

# FY2017 Full Year Results Investor Presentation

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Throughout this document non-IFRS financial indicators are included to assist with understanding Bingo's performance. The primary non-IFRS information is pro forma EBITDA, pro forma EBIT, pro forma NPAT and Operating Cash Flow before interest and tax payments.

Management believes pro forma EBITDA, pro forma EBIT, pro forma NPAT and Operating Cash Flow before interest and tax payments are appropriate indications of the on-going operational earnings and cash generation of the business and its segments because these measures do not include one-off significant items (both positive and negative) that relate to disposed or discontinued operations and post-listing costs. A reconciliation of non-IFRS to IFRS information is included where these metrics are used. This document has not been subject to review or audit by Bingo's external auditors.

All comparisons are to the previous corresponding period of FY2016 – the 12 months ended 30 June 2016, unless otherwise indicated. Certain figures provided in this document have been rounded. In some cases, totals and percentages have been calculated from information that has not been rounded, hence some columns in tables may not add exactly.

All forward debt and leverage metrics do not include dividends or capital management initiatives such as a share buy-back.

## Investment highlights





Exceeded revenue and earnings Prospectus forecasts



Improved safety performance with a reduction in LTIFR of 57% over FY17



Continued diversification and enhanced market share with a strong pipeline of opportunities across collections and post-collections



Increased post-collections network capacity to 1.5 million tonnes with the opening of Minto and St Marys, and the acquisition of Wollongong and Revesby facilities



National expansion on track with Victorian entry ahead of schedule



Strong return on capital - FY17 ROCE of circa 20%



Reaffirmed FY18 underlying guidance



## FY17 Summary



Strong operating performance delivers revenue, EBITDA and NPAT above Prospectus forecasts

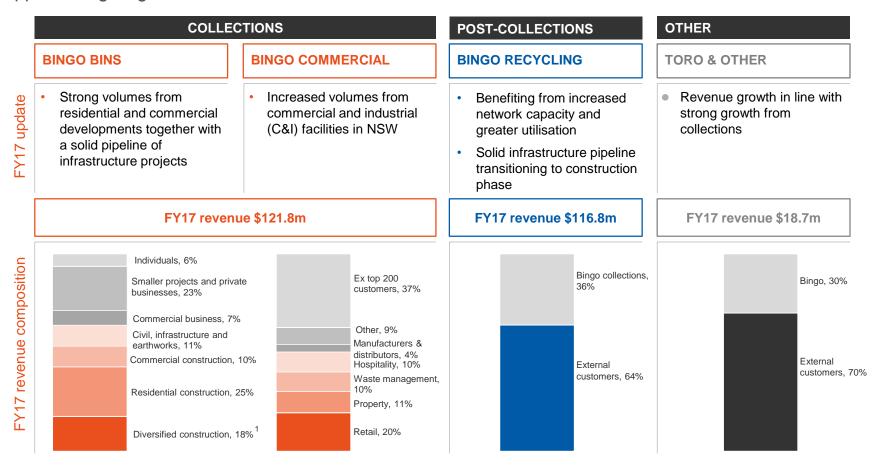
A\$m	FY17	FY17 Prospectus	% Variance to Prospectus
Net revenue	209.7	203.4	3.1%
Pro forma EBITDA	64.1	63.3	1.2%
Pro forma EBITDA margin	30.6%	31.1%	(1.7%)
Pro forma NPAT	32.0	31.1	2.8%
Operating free cash flow	61.0	60.9	0.2%
Capital expenditure	66.0	49.6	33.1%
Leverage ratio <sup>1</sup>	1.6x	1.5x - 2.0x	Within range
LTIFR	4.3	n.a.	n.a.

- Strong operating performance delivers revenue, EBITDA and NPAT above Prospectus forecasts
- Revenue outperformance driven by increased volumes in both collections and postcollections
- EBITDA margin impacted by early investment in human capital and key business infrastructure to support FY18 growth
- Integration of Wollongong acquisitions completed and St Marys site operational
- Leverage consistent with IPO range
- Additional capex relates to the Revesby acquisition and FY18 capex brought forward
- Continued focus on safety LTIFR improved 57% from 9.9 to 4.3

<sup>1.</sup> Leverage ratio based on net debt calculated as bank borrowings less cash.

