the performance of each Board member annually in the last quarter of each calendar year. The Chairman of the Audit Committee reviews the performance of the Chairman of the Board in the same period. The performance of each Board member is reviewed against the Board charter and any specific objectives agreed and set by the Board for the Company.

The Committee evaluates the performance of the Managing Director as well as its key management personnel on a yearly basis. It is also responsible for reviewing the share option schemes, incentive performance packages, superannuation entitlements and fringe benefits policies. Remuneration levels are reviewed annually and the Remuneration Committee may obtain independent advice on the appropriateness of remuneration packages, given trends in the marketplace.

The Managing Director is invited to Remuneration and Nomination Committee meetings as required to discuss senior executives' performance and remuneration packages.

Further details of how the Company assesses the performance of the Managing Director and its key management personnel are disclosed in the Remuneration Report.

The members of the Remuneration and Nomination Committee which comprise of 3 independent directors and is chaired by an independent director, who is not the chairman of the Board, are disclosed in the Directors' Report

The Remuneration and Nomination Committee meets at least two times a year and its attendance record is disclosed in the table of Directors' meetings.

Further details of the Remuneration and Nomination Committee's charter are available on the governance section of the Company's website.

#### **Remuneration Policies**

Remuneration levels are set to attract and retain appropriately qualified and experienced Directors and senior executives. The Remuneration Committee may obtain independent advice on the appropriateness of remuneration packages, given trends in the marketplace. Remuneration packages include a mix of fixed remuneration, performance based remuneration, and equity based remuneration.

Executive Directors and senior executives may receive short term incentives based on achievement of specific business plans and performance indicators, which include financial and operational targets relevant to performance at the consolidated entity level, divisional level, or functional level, as applicable, for the financial year.

In addition, the consolidated entity offers executive Directors and senior executives' participation in the longterm incentive scheme involving the issue of performance rights to the employee under the executive long term incentive plan. The plan provides for the offer of a parcel of performance rights to participating employees with a three-year expiry period, exercisable at the market price. The performance rights vest over three years on achievement of the performance hurdles. Furthermore, the plan provides that participants are not permitted to hedge any shares issued to them whilst those shares are held in trust.



Non-executive directors do not receive any performance related remuneration.

#### Audit and Risk Committee

The Audit and Risk Committee has a documented charter, approved by the Board. All members of the Committee are non-executive directors with a majority being independent, and the Chairman of the Audit and Risk Committee is not the Chairman of the Board of Directors.

The members of the Audit and Risk Committee during the financial year are disclosed in the Directors' Report.

The external auditors, the Managing Director and Chief Financial Officer are invited to Audit and Risk Committee meetings at the discretion of the Committee, and the external auditor also meets with the Audit Committee during the year without management being present. The Committee met four times during the year and the Committee members' attendance record is disclosed in the table of Directors' meetings.

The Managing Director and the Chief Financial Officer report in writing to the Board with declarations that:

- in their opinion, the financial records of the company have been properly maintained;
- in their opinion, the financial statements comply with the appropriate accounting standards and give a true and fair view of the company's financial position and performance; and
- their opinion has been formed on the basis of a sound system of risk management and internal control, which operates effectively.

The Company's external auditor, PricewaterhouseCoopers attends the AGM and is available to answer questions from security holders relevant to the audit.

A copy of the audit and risk committee charter and the committee's duties and responsibilities are available on the corporate governance section of the Company's website.

The Audit and Risk Committee is committed to ensuring that it carries out its functions in an effective manner. Accordingly, it reviews its charter at least once in each financial year and the company's risk register has been established in accordance with ISO standards.

### **Risk Management**

As the Company does not have an internal audit function, the Board oversees the Company's risk management framework, which it reviews at least annually to ensure its effectiveness. The Company's areas of focus in respect of risk management practices include, but are not limited to, product safety, occupational health and safety, environment, property, financial reporting and internal control.

