





FY18 results overview and strategy update Financials and FY19 guidance Portfolio

Development and mixed-use Questions Grant Kelley CEO AND MANAGING DIRECTOR

Richard Jamieson CHIEF FINANCIAL OFFICER

Michael O'Brien CHIEF INVESTMENT OFFICER

Stuart Macrae

Justin Mills EGM SHOPPING CENTRE MANAGEMENT

Carolyn Viney EGM DEVELOPMENT

**Grant Kelley** CEO AND MANAGING DIRECTOR







# FY18 results overview

Grant Kelley CEO AND MANAGING DIRECTOR

### **FY18 results overview**

#### **Positioning Vicinity for long-term growth**

#### Results

Net profit of \$1,218.7m

Funds from operations (FFO) of 18.2 cps, reflecting 2.2% comparable growth<sup>1</sup> Net tangible assets per security (NTA) up 5.3% to \$2.97, total return of 11.1% Portfolio occupancy strong at 99.7%

#### **Strategic initiatives**

Planned divestment of up to \$1.0b of non-core assets in FY19 Proposed establishment of ~\$1.0b wholesale fund Early stage assessment identified potential value upside of ~\$1.0b for Vicinity from mixed-use opportunities

#### Achievements

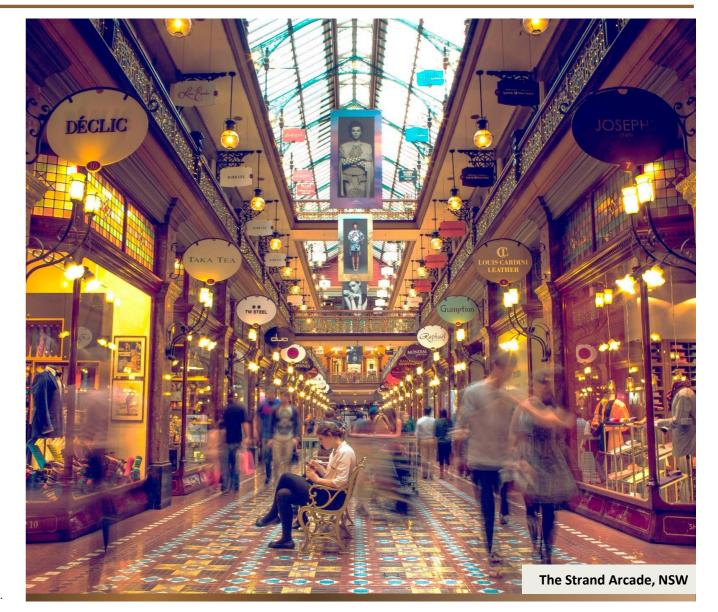
Completed strategic Sydney premium asset swap with GIC Divested five non-core assets for \$210m at 7.2% premium<sup>2</sup> Mandurah Forum development completed First two stages of The Glen opened DFO Perth 100% leased and nearing completion

Rated by GRESB<sup>3</sup> as No.1 retail property company in Asia-Pacific for sustainability

1. Refer to slide 63 for details.

2. Includes the divestment of Flinders Square, WA, which was contracted for sale in July 2018, settlement expected in August 2018.

3. Global Real Estate Sustainability Benchmark.







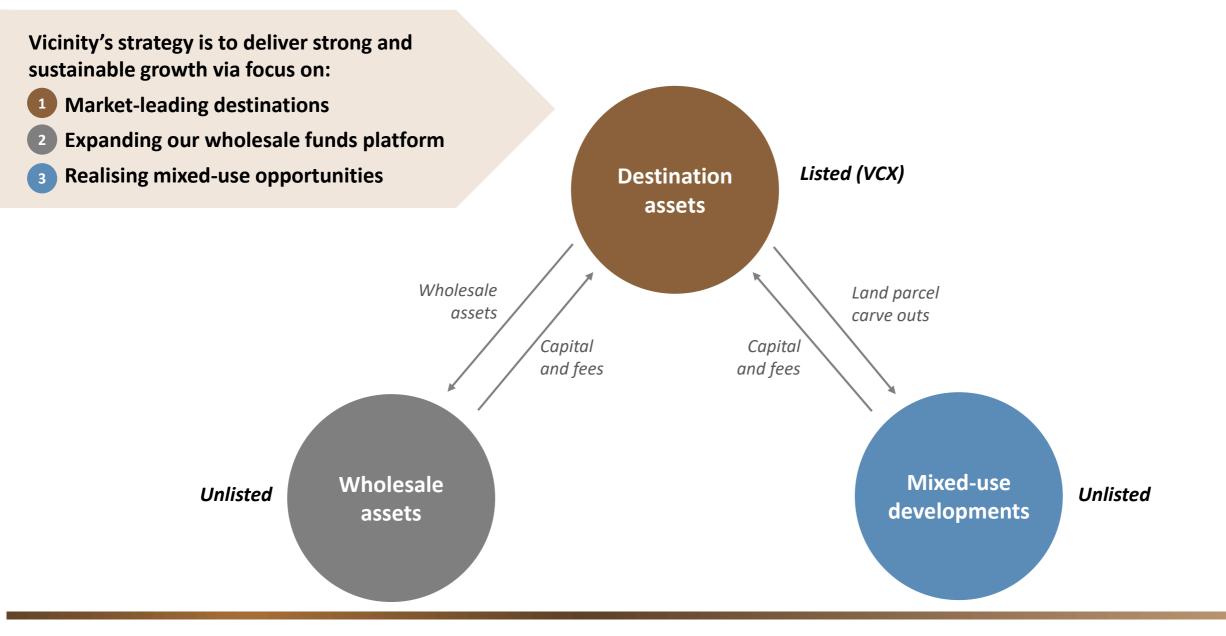


# Strategy update: Unlocking Vicinity's potential

**Grant Kelley CEO AND MANAGING DIRECTOR** 

**Unlocking Vicinity's potential** 





# Three strategic initiatives announced over the past six months

Wholesale

**Implementing the strategy** 

assets

estination

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### Divestment of up to \$1.0b of non-core assets

Non-core Sub Regional and Neighbourhood centres to be divested

Sale campaign progressing well, with strong level of enquiry

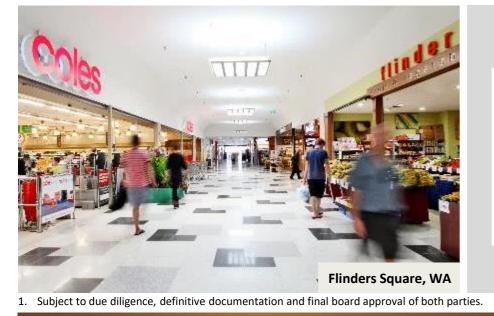
### Establishment<sup>1</sup> of ~\$1.0b wholesale fund with **Keppel Capital**

- ~\$1.0b of assets to be sold to Vicinity Keppel Australia Retail Fund (VKF)
- Builds on Vicinity's successful funds management platform

Vicinity to earn fund and asset management fees

### Significant mixed-use opportunities identified across portfolio

- Early stage assessment
- **Mixed-use** Potential value upside for Vicinity of ~\$1.0b
  - 12 significant projects identified









Active capital recycling program driving future growth



Completed

### Initial phase of capital recycling

#### Divested 24 assets for \$1.9b

Reinvested into value-accretive developments, high quality acquisitions and securities buy-back



### **Completing capital recycling strategy**

Up to \$1.0b of non-core Sub Regional and Neighbourhood centres to be divested

~\$1.0b of shopping centres proposed to be injected into wholesale vehicle (VKF)

Reinvest into value-accretive development opportunities and potentially securities buy-back



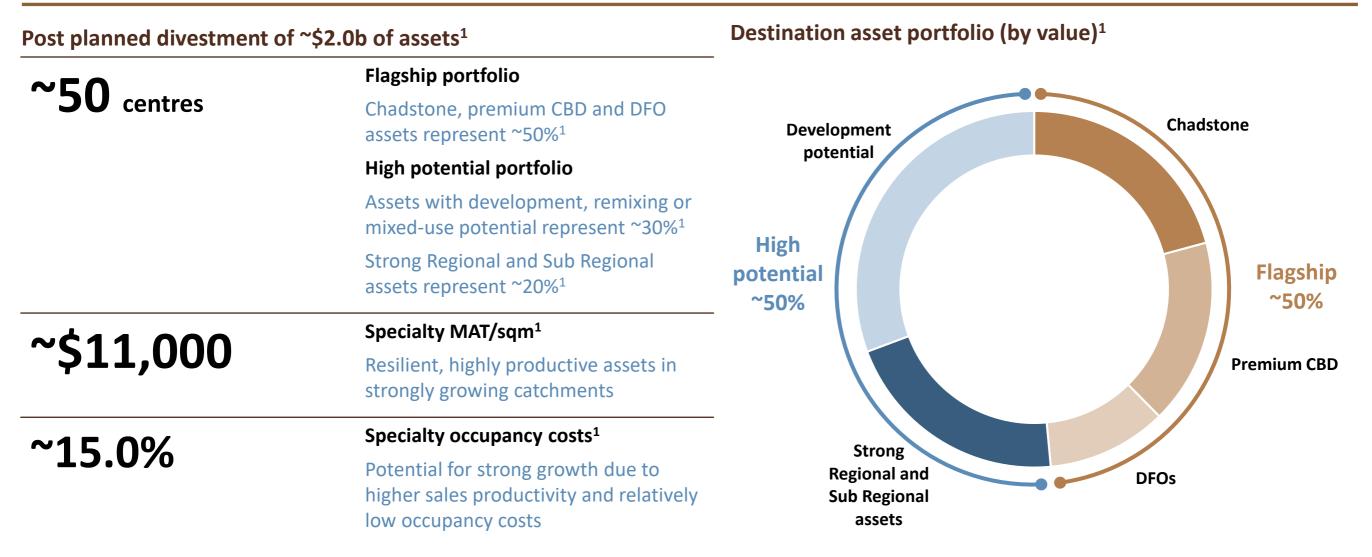
Market-leading destinations Wholesale funds management Mixed-use opportunities

FY16 – FY18



<b>Highly productive</b>	portfolio	with	strong	growth	potential
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1. Adjusted for up to \$1.0b of non-core assets planned to be sold in FY19, and the proposed establishment of a wholesale fund planned to be seeded with ~\$1.0b of assets from Vicinity's balance sheet.

Flagship and high potential assets have strong growth prospects



	Flagship portfolio			<b>High potential</b>	
	Chadstone	Premium CBD assets	DFOs		
	Australia's #1 shopping centre with over \$2b in annual sales, over 60% higher than nearest peer	Unrivalled premium CBD retail portfolio across Australia's three largest CBDs	Australia's #1 outlet centre portfolio	Strong Regional and Sub Regional assets, and assets with development potential	
Specialty MAT/sqm	\$18,831 <sup>1</sup>	\$18,020 <sup>2</sup>	\$9,934	~\$9,100	
Specialty occupancy cost	<b>14.9%</b> <sup>1</sup>	<b>17.6%</b> <sup>2</sup>	10.9%	~15.5%	
Destination asset portfolio value <sup>3</sup>	21%	17%	11%	51%	
	Chadstone, VIC	Queen Victoria Building, NSW	For the second secon	Contended of the second of the	

1. Includes Chadstone same-store sales.

2. Comparable centres excludes The Myer Centre Brisbane and QueensPlaza which are pre-development.

3. Adjusted for ~\$2.0b of assets planned to be divested off Vicinity's balance sheet in FY19.

**Retail development pipeline is a key growth driver** 



Development pipeline	
Major pipeline projects include The Glen, Chadstone, Chatswood Chase Sydney, Galleria and The Myer Centre Brisbane	
Improves sales performance and productivity, delivering sustainable NPI and valuation growth	
Shadow pipeline	
Projects include Box Hill Central, Bankstown Central, Northland, Sunshine Marketplace and Bayside	
Targeted development returns	
Attractive returns	
	Mandurah Forum, WA – Recently completed outdoor dinin
-	Major pipeline projects include The Glen, Chadstone, Chatswood Chase Sydney, Galleria and The Myer Centre BrisbaneImproves sales performance and productivity, delivering sustainable NPI and valuation growthShadow pipeline Bankstown Central, Northland, Sunshine Marketplace and BaysideTargeted development returns

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1. Development yields are stabilised.

