

# **Kina Securities Ltd**

Full Year Results - 31 December 2017

February 2018

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# Highlights

Statutory profit of PGK23.0m. Underlying profit of PGK30.0m.

Final dividend of PGK10.0 toea/AUD4.0 cents per share.Full year dividend to PGK15.00 toea/AUD6.0 cents per share.

Restored USD correspondent banking arrangement.

Nasfund Fund Administration progressing.

**T1 and T2 capital ratio** 28%, compared with regulatory minimum of 12%.

Net interest margin 7.6% within target range.

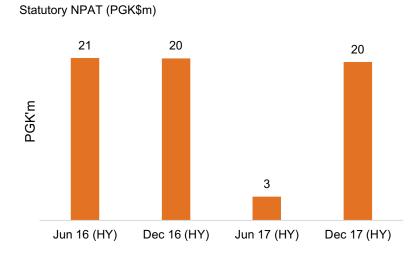
**Opened** a new branch at Vision City Mall.

**Launched** new digital banking services – retail and corporate mobile banking apps and corporate internet banking.

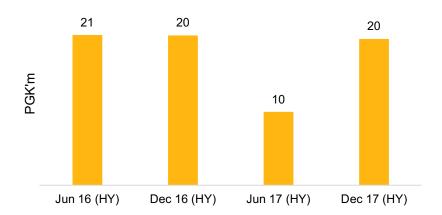
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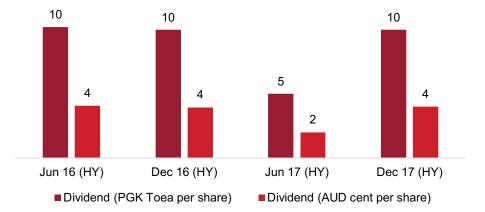
### Solid underlying profit performance



Underlying Profit (PGK\$m)

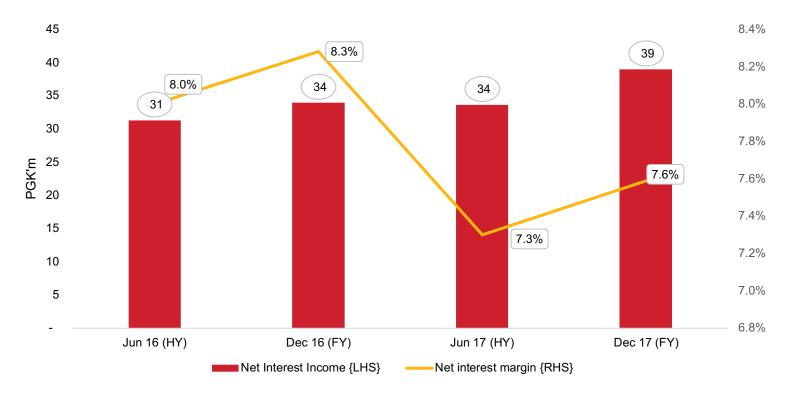


Dividend per share





# Well managed margins

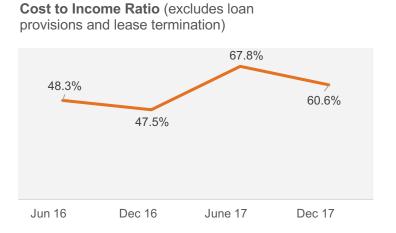


#### Focus on margin improvement

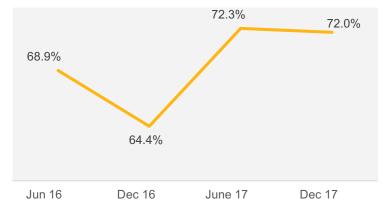
- Net interest margin ("NIM") at 7.6%.
- Margin decline due to higher cost of funds, coupled with the impact of competitive pricing on term loans.
- Position rectified through focus on rebalancing the deposit book from high cost to low cost deposits.