## Strength of a diversified portfolio

- Diverse business mix with the top 10 customers accounting for ~15% of group revenue
- Strong pipeline of infrastructure projects and a high level of commercial and residential construction activity supports Bingo's growth



Diversified construction includes construction companies that operate across multiple end-markets.

## Key operational developments post listing



## Acquisition of Kembla Grange and Helensburgh

- Completed 1 May 2017
- Servicing the Wollongong and Illawarra regions
- Provides Bingo with additional recycling capabilities and revenue streams
  - Timber shredding and green waste process
  - 5 of 14 end products are revenue producing

## Successful reopening of St Marys recycling centre

- Re-opened 1 May 2017
- Recycling rates of 75%-80% reached within 2 months
- Advanced automated sorting and recycling technology
- Pursuing options to expand the site's capacity with EIS submitted for stage 2 development
- Bingo now reached 1.5 million tonnes of capacity

## Acquisition of Revesby recycling facility

- Further addition to Bingo's strategic network of facilities around NSW
- Services Inner West, South West and Southern suburbs of Sydney
- Redevelopment plans for site commenced with forecast completion in FY19

### Victorian acquisitions

- Acquisition of 3 waste management businesses executed in August 2017
- Fully integrated Victorian platform (40 vehicles, a C&I presence and two recycling facilities)
- \$38 million purchase price and \$8 million initial capex outlay
- Annualised EBITDA contribution expected to be \$8 million









## Contributing to a sustainable future



Our business model is based on sustainability and business growth - they are complementary goals for Bingo. Bingo is committed to achieving the principles of environmental sustainability in its workplace and operations







 Maximise recycling with technology and innovative solutions to exceed 75%-80% diversion target of waste from landfill

- Contribute to a circular economy -Bingo re-process and re-sells 5 of the 14 waste product streams it processes and diverts most others from landfill
- Forge partnerships such as with Planet Ark, to minimise environmental impacts of waste and advocate legislative change
   Proud Partner of

PLANET ARK

- Board driven review of policies and reporting framework – aligned to strategy and independently verified
- Commitment to adhere to global best practice reporting standards
- Independently rate our facilities and recycling results using industry tools such as ISO, Green Star and Infrastructure Sustainability Council of Australia (ISCA)
- Promote resource recovery and recycling through community education and support for government legislation
- Bingo supports a number of charities including the McGrath Foundation and Cancer Council NSW
- Ensure our workplace diversity and inclusion goals are realised



FOCUS AREAS

## Our initial sustainability targets





Exceed our target 75%-80% diversion rate



Become energy self sufficient through solar energy and fleet fuel solutions



Sustain a young and efficient vehicle fleet that is compliant with the Euro V emission standards



Drive change in the community through educational programs reaching 1,000 students each year through site tours



Zero harm safety target – deliver a near term LTIFR of below 4 with a long term zero harm target



Promote greater workplace diversity through the implementation of an inclusion strategy



Improve independent accreditations and transparency of performance of our facilities and promote industry transparency around recycling rates



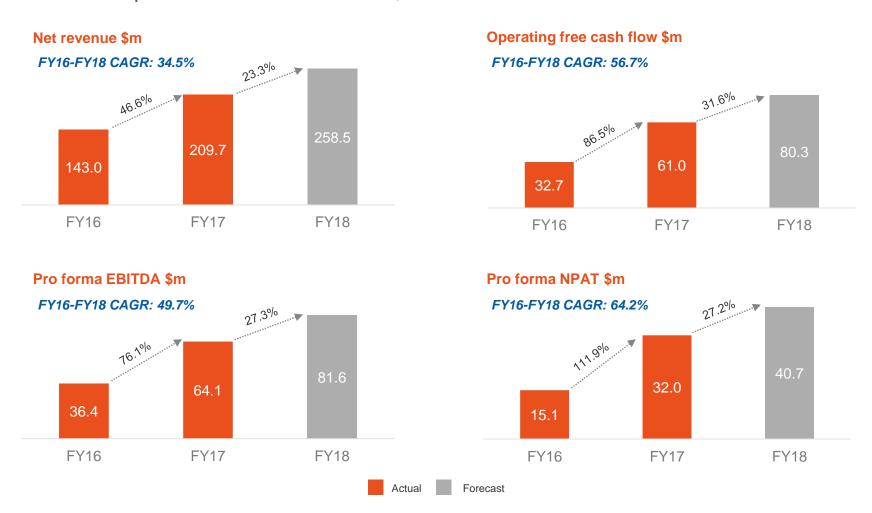
Double the number of trucks to advertise philanthropic partners