Potential to further improve operational performance



#### **Tenant remixing**

Reweighting portfolio mix towards higher demand, stronger performing categories

Driving sales productivity and stronger rental growth

Transformational leasing deals driving higher visitation and sales

#### Ancillary income and operational efficiencies

Additional strong growth potential across ancillary income categories

Further operational efficiencies through data utilisation and technological innovation





**Opportunity to use data insights and technology to drive sales** 



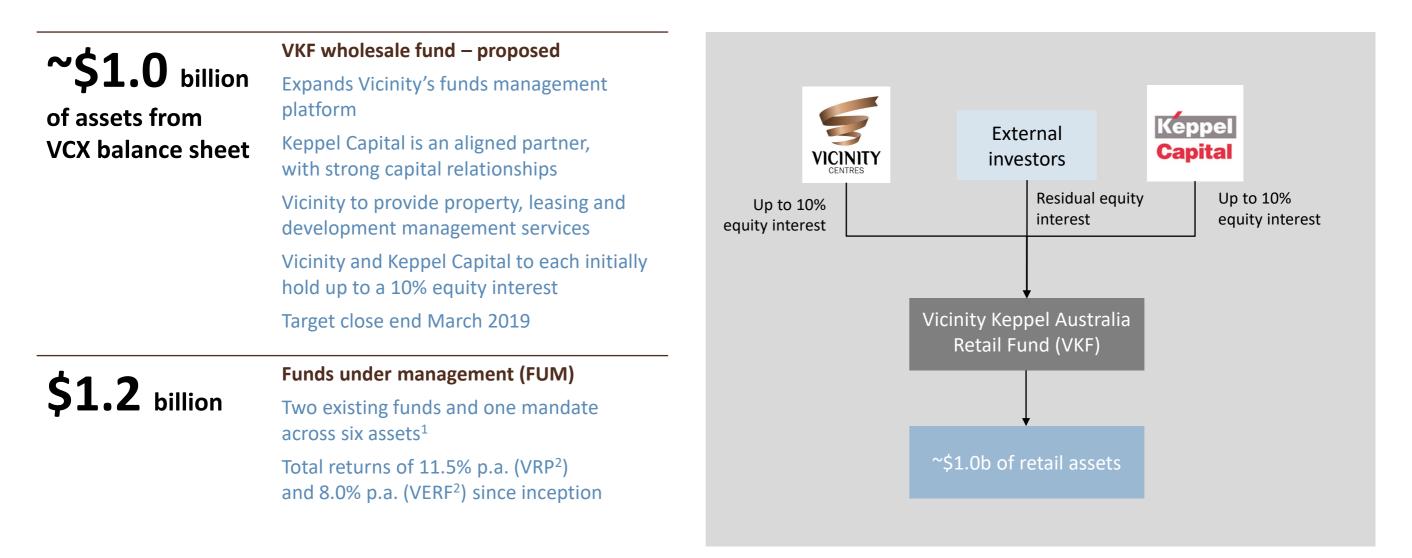
#### **Opportunity for Vicinity to use data insights and technology to:**

- Improve retail mix
- Enhance retailer performance
- Provide enhanced omni-channel experiences



# Wholesale platform





1. Excluding Gateway Plaza Leopold, VIC which was divested in July 2018.

2. VRP is Vicinity Retail Partnership and VERF is Vicinity Enhanced Retail Fund.

Mixed-use development to unlock additional value within Vicinity's existing portfolio



#### Early stage assessment, potential value upside from mixed-use for Vicinity of ~\$1.0b Significant opportunities **12** significant Early stage assessment projects<sup>1</sup> Density increasing in catchments and well located close to transport hubs Range of uses identified **Additional opportunities 10+** projects Early stage assessment More modest scale projects **Build-to-sell residential Capital-light** approach Participation to be determined on a case-by-case basis Potential for land value to be used as equity contribution in projects Developer/manager model

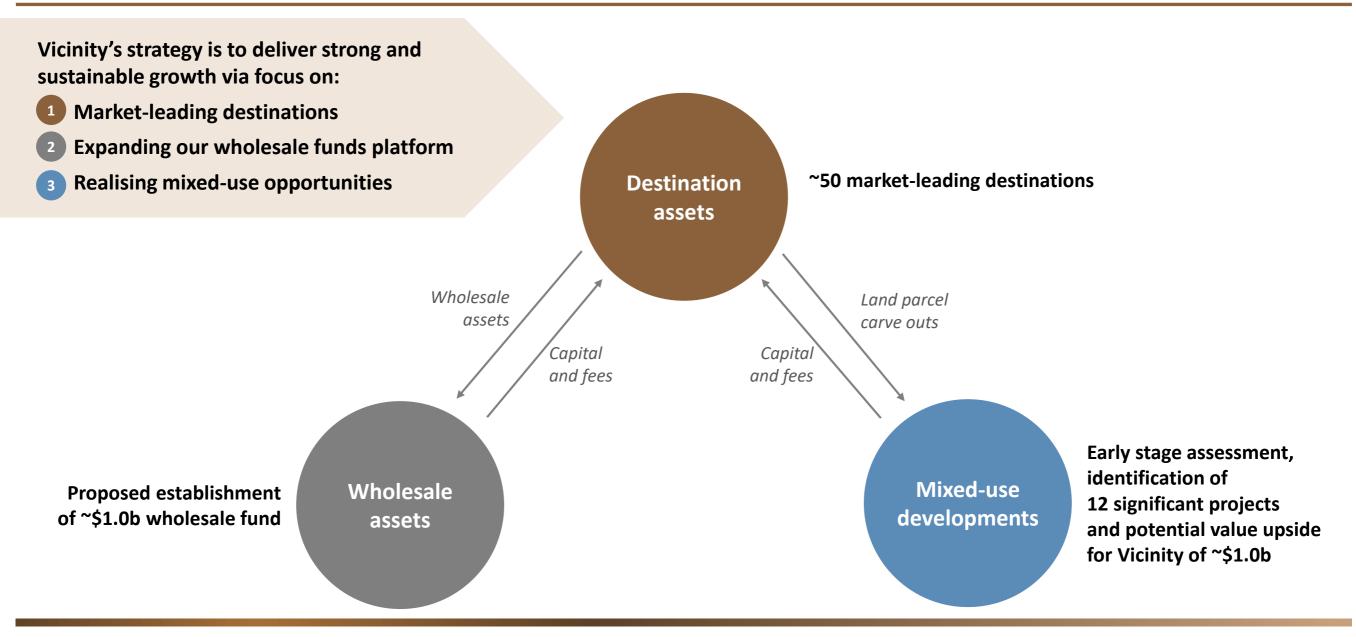
NOTE: Refer to slides 47 to 49 for more detail.

 Significant mixed-use projects identified at: Bankstown Central, Box Hill Central, Buranda Village, Carlingford Court, Chadstone, Emporium Melbourne, Oakleigh Central, QueensPlaza, Runaway Bay Centre, The Myer Centre Brisbane, Victoria Gardens Shopping Centre and Victoria Park Central.



**Unlocking Vicinity's potential** 







# **Financials and** FY19 guidance

**Richard Jamieson CHIEF FINANCIAL OFFICER** 

#### FFO per security growth of 2.2% on a comparable basis<sup>1</sup>







NOTE: Refer to slide 61 for segment income statement.

- Refer to slide 63 for details. Reported FFO per security is up 1.1% due to impact of divestments.
- 2. Refer to slide 62 for full reconciliation of FFO to statutory net profit.
- 3. The net valuation gain excludes statutory accounting adjustments and assets divested during the period.

# **Financial position**

Strong balance sheet maintained, well positioned for the future



NTA of \$2.97 Total return<sup>1</sup> Increase in investment properties<sup>2</sup> Gearing **\$852.3** million 5.3% growth 11.1% 26.4% Up 170 bps due to the securities Asset valuation gains and securities 5.3% growth in NTA and Net asset valuation gains of \$555.1m 5.8% distribution yield and capital expenditure, partially offset buy-back and capital expenditure, buy-back on opening NTA by divestments partially offset by divestments and asset valuation gains



NOTE: Refer to slide 64 for summarised balance sheet.

1. Calculated as: (Change in NTA during the period + distributions declared)/opening NTA.

2. Includes movement in directly owned and equity accounted investment properties.

# Valuations

#### Net valuation gains<sup>1</sup> of \$555.1m or 3.6%



# Net valuation gains<sup>1</sup> \$555.1 million

Weighted average capitalisation rate

5.36%

Sydney CBD Centres valuation gains

**3.1%** increase

**Emporium Melbourne** 

8.2% uplift

3.6% growth, including strong valuation gains at Chadstone, City Centres and DFOs Tightened 25 bps over the year

Net of acquisition costs

Gain in asset valuation driven by strong income growth and the capitalisation rate tightening 50 bps

Highlights	Valuation Jun-18 (\$m) <sup>2</sup>	Net gain over 12 months (%)
Chadstone	3,050	13%
City Centres	2,418	3%
DFO portfolio <sup>3</sup>	1,562	9%

1. Net valuation gain excludes statutory accounting adjustments and assets divested during the period.

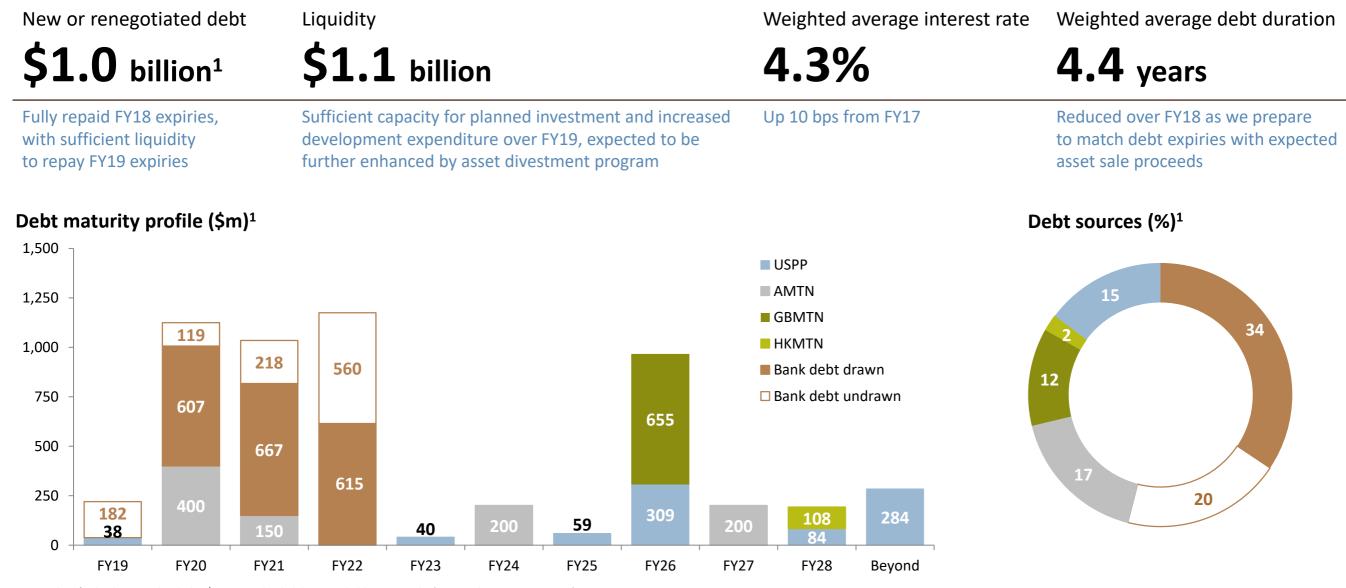
- 2. Vicinity ownership interest.
- 3. Includes DFO Perth under construction.



