# One Vue Holdings Limited (OVH)

Wilsons Rapid Insights Conference

9 November 2017



Strength in numbers

## One Vue beliefs - structural trends shaping our industry

- Regulators, fund managers and investors are calling for greater transparency of platform costs and revenue drivers
- Platform differentiation on products and features is difficult in a commoditised market and a differentiated platform strategy is required
- The total cost to client must come down
- There is a growing trend to outsourced back office functions due to increased regulatory complexity
- Globally, there is large scale disintermediation of the sector
- Fund managers have borne the greatest margin reduction despite creating the most value to the end investor



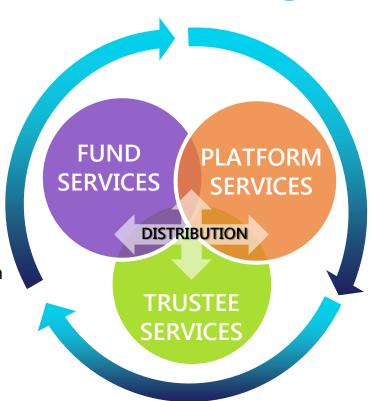


## OneVue, an integrated offering

#### **FUND SERVICES**

THE ADMINISTRATION BUSINESSES

- Market leader in managed fund administration
   FUA \$502.8b
- Superannuation member administration FUA \$2b



#### **PLATFORM SERVICES**

THE DIRECT AND INTERMEDIATED DISTRIBUTION GATEWAY

 A full function platform administering a wide range of assets including managed funds and managed accounts
 FUA \$4.25b

#### SUPERANNUATION TRUSTEE SERVICES

THE LEGAL ENABLER

 Market leader in comprehensive trustee services for registered superannuation funds
 FUT \$9.7b



# FY 2017 results highlights

A defining year, with profitability, positive cashflow and earnings momentum





\$5.0m

▲ \$5.2m

\$0.4m

▲ \$4.5m

0.08 cents **2.29** cents



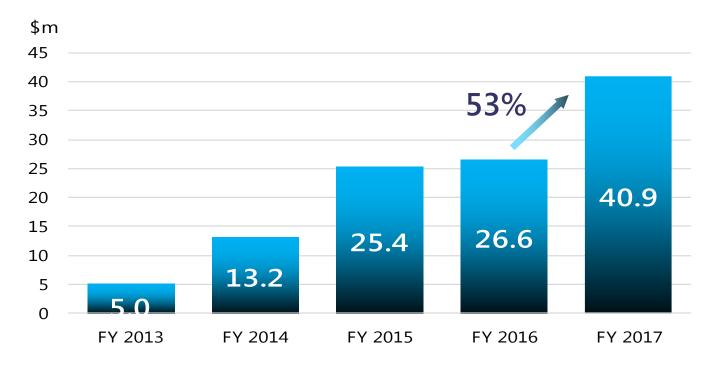
<sup>\*</sup> EBITDA excludes one off costs and share based payments

<sup>#</sup> Operating cashflow excludes non recurring costs of acquisitions

<sup>^</sup> EBIT excludes one off costs and share based payments

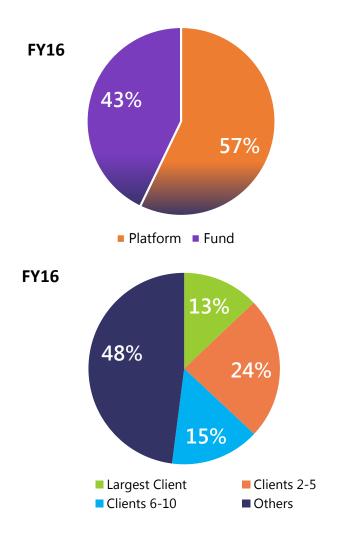
# OneVue revenue growth has been 69% CAGR from FY 2013 to FY 2017

### OneVue historical revenue growth





# Revenue profile

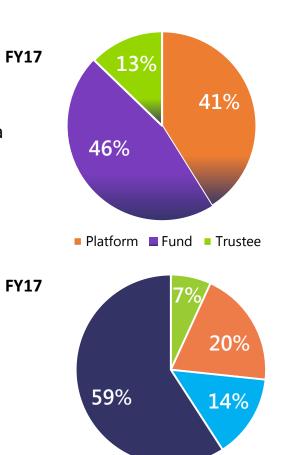


### **Business segment revenues**

- Over the past five years OneVue has evolved from a Platform business to a diverse financial services business
- Three growing divisions now compared to a Platform centric business a year ago (57%)