## FY17 strong year-on-year growth



#### Bingo exceeds Prospectus forecasts in revenue, EBITDA and NPAT





## Pro forma segmental performance - summary

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A\$m	FY16	FY17	FY17 Prospectus	Variance to Prospectus
Collections revenue	93.1	121.8	122.2	(0.3%)
Post-collections revenue	68.7	116.8	109.0	7.2%
Other revenue	15.0	18.7	17.9	4.5%
Eliminations <sup>1</sup>	(33.7)	(47.6)	(45.7)	4.3%
Net Revenue	143.0	209.7	203.4	3.1%
Collections EBITDA	18.1	28.1	28.1	-
Post- collections EBITDA	16.6	34.9	33.4	4.5%
Other EBITDA	1.7	1.1	1.9	(42.4%)
Pro forma EBITDA	36.4	64.1	63.3	1.2%

#### **Commentary**

- Strong year-on-year growth in net revenue and EBITDA of 47% and 76% respectively
- Post-collections revenue growth underpinned by strong contributions from Auburn and Banksmeadow, and Minto and St Marys facilities coming online during the year
- In FY17 post-collections became the strongest contributor to group EBITDA
- Other EBITDA was impacted by previously unallocated corporate costs and the write off of acquisition costs
- Toro EBITDA increased by 24%

<sup>1.</sup> Elimination of intercompany sales, which represent the revenue generated by the post-collections segment by processing waste delivered by the collections segment, and the products sold by Toro to the collections segment.

## Segmental performance - collections



#### Revenue \$m

#### FY16-FY18 CAGR: 23.0%



#### **Highlights**

- EBITDA margin improved from 19.4% in FY16 to 23.1% in FY17
- Enhanced market share in B&D and C&I
- Bingo has a role on a number of large infrastructure projects including WestConnex and NorthConnex which impact our B&D collections and post-collections segments
- Several new high profile contracts in retail and commercial property sectors
- Strong organic growth with the number of collection vehicles increasing from 120 to 173 during the year

#### Pro forma EBITDA \$m

#### FY16-FY18 CAGR: 36.7%



#### Outlook

- Well positioned to target the strong pipeline of critical infrastructure in NSW and VIC
- Bingo is pursuing over \$30 million of C&I revenue opportunities over the next 18 months
- Identified opportunities to expand into adjacent collection services and geographies

## Segmental performance – post-collections



#### Revenue \$m

FY16-FY18 CAGR: 46.7%



#### **Highlights**

- EBITDA margin improved from 24.2% in FY16 to 29.9% in FY17
- Increased network to 11 resource recovery and recycling facilities
- Industry leading network diversion rate of 75-80% across all facilities
- Best monthly diversion rate of 87% achieved at Minto
- Strategic network of recycling and recovery facilities

#### Pro forma EBITDA \$m

FY16-FY18 CAGR: 65.4%



#### **Outlook**

- Full year contribution of upgraded and new facilities positions Bingo to capture increased volumes
- Network capacity now 1.5 million tonnes (up from 1 million tonnes) and increasing to 2 million tonnes in FY19
- Strong regulatory fundamentals expected to support the transition to a circular economy
- Geographical expansion along the Eastern Seaboard

