Range Resources Limited

('Range' or 'the Company')



28 September 2018

Corporate Governance Statement and Appendix 4G

Range is pleased to attach the Company's 2018 Corporate Governance Statement and the Australian Securities Exchange ("ASX") Appendix 4G (Key to Disclosures of Corporate Governance Principles and Recommendations), in accordance with ASX listing rules 4.7 and 4.10.3.

The Company has chosen to adopt the Corporate Governance Principles and Recommendations (3rd Edition, March 2014) issued by the ASX Corporate Governance Council in respect of the financial year ended 30 June 2018 and complies with the majority of recommendations.

Accordingly, the Company can lodge its Corporate Governance Statement on ASX and need not include it within its 2018 Annual Report.

The Company's 2018 Corporate Governance Statement, Appendix 4G and other ancillary corporate governance related documents can also be found on the Company's website: www.rangeresources.co.uk.

AIM: RRL ASX: RRS

www.rangeresources.co.uk

Australian Office

c/o Edwards Mac Scovell, 140 St Georges Terrace Perth WA 6000 Australia

1 Long Lane London SE1 4PG United Kingdom e. admin@rangeresources.co.uk



Principle 1: Lay Solid Foundations for Management and Oversight

1.1 Board of Directors - Roles and Responsibilities

The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management. The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Chairman and Company Secretary, the establishment, operation and management of Board Committees, Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's disclosure policy. A copy of the Company's Board Charter, which is part of the Company's Corporate Governance Plan, is available on the Company's website.

To assist the Board in carrying out its responsibilities, the following standing Committees of its members have been established:

- Remuneration and Nomination Committee;
- Audit and Risk Committee; and
- Reserves and HSE Committee.

Each Committee has its own Charter that describes the roles and responsibilities delegated to the Committee by the Board, and those Charters are published on Range's website.

The Board delegates responsibility to the CEO for implementing the strategic direction and objectives and managing the day-to-day operations of Range. The CEO consults with the Chairman, in the first instance, on matters that are sensitive, extraordinary or of a strategic nature. The Board has approved specific limits of authority for management with respect to approval of expenditure, contracts and other matters, and regularly reviews those limits.

1.2 Company Board Appointments

Range is committed to upholding the highest standards in corporate governance. Range's corporate governance framework is underpinned by the appointment of high quality Board members.

The Company's Remuneration and Nomination Committee Charter (in the Company's Corporate Governance Plan) requires the Remuneration and Nomination Committee to ensure appropriate checks (including checks in respect of character, experience, education, criminal record and bankruptcy history (as appropriate)) are undertaken before appointing a person, or putting forward to security holders a candidate for election, as a Director.

When considering the appointment of a new Director, the Board may engage the services of an external executive search firm to identify suitable candidates for consideration and to carry out appropriate reference and background checks.

Under the Remuneration and Nomination Committee Charter, all material information relevant to a decision on whether or not to elect or re-elect a Director must be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director.



1.3 Terms of Appointment

All Directors of the Company are required to sign a letter of appointment outlining the material terms of their appointment and the key roles based on their experience and skills. The remuneration of the Directors of the Company and Key Management Personnel are outlined in the Remuneration Report in the Company's latest Annual Report.

Under the Company's Constitution, the minimum number of Directors is three. At each Annual General Meeting, one third of the Directors (excluding the CEO) must resign, with Directors resigning by rotation based on the date of their appointment. Directors resigning by rotation may offer themselves for reelection.

The members of the Executive Team have written employment agreements with the Company setting out their key roles, obligations and remuneration. The remuneration is commensurate to the market rate and their experience and skills in the respective field.

1.4 The Company Secretary

The Board Charter outlines the role, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is appointed by the Board and is responsible for developing and maintaining the information systems and processes that are appropriate for the Board to fulfil its role. The Company Secretary is responsible to the Board for advising on and monitoring compliance with Board procedures and governance matters. The Company Secretary is accountable directly to the Board, through the Chairman, on all matters to do with the proper functioning of the Board. The Company Secretary is also responsible for overseeing and coordinating disclosure of information to the ASX as well as communicating with the stock exchange as appropriate. Each Director is able to directly access the services and advice of the Company Secretary.

