# ROBO 3D

Company Update & Strategic Acquisition of MyStemKits June 2018



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# **1. CORE BUSINESS**





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### **Company Overview**





- **3D printing business** that designs and distributes desktop 3D printers, which arrive assembled and are plug-and-play.
- Diverse customer base in 40 countries, including educational institutions, corporate clients, and large retailers.
- Top 15 globally by revenue in the desktop 3D printer market.
- Product suite has won awards including the CES Innovation Award and Australia's Good Design Award.
- Broad range of complementary products including filament, consumables, and printing kits.
- Strategic focus on capturing global Science, Technology, Engineering and Maths ("STEM") education trend.

### **Current Hardware Suite**











Robo R1+ US\$499

Maker & Home User Large 8 x 9 x 10" print size Heated print bed Open filament selection

#### Robo C2 US\$799

Prosumer & Education

5 x 5 x 6" print size WiFi connectivity Removable print bed On-board slicing

#### **Robo R2** US\$1499

Business & Education

Large 8 x 8 x 10" print size WiFi connectivity Removable heated print bed On-board slicing Filament US\$20-50

Full Colour & Material Suite

PLA & ABS Wood-filled Carbon-fibre Kits US\$50-100

Designer Project Kits Quadcopter Drone Guitar Clock

# Blue-chip USA Distribution Network

- Amazon
- Best Buy
  - Largest specialty retailer in the US consumer electronics retail industry.
  - Substantial distribution network in the education market.
- Troxell
  - Largest privately held EdTech distributor in the USA
  - 60 national offices.
- Fischer Scientific Education
  - Division of Thermo-Fischer Scientific, a large NYSE biotech product development company.
  - 60 national offices.
- Douglas Stewart
  - Hosts 250 manufacturers and 4,000 resellers in the USA and Canada.
- Synnex
  - One of the largest 3D Printer distributors in the USA.

### **Rapid International Expansion**



#### **Jan 2017**

USA, Australia, Canada, Mexico and Poland

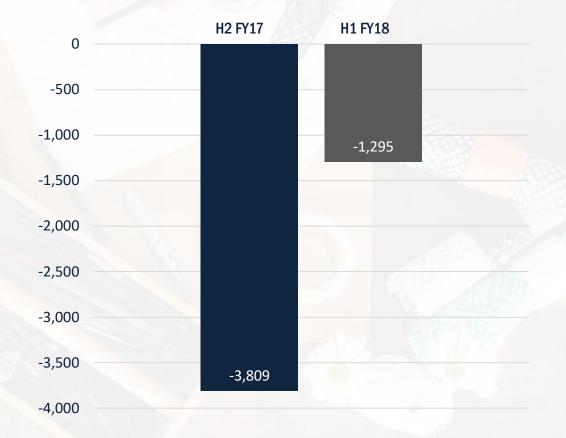


**40 Countries Globally** 

#### **Revenue and Earnings Growth**

- **\$4.2m Revenue** in H1 FY18.
- 66% Improvement in Underlying EBITDA relative to H2 FY17.
- 67% Revenue Increase YoY for the first 3 quarters of FY18.
- Record cash receipts of \$2.2m in December 2017 Quarter.
- \$1.2m revenue in Q3 FY18.

#### **Underlying EBITDA (US\$ '000)**



\* Earnings before interest, taxation, depreciation, amortization, one-offs and share based payments

# Strategy Realignment

Planned ~\$1m reduction in expenses to accelerate path to profit and modify strategic focus to growth opportunities in education.

- Reduction in managing director salary.
- **Reduction** in executive director and co-founders salaries.
- Re-alignment of sales leadership to focus on opportunity in software and education.
- Removal of external contractors.
- **Termination of 10%+** of roles in USA operational team.

At current gross margins, the \$U\$70,000/month reduction in operating expenses reduces monthly revenue required to hit breakeven by c. U\$\$220k/month.

# Growing Education Opportunity

- Focus on 21<sup>st</sup> century skills such as design thinking and project based learning are leading to an increased adoption of 3D printers in K-12 schools.
- 3D printers, coding and robotics are emerging as critical STEM education tools to prepare students for a digital world.
- Education market currently lacks a true end-to-end solution incorporating 3D printing: a reliable, user-friendly hardware suite combined with a complementary curriculum of practical lessons and professional development and training.
- Potential addressable market in the USA education system alone is c. 300,000+ units in c. 100,000 schools.