## Segmental performance – other



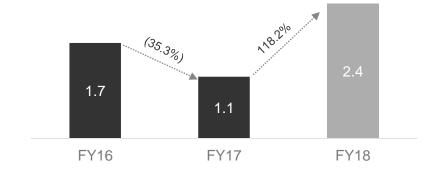
#### Revenue \$m

FY16-FY18 CAGR: 13.4%



#### **Pro forma EBITDA \$m**

FY16-FY18 CAGR: 18.8%



#### **Highlights**

- · Revenue increased by 25% against the prior period
- Toro sold over 11,000 units in FY17 and EBITDA improved by 24% year-on-year
- EBITDA was impacted by other corporate costs which included the write off of acquisition costs.
- Early investment in human capital and key business infrastructure to support FY18 growth

#### **Outlook**

Toro sales expected to benefit from strong collections business and geographical expansion

Actual Forecast

## Balance sheet



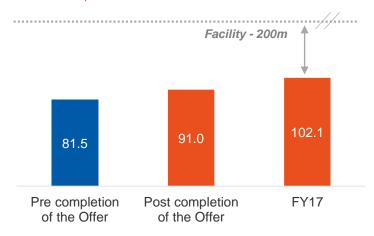
#### Strong balance sheet with the financial flexibility to pursue growth opportunities

#### Pro forma balance sheet

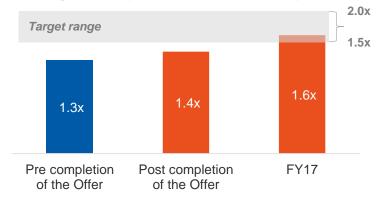
	Pro forma	As at
\$m	31-Dec-16	30-Jun-17
Total current assets	39.0	49.2
Total non-current assets	201.7	246.0
Total Assets	240.6	295.2
Total current liabilities	(27.9)	(38.3)
Total non-current liabilities	(101.7)	(132.9)
Total Liabilities	(129.6)	(171.2)
Net assets	111.0	124.0
Total equity	111.0	124.0

Post the Victorian acquisitions, net debt is expected to peak at \$155m (leverage ratio of 1.9x) and will reduce to c.1.6x by the end of FY18 through free cash flow generation and contributions from acquisitions