### **Client mix**

- Largest client now represents only 7% (pcp 13%)
- Top ten clients represent 41% (pcp 52%)



Largest Client

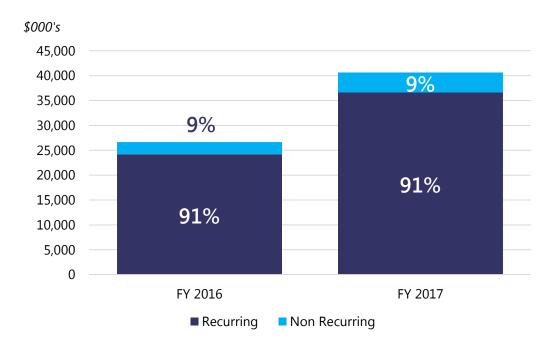
Clients 6-10

Clients 2-5

Others

# High levels of quality recurring revenues

### Revenue profile



- Strong revenue growth of 53% underpinned by high levels of recurring revenue
- Recurring revenue represents 91% of total revenues
- Recurring revenues comprise a mix of fees based on assets, transactions and member numbers
- Client retention rates are historically extremely high
- 43% of revenues are not sensitive to market volatility



# Revenue and earnings growth accelerates in H2 FY 2017

Page 8

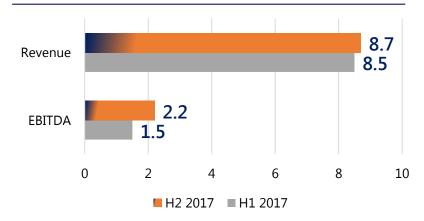
#### **ONEVUE GROUP**



#### **FUND SERVICES**



#### **PLATFORM SERVICES**



#### TRUSTEE SERVICES





■ H2 2017 ■ H1 2017 Strength in numbers

# Quarter highlights – September 2017

#### OneVue delivers record growth across the group



- Fund Services managed fund administration FUA increased \$13.7b for the quarter closing at \$502.8b
- Items processed in the quarter were up9% on previous quarter and up 57% on pcp
- Superannuation member administration FUA reached \$2.06b, an increase of 5% on previous quarter with growth on pcp of 160% (\$1.3b)
- Platform Services retail FUA grew to a record \$4.25b, up 5.8% on the previous quarter with gross quarterly inflows of \$515m, taking inflows to over \$1.4b for the last 12 months
- Superannuation Trustee Services FUT closed at \$9.7b, up 3% or \$0.28b on previous quarter





#### **FUND SERVICES**

	Q1 18 Sept-17	Q4 17 Jun-17	Q3 17 Mar-17	Q2 17 Dec-16	Q1 17 Sept-16
Managed fund admin FUA \$b	502.8	489.1	465.4	435.9	427.4
Managed fund admin items processed	73,837	67,587	56,442	45,400	46,882
Managed fund admin number of investors	121,251	119,823	118,360	114,321	112,127
Super member admin FUA \$m	2,056	1,956	1,807	1,728	789
Super member admin number of members	90,345	89,845	90,052	90,395	33,146

Note Acquisition of Diversa Superannuation Services added FUA of \$415m and 55,125 members in October 2016

#### **PLATFORM SERVICES**

Total FUA \$m	Q1 18 Sept-17	Q4 17 Jun-17	Q3 17 Mar-17	Q2 17 Dec-16	Q1 17 Sept-16
Retail FUA	4,250	4,018	3,907	3,781	3,252
Gross Inflows	515	351	249	310	306
Net Inflows <sup>1</sup>	307	154	103	202	(67)*

<sup>&</sup>lt;sup>1</sup> Net inflows exclude market movements. \* Sept 16 includes \$225m transition out of one client

#### **SUPERANNUATION TRUSTEE SERVICES**

Total FUT \$m	Q1 18	Q4 17	Q3 17	Q2 17	Q1 17
	Sept-17	Jun-17	Mar-17	Dec-16	Sept-16
FUT	9,684	9,401	9,436	8,882	8,439

# EBITDA and margin growth from all businesses

### EBITDA profile FY 2016 to FY 2017



- Margin improvement in all businesses Fund Services +8%, Platform Services +12%, Trustee 38.5%, Group +16%
- Diversa synergies at \$4m p.a. full run rate from Q4 FY 2017



## OneVue's FY 2018 growth strategies



■ \$6m p.a. of organic contracted revenue growth transitioning in Fund Services fund administration over FY 2018 and FY 2019