The Board is responsible for the overall risk management and internal control framework, but recognises that no cost-effective risk management and internal control system will preclude all errors and irregularities.

The Board has the following procedures in place to monitor performance and to identify areas of concern:

- Strategic planning: The Board reviews and approves the strategic plan that encompasses the Company's strategy, designed to meet the stakeholders' needs and manage business risk. The strategic plan is dynamic and the Board is actively involved in developing and approving initiatives and strategies designed to ensure the continued growth and success of the Company;
- Risk management framework: The Company's risk management framework provides a mandate and commitment to risk management, includes the Company's policy that sets out the Company's risk objectives and intentions, embeds risk management within business processes, defines accountabilities and responsibilities, outlines a risk reporting schedule and provides mechanisms for monitoring and continuous improvement;
- Financial reporting: The Board reviews actual results against budgets approved by the Directors and revised forecasts prepared during the year;
- Functional reporting: Key areas subject to regular or periodical reporting to the Board include, but are not limited to, operational, treasury (including foreign exchange), environmental, occupational health and safety, insurance, and legal matters;
- Continuous disclosure: A process is in place to identify matters that may have a material effect on the price of the Company's securities and to notify them to the ASX; and
- Investment appraisal: Guidelines for capital expenditure include annual budgets, appraisal and review procedures, due diligence requirements where businesses are being acquired or divested

The Managing Director and Chief Financial Officer have provided a statement in writing to the Board that the declaration made in respect of the Company's financial reports is founded on a system of risk management and internal compliance and control which reflects the policies adopted to date by the Board, and that the Company's risk management and internal control and compliance system is operating effectively in all material respects based on the criteria for effective internal control established by the Board.

#### Continuous disclosure

The Company has a detailed written policy and procedure to ensure compliance with its disclosure obligations under both the ASX Listing Rules and the Corporations Act. This policy is reviewed regularly with the Company's legal advisers and was most recently amended in May 2016.

The Company has nominated the Company Secretary to ensure compliance with the Company's continuous disclosure requirements, and overseeing and co-ordinating disclosure of information to the ASX. The continuous disclosure policy aims to ensure that timely and accurate information is provided equally to all shareholders and market participants, consistent with the Company's commitment to its continuous disclosure obligations;

### Ethical Standards

All Directors, managers and employees are expected to act with the utmost integrity and objectivity, striving at all times to enhance the reputation and performance of the Company. These standards are reflected in the company's Code of Conduct policy and our values which are located on the governance section of the Company's website.

Value	Behaviour	
Trust and Respect	Treat all stakeholders with trust and respect	
Integrity and Diversity	All decisions and transactions will not compromise the integrity or diversity of the organisation or individual	
Sustainability	Our focus is on the long-term sustainability of our environment, business and community	
Performance	Exceed expectations on a daily basis	
Innovation	Constantly challenge ourselves to improve everything	

### Inclusion and Diversity

The importance of inclusion and diversity at Select Harvests is reinforced in our values outlined above which support our vision to be respected as a leading agribusiness. We recognise and reinforce the advantages of a diverse workforce including age, ethnicity, religious beliefs, sexual orientation, gender and cultural diversity.

We are proud of our ongoing achievements in employing a diverse range of over 300 full time and part time permanent employees in addition to our seasonal workforce employed in both regional and urban Australia.

Our diversity includes the employment of people of many different ethnicities. Based on what our people have shared with us, 42% have stated they come from culturally diverse backgrounds. We are proud to partner with Indigenous and Islander education and employment programs, in addition to engaging people from the Asia Pacific and European regions in our work force.

We celebrate cultural diversity through events such as our annual Multi-Cultural Day. This event supports our people by bringing a dish of traditional food and dressing in traditional cultural outfits. Its popularity attracts great engagement and participation company wide, reinforcing our importance of inclusion and diversity in the workplace. In addition to the event, a multi-cultural calendar was developed which aims to raise awareness of key cultural and religious events plus national days that are widely celebrated in Australia.