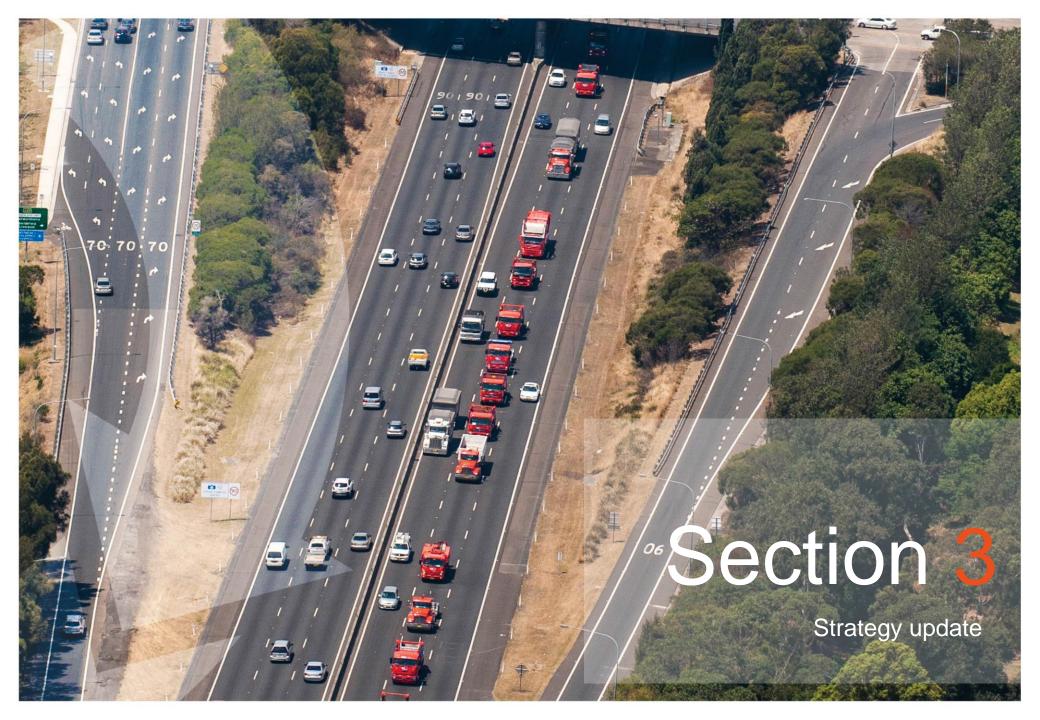
#### **Net Debt \$m**



#### Leverage Ratio<sup>1</sup> (Net Debt / FY17 EBITDA)



<sup>1.</sup> Leverage ratio based on net debt calculated as bank borrowings less cash.



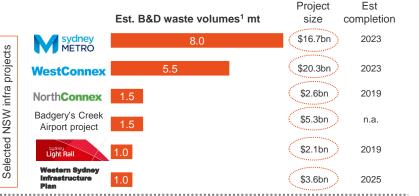
## Favourable industry dynamics support FY18 outlook



**Attractive** infrastructure pipeline



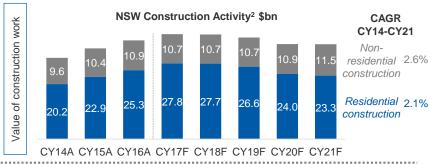
- Federal Government infrastructure pipeline of \$70bn over the next 10yrs, predominately along the East Coast
- NSW Government \$73bn investment in critical infrastructure over the next 4 yrs. Bingo has secured a number of contracts for waste management services to these projects including work on WestConnex and NorthConnex
- \$74bn of VIC state capital projects commencing or underway in 2017-18 with an additional infrastructure investment of \$9.6bn a year for the next 4 years including Metro Tunnel and M80 Ring Road upgrade (\$673m)



Sustained construction activity



- Non-residential construction activity in combination with infrastructure developments is expected to offset any cyclical decline in residential activity (not yet reducing, solid pipeline)
- NSW commercial building activity is supported by a pipeline of apartment developments and non-residential approvals together with record government spending on hospitals (\$7.7bn over 4 years) and schools (\$4.2bn over 4 years)
- BIS expects more than 2 million sqm of new office space to be built across Sydney metro over the next 4 years



Urbanisation in city areas



- Three quarters of Australian's living in urban cities generating 80% of GDP3
- Sydney's population will increase by 1.6 million people by 2031, with 900,000 expected to occur in Western Sydney
- Victoria has the strongest population growth rate of all the states at 2.1% p.a.
- NSW investment in infrastructure is expected to boost economic growth by an average of 0.5% a year over the next 2 years



- Management estimates.
- Australian Construction Industry Forum, Australian Construction Market Report, November 2016.
- Australian Bureau of Statistics, Population Growth 2016 and Smart Cities Submission Dept of the Prime Minister and Cabinet, Treasury and Immigration and Border Protection projections.

# Proof points during FY17

**Growth levers** 

## Bingo is positioned for growth



- Post IPO achievements continue to position Bingo to capture growth in key end markets
- Victorian market entry achieved ahead of schedule and in disciplined financial manner

#### **ORGANIC GROWTH**

Continued growth in B&D and C&I collections

- ✓ Over \$140bn of infrastructure projects in NSW and VIC either committed or commenced
- ✓ Record NSW government expenditure on transport and roads including Sydney Metro City and Southwest (accelerated by 5-7 years)
- ✓ Pursuing over \$30 million in C&I revenue opportunities

Investment in processing and recycling infrastructure

- ✓ Roll out of advanced. recycling design at Minto and St Marys completed
- ✓ Redevelopment of Revesby commencing
- ✓ Wollongong upgrades expected to be completed end of CY18
- Annualised capacity increasing to 2 million tonnes in FY19
- ✓ Growth underpinned by demand for, and regulation of recycling, which Bingo continues to champion

**Geographical expansion** 

- ✓ Victorian operating platform secured
- Entering Victorian C&I market on the back of existing clients and new operational footprint
- Focused on strengthening relationships with national customers