The joint Company Secretaries, their qualifications and experience are stated in the Company's latest Annual Report.

1.5 Diversity

The Company recognises that diversity drives the Company's ability to attract, retain, motivate and develop talent, create an engaged workforce, and continue to grow the business. In view of the above, the Board has adopted a Diversity Policy, available on the Company's website.

Whilst the Company notes the ASX Principles and Recommendations, it recognises that the Company has a small team of Directors and employees, and as such the Board has determined that it will not set benchmarks for gender diversity and will not report against its progress to achieve any measurable objective.

The Company remains committed however, to ensuring that the best candidates both at a Board and employee level are appointed as opportunities arise regardless of gender, beliefs or racial background. The Company believes that while this is departure from the Principles and Recommendations, it does not diminish its commitment to ensuring gender diversity.

Total proportion of men and women on the Board, in senior positions (being Key Management Personnel and decision makers of the Group) and across the whole organisation is listed below:

Category	Men	Women	% Women
Board	4	1	20%
Senior Management (excluding the CEO captured above)	2	-	
Whole organisation	6	1	20%

1.6 Performance Review and Evaluation of Directors

The Remuneration and Nomination Committee will arrange a performance review and evaluation of the Board, its Committees, and individual Directors. To assist in this process an independent advisor may be used.

The review will include:

- Comparing the performance of the Board with the requirements of its Charter;
- Examination of the Board's interaction with management;
- The nature of information provided to the Board by management; and
- Management's performance in assisting the Board to meet its objectives.

A similar review will be conducted for each Committee by the Board with the aim of assessing the performance of each Committee and identifying areas where improvements can be made.

No review was undertaken during the Reporting Period, however the Remuneration and Nomination Committee is intending to undertake a comprehensive review in early 2019.

1.7 Performance and Review and Evaluation of Senior Management

The Remuneration and Nomination Committee will oversee the performance evaluation of the executive team. This evaluation is based on specific criteria, including the business performance of the Company and its subsidiaries, whether strategic objectives are being achieved and the development of management and personnel.

No review was undertaken during the Reporting Period, however the Remuneration and Nomination Committee is intending to undertake a comprehensive review in early 2019.

Principle 2: Structure the Board to Add Value

2.1 Nomination for Board Appointment

The Board has established a Remuneration and Nomination Committee. The primary purpose of the Committee is to support and advise the Board in fulfilling its responsibilities to shareholders by:

- Reviewing and approving the executive remuneration policy to enable the Company to attract and retain executives and Directors who will create value for shareholders;
- Ensuring that the executive remuneration policy demonstrates a clear relationship between key executive performance and remuneration;
- Recommending to the Board the remuneration of executive Directors;

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- Fairly and responsibly rewarding executives based on the performance of the Group, the performance of the executive and the prevailing remuneration expectations in the market;
- Reviewing the Company's recruitment, retention and termination policies and procedures for senior management;
- Reviewing and approving the remuneration of direct reports to the Chief Executive Officer, and as appropriate other senior executives; and
- Reviewing and approving any equity based plans and other incentive schemes.

The Remuneration and Nomination Committee has three members, a majority of whom are independent directors, and is chaired by an independent Director.

The composition of Range's Remuneration and Nomination Committee was changed during the Reporting Period (as approved by the Board) and is summarised below:

Committee members (1 July 17 – 25 June 18)	Committee members (25 June 18 – present)		
 Zhiwei Gu, Non-executive Chairman (Chairman of the Committee) Lubing Liu, Executive Director (Member of the Committee) 	 Zhiwei Gu, Non-executive Chairman (Chairman of the Committee) Lubing Liu, Executive Director (Member of the Committee Yi Zeng, Non-executive Director (Member of the Committee) 		

The Committee held three meetings during the Reporting Period and was attended by all Committee members eligible to attend at the time of the meeting.