# **2. MYSTEMKITS TRANSACTION**



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# **Opportunity**

Acquisition of a STEM curriculum developer

to create an end-to-end 3D printing

solution for the global education market



# MyStemKits Company Background

- MyStemKits (MSK) is an EdTech business that develops and markets the world's largest library of STEM curriculum with 3D printable kits for K-12 schools.
- Five years of research and testing into development of curriculum and content library and software platform.
- Standards-aligned product suite enables teachers to utilise 3D printers to conduct lessons that comply with standards adopted in 41 US states.
- 240+ lessons and 170+ printable kits
- Products are readily adaptable for other countries moving towards a STEMfocused education system.
- Unaudited revenue of US\$2.0m (\$2.66m) and US\$0.8m (\$1.08m) EBITDA in 2017 on a pro forma basis.

### **Developed by Academics**

- Curriculum developed from over 5 years of educational research at the Florida Center for Research in STEM (FCR-STEM) within Florida State University.
- FCR-STEM was first directed by a Nobel Laureate and is a leading research and development center for mathematics and science education in the USA.
- Awarded >\$100m in contracts and grants to support the research and development initiatives including those related to the development and testing of MSK.
- Each MSK lesson is the result of an academic study conducted by researchers in consultation with teachers.
- Lessons are scalable: they were developed to support the implementation of Common Core State Standards that are being implemented across the US.
- Research partnership with FCR-STEM will continue for the development of new lesson plans and curriculum, including computer science subject matter.

# Large US Market Opportunity

- The US STEM education market has a \$1.25bn Total Addressable Market ("TAM").
  - ~50.7m students in ~130,000 K-12 schools in ~13700 districts.
  - \$1.25bn TAM at \$9,750 average licence fee per school based on current MSK rates.
- Heavily concentrated market allows Robo 3D to target key locations with a high ROI.
  - 22% of students are located in 1% of school districts.
  - **50%** of schools are located in 10 states.
  - 4.3% of schools are in Florida, where MSK was developed and thoroughly tested to local standards.
  - 45% of the top 100 largest school districts are in 3 states: Texas, Florida and California.

# Accelerating Adoption of STEM Curriculum

- STEM education policy is driving STEM Curriculum adoption.
  - Common Core Standards for Maths and Science Education are adopted in 41 states.
  - Next Generation Science Standards are adopted in 28 states.
- Curriculum companies have generated strong STEM sales.
  - Accelerate Learning expanded from 0-6000 schools from 2015-16 with \$10m of Series A Funding.
  - Non-profit Project Lead the Way has sold STEM lesson plans into 10,500 schools in its 20-year lifespan.

# **PRODUCT OVERVIEW**



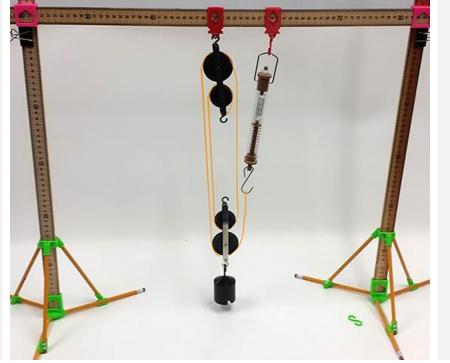




### **150+ Model Kits**

#### Hominid Skull Kit

Students examine trends in hominin evolution, including brain size, jaw size and tool use



#### **Ribosome Kit**

TENA

Students investigate the role of the ribosome in protein synthesis and peptide creation

In takit



#### **Pulley System Kit**

Students examine the effect pulleys have on the amount of force needed to lift an object

### **240 Lesson Plans**

Each curricular lesson plan is accompanied by:

- Ready-to-print 3D model and assembly guide.
- Teacher guide that details the Common Core and NGSS standards that each lesson addresses.
- Student activities and handouts.
- Student assessments.

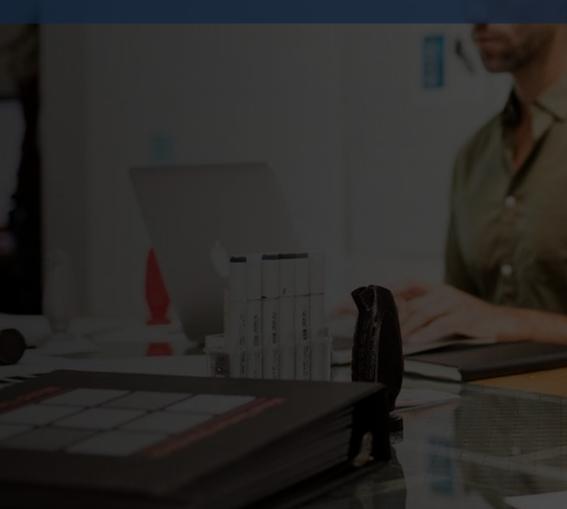




#### Case Study – Windfarm Kit

- Kit provides sample wind farm blades and instructions on how students can create their own using 3D printing software, such as Tinkercad.
- Uses a fan to test the efficiency of each design as it lifts a weight.
- Classes build and test students' designs to determine the optimal blade which balances cost and efficiency. They investigate surface area, renewable energy sources, and the iterative design process.