The Company's Inclusion and Diversity Policy has been updated and is available on the website (under Governance). This policy is supported by a range of related policies including:

- Recruitment Policy
- Workplace Fair Treatment Policy
- Equal Employment Opportunity, Harassment and Bullying Policy
- Select Harvests Code of Conduct
- Flexible Working Arrangements
- Key Performance Indicators (KPI's) and Review Policy

The following table shows the performance against our 2016/17 Diversity Objectives and includes the 2017/18 Objectives. All objectives were met in 2016/17.

OBJECTIVE	2016/17 MEASURABLE ACTIONS	2016/17 PROGRESS	2017/18 MEASURABLE ACTIONS
Communicate the Company's core values	Companywide communication of performance to core values to be undertaken on a quarterly basis	Achieved –     Companywide     communication of     performance to core     values communicated     on a quarterly basis	Companywide communication of performance to core values communicated on a quarterly basis
Recruit, develop and retain females increasing gender participation across the Company	<ul> <li>At least 30% of all interviewed candidates will be females.</li> <li>Sponsor 10 or more female employees to be members of NAWO</li> </ul>	<ul> <li>On average 25% females interviewed across all roles</li> <li>Achieved – Provided individual NAWO memberships for employees.</li> </ul>	<ul> <li>At least 30% of all interviewed candidates will be females.</li> <li>Sponsor 10 or more female employees to be members of NAWO</li> <li>Conduct a gender pay gap analysis and develop a plan to address any inconsistencies.</li> </ul>
Build a flexible workplace	<ul> <li>Review roles companywide to understand flexibility opportunities within roles</li> <li>In the development of new roles ensure flexibility exists as is embedded as part of the recruitment process</li> </ul>	<ul> <li>Achieved – where possible flexibility in roles have been accommodated.</li> <li>Continuous- flexibility options are considered during the recruitment process.</li> </ul>	<ul> <li>In the development of new roles ensure flexibility exists as is embedded as part of the recruitment process</li> </ul>
Regular and accurate reporting of diversity	<ul> <li>Review of employee of gender, age and ethnicity profile</li> </ul>	<ul> <li>Completed for gender, age and ethnicity profile (based on what our people choose to share of their ethnicity)</li> </ul>	<ul> <li>Review of employee of gender, age and ethnicity profile</li> </ul>
Workplace Fair Treatment Policy	<ul> <li>0% Bullying and</li> <li>Harassment claims at Fair Work Australia</li> </ul>	<ul> <li>Achieved – nil successful bullying and harassment claims at Fair Work Australia</li> </ul>	<ul> <li>0% Bullying and</li> <li>Harassment claims at Fair Work Australia</li> </ul>

In accordance with the Workplace Gender Equality Act, Select Harvests submits an annual report to the Workplace Gender Equality Agency (WGEA). The 2017 results reported the following:

WGEA Categories	2015/16 Female %	2016/17 Female %*	Target %	Ethnic Diversity**
Board and Senior Executive	15%	21%	30%	43%
Senior Manager	29%	24%	30%	35%
Other Managers	24%	20%	30%	31%
Non-Managerial Roles	31%	32%	30%	44%

\*Reporting period 1 May 2016 to 30 April 2017

\*\* Based on what our people have chosen to share and is inclusive of male and female employees as at 30 June 2017

This year's results have been benchmarked to the 2015/16 WGEA's Agriculture Comparison Group comprising 26 organisations. The findings concluded that our female representation is 2.8%<sup>1</sup> better than industry average with females accounting for 30% of SHV's employees and males representing 70%. This demonstrates the progress that we are aiming to deliver.

The company remains committed to its target of 30% female representation on the Board and Senior Executive team. We are pleased to report a second female with ethnic diversity was appointed to the Senior Executive Team, and welcome Fiona Bennett to the Audit and Risk Committee.