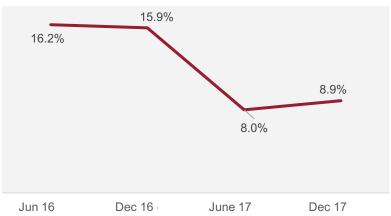
### Key financial ratios at a glance



Loans to deposit ratio

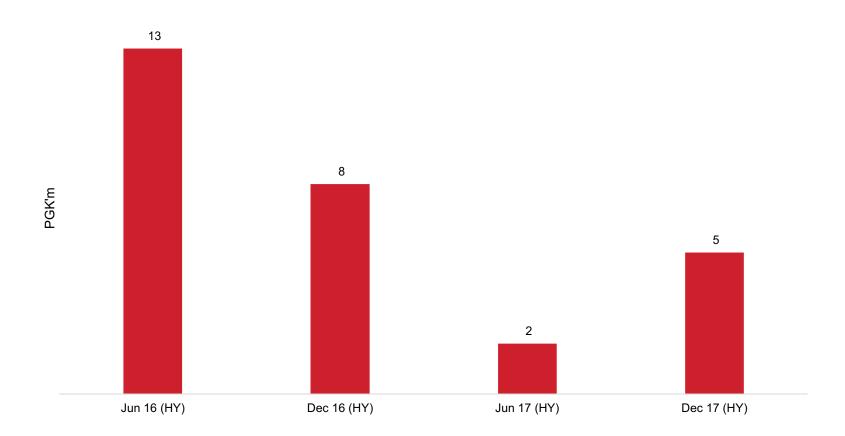


**Return on Equity** 





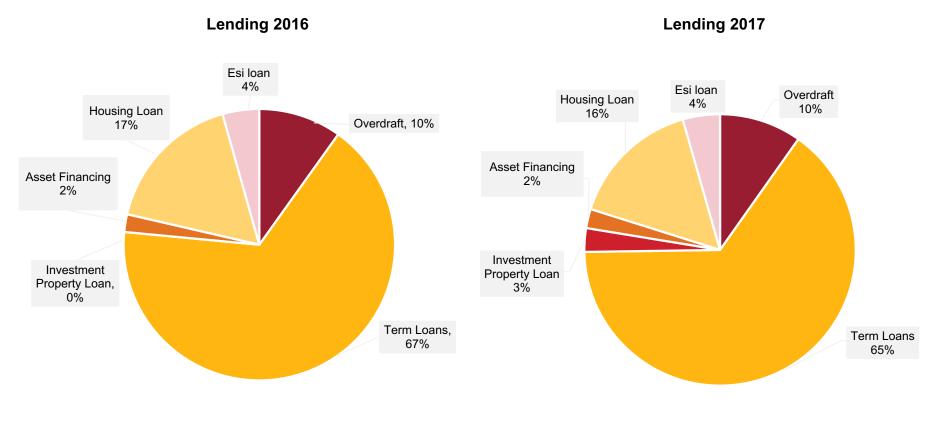
### Foreign exchange revenue recovery



The process involved in securing a US Dollar corresponding Bank has had significant impact on FX Income in H1 2017



# Driving loan book growth with new products and services



Total lending PGK617m (gross)

Total Lending PGK746m (gross)



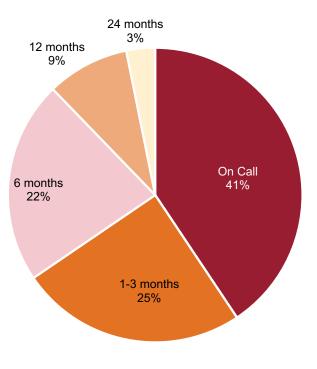
# Grew deposits to more than PGK1b while managing cost of funds

12 months 24 months 0.2% 0.4% 6 months 30% On Call 41% 1-3 months 28%

Deposits 2016

**Total deposits PGK958m** 

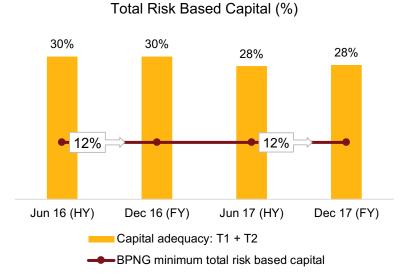
Deposits 2017



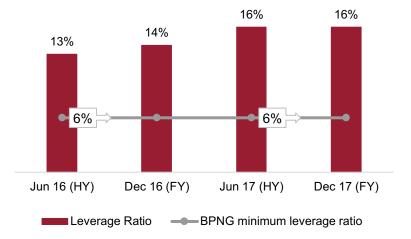
Total deposits PGK1.014b



### Strong balance sheet



Leverage ratio (%)