The Company's Remuneration and Nomination Committee Charter is available on the Company's website.

2.2 Skills, Knowledge and Experience

The Board considers the present composition, size and balance in respect of qualifications and experience of the Board to be appropriate and effective for the control and direction of the Group's business. Each Director is expected to bring to the Company their experience and skills in the respective fields, in particular their considerable industry experience, to add value to the performance of the Company.

The table below describes the combined skills, experience and expertise presently represented on the Board.

Director's Background and Experience	Name of Director who falls within the categories
Finance	Yan Liu, Juan Wang
Oil and Gas Experience	Lubing Liu, Yi Zeng, Yan Liu
Management and Leadership	Zhiwei Gu, Yan Liu, Lubing Liu
Risk Management and Board Governance	Zhiwei Gu, Yan Liu, Juan Wang



In appointing new members to the Board, consideration is given to the ability of the appointee to contribute to the ongoing effectiveness of the Board, to exercise sound business judgement, to commit the necessary time to fulfil the requirements of the role effectively and to contribute to the development of the strategic direction of the Company.

2.3 Director Independence

The composition of the Board is reflected in the table below:

Name	Date First Appointed	Independent
Zhiwei Gu	11 December 2014	Yes
Yi Zeng	16 June 2016	Yes
Juan Wang	30 November 2014	No (due to being a shareholder representative)
Yan Liu	11 December 2014	No (due to being an Executive Director)
Lubing Liu	16 June 2016	No (due to being an Executive Director)

A profile of each Director is set out in the Company's latest Annual Report.

2.4 Director Independence

The Company's Board has 5 Directors, including 2 independent Non-executive Directors (including the Chairman).

Whilst the Company notes the ASX Principles and Recommendations stating that the majority of the Board of Directors should be independent Directors, the Company believes that this departure does not diminish its commitment to ensuring the Board composition is appropriate and effective for the control and direction of the Group's business.

2.5 Chairman

The Board Chairman is responsible for the leadership, operations and governance of the Board and Board Committees. The Chairman shall also undertake the role as leader in chairing all Board and shareholder meetings.

A profile of the Chairman of the Company, Zhiwei Gu is stated in the Company's latest Annual Report. Zhiwei Gu is an independent Non-executive Director. The Company has a separate CEO.

2.6 Induction and Professional Development

The Company has a process to educate new Directors about the nature of the business, current issues, corporate strategy and the Company's expectations of Directors. All directors are made aware of their rights to access employees, information and resources. Directors are encouraged to visit the Group's locations and meet with management to gain a better understanding of the Group's operations. Directors are given access to continuing education opportunities to update and enhance their skills and knowledge base.



All Directors have unrestricted access to the Company records and information except where the Board determines that such access would be adverse to the Company's interests.

The Board, Committees or individual Directors may seek independent external professional advice as considered necessary at the expense of the Company, subject to prior consultation with the Chairman. A copy of any such advice received is made available to all members of the Board.

Principle 3: Promote Ethical and Responsible Decision-Making

3.1 Code of Conduct

The Company has developed a Code of Conduct (the Code) which has been fully endorsed by the Board and applies to all Directors and employees. The Code is regularly reviewed and updated as necessary to ensure it reflects the highest standards of behaviour and professionalism and the practices necessary to maintain confidence in the Company's integrity. The purpose of the Code is to provide a framework for decisions and actions in relation to ethical conduct in employment. It underpins the Company's commitment to integrity and fair dealing in its business affairs and to a duty of care to all employees, clients and stakeholders.

The Code can be found in the corporate governance section of the Company's website.