# **MARKET POSITION**





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### **Customer Base**

- MSK has developed a large customer base through its partnership with FCR-STEM, reaching 2,000+ teachers and 100,000+ students in the US since 2014.
- 78% of 1500 teachers surveyed said that they planned to replace the traditional curriculum with MSK lessons they used.
- Pipeline of new government-funded programs with FCR-STEM and significant licence renewals underpins revenue.
- Shift to commercialisation has yielded major distribution partner Konica Minolta in the USA, one of the leading international education technology distributors, with several more in the pipeline.

### **Product Differentiation**

Company	Number of STEM Lesson Plans	Source of Lesson Plans	Typical # Standards Addressed by Each Plan
Robo 3D	240+	FCR-STEM	10+
Makerbot	>100	Teacher Submissions	1
Ultimaker	57	Teacher Submissions	3
XYZ Printing	40	Company	1-2
Dremel	10	MSK	10+
Variquest	6	The Curriculum Corner & STEM Fuse	3-5

# **STRATEGIC RATIONALE**







# Advantage One

**End-to-End Solution** 

- Tuck-in IP asset purchase is faster, easier and cheaper than in-house curriculum development.
- Successful acquisition will considerably differentiate Robo 3D's existing education offering from other 3D printer vendors.
- Robo will become the leading end-to-end 3D printer hardware and standardscompliant curriculum solution in the market.
- Relationship with Florida State University and FCR-STEM will continue for development of new lesson plans and content and delivery of professional development.
- Robo 3D printers can be bundled with a curriculum licence and sold as a turn-key solution for STEM education in K-12 schools.
- Bundling of software provides defensive positioning for Robo's hardware business.

#### Advantage Two Enterprise Contract

Potential

- Bundling of a standards-compliant curriculum with reliable, user-friendly hardware will substantially improve the probability of securing large contracts with school districts throughout the USA.
- Robo 3D can leverage FCR-STEM's reputation in STEM education research to differentiate itself from rivals in competitive tender process.
- MSK lessons are proven in over 200 schools in Florida; 97% of 1,500 surveyed teachers would recommend the 'highly effective' lessons to other teachers. This provides Robo 3D with a strong precedent case.

### Advantage Three

Attractive revenue profile and gross margins

- **End-to-end education solution** may generate more sales at a higher average value and gross margin.
- Current incremental revenue from an education sale is the once-off purchase of a 3D printer and the possibility of recurring filament purchases.
- Recurring license revenue and upfront payments improves revenue visibility and cash flow.
- Diversifies business model post-transaction adding recurring license revenue, professional development for teachers, and sales of 3D printed kits at a higher gross margin.

# **3. GROWTH TARGETS**







### Target **One**

MSK Penetration into Robo 3D Customer Base

#### Direct Education Customers

- Robo has printers in over 500 schools in the USA.
- Opportunity to directly target new schools, school districts, and other related areas (e.g. after-school programs, clubs) with MSK offering.

#### Education Resellers and Distributors

 Expand portfolio of Robo products promoted by Robo's education-focused reseller network to include MSK.

#### Existing School and District Tenders

Target larger school tenders with end-to-end education solution.

# Target **Two**

# International Expansion

#### Germany

- Advanced discussions with new regional reseller.
- United Kingdom
  - Advanced discussions to finalise resale agreement with one of the largest 3D printing distributors in the UK.
- Japan
  - Advanced discussions with new regional reseller.
- MSK International Growth
  - Active discussions in Brazil, Dubai, and Canada.