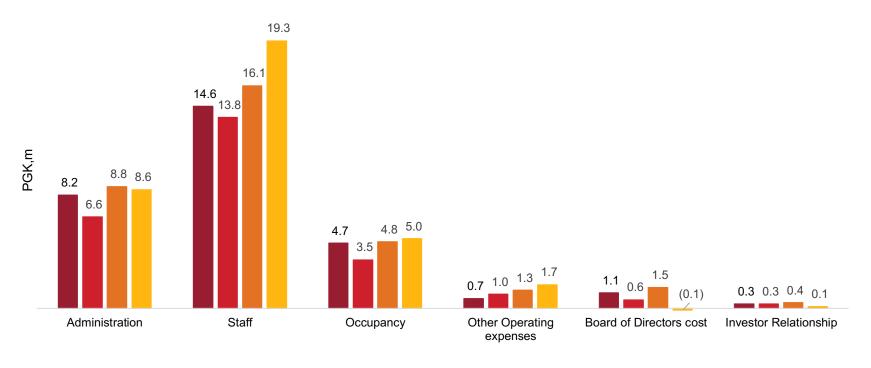


#### **Conservative balance sheet**

- T1 and T2 capital ratio 28%, regulatory minimum 12%
- Leverage ratio 16%
- Coverage ratio stands at 105%



### Focus on costs



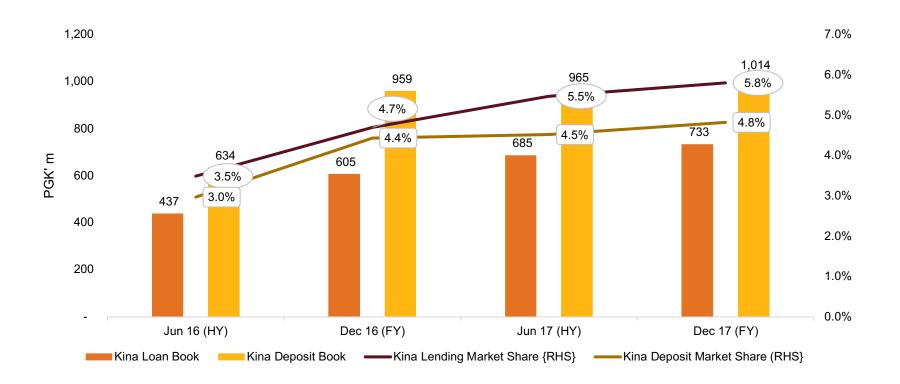
■ Jun 16 (HY) ■ Dec 16 (HY) ■ Jun 17 (HY) ■ Dec 17 (HY)

#### Cost higher on growth initiatives

- Total operating costs up 21% (excluding the one-off lease termination cost)
- Underlying costs increase mainly due to staff and administration costs associated with planned business growth in 2017. (Nasfund contract, technology upgrades)



## Balancing growth and returns

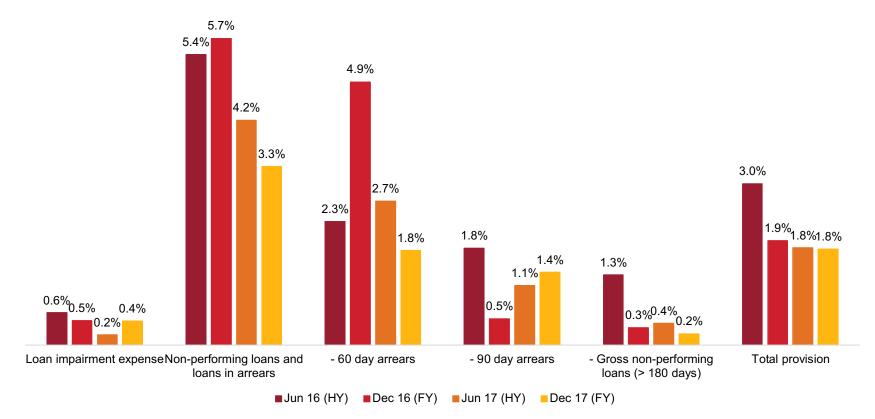


#### **Disciplined growth**

- Deposit growth of 6% in 2017
- Management focused on moving from high to low-cost deposits to reduce cost of funds



## Sound credit quality – low impairments



#### Low impairments and conservative provisioning

- Loan impairment expense of PGK3.3m for 2017 (0.4% GLA
- Total provisions 1.8% GLA (minimum statutory requirement of 1.47%, including specific provisioning).