#### **Future Direction**

Focus Groups have identified that the technical nature of our roles, locations, lack of childcare, housing and infrastructure support are the main contributors to the lack of regional talent available. These challenges have also been recognised by a number of our peer organisations as critical strategic barriers to attracting and retaining talent. We have since partnered with key local community stakeholders to begin to identify opportunities to address these barriers. In addition to our participation in these forums, we are pleased to share our Inclusion and Diversity achievements for FY 2016/17:

- Design and development of Select Harvests' new careers website page and advertising practices to attract diverse talent
- Partnerships with multi-cultural organisations and National Association of Women in Operations to diversify our approaches in sourcing talent
- Participation in Mallee Regional events with key local community stakeholders to explore opportunities for improving skills development and diversity in regional recruitment
- Successful Multi-Cultural Day supplemented with annual calendar of Cultural and Religious dates circulated to all employees to raise awareness and encourage celebrating ethnic inclusion and diversity.
- Focus Groups conducted at Carina West Processing Facility, Victorian and South Australian farms to capture opportunities and recommendations for improving regional talent attraction

<sup>&</sup>lt;sup>1</sup> This report has a 1 year lag on the results to SHV reporting.

### Appendix 4G

### Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity

Select Harvests Limited	
ABN/ARBN	Financial year ended
87 000 721 380	30 June 2017
Our corporate governance statemen these pages of our annual report	t <sup>2</sup> for the above period above can be found at: <sup>3</sup>
$\blacksquare$ this URL on our website:	http://www.selectharvests.com.au/governance

The Corporate Governance Statement is accurate and up to date as at 25 August 2017 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.

Date here:	25 August 2017
	Afterley
Sign here:	Director/Company secretary
Print name:	Vanessa Huxley

<sup>&</sup>lt;sup>1</sup> Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

 $<sup>^2</sup>$  "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>3</sup> Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found.

### ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGE	EMENT AND OVERSIGHT	
1.1	<ul> <li>A listed entity should disclose:</li> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	<ul> <li> the fact that we follow this recommendation:         <ul> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li></ul></li></ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and</li> <li>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>	<ul> <li> the fact that we follow this recommendation:</li> <li> <i>I</i> in our Corporate Governance Statement <u>OR</u> at this location: <i>Insert location here</i> </li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	<ul> <li> the fact that we follow this recommendation:</li> <li> <i>I</i> in our Corporate Governance Statement <u>OR</u> at this location: <i>Insert location here</i> </li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	<ul> <li> the fact that we follow this recommendation:</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.5	<ul> <li>A listed entity should:</li> <li>(a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;</li> <li>(b) disclose that policy or a summary of it; and</li> <li>(c) disclose as at the end of each reporting period the</li> </ul>	<ul> <li> the fact that we have a diversity policy that complies with paragraph (a):</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> <li><i>Insert location here</i></li> <li> and a copy of our diversity policy or a summary of it:</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
	<ul> <li>measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either:</li> <li>(1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</li> <li>(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</li> </ul>	Image at the location:         Image at this location:         http://www.selectharvests.com.au/governance         Insert location here         the measurable objectives for achieving gender diversity set         by the board or a relevant committee of the board in         accordance with our diversity policy and our progress towards         achieving them:         ✓       in our Corporate Governance Statement OR         ☐       at this location:         Insert location here         and the information referred to in paragraphs (c)(1) or (2):         ✓       in our Corporate Governance Statement OR         and the information referred to in paragraphs (c)(1) or (2):         ✓       in our Corporate Governance Statement OR         □       at this location:         □       at this location:         □       nour Corporate Governance Statement OR	