# **Capital management**

#### Well diversified funding sources, investment grade credit rating





1. Based on facility limits and includes \$50m FY19 bank debt extended by 12 months (executed post 30 June 2018).

#### Comparable FFO per security growth of 3.4% to 4.6%<sup>1</sup>



No major change to the current retail environment expected over the next 12 months

# Portfolio well positioned to create long-term value and sustainable growth

#### FY19 FFO per security guidance range of 18.0 to 18.2 cents<sup>2</sup>

Assumes \$1.0b of asset divestments and establishment of proposed \$1.0b wholesale fund in FY19<sup>3</sup>

After adjusting for the impact of portfolio changes<sup>1</sup>, guidance reflects comparable FFO per security growth of 3.4% to 4.6%

# Distribution payout ratio is expected to be at the upper end of target range of 95% to 100% of adjusted FFO (AFFO), or 85% to 90% of FFO<sup>2</sup>

FY19 maintenance capex and incentives forecast of  $^{\rm \sim}\$80m$  to \$90m or  $^{\rm \sim}0.60\%$  of gross asset value

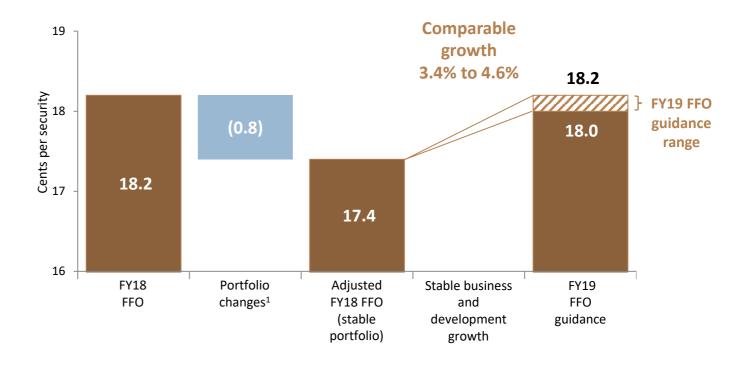
#### Potential securities buy-back to enhance FFO per security

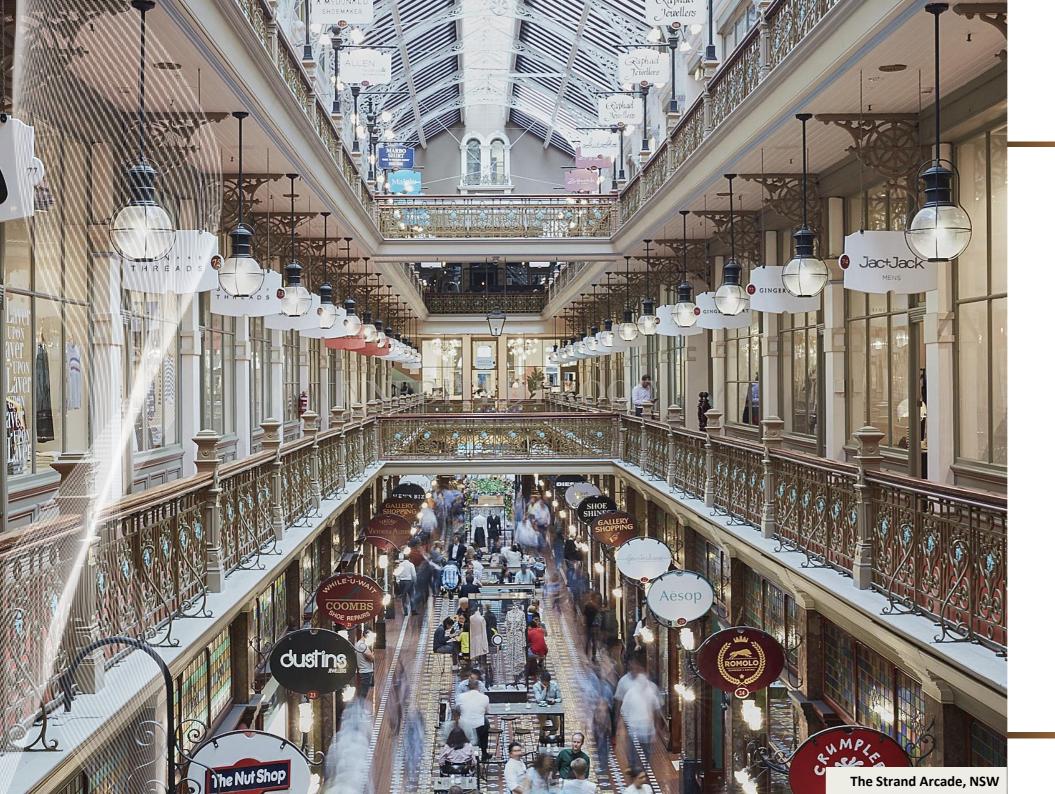
1. Adjusting for all divestments from 1 July 2017 to 30 June 2019.

2. Assuming no material deterioration to existing economic conditions.

3. Assumes average settlement date of 31 December 2018 for \$2.0b of planned asset sales.

FY19 FFO guidance of 18.0 to 18.2cps







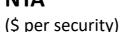
# Portfolio

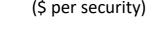
Michael O'Brien CHIEF INVESTMENT OFFICER Portfolio significantly repositioned, material value created and balance sheet strengthened

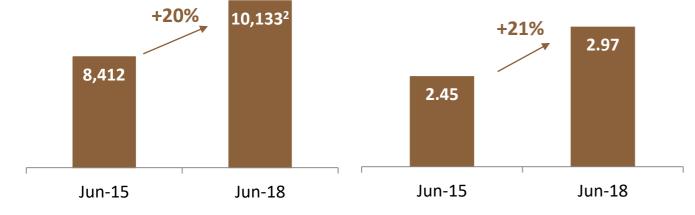




#### **Comparable specialty stores** (\$MAT/sqm)







1. Includes the divestment of Flinders Square, WA, which was contracted for sale in July 2018, with settlement expected in August 2018.

2. Includes Chadstone same-store sales.



# **Capital strength and disciplined allocation**

Strengthened balance sheet with capacity to invest in FFO per security and NTA accretive opportunities





Proforma gearing<sup>1</sup>

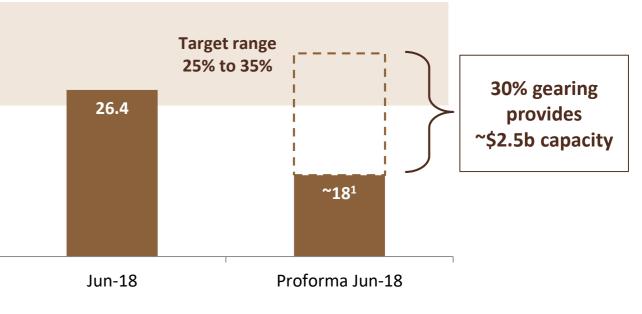
~18%

Adjusting for proposed up to \$1.0b of non-core divestments and ~\$1.0b wholesale fund Proforma investment capacity



To be reinvested into FFO per security and NTA accretive opportunities

Proforma FY18 gearing (%)



1. Proforma 30 June 2018 gearing excludes current capital commitments.

**Disciplined capital allocation** 



Reinvestment options	Rationale	Target returns	Risk	Timeframe
Portfolio initiatives	Tenant remixing of select assets toward higher demand, stronger performing categories driving sales productivity and stronger rental growth	10%-15% IRR	Low	Near term
	Technology driven operational initiatives, such as solar and robotics, generating efficiencies	15% initial yield 10%-15% IRR	Low	Near term
Retail developments	Significant development pipeline across 20+ projects <sup>1</sup> Developments are value accretive and sustainably increase NPI growth	6%-8%+ development yield <sup>2</sup> 10%-15%+ development IRR	Medium	Near/medium/long term
Mixed-use opportunities	20+ assets within portfolio have mixed-use potential Stable, long-term cashflow generating assets e.g. office and hotel	6%-8%+ development yield <sup>2</sup> 10%-15%+ development IRR	Medium	Medium/long term
	Build to sell residential utilising capital light approach – participation considered on a case-by-case basis	FFO per security and NTA accretive	Variable depending on participation	Medium/long term
Securities buy-back	Invest in own high quality portfolio at a discount to NTA	FFO per security and NTA accretive	Low	Opportunistic – post execution of divestments

1. Projects in the identified and shadow pipelines.

2. Development yields are stabilised.



# Leasing

Stuart Macrae EGM LEASING Portfolio occupancy improved



Occupancy rate	Comparable NPI growth	Leasing spread <sup>2</sup>	Specialty occupancy cost <sup>3</sup>
99.7%	1.0%	+0.7%	14.7%
Improved from 99.5% at June 2017	Increases to 1.7% excluding pre-development centres <sup>1</sup>	Comprising +0.6% for renewals and +0.9% for replacements	Up marginally from 14.6% in FY17



Chatswood Chase Sydney, Galleria, QueensPlaza andThe Myer Centre Brisbane.Leasing spreads include all shop types other than majors,

1. Pre-development centres include: Bankstown Central,

- offices, ATMs and storage. For leases greater than 18 months duration and excludes project-impacted leasing and divestments.
- 3. Includes Chadstone same-store sales.





 Excludes divestments and development-impacted centres in accordance with Shopping Centre Council of Australia (SCCA) guidelines (refer to slide 59 for details) and includes Chadstone same-store sales.

Emporium Melbourne, VIC

# **Sales performance**

Services, food catering and leisure continue to show strong growth





#### MAT growth (%) For the 12 months to 30 June 2018



NOTE: Refer to slide 58 for additional sales data.

- Excludes divestments and development-impacted centres in accordance with SCCA guidelines (refer to slide 59 for details). Includes specialty stores, mini majors and Chadstone samestore sales.
- 2. General retail includes giftware, pharmacy and cosmetics, pets, discount variety, tobacconists, florists and toys.

# Data and technology enhancing retailer partnerships and re-mixing

Market-leading infrastructure providing insights that will significantly improve retailer performance

#### Highly advanced data capture and analysis capability

All centres and corporate offices connected to single high-speed digital network with WiFi connectivity throughout

Over 12m unique devices identified on our network over the past 12 months

#### Aligning retail mix to the consumer

Using data to tailor lease pricing, retail mix and precinct planning to improve retailer performance

#### Enhancing retailer experience and market knowledge

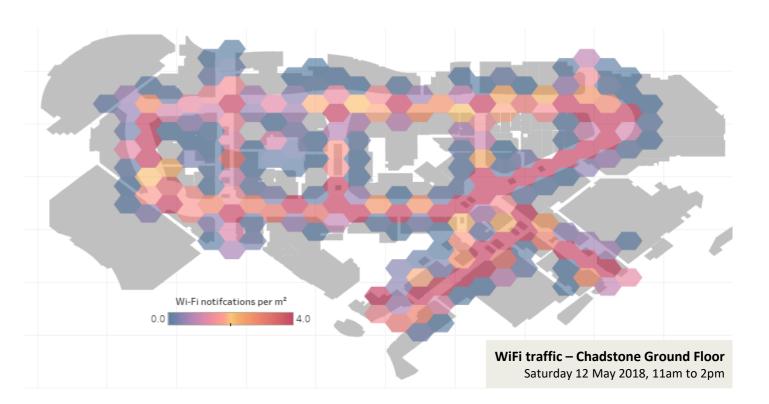
Data insights – sharing insights with retailers to drive retailer performance

Retailer Portal – digital destination for our retail partners to connect, discover and communicate with Vicinity

#### Creating new physical presence for pure-play online retailers

Attracting pure-play online retailers to our assets to broaden their customer base and increase brand awareness