# Divisional performance highlights Kina Bank

Disciplined balance sheet growth.

Gross loan book grew by 21% to PGK746m.

**Deposit growth** of 6% to PGK1,014m (moderated growth due to focused effort to reduce cost of funds).

**Net interest income** of PGK72.4m, up 11%.

**Interest income** on loans grew by 32% or PGK19.3m.

Bank fees and commissions income grew by 11%.

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# Divisional performance highlights

**Kina Wealth Management** 

**Growth in FUM and FUA** – up 10% to PGK6.9b and 60% to PGK11b respectively.

**Key highlight** was Kina's Funds Administration's success in signing the agreement to provide services to PNG's largest superannuation fund Nasfund.

**Funds management revenue** increased to PGK10.2m.

**The Funds Administration Service** achieved revenues of PGK12.5m. This is budgeted to increase to PGK16.5m in 2018. Kina now provides Fund Administration services to 90% of the market.



### Economy



**PNG's economy** grew by an estimated 2.2% in 2017 (2018 budget tabled in Parliament on November 28).

**Overall GDP** is estimated to increase by 2.4% in 2018.

**Non-mineral GDP** growth is expected to pick up from 1.9% to 3.5% over 2018 driven by policies to support the agriculture, fisheries and forestry sectors.

**Our house view** - largely in line with official forecasts, slightly higher as a result of the APEC event.

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### Vison, purpose, values

### Vision

To be the best dynamic, progressive and accessible financial services company in Papua New Guinea

### Purpose

Our people, customers and communities are empowered to have financial independence and security.

### Values

- Integrity
- Trust
- Fairness
- Respect
- Honesty



## **Delivering on 2017 strategic priorities**

**Ongoing** delivery of profitable, quality lending growth at 21%.

**Achieving** continued growth in the low cost deposit base thereby reducing cost of funds.

**Maintaining** a strong prudential position and conservative capital adequacy.

Maintain a net interest margin in target range of 7-9%.

**Ongoing** delivery of the bank's technology upgrade including the core banking system.

**Implementing** a world's best practice, Fund Administration system for the 3 major superannuation funds.

**Continuing** to provide increased value and convenience for our customers by pursuing options to launch new products and services and branches in strategic locations within PNG.

Adopting and implementing advanced compliance processes and systems including AML/CFT compliance to meet world's best standards.

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# Strategic priorities 2018

PRIORITIES	RESULTS
partnerships "together it possible"	Life Long customer relationships. Strong valued strategic partnerships.
<b>digital</b> Connect anytime, anywhere, anyhow.	Clarity in offering that surpasses anything in the market today, with the best user interface and operational excellence.
<b>responsible</b> Value the communities we live in and build a better future.	Strong addition to the communities we serve. Positively contributing to a growing and vibrant economy.
brand Local and strong.	Local pride in the Kina brand. Recognised as a viable, secure and differentiated financial services organisation.
knowledge Empowered and capable people.	Recognised as having the best people in the financial services sector.

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### Digital

**Overcoming** PNG's unique geographic and demographic challenges; enabling customers to connect anytime, anywhere and anyhow.

**Significant upgrade** to the core banking system implemented in October 2017.

Investing in new digital products and services.

**Released** personal and corporate banking mobile apps in 2017.

**Superannuation app** allows us to reach out to over 700,000 members.

**Funds administration** - moving to STP quickly – putting us ahead of Australia.





### Knowledge

### **KEY INITIATIVES:**

- **Implemented** new Online Learning Management System (LMS) with 12 Compliance & Regulatory courses produced in 2017.
- Achieved 100% completion rate for all courses (e.g AML & KYC, Cyber Security, Whistle-blower, Social Media, Workplace Harassment & Bullying, Code of Conduct, Workplace Health & Safety).
- **Implementing** extensive performance management system in the first quarter of 2018.
- **Job enrichment** programs supported a number of secondments across the business in 2017.
- **Internship** Program saw a number of local interns formally employed with Kina.