**INORGANIC GOWTH** 

Targeted and disciplined acquisition strategy

- ✓ Accelerated entry to Victoria with the acquisition of three waste management businesses
- √ \$38 million purchase price and \$8 million initial capex outlay
- ✓ Fully integrated Victorian platform (40 vehicles, a C&I presence and two recycling facilities)
- ✓ Annualised EBITDA contribution from post-IPO acquisitions expected to be \$9.5 million1 with further synergies possible

1. Includes annualised EBITDA contribution from Revesby and Victorian acquisitions

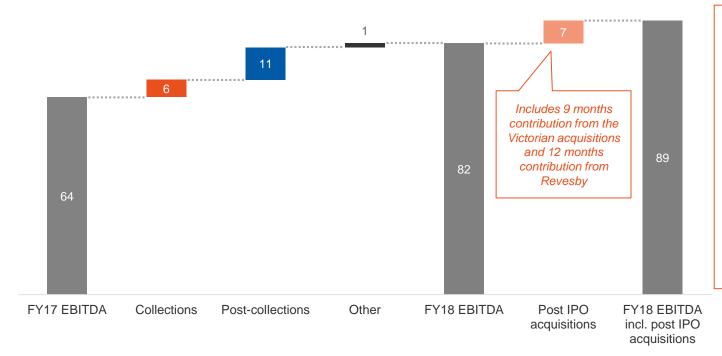


## EBITDA bridge FY17 to FY18



FY18 EBITDA expected to exceed Prospectus forecast due to the impact of various acquisitions

#### FY17-FY18 Pro forma EBITDA bridge \$m



#### FY17-FY18 growth drivers

- EBITDA forecast to grow by 39% to \$89m year-on-year
- Collections growth due to contribution from regional expansion strategy
- Post-collections growth due to Wollongong acquisition, full year contribution from facilities that were redeveloped in FY17 and further plant upgrades in recycling network

## Outlook and FY18 guidance



- Positive momentum has continued into FY18
- FY18 performance will be underpinned by organic and inorganic growth strategies and geographical expansion
- Solid balance sheet supported by strong operating free cash flow
- Bingo expects to introduce a dividend and DRP in respect of 1H FY18
- Reiterate FY18 guidance previously provided in the Prospectus of pro forma EBITDA of \$81.6m
- Including post-IPO acquisitions, FY18 EBITDA uplift to ~\$89 million





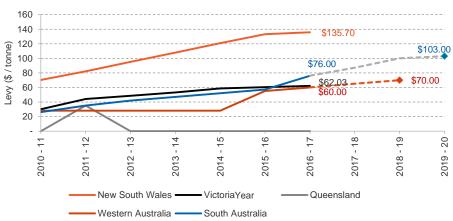
## Queensland levy

Bingo believes it is well positioned to adapt to any changes in waste levy rates – including the potential introduction of a waste levy in Queensland

#### Waste levies across Australia

- Levies have been set by some states in Australia to incentivise resource recovery and to achieve recycling targets which will drive better environmental outcomes
- Solid waste levies vary significantly by jurisdiction, ranging from zero in Queensland at present to as high as \$135.7 per tonne in New South wales
- Waste levies have facilitated improved economics of alternatives to landfill disposal, as landfill operators generally pass on the cost of landfill levy to customers
- The transport of waste to QLD is carried out within existing legislation

#### Solid waste levies by State (\$ per tonne)



#### Potential impact on Bingo's operations

- The potential imposition of a landfill levy in Queensland is likely to alter the economics of transporting waste to Queensland resulting in the redirection of waste back into New South Wales
  - Net impact is a likely increase in landfill costs, driven by higher demand for landfill in NSW (Bingo has locked in agreements with NSW suppliers)
  - Recycling gate fees are pegged to landfill rates which we would expect to rise to offset the additional cost
  - The increase in gate fees applies to all volumes, not just the additional volumes from QLD - leading to a revenue uplift for Bingo
  - We expect that these changes would be implemented relatively swiftly
- Bingo believes that its strong recycling rates position it well to benefit from the potential introduction of a Queensland levy
  - Potential market share gains driven by competitors choosing to recycle more of their waste volumes with Bingo rather than transferring it to QLD
- Bingo believes the net impact of the above (after taking into account higher tipping costs) would be an additional c.\$7m in EBITDA on an annualised basis