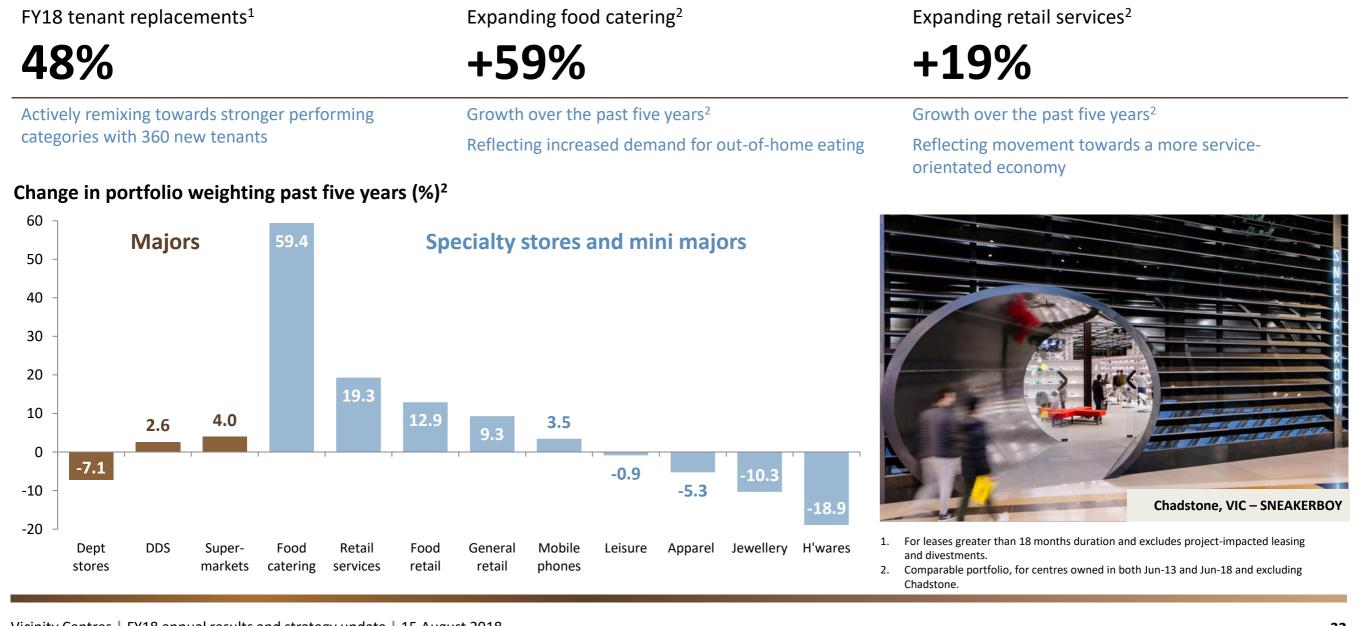
catch.com.au opening in Chadstone by end of 2018



# Active remixing

#### Responding to consumer demand and driving sales productivity





Significant value created



\$9,934 Specialty MAT/sqm up 36% since acquisition

**15.6%** Annualised total return since acquisition



High-profile tenants added over time Including: Furla, Bally, Coach, Michael Kors, Salvatore Ferragamo, MJ Bale, Tommy Hilfiger, Max Mara, Hugo Boss, Victoria's Secret and Superdry

**17.7%** Average leasing spread for FY18

4.6% MAT growth for FY18



# Chadstone is Australia's #1 retail centre with over \$2.0b of MAT

International flagships, expanded luxury, quality dining and entertainment driving increased visitation





MAT across Australia for 17th consecutive year<sup>1</sup> >60% higher than next peer

#1

Luxury precinct in Australia New: Hermès, Van Cleef & Arpels, Kennedy, Piaget Expanded: Louis Vuitton, Chanel, Gucci

**7.0%** Annual growth in visitation to almost 23m

**12.3%** Same-store specialty MAT growth

\$18,831 Same-store specialty MAT/sqm

**14.9%** Same-store specialty occupancy costs

**1st** Australian flagship store Victoria's Secret (opening 2018)

7% Development yield<sup>2</sup> on \$666m redevelopment completed in June 2017

1. Big Guns Survey 2018. 2. Represents stabilised yield.





# Shopping Centres

Justin Mills EGM SHOPPING CENTRE MANAGEMENT



# High growth ancillary income streams benefiting centre operations

Strong pipeline of new initiatives



FY18 ancillary income <sup>1</sup>	Three-year growth <sup>1</sup>	FY18 growth <sup>1</sup>	Additional income streams planned
<b>\$89.9</b> million	<b>8.0%</b> p.a.	5.4%	Four
\$19m incremental growth since FY15	Consistently strong performance of	Driven by electricity on-sell and Vicinity	Digital external billboard pipeline
	existing and new income streams	Media, up 10.6% and 17.1% respectively	Website and on-device advertising
	benefiting operations and retailers		Brand sponsorship and partnerships
			Network service on-sell (data usage)



1. Comparable centres, which excludes acquisitions, divestments and development-impacted centres.

The Glen, VIC – External digital billboard (planned Sep-18) – Artist's impression

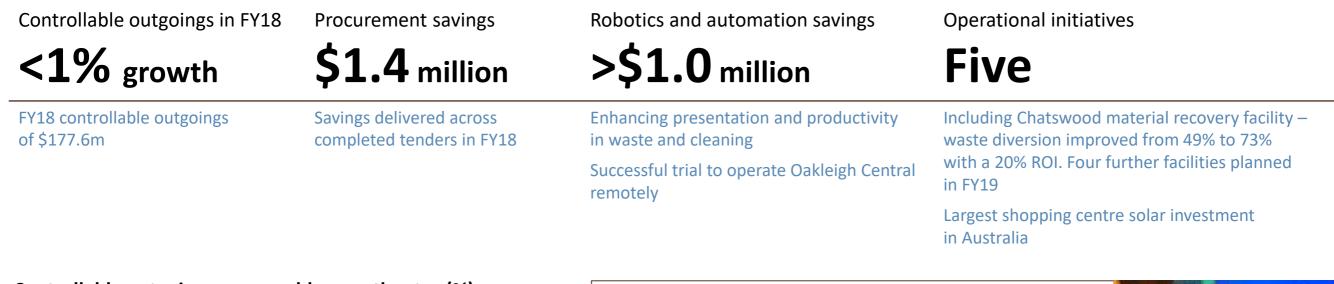
# Australia's largest digital supersite screen network

91 digital screens across 26 centres
Three-year income growth of 47% p.a.
FY18 - 40 new screens installed
FY19 - 30 new screens targeted
Strong return on capital investment
15-strong in-house media sales team

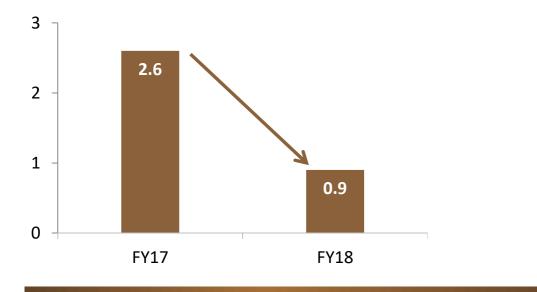
## **Driving operational cost reductions**

Transforming operations through scale, technology and focus on key cost categories





#### Controllable outgoings comparable growth rates (%)



## Global recognition of **'Most Intelligent Buildings Retail'**

- Recognising broad range of value-creating innovations
- Over 150 innovations trialled or implemented over past three years



## Integrated energy strategy generating significant benefits

Reducing grid reliance and exposure to volatile energy prices whilst providing strong investment returns





1. In shopping centres in Australia.





# Development

Carolyn Viney EGM DEVELOPMENT

## **Development – A key driver for portfolio enhancement**

An active period of successfully delivering current live projects and planning future projects



#### Projects due to open later this year are all 100% leased

**DFO Perth is fully leased** On track to open in October 2018

Stage three of The Glen due to open October 2018 fully leased First two stages successfully opened

Mandurah Forum successfully completed

#### **Chadstone Hotel construction commenced**

#### Chadstone continues to add to its existing retail strength

Victoria's Secret flagship store due to open Christmas 2018 Major remixes well advanced including expanded luxury precinct



**Extensive development pipeline provides significant opportunities** 



Project cost (\$m)

Project	FY18	FY19	FY20	FY21+	Vicinity	Partner	Total
The Glen, VIC					215	215	430
DFO Perth, WA					75	75	150
Chadstone Victoria's Secret and atrium dining, VIC					25	25	50
Chadstone hotel, VIC					65	65	130
Roselands refurbishment, NSW					45	45	90
Chatswood Chase Sydney, NSW					tbc	tbc	tbc
Galleria, WA					tbc	tbc	tbc
The Myer Centre Brisbane, QLD					tbc	tbc	tbc

Under construction

Planning<sup>1</sup>

1. Timing and costs of projects are indicative only and may change as projects advance.

## Live projects

**Delivering portfolio enhancement** 



## Victoria's Secret and atrium dining

\$50m<sup>1</sup> redevelopment

Victoria's Secret flagship store due to open Christmas 2018

First time the full product range will be sold in Australia

Introduction of contemporary lower ground Dining Atrium

Includes new casual dining options, expanded youth fashion precinct and sporting goods specialty stores

To be completed by December 2018

Forecast development yield<sup>2</sup> of >6% and IRR of >10%



## Hotel

#### \$130m<sup>1</sup> redevelopment

Construction commenced in June 2018 and on track to be delivered on time and on budget

Premium features catering for tourists to Melbourne, business travellers to Monash region and visitors to Chadstone Accor to operate under premium brand MGallery by Sofitel Project completion expected in late 2019 Forecast development yield<sup>2</sup> of >8% and IRR of >10%



100% interest. Vicinity's share is 50%.
 Represents stabilised yield.

## Live projects

**Delivering portfolio enhancement** 



#### The Glen

\$430m<sup>1</sup> redevelopment

Stages one and two opened, trading strongly and exceeding expectations. Stage three fully leased, opening October 2018. Includes H&M and Uniqlo

Over 500 apartments to be built by residential partner by 2021

Expected to exceed project feasibility

Forecast development yield<sup>2</sup> of >7% and IRR of >13%



## **DFO Perth**

#### \$150m<sup>1</sup> development

100% leased

On track for early October 2018 opening

Best in class tenancy mix – Polo Ralph Lauren, Kate Spade, Coach, Furla, Tommy Hilfiger

Perth Airport precinct to grow, including introduction of Costco, bringing additional potential consumers to the site

Forecast development yield<sup>2</sup> of >11% and IRR of >16%



100% interest. Vicinity's share is 50%.
 Represents stabilised yield.

Significant opportunities exist to invest in locations and assets which are positioned to grow strongly



Galleria	The Myer Centre Brisbane	Northland	Sunshine Marketplace
A strongly performing centre with an excellent trade area	CBD asset in the heart of the growing Brisbane city	Significant gentrification occurring to the south of the centre	The Government endorsed 'activity hub' in Melbourne's west, akin to Box Hill in terms of its future place in a
A range of project options significantly advanced, including the option to invest	Detailed masterplan work underway to reposition the retail offer	The Northland Urban Renewal Precinct is a former industrial estate expected	densification of Melbourne
in the centre across multiple stages	Will take advantage of the investment	to be repurposed for 10,000 new residential dwellings	Announced Melbourne Airport Link will make Sunshine a 'super hub'
Nature and timing of investment to	being made in Brisbane, including the	Opportunity identified for a significant	Now Malkeyre Matre regional raillinka
appropriately respond to timing of recovery of WA economy	Queens Wharf Integrated Resort Development and Cross River Rail project	Opportunity identified for a significant ELP precinct facing east towards the Darebin Creek green belt	New Melbourne Metro, regional rail links to Geelong, Ballarat and Bendigo and Airport Link will converge at Sunshine



Significant opportunities exist to invest in locations and assets which are positioned to grow strongly



Victoria Gardens Shopping Centre	Box Hill Central	Bankstown Central	Chatswood Chase Sydney
Located close to Melbourne CBD in a sought after residential area Average income in catchment significantly higher than Melbourne average Densification of area over last decade set to continue	Significant residential, commercial and other development in immediate area surrounding centre Centre sits on busy train line with significant population passing through centre each day to access transport links Changing demographics, with growing middle class making Box Hill and surrounds their home	Centre sits adjacent to new Sydney Metro station planned on a major transport line for Sydney Site has significant opportunity for office, hotel and residential development Significant development already underway in surrounding area	Centre sits in Sydney's most affluent catchment Premium brand position of centre supports expansion of retail offer to include luxury and lifestyle Well located to take advantage of tourism retail spend Major transport interchange located nearby
		Bankstown Bankstown Bankstown Bankstown	

Artist's impression





# **Mixed-use**

Carolyn Viney EGM DEVELOPMENT

## **Mixed-use**

#### Focuses on unlocking latent value within the portfolio and the creation of destinational centres



# Completed comprehensive review of portfolio to evaluate highest and best use of each site

Identified mixed-use potential while retaining flexibility for retail masterplanning Additional uses primarily residential, office and hotel

#### Early stage assessment, ~\$1.0b of potential value upside for Vicinity

#### 12 sites<sup>1</sup> with significant potential and strong location fundamentals

Early stage assessment

Work underway to create viable development schemes and obtain the required zoning and/or approvals

Leverages government support for increased density in these locations

Most of these sites have potential for more than one additional property use

#### 10+ more modest and future opportunities also identified

Early stage assessment

Significant future pipeline potential

#### Enhancing in-house capability

Established Mixed Use Development business unit



<sup>1.</sup> Significant mixed-use projects identified at: Bankstown Central, Box Hill Central, Buranda Village, Carlingford Court, Chadstone, Emporium Melbourne, Oakleigh Central, QueensPlaza, Runaway Bay Centre, The Myer Centre Brisbane, Victoria Gardens Shopping Centre and Victoria Park Central.