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## Responsible

### **KEY INITIATIVES:**

- **Supported and promoted** Crocodile Prize Competition for aspiring writers and PNG illustrators.
- Supported the Daffodil Corporate Cup Golf Challenge

   an initiative of Cancer Foundation PNG in partnership
   with Oil Search Foundation.
- **Staff raised funds** for Links of Hope, an organisation that supports homeless children.
- **Reviewing** CSR agenda for the next three years and developing a Total Societal Impact Statement and Strategy.
- Potential future initiatives include: a SME capital fund, Youth education and entrepreneurship (specifically FINTECH), a broader financial literacy program backing PNG's key microfinance agencies.

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### Brand

### **KEY INITIATIVES:**

- Our brand sets us apart in the market.
- In 2015, **launched new distinctive Kina brand** reflecting our proud local roots and positioning us to support the future prosperity of PNG and its people.
- Launched new concept branch showcasing our brand at Vision City Mall in 2017.
- Secured the naming rights to "The Tower" our headquarters and landmark Port Moresby CBD building to be renamed Kina Haus.

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• Launching new Kina Bank brand as an extension of the existing brand in 2018.





# Partnerships

#### **KEY INITIATIVES:**

- **Our brand** slogan "**together it's possible**" reinforces that strong relationships are the cornerstone of the Kina brand.
- Signed successful agreement to become PNG's first bank to sign a trade finance agreement with the Asian Development Bank (ADB). This will assist local importing and exporting business customers.
- Developed relationships with three of PNG's leading superannuation funds and provided Fund Administration services to 90% of the market.
- **Investigating opportunities** to partner with institutions to assisting in developing new investment products.
- Consideration of developing SME capital fund.
- **Consideration of partnerships** with key microfinance agencies to provide wholesale funding and personal banking.



# Kina's comparative advantage

STRONG STRATEGIC POSITION	Capital	SUSTAINABILITY	
<ul> <li>Seeking to provide a differentiated alternative</li> </ul>	<ul> <li>Well capitalised (exceeds BPNG capital adequacy requirements)</li> <li>Capital adequacy (T1 + T2) 28%</li> </ul>	<ul> <li>Largest diversified financial services provider in Papua New Guinea</li> </ul>	
No 1 in wealth management	Liquidity	Established in 1985	
Banking and wealth portfolio provide unique cross selling opportunities and broad customer base	<ul> <li>Strong liquidity profile - Coverage ratio stands at 105%</li> </ul>	<ul> <li>Only major PNG financial services company listed on ASX</li> </ul>	
	Stable funding sources.	Total Societal Impact Statement	
Nimble organisation able to quickly embrace new market opportunities	EFFICIENCY	under development with initiatives under consideration including:	
Leading online and mobile capability through embracing digital	Strengthening USD correspondent banking relationship	<ul> <li>Development of a SME capital fund</li> </ul>	
technologies.	Actively managing cost to income	<ul> <li>Kumul Game Changers Youth Entrepreneurship program with</li> </ul>	
STRONG BALANCE SHEET	ratio to within guidance.	a specific focus on FINTEC	
		<ul> <li>Partnerships with key</li> </ul>	

microfinance agencies for the provision of wholesale funding

and personal banking services.

### Asset quality

- Sound quality balance sheet
- Low impaired assets



# Actively supporting PNG

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<b>Backing</b> PNG economy	<b>PNG</b> prosperity builder	<b>PNG</b> tax payer	<b>Our</b> workforce	Papua New Guinea	
<b>Providing</b> loans for PNG people to own their homes, grow their business or enhance their lifestyle	<b>Supporting</b> working and retired PNG people through direct Kina share ownership or their super funds	<b>Resident PNG</b> taxpayer payer	<b>Our workforce:</b> >300 people	<b>Contributing</b> to the community	A LAND
PGK125m new lending	PGK24.6m in dividends	Income tax expense PGK10.6m	PGK35m payments to employees		