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</li> </ul>	<ul> <li> the evaluation process referred to in paragraph (a):</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> <li><i>Insert location here</i></li> <li> and the information referred to in paragraph (b):</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> <li><i>Insert location here</i></li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.7	<ul><li>A listed entity should:</li><li>(a) have and disclose a process for periodically evaluating the performance of its senior executives; and</li><li>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</li></ul>	<ul> <li> the evaluation process referred to in paragraph (a):</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> <li><i>Insert location here</i></li> <li> and the information referred to in paragraph (b):</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> <li><i>Insert location here</i></li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
<u>PRIN</u>	CIPLE 2 - STRUCTURE THE BOARD TO ADD VALUE		
2.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a nomination committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR</li> </ul> </li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2): I in our Corporate Governance Statement OR at this location: Insert location here and a copy of the charter of the committee: I at this location: http://www.selectharvests.com.au/governance Insert location here and the information referred to in paragraphs (4) and (5): I in our Corporate Governance Statement OR I at this location: http://www.selectharvests.com.au/governance Insert location here and the information referred to in paragraphs (4) and (5): I in our Corporate Governance Statement OR I at this location: In the Committee Membership section of the Directors' Report which is contained in the 2017 Annual Report. Insert location here [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: I in our Corporate Governance Statement OR I at this location: Insert location here	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	<ul> <li> our board skills matrix:</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> <li>http://www.selectharvests.com.au/governance Insert location here</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	<ul> <li> the names of the directors considered by the board to be independent directors:</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>✓ at this location:</li> <li>In the Directors' Report contained in the 2017 Annual Report. Insert location here</li> <li> where applicable, the information referred to in paragraph (b):</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>✓ at this location:</li> <li>In the Directors' Report contained in the 2017 Annual Report. Insert location here</li> <li> where applicable, the information referred to in paragraph (b):</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>✓ at this location:</li> <li>In the Directors' Report contained in the 2017 Annual Report. Insert location here</li> <li> the length of service of each director:</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>✓ at this location:</li> <li>In the Directors' Report contained in the 2017 Annual Report. Insert location here</li> </ul>	an explanation why that is so in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.	<ul> <li> the fact that we follow this recommendation:</li> <li> <i>I</i> in our Corporate Governance Statement <u>OR</u>         at this location: <i>Insert location here</i> </li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	<ul> <li> the fact that we follow this recommendation:</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> <li>Insert location here</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	<ul> <li> the fact that we follow this recommendation:</li> <li> <i>I</i> in our Corporate Governance Statement <u>OR</u> </li> <li> <i>at this location:</i> </li> <li> <i>Insert location here</i> </li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
PRIN	CIPLE 3 – ACT ETHICALLY AND RESPONSIBLY		
3.1	<ul><li>A listed entity should:</li><li>(a) have a code of conduct for its directors, senior executives and employees; and</li><li>(b) disclose that code or a summary of it.</li></ul>	<ul> <li> our code of conduct or a summary of it:</li> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> <li>http://www.selectharvests.com.au/governance Insert location here</li> </ul>	an explanation why that is so in our Corporate Governance Statement
PRIN	CIPLE 4 – SAFEGUARD INTEGRITY IN CORPORATE	C REPORTING	
4.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have an audit committee which: <ul> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; <u>OR</u></li> </ul> </li> </ul>	If the entity complies with paragraph (a):]         the fact that we have an audit committee that complies with paragraphs (1) and (2):         Image: I	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	<ul> <li>at this location:</li> <li>In the Directors' Report contained in the 2017 Annual Report. Insert location here</li> <li>[If the entity complies with paragraph (b):]</li> <li> the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner:</li> <li>in our Corporate Governance Statement <u>OR</u> at this location:</li> </ul>	
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Insert location here         Insert location here         Insert location here         Insert location here	an explanation why that is so in our Corporate Governance Statement
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	<ul> <li> the fact that we follow this recommendation:</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 5 – MAKE TIMELY AND BALANCED DISCLO	SURE	
5.1	<ul> <li>A listed entity should:</li> <li>(a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	<ul> <li> our continuous disclosure compliance policy or a summary of it:</li> <li>in our Corporate Governance Statement OR at this location:</li> <li>http://www.selectharvests.com.au/governance Insert location here</li> </ul>	an explanation why that is so in our Corporate Governance Statement
PRIN	CIPLE 6 – RESPECT THE RIGHTS OF SECURITY HO	LDERS	
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<ul> <li> information about us and our governance on our website:</li> <li>at this location:</li> <li>http://www.selectharvests.com.au/governance Insert location here</li> </ul>	an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	<ul> <li> the fact that we follow this recommendation:</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> </ul>	an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	<ul> <li> our policies and processes for facilitating and encouraging participation at meetings of security holders:</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable</li> </ul>
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	<ul> <li> the fact that we follow this recommendation:</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> <li>Insert location here</li> </ul>	an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee	an explanation why that is so in our Corporate