## **Mixed-use approach**

Approach to be determined depending on nature of opportunities



**Enabling growth in retail income remains priority for each asset** Maintain flexibility for retail masterplan

#### Vicinity's participation in each opportunity to be considered on a case-by-case basis

Participation to reflect relative risk and reward of each opportunity at the relevant time having regard to market conditions

Collaboration models to be established with best-in-class partners

#### Office and hotel opportunities may be funded on balance sheet

These opportunities have a similar profile to retail developments and represent long-term ownership and earnings growth opportunities

Specialist management agreements to be entered into for specialist uses (i.e. hotel)

#### Build-to-sell residential to be capital-light

Partnerships to be established with well-credentialed residential groups Capacity for land value to be used as equity contribution into a project Otherwise, option for Vicinity to sell development rights outright (i.e. The Glen)



**Delivering portfolio enhancement** 

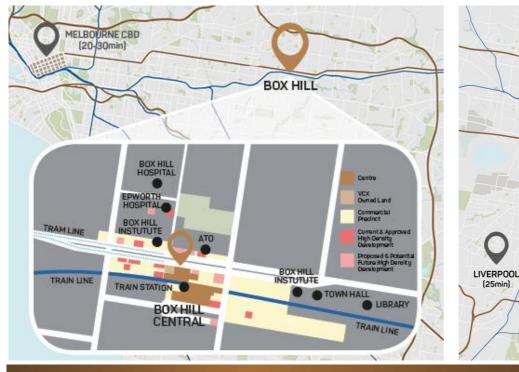


#### **Box Hill Central**

Growing precinct identified as an Activity Centre, with active residential development underway in areas around the centre

Existing hub of retail, office, education and health facilities

Located 20km (20 mins) from Melbourne CBD, with major transport connections



## **Bankstown Central**

Convenient transport links to Sydney CBD, Parramatta, Liverpool and Kogarah

Located adjacent to existing heavy rail line and metro line under development

Major retail development considered as part of the project

PARRAMATTA (35min)

BANKSTOWN

TAFE NSW

TRAIN STATION

BANKSTOWN

SYDNEY CBD

Centre

SPORTS

(OGARAH (25min)

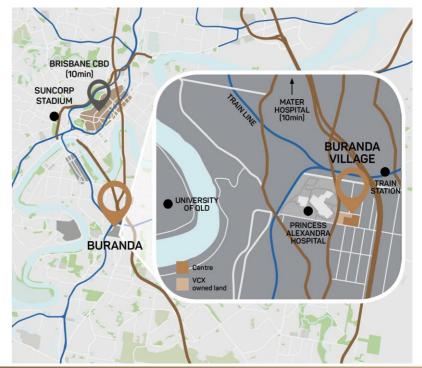
VCX

#### **Buranda Village**

Located 4km south of Brisbane CBD and adjacent to Princess Alexandra Hospital – Brisbane's largest teaching hospital

Close to major rail and bus links to Brisbane CBD, South Bank, Gold Coast and University of Queensland

Significant development activity underway within the surrounding area







# Questions

Grant Kelley **CEO AND MANAGING DIRECTOR** 

The Galeries, NSW

## Appendices

- Sustainability 52 66 53 Economic environment 67 Destination asset portfolio 68 54 Assets under management Key dates 55 76 56 Direct portfolio 77
- Financial results 61

- Capital management Development Asset summaries
- Contact details





# **#1 retail property company**

In Australia and Asia-Pacific and #4 globally by GRESB<sup>1</sup>



## **16% reduction**

Carbon intensity reduction since FY15<sup>3</sup>



Community investment





# Reconciliation

Reflect Reconciliation Action Plan (RAP) launched

# Vicinity's sustainability approach and performance recognised by external ratings agencies

GRESB<sup>1</sup> rated Vicinity as #1 retail property company in Australia and Asia Pacific RobecoSAM Sustainability Award Silver Class 2018 for DJSI<sup>2</sup> (top 5% of 150+ real estate companies globally)

CDP rated Vicinity as A- ('Leadership' score level) for climate change disclosure

#### **Ongoing improvements in environmental efficiency**

Energy intensity<sup>3</sup> reduced by 2% from FY17 Carbon intensity<sup>3</sup> reduced by 3% from FY17 Waste diversion from landfill improved to 43%, up from 36% in FY17

#### Community investment program focused on youth unemployment

Strengthened Beacon Foundation partnership through development and roll out of bespoke student mentoring, skilled volunteering and work experience programs

#### Vicinity's Reflect Reconciliation Action Plan (RAP) launched

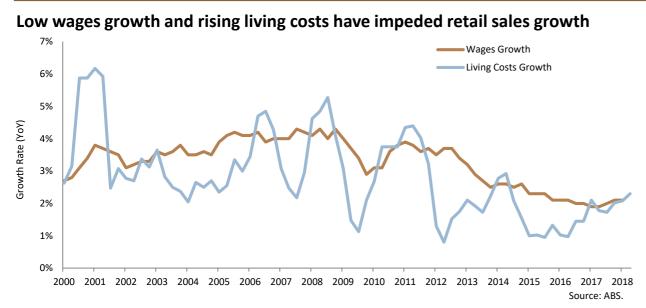
Progressing Vicinity's diversity and sustainability objectives

Note: Latest performance reporting, metrics and achievements can be found on our website sustainability.vicinity.com.au

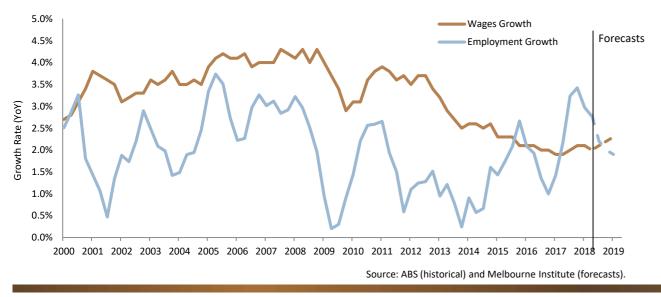
- Global Real Estate Sustainability Benchmark 2017 Real Estate Assessment.
- 2. Dow Jones Sustainability Indices.
- 3. Resource usage on a per sqm basis.
- 4. The total community investment spend in FY18 has been calculated using the London Benchmark Group framework, and includes 50% of \$1.6m in operational spend made with social enterprises and indigenous businesses.

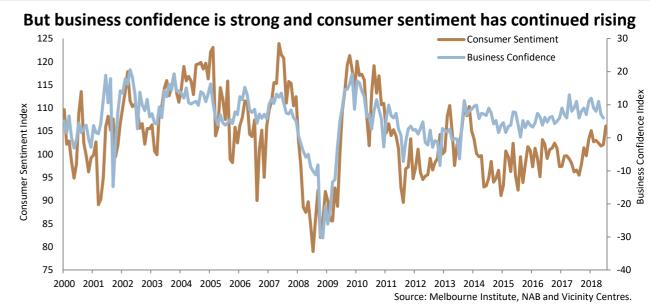
## **Economic environment**

#### Retail sales expected to be boosted by increased consumer sentiment and strengthening labour market

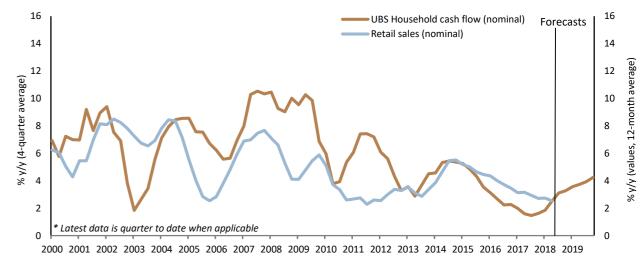


#### Strong employment growth continues and wages growth is forecast to improve





#### Forecast rebound in household cashflow to support retail sales growth



Source: UBS and ABS

#### Indicative portfolio statistics – proforma for the planned sale of ~\$2.0b of assets



Key metrics	Destination	assets1	Jun-18
Retail assets	~50		74
Average asset value (\$m)	~500		354
Average centre size (GLA, sqm)	~40,00	~40,000	
Average capitalisation rate (%)	~5.00		5.36
Specialty MAT/sqm (\$)	~11,000		10,133 <sup>2</sup>
Specialty occupancy costs (%)	~15.0	~15.0	
Destination asset portfolio <sup>1</sup>	Portfolio value <sup>3</sup> (%)	Specialty MAT/sqm (\$)	Specialty Occ Cost (%)
Chadstone <sup>2</sup>	21	18,831	14.9
City Centre	17	18,020	17.6
DFO portfolio	11	9,934	10.9
Development, remixing or mixed-use <sup>1</sup> Strong Regional and Sub Regional	31 $21$ $51$	~9,100	~15.5
Total	100	~11,000	~15.0

1. Adjusted for up to \$1.0b of non-core assets planned to be sold in FY19, and the proposed establishment of a wholesale fund planned to be seeded with ~\$1.0b of assets from Vicinity's balance sheet.

2. Includes Chadstone same-store sales.

3. Vicinity share of Jun-18 valuation.



~8,200 tenants across 82 assets under management<sup>1,2</sup>



		Direct portfolio <sup>1,2</sup>			
	Wholly-owned	Co-owned	Total	Third party/ co-owned	Total AUM
Number of retail assets <sup>2</sup>	45	29	74	8/29	82
Gross lettable area (000's)(sqm)	1,113	1,445	2,558	229	2,787
Number of tenants	3,474	4,135	7,609	658	8,267
Annual retail sales (\$m)	7,360	9,494	16,854	1,298	18,152
Total value (\$m) <sup>2,3</sup>	7,243	9,122	16,365	1,506/9,860	27,731

Note: Totals may not sum due to rounding.

1. Includes DFO Brisbane.

2. Includes DFO Perth (under construction).

3. Reflects ownership share in investment properties and equity-accounted investments.

Key statistics by centre type



As at 30 June 2018	Total portfolio	<b>Regional</b> <sup>1</sup>	Sub Regional	Neighbourhood	Outlet Centre <sup>2</sup>
Number of retail assets <sup>3</sup>	74	25	30	13	6
Gross lettable area (m)(sqm)	2.6	1.6	0.7	0.1	0.2
Total value <sup>3</sup> (\$m)	16,365	10,690	3,429	684	1,562
Portfolio weighting by value <sup>3</sup> (%)	100	65	21	4	10
Capitalisation rate (weighted average) <sup>3</sup> (%)	5.36	4.92	6.27	6.31	6.04
Comparable NPI growth <sup>4</sup> (%)	1.0	(1.4)	2.3	(0.9)	7.4
Occupancy rate (%)	99.7	99.6	99.7	99.4	100
Total MAT growth <sup>5</sup> (%)	1.2	1.5	0.3	(0.2)	4.6
Specialty and mini major MAT growth <sup>5</sup> (%)	1.6	1.4	0.6	(3.1)	4.6
Specialty sales per sqm <sup>5</sup> (\$)	10,133	11,250	8,637	7,363	9,934
Specialty occupancy cost <sup>5</sup> (%)	14.7	16.5	13.2	13.0	10.9

Note: Totals may not sum due to rounding.