### Target Three

#### **Government Grants**

Institution	Grant	Amount
US Federal Government	Student Support and Academic Enrichment Grant	\$400m
US National Education Department	STEM and Computer Science Education Grant Suite	\$200m
Australian Federal Government	Inspiring all Australians in Digital Literacy and STEM	\$65m
US National Science Foundation	Stem + Computing K-12 Education	\$50m
US National Science Foundation	Innovative Technology Experiences for Students and Teachers	\$20m

\* total amount to be allocated to all participants

### Target Four

**Corporate Grants** 

Company	Grant	Amount
Verizon	K-12 STEM Education	\$400m
Salesforce	School Ready and Tech Ready STEM Programs	\$50m
Lockheed Martin	STEM Education Grant Suite	\$25m
General Electric	Additive education program to subsidise 3D printers for schools	\$10m
General Motors	STEM Education Grant Suite	\$10m

\* total amount to be allocated to all participants

# **4. CORPORATE UPDATE**





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### Proposed Chairman



# Experienced ASX executive and existing cornerstone shareholder Tony Grist to become Chairman\* to lead the implementation of Robo 3D's growth strategy.

- Co-founder, former CEO then Chairman of Amcom Telecommunications (ASX: AMM).
- Led Amcom's merger with Vocus Communications (ASX: VOC) to create a A\$5.0bn major Trans-Tasman fibre-optic carrier business.
- Whilst Chairman of Amcom led purchase of 19.9% of iiNet at ~A\$85m market cap, which became 23.5% after follow-on financing. Subsequently joined the board of iiNet, which made 21 Acquisitions over 6 years before TPG's acquisition at a ~A\$1.6bn market cap.
- Current Principal of Albion Capital Partners, an active VC business which had founding cornerstone positions in Spookfish (ASX: SFI), Oncosil Medical (ASX: OSL), and Cynata Therapeutics (ASX: CYP).
- Tony has had directorships in Canada, United Kingdom and Australia in the healthcare, mining and energy industries.

# The Company is continuing to review the composition of its Board and will make further announcements in due course.

\* Subject to completion of due diligence, placement and acquisition

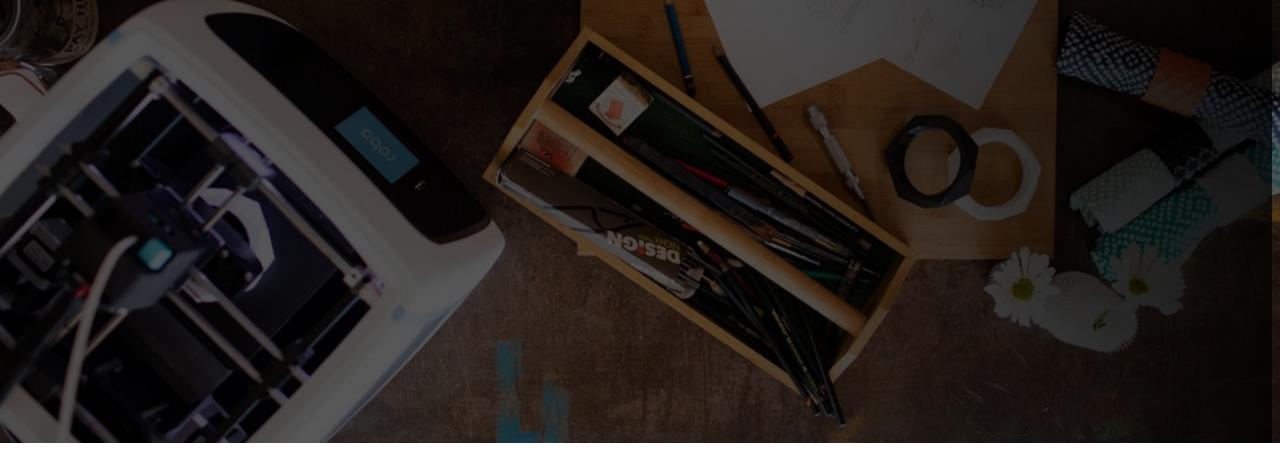
# **5. FINANCING**





### Acquisition and Capital Raise

- Total Consideration of US\$2.0m (\$2.63m) representing multiple of:
  - 1.0x unaudited pro-forma CY17 revenue of US\$2.0m (\$2.66m) including US\$0.6 million (\$0.73 million) of license revenue
  - 2.4x pro-forma CY17 EBIT of US\$0.8m (\$1.08m)
- Vendors receive US\$1.2m (\$1.58m) cash at completion and an additional US\$0.8m (\$1.05m) of equity subject to 12-month voluntary escrow period following completion.
- **Royalty of 5%** for license revenue generated for five years after completion.
- Minimum capital raising of A\$3.0m, subject to shareholder approval.
- \$1.58m cash used to acquire MSK (excluding costs).
- Minimum \$1.42m used to finance working capital of combined business.
- Completion subject to shareholder approval at EGM.



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