## Income statement



#### **Summary pro forma income statement**

Jun-YE (\$m)	FY16	FY17	FY17 Prospectus	Variance (vs. Prospectus)
Net revenue	143.0	209.7	203.4	3.1%
Tipping and transport	(53.2)	(72.8)	(69.0)	5.5%
Fuel	(2.4)	(3.8)	(3.6)	5.6%
Other costs	(7.6)	(7.9)	(8.7)	(9.2%)
Gross profit	79.7	125.2	122.2	2.5%
Employee costs	(30.4)	(46.3)	(44.4)	4.3%
Administrative Expenses	(4.4)	(5.0)	(5.4)	(7.4%)
Trucks & Machinery	(4.0)	(5.4)	(5.0)	8.0%
Facilities & Yard Maintenance	(0.8)	(2.3)	(1.7)	35.3%
Other expenses	(3.6)	(2.1)	(2.4)	(12.5%)
EBITDA	36.4	64.1	63.3	1.3%
Depreciation and amortisation	(11.8)	(13.6)	(13.4)	1.5%
EBIT	24.6	50.5	49.9	1.2%
Net finance costs	(2.2)	(4.9)	(4.8)	2.1%
Profit before income tax	22.4	45.6	45.1	1.1%
Income tax expense	(7.3)	(13.6)	(14.0)	(2.9%)
Net profit after tax	15.1	32.0	31.1	2.9%

Note: Refer to Appendix slide 25 for the reconciliation of statutory to pro forma.



## Reconciliation from statutory to pro forma NPAT

#### Reconciliation from statutory to pro forma NPAT

Jun-YE (\$m)	FY16	FY17	FY17 Prospectus
Statutory NPAT	13.7	19.8	18.0
Public Company costs	(2.5)	(2.1)	(2.1)
IPO costs reversal	-	13.6	15.6
Prepayment amortisation	0.6	0.4	0.4
Rent reversal on acquired properties	4.7	5.6	5.6
Depreciation on acquired properties	(0.4)	(0.4)	(0.4)
Interest on debt	(0.3)	(0.3)	(0.3)
Pro forma tax adjustment	(0.6)	(4.7)	(5.7)
Pro forma NPAT	15.1	32.0	31.1

#### **Commentary**

- Represents Bingo's estimate of the incremental costs of operating as a publicly listed company
- IPO costs already incurred
- As certain employment conditions are satisfied the prepayment is amortised and recognised as remuneration expense. The amount will be fully amortised by the end of FY20
- Rent on Acquisition Properties represents amounts paid to related parties for rent on properties that will be acquired by Bingo Property pursuant to the Offer
- D&A calculated from the date that Bingo commenced using each respective property at a depreciation rate of 2.5% per annum
- Estimated interest calculated as if the facility had been in place since 1 July 2014, adjusted on a pro rata basis for properties and businesses acquired by Bingo
- Tax impact of the above pro forma adjustments, calculated at 30%

## Balance sheet



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	Pro forma	As at
\$m	31-Dec-16	30-Jun-17
Cash and cash equivalents	9.0	13.3
Trade and other receivables	24.2	30.4
Inventory	2.6	3.0
Other	3.2	2.5
Total current assets	39.0	49.2
Property plant & equipment	153.1	189.3
Intangible assets	48.6	54.2
Deferred tax asset	-	2.5
Total non-current assets	201.7	246.0
Total Assets	240.7	295.2
Trade and other payables	(25.1)	(33.9)
Borrowings	-	(1.7)
Income tax payable	(0.8)	(0.6)
Other	(1.9)	(2.1)
Total current liabilities	(27.9)	(38.3)
Borrowings	(100.0)	(132.7)
Deferred tax liability	(1.5)	-
Other	(0.2)	(0.2)
Total non-current liabilities	(101.7)	(132.9)
Total Liabilities	(129.6)	(171.2)
Net assets	111.0	124.0
Share capital	622.4	624.0
Other contributed equity	2.8	1.3
Retained earnings	21.9	43.6
Other	(536.1)	(544.9)
Total equity	111.0	124.0