1. Includes Super Regional, Major Regional, City Centre and Regional centres.

2. Includes DFO Brisbane business.

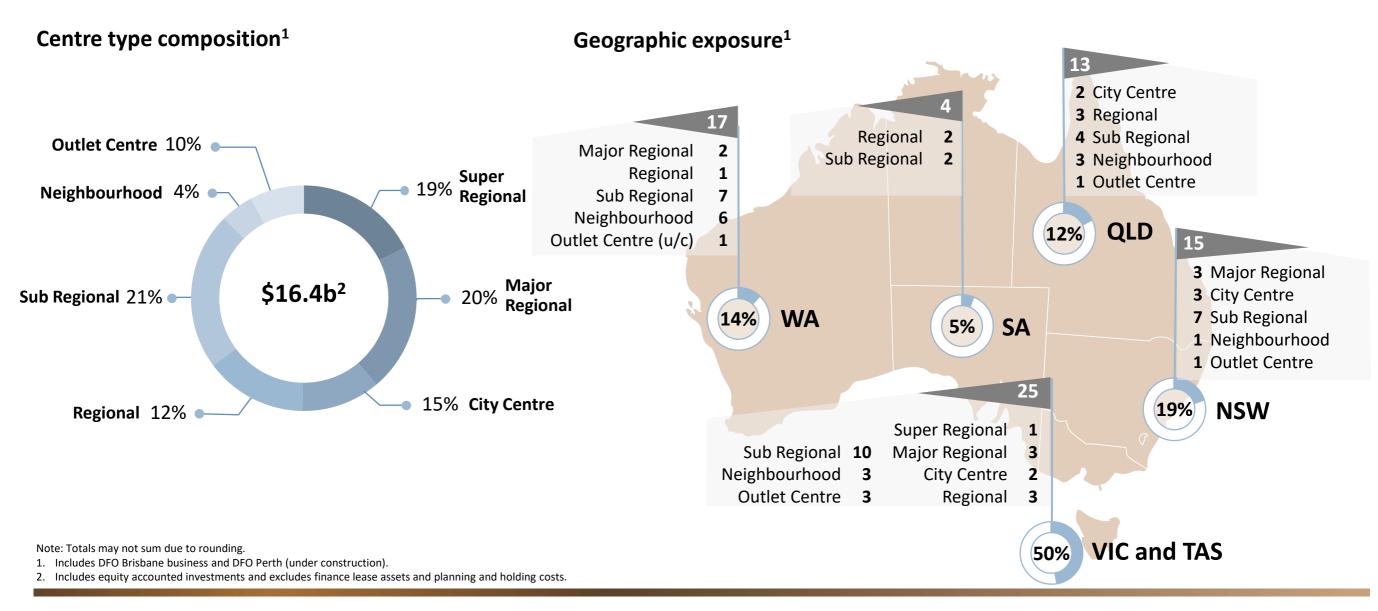
3. Includes DFO Perth (under construction).

4. Excludes acquisitions, divestments and development-impacted centres and is calculated on a like-for-like basis versus the prior corresponding period.

5. Excludes divestments and development-impacted centres in accordance with SCCA guidelines (refer to slide 59 for details) and includes Chadstone same-store sales.

Well diversified by geographic and retail sub-sector exposure





#### **Additional sales information**



	Actual		Comparable <sup>1</sup> growth		
	MAT Jun-18 (\$m)	Proportion of portfolio (%) By sales By rent		Jun-18 <sup>2</sup> (%)	Jun-17 (%)
Specialty stores	6,684	40	56	0.9	0.5
Mini majors	2,106	12	11	4.1	2.1
Specialties and mini majors	8,790	52	67	1.6	0.8
Supermarkets	4,465	26	8	1.3	0.8
Discount department stores	1,560	9	6	1.8	(2.1)
Other retail <sup>3</sup>	1,237	7	15	(0.5)	0.9
Department stores	802	5	4	(2.0)	(2.2)
Total portfolio	16,854	100	100	1.2	0.4

	Jun-18 <sup>2</sup>		Jun	-17
Comparable MAT growth (%) <sup>1</sup>	MM and SS <sup>4</sup>	SS⁴	MM and SS <sup>4</sup>	SS⁴
Apparel	(0.4)	(1.1)	1.1	0.3
Food catering	2.6	2.9	3.0	2.2
Homewares	5.1	1.2	(10.0)	(5.3)
General retail	1.8	2.4	4.6	1.8
Leisure	5.2	3.6	3.1	1.3
Food retail	(1.1)	(1.4)	2.9	0.2
Retail services	6.1	6.1	6.8	6.8
Jewellery	(1.2)	(1.2)	(3.2)	(3.2)
Mobile phones	(1.3)	(1.3)	(7.0)	(7.0)
Total	1.6	0.9	0.8	0.5

Note: Totals may not sum due to rounding.

- 1. Excludes divestments and development-impacted centres in accordance with SCCA guidelines (refer to slide 59 for details).
- 2. Includes Chadstone same-store sales.
- 3. Other retail includes cinemas, travel agents, auto accessories, lotteries and other entertainment.
- 4. MM: Mini majors; SS: Specialty stores.

Non-comparable centres for sales reporting



Centre	Comment
Broadmeadows Central, VIC	Major tenant changeover
Chadstone, VIC	Development
Mandurah Forum, WA	Development
QueensPlaza, QLD	Pre-development
The Myer Centre Brisbane, QLD	Pre-development
Roselands, NSW	Development
The Glen, VIC	Development
Warriewood Square, NSW	Development



Note: All divestments during the period are excluded.

Key portfolio tenants



		Top 10 tenants				
Rank	Retailer	Retailer type	Number of stores	% of income		Rank
1	coles	Supermarket	46	4.0		1
2	woolworths	Supermarket	43	3.7		2
3	mart	Discount department store	27	2.8		3
4	MYER	Department store	10	2.2		4
5	DAVID JONES	Department store	5	2.0		5
6	<ul> <li>Target</li> </ul>	Discount department store	20	1.6		6
7	BIGW	Discount department store	19	1.6		7
8	O priceline	Specialty/Mini major	32	0.8		8
9	Commonwealth Bank 🔶	Specialty/ATM	32	0.7		9
10	THE REJECT SHOP	Mini major	28	0.7		10
Top 1	LO Total		262	20.1	·	Тор

	1	Гор 10 ten	ant grou	ps
lank	Retailer	Number of leases	% of income	Brands
1	Wesfarmers	118	9.0	Coles, First Choice Liquor, Kmart, Liquorland, Target, Vintage Cellars
2	WOOLWORTH'S LIMITED	97	5.9	Big W, BWS, Dan Murphy's, Food For Less, Woolworths, Woolworths Liquor, Woolworths Petrol
3	WHL	37	2.9	Country Road, David Jones, Mimco, Politix, Trenery, Witchery
4	MYER	16	2.4	Marcs, Myer, sass & bide
5	THE <b>JUST</b> GROUP	125	1.5	Dotti, Jacqui E, Jay Jays, Just Jeans, Peter Alexander, Portmans, Smiggle
6	COTTON:ON	87	1.2	Cotton On, Cotton On Body, Cotton On Kids, Cotton On Mega, Factorie, Rubi Shoes, Supre, Typo
7	Commonwealth Bark 🔶	153	0.9	BankWest, Commonwealth Bank
8		59	0.9	Hype DC, Merrell CAT, Platypus Shoes, Podium Sports, Skechers, The Athlete's Foot, Timberland, Vans
9	estpac GROUP	112	0.8	Bank of Melbourne, Bank of South Australia, St George Bank, Westpac
10	<b>JBHI·FI</b>	23	0.8	JB Hi-Fi, JB Hi-Fi Home, Good Guys Discount Warehouse
op 10	Total	827	26.3	



For the 12 months to	Jun-18 (\$m)	Jun-17 (\$m)	Change (\$m)	Change (%)
Net property income (NPI) <sup>2</sup>	894.3	887.8	6.5	0.7
Partnerships and other income	76.2	66.0	10.2	15.4
Total income	970.5	953.8	16.7	1.8
Net corporate overheads	73.3	74.9	(1.6)	(2.1)
Net interest expense	188.5	166.0	22.5	13.6
Total expenses	261.8	240.9	20.9	8.7
Funds from operations (FFO)	708.7	712.9	(4.2)	(0.6)
Maintenance capex and lease incentives	75.6	71.4	4.2	5.9
Adjusted FFO (AFFO)	633.1	641.5	(8.4)	(1.3)
Statutory net profit <sup>2</sup>	1,218.7	1,583.6	(364.9)	(23.0)
DPS (cents)	16.3	17.3	(1.0)	(5.8)
FFO per security (cents) <sup>3</sup>	18.2	18.0	0.2	1.1
AFFO per security (cents) <sup>3</sup>	16.3	16.2	0.1	0.3
Payout ratio – FFO (%) <sup>4</sup>	89.1	96.1	(700 bps)	
Payout ratio – AFFO (%) <sup>4</sup>	99.7	106.7	(700 bps)	

Note: Totals may not sum due to rounding.

1. Refer to slide 63 for further details.

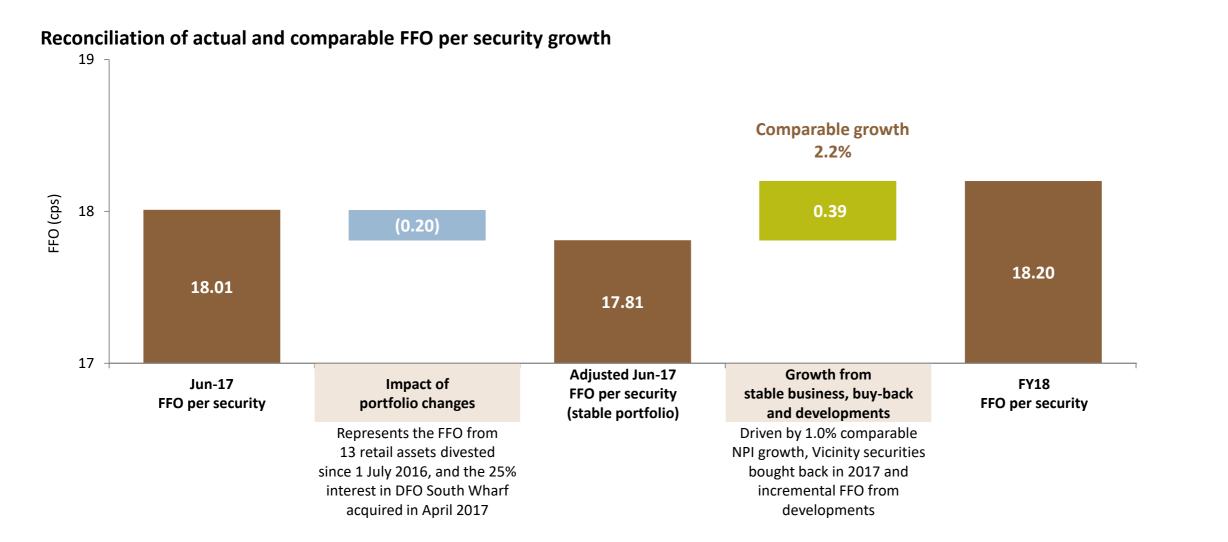
- 2. Refer to slide 62 for full reconciliation of FFO to statutory net profit.
- 3. The calculation of FFO and AFFO per security for each period uses the weighted average number of securities on issue.
- 4. Calculated as: Total distributions/total FFO and AFFO.