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	<ul> <li>of which:</li> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; <b>OR</b></li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</li> </ul>	<ul> <li>risk that comply with paragraphs (1) and (2):</li> <li></li></ul>	Governance Statement
7.2	<ul><li>The board or a committee of the board should:</li><li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and</li><li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li></ul>	<ul> <li> the fact that we follow this recommendation:</li> <li>✓ in our Corporate Governance Statement OR</li> <li>at this location:</li> <li><i>Insert location here</i></li> </ul>	an explanation why that is so in our Corporate Governance Statement
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs:	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	<ul> <li>structured and what role it performs; <u>OR</u></li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</li> </ul>	□       in our Corporate Governance Statement OR         □       at this location:         □       Insert location here         [If the entity complies with paragraph (b):]         the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes:         ☑       in our Corporate Governance Statement OR         □       at this location:         □       Insert location here	
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	<ul> <li> whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks:         <ul> <li>in our Corporate Governance Statement <u>OR</u></li> <li>at this location:</li> <li>In the Operating and Financial Review section of the Directors' Report which is contained in the 2017 Annual Report.</li> </ul> </li> <li>Insert location here</li> </ul>	an explanation why that is so in our Corporate Governance Statement
PRIN	CIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBI	LY	
8.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a remuneration committee which:</li> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period</li> </ul>	[If the entity complies with paragraph (a):]         the fact that we have a remuneration committee that         complies with paragraphs (1) and (2):         ✓ in our Corporate Governance Statement OR         ☐ at this location:         Insert location here         and a copy of the charter of the committee:	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	<ul> <li>and the individual attendances of the members at those meetings; <u>OR</u></li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul>	✓ at this location:         http://www.selectharvests.com.au/governance Insert location here         and the information referred to in paragraphs (4) and (5):         □ in our Corporate Governance Statement OR         ✓ at this location:         In the Committee Membership section of the Directors' Report which is contained in the 2017 Annual Report.         Insert location here         [If the entity complies with paragraph (b):]         the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive:         □ in our Corporate Governance Statement OR         □ at this location:         □ Insert location here	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	<ul> <li> separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives:</li> <li>in our Corporate Governance Statement <u>OR</u> <ul> <li>at this location:</li> <li><u>Insert location here</u></li> </ul> </li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
8.3	<ul><li>A listed entity which has an equity-based remuneration scheme should:</li><li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li><li>(b) disclose that policy or a summary of it.</li></ul>	our policy on this issue or a summary of it:     Image: matrix of the second system     Image: matrix of the second system	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
<u>ADDI</u>	ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES		
-	<ul> <li>Alternative to Recommendation 1.1 for externally managed listed entities:</li> <li>The responsible entity of an externally managed listed entity should disclose:</li> <li>(a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity;</li> <li>(b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.</li> </ul>	<ul> <li> the information referred to in paragraphs (a) and (b):</li> <li>in our Corporate Governance Statement OR</li> <li>at this location:</li> </ul> Insert location here	an explanation why that is so in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	<ul> <li> the terms governing our remuneration as manager of the entity:</li> <li>in our Corporate Governance Statement OR at this location:</li> </ul>	an explanation why that is so in our Corporate Governance Statement