

## Important notice

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## FY17 Overview

## Revenue Breakdown



- Recurring Revenue up 21%
- Cash receipts from customers \$7.2M
- EBITDA loss before impairment \$12.3M
- Proforma EBITDA loss \$11.1M
- Net loss after tax \$36.2M
- Impairment loss \$19.3M

## At 30 June 2017

- Net assets \$34.8M
- Current assets:current liabilities 2.7x
- Cash position \$5.2M
- No external debt or borrowings



- Cushman & Wakefield
  - Australia Post
  - NAB
  - Singapore
- PICA
  - Revenue impact from Q4 FY18
- Ventia
  - Auckland City live Q1 FY18
  - Other projects in progress
- Crockers
  - Planned go-live Q3 FY18
- Emrill
  - New orders placed Q1 FY18
- Solver
  - First orders placed Q1 FY18

## **FY17 Performance**

A\$000	FY17	FY16	Variance
Revenue	5,051	9,844	(4,793)
Expenses (Incl. COGS)	(18,936)	(21,644)	2,708
EBITDA before Impairment	(12,255)	(10,887)	(1,368)
Impairment	(19,271)	-	(19,271)
EBITDA	(31,526)	(10,877)	(20,649)
Loss after tax	(36,159)	(9,291)	(26,868)
Cash receipts from Customers	7,236	7,267	(31)

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## Pro-forma Statutory EBITDA Reconciliation

A\$000	FY17	FY16
Reported EBITDA	(31,526)	(10,877)
Impairment	19,271	-
Earn out (Mystrata)	-	1,663
Restructuring cost	60	153
Prior period cost	-	210
Inventory and other one off cost	1,077	110
Underlying (Pro-forma) EBITDA	(11,118)	(8,741)

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## **FY17 Cash Flows**

A\$000	FY17	FY16	Change
Net cash used in operating activities	(8,761)	(10,342)	
Net cash used in investing activities	(15,272)	(2,041)	1
Net cash provided financing activities	21,487	8,215	1
Net decrease in cash & cash equivalents	(2,546)	(4,168)	

- \$8.8M used in operating activities comprises:
  - \$7.2M cash receipts from customers
  - \$16.1M in cash used for operating activities – payment to suppliers and employees
  - \$0.1 received in grants and net interest
- \$15.2M in cash used in investment activities
  - \$12.3M in Wattkeeper / Intelligen acquisition
  - \$2.7M in R&D
- \$21.5M received from capital raising

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## **Balance Sheet**

A\$000	FY17	FY16
Cash and cash equivalents	5,241	7,790
Other assets	33,502	45,668
Total Assets	38,743	53,458
Borrowings	-	-
Other Liabilities	3,946	3,935
Total liabilities	3,946	3,935
Total Equity	34,797	49,523

- No external debt or borrowings
- Cash balance of \$5.2M at 30
  June 17
- \$21.5M received from capital raising





# **FY17 Challenges**

- Collectability of long-term debtors
- Leadership transition
- Underperforming of partner/ reseller network
- Significant investment in next generation Strata software
- Slower than expected integration of acquired IP
- Delayed implementation of key customers

## **Strategy & Growth**

## People New Senior Leadership Team (SLT) SLT Centred in Australia Product Major Strata platform upgrade Devices – new generation 4 Evaluation

• Clear

responsibility &

accountability

## CAFM – Clear focus on asset types

## **Partners**

- New Head of Partner Sales
- Evaluation of partner network
- Termination of ineffective partners

## Profit

- Rightsizing cost base
- Commercial model reviewed to suit consumptive based clients
- Sales focus

## Client

- Focus on existing and established markets
- Understand clients and whole of product opportunity
- Refocused support
- Revitalised sales team



- FY2017 Sales with impact in FY2018
  - PICA Q4
  - Crockers Q3
  - Ventia (Auckland) Q1
  - Emrill Q1
  - KPI Q2
  - Solver Q3
- Contracted Annual Recurring Revenue ~\$8m
- Strong Sales Pipeline for FY2018

## **Building Services Ecosystem**



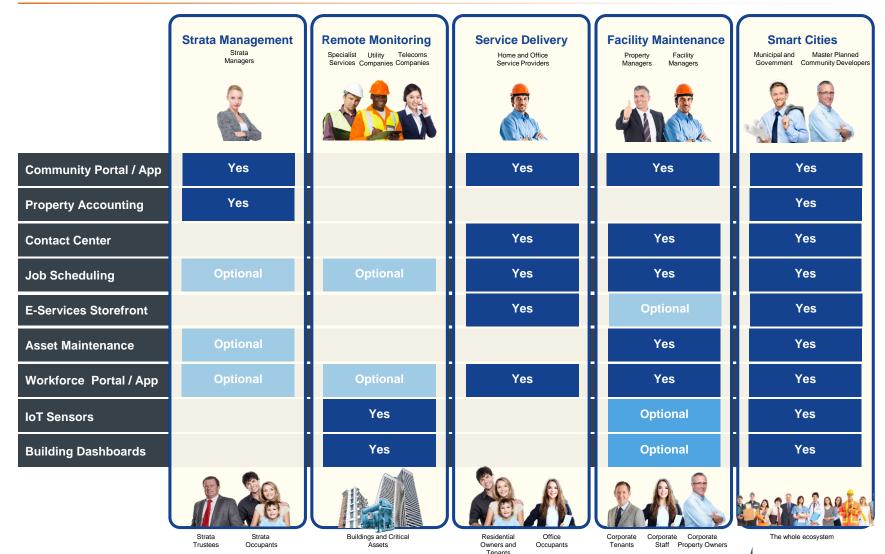
## **The Urbanise Platform**

## A unified platform for the building services ecosystem





## **Urbanise Solution Matrix**



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## **Meeting Industry Needs**

Leveraging IoT, Urbanise is re-defining service delivery in an increasingly urban world with a unique ecosystem that creates REAL business benefits