For the 12 months to	30-Jun-18 (\$m)	30-Jun-17 (\$m)
Net profit after tax	1,218.7	1,583.6
Property revaluation increment for directly owned properties	(634.7)	(906.7)
Non-distributable gain relating to equity accounted investments	(15.2)	(9.1)
Amortisation of static lease incentives	15.0	11.3
Amortisation of other project items	21.3	16.8
Straight-lining of rent adjustment	(16.8)	(16.8)
Stamp duty and transaction costs written off on acquisition of investment properties	67.7	9.9
Net mark-to-market movement on derivatives	(12.6)	55.1
Net foreign exchange movement on interest bearing liabilities	59.0	(60.7)
Integration costs	-	26.7
Amortisation of intangible assets	4.5	3.0
Other non-distributable items	1.8	(0.2)
Funds from operations (FFO)	708.7	712.9

## **Financial results**

Adjusting for acquisitions and divestments, comparable FFO per security growth was 2.2%





## **Financial results**

Strong balance sheet maintained



As at	Jun-18 (\$m)	Jun-17 (\$m)	Change (\$m)
Cash	42.1	42.2	(0.1)
Investment properties held for sale	-	33.5	(33.5)
Investment properties <sup>1</sup>	15,892.7	15,633.5	259.2
Equity accounted investments	681.1	88.0	593.1
Intangible assets	594.9	599.4	(4.5)
Other assets	270.8	262.2	8.6
Total assets	17,481.6	16,658.8	822.8
Borrowings	4,437.6	3,893.7	543.9
Other liabilities	936.5	1,017.4	(80.9)
Total liabilities	5,374.1	4,911.1	463.0
Net assets	12,107.5	11,747.7	359.8
Securities on issue (m)	3,871.6	3,958.6	(2.2%)
Net tangible assets per security (\$)	2.97	2.82	5.3%
Net asset value per security (\$)	3.13	2.97	5.4%

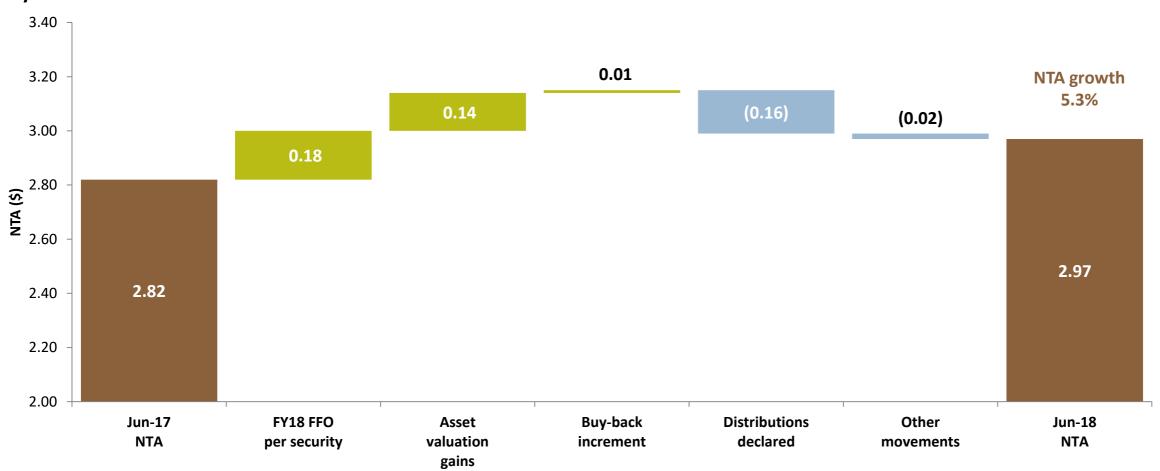
Note: Totals may not sum due to rounding.

1. Vicinity's ownership interest.

## **Financial results**

#### NTA growth of 5.3% contributing to a 12-month total return<sup>1</sup> of 11.1%





#### Key drivers of NTA

Note: Totals may not sum due to rounding.

1. Calculated as: (Change in NTA during the period + distributions declared)/opening NTA.



#### Debt statistics summary

As at	Jun-18	Jun-17
Total debt facilities	\$5.5b	\$5.1b
Drawn debt <sup>1</sup>	\$4.4b	\$3.9b
Undrawn debt	\$1.1b	\$1.1b
Weighted average interest rate <sup>2</sup>	4.3%	4.2%
Gearing <sup>3</sup>	26.4%	24.7%
Proportion of debt hedged	86%	90%
Debt duration <sup>4</sup>	4.4 years	5.3 years
Interest cover ratio (ICR)	4.8x	5.6x
Credit ratings/outlook		
- Moody's	A2/stable	A2/stable
- Standard & Poor's	A/stable	A/stable

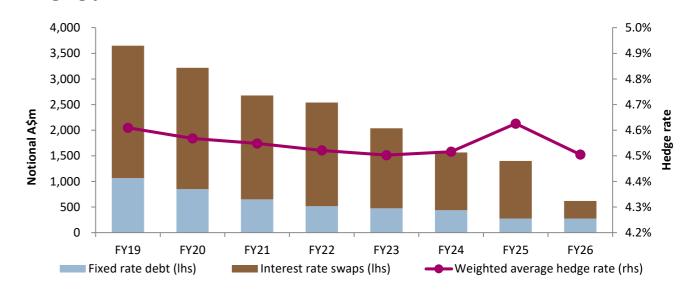
1. Calculated using the hedged rate on foreign denominated borrowings and excludes fair value adjustment and deferred borrowing costs.

2. The average over the reporting period and inclusive of margin, drawn line fees and establishment fees.

3. Calculated as: Drawn debt net of cash/Total tangible assets excluding cash, derivative financial assets and finance lease assets.

4. Based on facility limits.

#### Hedging profile<sup>5,6</sup>



#### Key hedging statistics

As at period end	30-Jun-18	30-Jun-17
Weighted average hedge rate (%) <sup>5</sup>	4.6	4.3
Proportion of debt hedged (%)	86	90

5. The weighted average hedge rate includes margin and establishment fees on fixed rate debt and margin, line and establishment fees on floating debt that has been hedged with interest rate swaps.

6. Hedge rate is the average for the financial years.

## Development

### Vicinity's share of costs to complete projects under construction is \$228m



	Total	Vicinity's share			
\$m	project cost	Project cost	Spent to 30-Jun-18	Cost to complete	
The Glen, VIC	430	215	126	89	
DFO Perth, WA	150	75	53	22	
Chadstone Victoria's Secret and atrium dining, VIC	50	25	6	19	
Chadstone hotel, VIC	130	65	10	55	
Roselands refurbishment, NSW	90	45	2	43	
Total under construction	850	425	197	228	



	Centre type	Ownership interest	GLA	Occupancy rate	Moving annual turnover (MAT)	Centre sales	Specialty sales	Specialty occupancy costs <sup>1</sup>
		(%)	(sqm)	(%)	(\$m)	(\$/sqm)	(\$/sqm)	(%)
New South Wales								
Chatswood Chase Sydney	Major Regional	51	63,764	100.0	557.0	10,044	14,926	14.8
Bankstown Central	Major Regional	50	85,736	99.8	451.1	6,044	7,936	18.9
Roselands <sup>2</sup>	Major Regional	50	62,027	100.0	n.a.	n.a.	n.a.	n.a.
Queen Victoria Building	City Centre	50	13,762	98.5	280.1	23,114	26,361	19.1
The Galeries	City Centre	50	14,985	100.0	197.0	13,259	20,343	13.9
The Strand Arcade	City Centre	50	6.024	99.5	130.9	28,433	26,303	13.7
Lake Haven Centre	Sub Regional	100	43,102	100.0	307.9	9,195	9,948	13.6
Nepean Village	Sub Regional	100	23,217	100.0	243.6	10,739	12,320	12.3
Warriewood Square <sup>2</sup>	Sub Regional	50	29,909	99.6	n.a.	n.a.	n.a.	n.a.
Carlingford Court	Sub Regional	50	33,311	100.0	184.7	7,019	10,412	15.8
West End Plaza	Sub Regional	100	15,939	100.0	88.0	5,595	6,657	13.5
Lavington Square	Sub Regional	100	20,471	99.4	121.3	6,824	9,049	9.4
Armidale Central	Sub Regional	100	14,746	99.4	91.4	6,344	6,449	10.7
Lennox Village	Neighbourhood	50	10,060	100.0	121.1	12,762	6,579	18.6
DFO Homebush	Outlet Centre	100	29,882	100.0	318.1	10,547	14,641	10.0
Tasmania								
Eastlands	Regional	100	33,316	100.0	249.7	7,776	7,797	13.3
Northgate	Sub Regional	100	19,465	99.4	139.3	7,956	9,529	12.3

Inclusive of marketing levy and based on GST inclusive sales.
 Non-comparable sales. Refer to slide 59 for details.



	Centre type	Ownership interest	GLA	Occupancy rate	Moving annual turnover (MAT)	Centre sales	Specialty sales	Specialty occupancy costs <sup>1</sup>
Queensland		(%)	(sqm)	(%)	(\$m)	(\$/sqm)	(\$/sqm)	(%)
Queensland	City Contro	100	20.000	100.0				
QueensPlaza <sup>2</sup>	City Centre	100	39,066	100.0	n.a.	n.a.	n.a.	n.a.
The Myer Centre Brisbane <sup>2</sup>	City Centre	25	63,708	98.8	n.a.	n.a.	n.a.	n.a.
Grand Plaza	Regional	50	53,328	99.9	360.7	7,104	10,125	15.5
Runaway Bay Centre	Regional	50	42,999	99.7	294.4	8,132	10,338	12.1
Mt Ommaney Centre	Regional	25	56,613	99.4	314.3	6,645	7,716	15.4
Taigum Square	Sub Regional	100	23,079	99.7	108.5	6,171	6,612	12.6
Gympie Central	Sub Regional	100	14,148	100.0	130.0	9,773	12,220	9.3
Whitsunday Plaza	Sub Regional	100	22,392	100.0	126.3	6,557	13,769	6.4
Buranda Village	Sub Regional	100	11,565	99.4	66.9	6,563	9,381	12.8
Oxenford Village	Neighbourhood	100	5,815	100.0	77.3	18,604	15,886	8.1
Milton Village	Neighbourhood	100	2,873	100.0	27.6	18,383	16,071	9.7
North Shore Village	Neighbourhood	100	4,077	100.0	53.9	15,906	8,530	10.2
DFO Brisbane	Outlet Centre	100	26,318	100.0	221.1	8,661	8,801	11.0
South Australia								
Elizabeth City Centre	Regional	100	80,309	99.4	350.7	5,729	7,606	15.8
Colonnades	Regional	50	83,952	99.2	314.8	5,941	6,440	15.3
Castle Plaza	Sub Regional	100	22,842	99.3	148.0	7,034	8,862	14.8
Kurralta Central	Sub Regional	100	10,676	100.0	87.1	8,381	9,880	11.7

1. Inclusive of marketing levy and based on GST inclusive sales.

2. Non-comparable sales. Refer to slide 59 for details.



	Ownership			Occupancy	Moving annual turnover	Centre	Specialty	Specialty occupancy
	Centre type	interest	GLA	rate	(MAT)	sales	sales	costs <sup>1</sup>
		(%)	(sqm)	(%)	(\$m)	(\$/sqm)	(\$/sqm)	(%)
Victoria								
Chadstone <sup>2</sup>	Super Regional	50	211,451	100.0	n.a.	n.a.	n.a.	n.a.
Bayside	Major Regional	100	88,980	98.8	424.0	5,246	8,301	15.9
Northland	Major Regional	50	98,540	99.9	543.9	6,168	9,120	18.3
The Glen <sup>2</sup>	Major Regional	50	44,943	100.0	n.a.	n.a.	n.a.	n.a.
Emporium Melbourne	City Centre	50	45,219	99.4	445.8	10,166	13,135	18.7
Myer Bourke Street	City Centre	33	39,924	100.0	n.a.	n.a.	n.a.	n.a.
Broadmeadows Central <sup>2</sup>	Regional	100	61,555	99.7	n.a.	n.a.	n.a.	n.a.
Cranbourne Park	Regional	50	46,934	99.6	247.8	6,119	7,805	16.2
Box Hill Central (South Precinct)	Sub Regional	100	23,723	100.0	186.0	8,715	10,919	14.9
Victoria Gardens Shopping Centre	Sub Regional	50	35,161	99.6	201.2	6,806	10,312	14.0
Corio Central	Sub Regional	100	31,497	98.8	157.8	6,534	5,876	14.4
Roxburgh Village	Sub Regional	100	24,744	99.4	151.3	6,475	5,990	14.8
Box Hill Central (North Precinct)	Sub Regional	100	14,593	100.0	74.2	6,436	6,694	17.5
Altona Gate	Sub Regional	100	26,226	99.5	148.5	6,297	7,410	15.0
Sunshine Marketplace	Sub Regional	50	34,051	100.0	154.1	5,129	6,797	15.1
Belmont Village	Sub Regional	100	14,035	100.0	96.8	7,094	10,433	11.1
Mornington Central	Sub Regional	50	11,774	100.0	99.5	8,405	9,072	15.4
Bentons Square	Neighbourhood	100	10,027	97.7	147.2	16,403	7,727	13.2
Oakleigh Central	Neighbourhood	100	13,939	100.0	126.3	9,546	5,757	14.1
The Gateway	Neighbourhood	100	10,871	98.9	87.8	9,907	9,109	8.2