- Transition of \$300m of new Platform Services FUA by December 2017
- Drive greater volume from existing distributors and add new distributors to increase market share in managed accounts and managed funds



Growth in Trustee Services from managed accounts growth and new clients



- Three complementary businesses create enhanced growth opportunities through cross selling opportunities using the OneVue ecosystem
- Accelerated growth via strategically aligned and compelling acquisitions



APPENDICES



# Financial summary

### Strong revenue growth delivers earnings momentum

\$m	FY 2017	FY 2016	Change	Change %
Revenue	40.9	26.6	14.3	53%
Operating expenses	(36.4)	(27.9)	(8.5)	31%
EBITDA*(underlying)	4.5	(1.2)	5.7	
EBITDA margin	11.0%	(4.5%)	15.6%	
Share based payments	(0.3)	-	(0.3)	
EBITDA	4.3	(1.2)	5.5	
EBIT#(underlying)	0.4	(4.1)	4.5	
Interest	(0.6)	0.1	(0.7)	
Non recurring costs	(1.7)	(0.6)	(1.1)	
Tax	2.3	0.6	1.7	283%
NPAT	0.2	(4.0)	4.2	
NPATA#	2.5	(2.9)	5.4	

- Strong revenue growth organic and acquisition growth
- EBITDA highlights earnings momentum and margin improvements

- EBIT positive
- Restructure and redundancy costs
- Tax credit from acquisition recognition of tax losses



<sup>\*</sup> EBITDA represents earnings before interest, tax, depreciation & amortisation, share scheme and non recurring costs

<sup>#</sup> EBIT excludes one off costs and share based payments

<sup>#</sup> NPATA represents net profit after tax excluding acquired amortisation

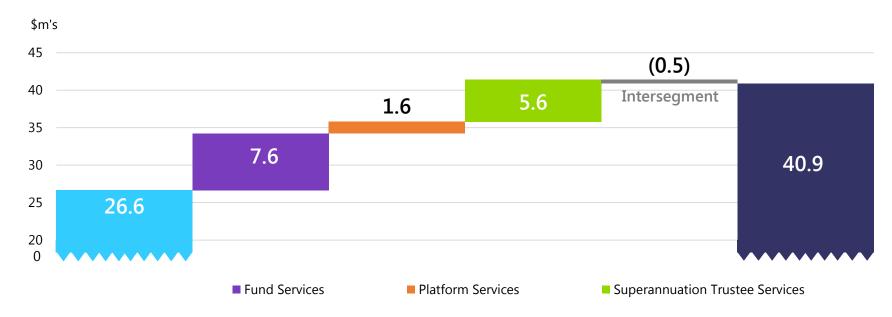
# Group profit and loss summary

\$m	FY 2017	FY 2016	Change	Change %
Services revenue	39.6	26.3	13.3	50%
Performance fees	1.2	0.3	0.9	337%
Revenue	40.9	26.6	14.2	53%
Staff costs	(22.9)	(16.7)	(6.2)	(37%)
Cost of sales	(5.0)	(4.0)	(1.0)	(25%)
IT costs	(3.1)	(2.2)	(0.9)	(42%)
Occupancy	(2.3)	(1.8)	(0.5)	(30%)
Other expenses	(3.0)	(3.2)	0.2	6%
Operating expenses	(36.4)	(27.9)	(8.5)	(31%)
EBITDA (underlying)	4.5	(1.2)	5.7	



# Revenue growth across all businesses

### Revenue profile FY 2016 to FY 2017



- Diversa acquisition delivers \$10.0m of revenue for the nine months (Trustee \$5.6m, Fund Services \$3.5m and Platform services \$0.8m), Super Managers acquisition \$1.9m
- Organic revenue growth of \$2.5m (+10%)



# Cashflow positive performance

\$m	FY 2017	FY 2016	Change
EBITDA	4.5	(1.2)	5.7
R&D tax incentive	-	1.0	(1.0)
Non cash items	(0.3)	(0.2)	(0.1)
Working capital movement	1.4	0.1	1.3
Interest (paid) received	(0.6)	0.1	(0.7)
Underlying operating cashflow	5.0	(0.2)	5.2
Non recurring costs	(1.7)	(0.6)	(1.1)
Operating cashflow	3.3	(8.0)	4.1
Operating cashflow conversion (%)	111%	-	

- EBITDA drives \$5m operating cashflow
- Prior year included \$1m final R&D tax incentive
- Positive working capital management (Diversa acquisition)
- Positive cash and cashflow funds growth strategy
- Acquisition and restructure costs