## Cash flow



#### Pro forma historical and forecast cash flow

Jun-YE (\$m)	FY16	FY17	FY17 Prospectus	Variance (vs. Prospectus)
EBITDA	36.4	64.1	63.3	1.3%
Change in working capital	(3.7)	(3.1)	(2.4)	29.2%
Operating free cash flow	32.7	61.0	60.9	0.2%
Capital expenditure / acquisitions <sup>1</sup>	(53.3)	(66.0)	(49.6)	33.1%
Net free cash flow before financing, tax and dividends	(20.6)	(5.0)	11.4	n.m.
Operating free cash flow conversion <sup>2</sup>	89.7%	95.2%	96.2%	(1.0%)
Net free cash flow before financing, tax and dividends conversion <sup>3</sup>	(56.6%)	(7.8%)	17.9%	n.m.

#### **Commentary**

- Working capital requirements have grown in line with the growth of the business
- Solid operating cash conversion of 95%
- Acquisition of Wollongong and Revesby finalised in late FY17
- Significant investment in fleet and advanced technology at Minto and St Marys recycling centres
- Capex uplift primarily related to Revesby and Victorian acquisitions. Capex for FY18 inline with Prospectus forecasts

Pro forma historical capital expenditure includes amounts financed by finance lease facilities.

Operating free cash flow cash flow / EBITDA.

Net free cash flow before financing, tax and dividends / EBITDA.

# Key infrastructure projects driving B&D collections and post-collections pipeline



Project	Est. project size	Estimated Completion
WestConnex	\$16.8bn	2023
Northwest Rapid Transit	\$3.7bn	2019
NorthConnex	\$2.6bn	2019
Sydney Metro / Northwest	\$1.2bn	2019
Northern Road Upgrade	\$589m	2017
Sydney Trains	\$1.3bn <sup>1</sup>	2020
Tier 1 Builder - South Nowra Correctional Facility	\$120m	2019
Tier 1 Builder - Opera House	\$400m	2020
Multi Residential - Various Builders / Developers	+\$1bn	2020
CPB – M1 Pacific Highway Widening	\$400m	2019

#### **Pre Prospectus**

Works started and still ongoing

#### **Post Prospectus**

Works started and starting 1-6 months

- Secured as preferred supplier on a number of large infrastructure projects through agreement or contract
- Expected to benefit from new infrastructure builds in FY18
- Strong multi-residential forecast for FY18
- Geographical spread of work across Sydney

## Strong work-in-hand and new C&I collections pipeline



Strong pipeline of tenders and work to be commenced over the next 3-6 months

(at the time of IPO) **Pre Prospectus** 

Customer	Annual Rev	Term <sup>1</sup>	Comments
Key contract wins FY17	\$9.7m	3 years	Mix of multi-site retailers and commercial properties
Submitted tenders FY17	\$2.0m	3 years	Mix of multi-site retailers and commercial properties and facilities
Targeted and / or invited to tender	\$2.4m	3 years	<ul> <li>Targeted shopping centre facilities and large multi- site office towers and bulky goods</li> </ul>

**Prospectus** Post

Customer	Annual Rev	Term*	Comments
Key contract wins FY18	\$1.8m	3 years	<ul> <li>Mix of multi-site customers, commercial properties and facilities</li> </ul>
Pipeline – 1H FY18	\$7.8m	3 years	<ul> <li>Mix of public and private tenders ranging from \$11k to \$1.5m in annual revenue</li> </ul>
Other pipeline	\$20.0m	3 years	<ul> <li>To be tendered either directly with client or through consultant – Major Super Market, Major Shopping Centers, Major Property Groups</li> </ul>

## Strategic network of waste management and recycling centres



Bingo has a network of waste management and recycling centres that are strategically located across greater Sydney

#### Overview of NSW recycling network