1. Inclusive of marketing levy and based on GST inclusive sales.

2. Non-comparable sales. Refer to slide 59 for details.



	Centre type	Ownership interest (%)	GLA (sqm)	Occupancy rate <sup>1</sup> (%)	Moving annual turnover (MAT) (\$m)	Centre sales <sup>1</sup> (\$/sqm)	Specialty sales <sup>1</sup> (\$/sqm)	Specialty occupancy costs <sup>1,2</sup> (%)
Victoria (continued)			(001)		(+)	(*/ • • • • • • •	(+,,	
DFO South Wharf	Outlet Centre	100	56,192	100.0	409.1	10,499	10,184	10.5
DFO Essendon	Outlet Centre	100	52,325	100.0	250.4	10,072	9,646	12.0
DFO Moorabbin	Outlet Centre	100	24,678	100.0	158.2	6,845	7,114	12.0
Western Australia								
Galleria	Major Regional	50	82,287	100.0	495.7	6,843	10,449	19.5
Mandurah Forum <sup>3</sup>	Major Regional	50	68,922	100.0	n.a.	n.a.	n.a.	n.a.
Rockingham	Regional	50	62,364	98.4	405.2	7,146	8,044	18.3
Ellenbrook Central	Sub Regional	100	36,673	99.8	236.6	7,934	8,945	11.2
Warwick Grove	Sub Regional	100	32,097	99.4	208.5	8,534	7,822	14.8
Maddington Central	Sub Regional	100	27,756	99.0	185.8	7,417	7,328	14.6
Warnbro Centre	Sub Regional	100	21,414	100.0	140.4	7,024	6,632	17.7
Livingston Marketplace	Sub Regional	100	15,569	100.0	118.8	8,370	9,265	11.5
Halls Head Central	Sub Regional	50	19,315	100.0	133.1	7,184	7,674	11.8
Karratha City	Sub Regional	50	23,978	99.8	206.9	9,054	9,280	10.4
Currambine Central	Neighbourhood	100	17,061	99.3	153.9	9,983	5,510	18.6
Dianella Plaza	Neighbourhood	100	17,151	99.7	104.0	7,105	6,583	14.3
Stirlings Central	Neighbourhood	100	8,535	99.0	75.7	9,666	6,678	12.6
Kalamunda Central	Neighbourhood	100	8,357	99.3	72.9	9,697	6,414	13.0
Flinders Square	Neighbourhood	100	6,007	100.0	60.6	11,795	8,617	10.8
Victoria Park Central	Neighbourhood	100	5,778	100.0	50.6	9,924	5,718	16.6

1. Excludes DFO South Wharf and DFO Essendon Homemaker retailers.

2. Inclusive of marketing levy and based on GST inclusive sales.

3. Non-comparable sales. Refer to slide 59 for details.



			Net	Value	Сар	italisation rate		Discount rate
	Centre type	Ownership interest (%)	revaluation movement <sup>1,2</sup> (\$m)	As at 30-Jun-18 <sup>1</sup> (\$m)	As at 30-Jun-18 (%)	As at 30-Jun-17 (%)	Movement	As at 30-Jun-18 (%)
New South Wales								
Chatswood Chase Sydney	Major Regional	51	19.5	586.9	4.75	4.75	-	6.75
Bankstown Central	Major Regional	50	(1.5)	355.0	5.75	6.00	(0.25)	7.00
Roselands	Major Regional	50	(19.5)	161.7	6.25	6.25	-	7.25
Queen Victoria Building	City Centre	50	3.3	320.0	4.75	n.a.	n.a.	6.75
The Galeries	City Centre	50	12.3	163.5	4.75	n.a.	n.a.	7.00
The Strand Arcade	City Centre	50	1.9	120.0	4.50	n.a.	n.a.	6.75
Lake Haven Centre	Sub Regional	100	16.8	320.0	6.25	6.50	(0.25)	7.25
Nepean Village	Sub Regional	100	7.8	192.0	5.75	5.75	-	7.75
Warriewood Square	Sub Regional	50	4.6	148.0	5.75	5.75	-	7.50
Carlingford Court	Sub Regional	50	5.5	121.0	5.75	6.00	(0.25)	7.25
West End Plaza	Sub Regional	100	(0.8)	71.5	6.50	6.75	(0.25)	7.75
Lavington Square	Sub Regional	100	(4.7)	58.0	7.50	7.25	0.25	7.50
Armidale Central	Sub Regional	100	(0.7)	46.0	7.00	7.00	-	7.50
Lennox Village	Neighbourhood	50	2.3	39.0	5.75	6.00	(0.25)	7.25
DFO Homebush	Outlet Centre	100	53.9	480.0	5.50	6.00	(0.50)	7.25
Tasmania								
Eastlands	Regional	100	(1.2)	170.0	6.50	6.50	-	7.25
Northgate	Sub Regional	100	0.9	110.0	6.75	6.75	-	7.50

1. Based on ownership interest.

Valuations (continued)



			Net	Value	Сар	italisation rate		Discount rate
	Centre type	Ownership interest (%)	revaluation movement <sup>1,2</sup> (\$m)	As at 30-Jun-18 <sup>1</sup> (\$m)	As at 30-Jun-18 (%)	As at 30-Jun-17 (%)	Movement	As at 30-Jun-18 (%)
Queensland								
QueensPlaza	City Centre	100	(0.2)	774.0	4.75	5.00	(0.25)	7.00
The Myer Centre Brisbane	City Centre	25	(3.2)	195.0	5.50	5.75	(0.25)	7.25
Grand Plaza	Regional	50	3.5	220.0	5.50	5.50	-	7.25
Runaway Bay Centre	Regional	50	(1.4)	157.5	5.75	5.75	-	7.50
Mt Ommaney Centre	Regional	25	(1.0)	105.2	5.75	6.00	(0.25)	7.25
Taigum Square	Sub Regional	100	0.1	101.0	6.25	6.25	-	7.25
Gympie Central	Sub Regional	100	1.2	81.3	6.50	6.50	-	7.75
Whitsunday Plaza	Sub Regional	100	0.2	69.0	6.50	6.50	-	7.50
Buranda Village	Sub Regional	100	(0.5)	42.5	6.25	6.50	(0.25)	7.25
Oxenford Village	Neighbourhood	100	(0.1)	33.2	6.00	6.25	(0.25)	7.25
Milton Village	Neighbourhood	100	2.3	30.3	6.25	6.50	(0.25)	7.75
North Shore Village	Neighbourhood	100	1.9	27.0	6.00	6.25	(0.25)	7.50
DFO Brisbane	Outlet Centre	100	0.6	61.0	7.50	7.50	-	8.00
South Australia								
Elizabeth City Centre	Regional	100	(8.3)	380.0	6.75	7.00	(0.25)	7.75
Colonnades	Regional	50	(9.9)	147.5	6.75	6.75	-	7.75
Castle Plaza	Sub Regional	100	(0.6)	175.0	6.75	6.75	-	8.00
Kurralta Central	Sub Regional	100	1.3	43.5	6.00	6.00	-	6.75

1. Based on ownership interest.

Valuations (continued)



			Net	Value	Сарі	italisation rate		Discount rate
	Centre type	Ownership interest (%)	revaluation movement <sup>1,2</sup> (\$m)	As at 30-Jun-18 <sup>1</sup> (\$m)	As at 30-Jun-18 (%)	As at 30-Jun-17 (%)	Movement	As at 30-Jun-18 (%)
Victoria								
Chadstone	Super Regional	50	346.5	3,050.0	3.75	4.25	(0.50)	6.25
Bayside	Major Regional	100	1.6	630.0	5.75	5.75	-	7.50
Northland	Major Regional	50	(6.0)	490.0	5.50	5.50	-	7.25
The Glen	Major Regional	50	0.2	306.4	5.75	5.75	-	7.75
Emporium Melbourne	City Centre	50	50.7	685.0	4.25	4.75	(0.50)	7.00
Myer Bourke Street	City Centre	33	(5.0)	160.0	4.75	4.75	-	6.75
Broadmeadows Central	Regional	100	(6.2)	330.5	6.50	6.50	-	7.25
Cranbourne Park	Regional	50	7.5	161.3	5.50	6.00	(0.50)	7.25
Box Hill Central (South Precinct)	Sub Regional	100	21.8	217.0	6.00	6.25	(0.25)	7.25
Victoria Gardens Shopping Centre	Sub Regional	50	0.7	140.3	5.75	5.75	-	7.25
Corio Central	Sub Regional	100	(3.7)	130.0	7.25	7.25	-	7.25
Roxburgh Village	Sub Regional	100	(0.1)	122.1	6.25	6.25	-	7.25
Box Hill Central (North Precinct)	Sub Regional	100	15.0	119.0	6.00	6.50	(0.50)	7.00
Altona Gate	Sub Regional	100	0.4	106.5	6.25	6.50	(0.25)	7.50
Sunshine Marketplace	Sub Regional	50	1.1	61.0	6.25	6.50	(0.25)	7.00
Belmont Village	Sub Regional	100	0.3	51.0	6.00	6.00	-	7.25
Mornington Central	Sub Regional	50	0.6	37.0	6.00	6.00	-	7.50
Bentons Square	Neighbourhood	100	(0.8)	82.0	6.25	6.25	-	7.50
Oakleigh Central	Neighbourhood	100	0.3	76.0	6.00	6.50	(0.50)	7.00
The Gateway	Neighbourhood	100	4.4	51.2	6.25	6.50	(0.25)	7.25

1. Based on ownership interest.

Valuations (continued)



			Net	Value	Capitalisation rate			Discount rate
	Centre type	Ownership interest (%)	revaluation movement <sup>1,2</sup> (\$m)	As at 30-Jun-18 <sup>1</sup> (\$m)	As at 30-Jun-18 (%)	As at 30-Jun-17 (%)	Movement	As at 30-Jun-18 (%)
Victoria (continued)								
DFO South Wharf	Outlet Centre	100	56.7	655.0	5.75	6.00	(0.25)	8.00
DFO Essendon	Outlet Centre	100	6.8	178.0	6.75	6.75	-	8.25
DFO Moorabbin	Outlet Centre	100	2.1	126.0	7.50	7.50	-	8.75
Western Australia								
Galleria	Major Regional	50	(16.9)	380.0	5.50	5.50	-	7.25
Mandurah Forum	Major Regional	50	20.0	335.9	5.25	5.75	(0.50)	7.00
Rockingham Centre	Regional	50	(9.8)	305.0	5.50	5.50	-	7.25
Ellenbrook Central	Sub Regional	100	3.0	244.0	5.50	5.75	(0.25)	7.50
Warwick Grove	Sub Regional	100	(1.1)	200.0	6.50	6.50	-	8.00
Maddington Central	Sub Regional	100	(2.9)	120.0	7.00	6.75	0.25	8.00
Warnbro Centre	Sub Regional	100	(20.7)	105.0	7.00	6.25	0.75	8.50
Livingston Marketplace	Sub Regional	100	0.9	89.0	6.00	6.00	-	7.50
Halls Head Central	Sub Regional	50	1.9	57.1	6.00	6.00	-	7.25
Karratha City	Sub Regional	50	(2.1)	51.3	7.00	7.00	-	7.50
Currambine Central	Neighbourhood	100	(10.1)	96.0	6.75	6.50	0.25	8.00
Dianella Plaza	Neighbourhood	100	(1.2)	89.8	6.50	6.50	-	7.75
Stirlings Central	Neighbourhood	100	(2.7)	48.0	7.00	7.00	-	8.00
Kalamunda Central	Neighbourhood	100	2.8	42.0	6.25	6.75	(0.50)	7.75
Flinders Square	Neighbourhood	100	6.7	39.5	6.00	6.50	(0.50)	7.50
Victoria Park Central	Neighbourhood	100	(1.4)	30.1	6.25	6.25	-	7.50

1. Based on ownership interest.



Key dates			
Ex-distribution date for June 2018 distribution	28 June 2018		
Record date for June 2018 distribution	29 June 2018		
FY18 annual results	15 August 2018		
June 2018 distribution payment	29 August 2018		
2018 Annual General Meeting	1 November 2018		
Ex-distribution date for December 2018 distribution	28 December 2018		
Record date for December 2018 distribution	31 December 2018		
FY19 interim results	15 February 2019		
December 2018 distribution payment	2 March 2019		
Ex-distribution date for June 2019 distribution	27 June 2019		
Record date for June 2019 distribution	28 June 2019		
FY19 annual results	14 August 2019		

Note: These dates are indicative only and may be subject to change.



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