### Cashflow

\$m	FY2017	FY2016	Change
Receipts from customers	44.6	29.2	15.4
Interest received	1.0	0.4	0.6
Interest paid	(0.8)	(0.1)	(0.7)
Payments for staff	(22.9)	(16.9)	(6.0)
R&D tax credit received	-	1.0	(1.0)
Restructure and acquisition costs	(1.7)	(0.7)	(1.0)
Other expenses	(16.9)	(14.4)	(2.5)
Net operating cashflows	3.3	(0.8)	4.1
Purchase of business	5.5	(4.3)	9.8
Payments for intangibles	(2.9)	(2.8)	(0.1)
Payments for PPE	(0.2)	-	(0.2)
Net cash used in investing activities	2.4	(7.1)	9.5
Proceeds from share issue	-	17.3	(17.3)
Proceeds from borrowings	2.3	-	2.3
Net cash from financing activities	2.3	17.3	(15.0)
Net increase in cash	8.0	9.4	(1.4)

- Increase in line with revenue growth
- Diversa borrowings
- Prior period final R&D tax incentive
- Diversa acquisition
- Strong cashflow with 4 positive quarters of operating cash flows
- Diversa cash inflow reflects cash balances acquired net of \$2.5m consideration
- Prior year capital raising
- Diversa loan funding



# Well capitalised to fund future growth

As at (\$m)	30 June 2017	30 June 2016	Change
Cash and cash equivalents	26.6	18.7	7.9
Debt	(9.0)		(9.0)
Net cash	17.6	18.7	(1.1)
Trade receivables and other assets	6.8	4.6	1.8
Goodwill and intangible assets	75.8	21.5	54.3
Other assets	0.7	0.6	0.1
Trade and other payables	(13.4)	(5.9)	(7.5)
Other liabilities	(2.7)	(2.5)	(0.2)
Net assets	84.7	36.9	47.7
Contributed equity	109.9	62.6	47.3
Reserves and retained earnings	(25.3)	(25.7)	0.4
Equity	84.7	36.9	47.7

- Refer cashflow
- Borrowings acquired with Diversa
- Debtors from Diversa
- Diversa goodwill and client relationship assets
- Includes \$1.9m final earn out for prior
  Diversa Transact acquisition
- Share capital issued for Diversa acquisition



# OneVue modelling notes





- Number/type of items processed
- Value added services
- Number of fund managers, investors and unit trusts onboarded

#### **Key profit drivers**

- Average revenue per items processed
- Scale benefits
- ► Sustainable EBITDA margin 20%+



#### **Key revenue drivers**

- FUA bps
- Processing fees (fixed \$ per activity)

#### **Key profit drivers**

- Average bps of FUA margin
- Scale benefits
- ► Sustainable EBITDA margin 15-20%



#### **Key revenue drivers**

- Trustee fees on bps
- Additional revenue from added-value services
- Number of Funds under trusteeship

#### **Key profit drivers**

- Average bps of FUT margin
- Scale benefits
- ► Sustainable EBITDA margin 35%-40%



### Disclaimer

OneVue Holdings Limited ACN 108 221 870 (OneVue).

The information in the presentation does not take into account the investment objectives, financial situation and particular needs of investors. Before making an investment in OneVue an investor should consider whether such an investment is appropriate to their particular investment objectives, financial situation and particular needs and consult a financial adviser if necessary.

This presentation is not, and nothing in it should be construed as an offer, invitation or recommendation in respect of securities, or an offer, invitation or recommendation to sell, or a solicitation to buy, securities in any jurisdiction. A recipient must not act on the basis of any matter contained in the presentation but must make their own assessment of OneVue and conduct their own investigations and analysis. Neither this document nor anything in it shall form the basis of any contract or commitment.

Certain information in this document has been derived from third parties and although OneVue has no reason to believe that it is not accurate, reliable or complete, it has not been independently audited or verified.

Any forward-looking statements included in this document involve subjective judgment and analysis and are subject to uncertainties, risks and contingencies, many of which are outside the control of and may be unknown to OneVue. In particular, they speak only as of the date of this document, they assume the success of OneVue's strategies, and they are subject to significant regulatory, business, competitive and economic uncertainties and risks. Actual future events may vary materially from the forward looking statements and the assumptions on which the forward looking statements are based. Recipients of this document are cautioned to not place undue reliance on such forward-looking statements.

This presentation has not been subject to auditor review.



# Thank you



Strength in numbers