Principle 4: Safeguard Integrity in Financial Reporting

4.1 Audit and Risk Committee

The Board has established an Audit and Risk Committee. The primary purpose of the Committee is to assist the Board in fulfilling its statutory and fiduciary responsibilities relating to:

- The quality and integrity of the Company's financial statements, accounting policies and financial reporting and disclosure practices;
- Compliance with all applicable laws, regulations and Company policy;
- The effectiveness and adequacy of internal control processes;
- The performance of the Company's external auditors and their appointment and removal;
- The independence of the external auditor and the rotation of the lead engagement partner;
- The identification and management of business, economic, environmental and social sustainability risks; and
- The review of the Company's risk management framework at least annually to satisfy itself that it continues to be sound.

The composition of Range's Audit and Risk Committee was changed during the Reporting Period (as approved by the Board) and is summarised below:

Committee members (1 July 17 – 25 June 18)	Committee members (25 June 18 – present)
Yan Liu, Executive Director (Chairman of the Committee)	 Juan Wang, Non-executive Director (Chairman of the Committee)
 Zhiwei Gu, Non-executive Chairman (Member of the Committee) Nick Beattie, Chief Financial Officer (Member of the Committee) 	 Zhiwei Gu, Non-executive Chairman (Member of the Committee) Yi Zeng, Non-executive Director (Member of the Committee)

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- Yi Zeng, Non-executive Director (Member of the Committee)
 Juan Wang, Non-executive Director (Member
- The Company notes the ASX Principles and Recommendations stating that the Audit and Risk Committee should be chaired by an independent Director. The Committee was structured to represent the best mix of Board skills to manage the risk function. The Company believes that while this is departure from the Principles and Recommendations, it does not diminish its commitment to safeguarding integrity

The Committee held one meeting during the Reporting Period. The meeting was attended by the following Committee members eligible to attend at the time of the meeting: Zhiwei Gu, Nick Beattie, Yi Zeng, and Juan Wang. Yan Liu did not attend the meeting.

The Company's Audit and Risk Committee Charter is available on the Company's website.

4.2 CEO and CFO Declarations

of the Committee)

in corporate reporting.

The Chief Executive Officer and the Chief Financial Officer will provide declarations to the Board in relation to the preparation of the consolidated financial statements, in accordance with section 295A of the Corporations Act.

These declarations state that, in their respective opinions, the financial records of the Company have been properly maintained, that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company, and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

4.3 External Auditor

The Company's external auditor (Auditor) is selected for its professional competence, reputation and provision of value for professional fees. The Auditor attends the Company's AGMs (in person or by teleconference) and is available to answer shareholders' questions about the conduct of the audit and the preparation and content of the Auditor's Report.

Principle 5: Make Timely and Balanced Disclosure

5.1 Continuous Disclosure

The Company must comply with continuous disclosure requirements arising from legislation and the ASX Listing Rules. The general rule, in accordance with ASX Listing Rule 3.1, is that once the Company becomes aware of any information concerning it that a reasonable person would expect to have a material effect on the price of value of the Company's securities, the Company must immediately disclose that information to the ASX.

The Company has in place a written policy on continuous disclosure and relevant procedures, which can be accessed on the Company's website www.rangeresources.co.uk.

Principle 6: Respect the Rights of Securityholders

6.1 Market and Shareholder Communications



Range's website contains information about the Company including media releases, key policies and the terms of reference of the Board Committees. All relevant announcements made to the market and any other relevant information will be posted on the website as soon as they have been released to ASX.

6.2 Investor Relations

The Company places significant importance on effective communication with shareholders. Information is communicated to shareholders through the annual and half yearly financial reports, quarterly reports on activities, announcements through the ASX, media, the Company's website and through the Chairman's address at the Annual General Meeting. After the Annual General Meeting, Chairman of the meeting is available to meet with any shareholders and answer questions. Shareholders are encouraged to contact Range and to submit any questions via email admin@rangeresources.co.uk.

As part of the Company's developing investor relations programme, shareholders can register on the Company's website to receive email notifications of when an announcement is made by the Company to the ASX, including the release of the annual report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted.

The Company will, wherever practicable, take advantage of new technologies that provide greater opportunities for more effective communications with shareholders.

The Company's shareholder communications strategy can be accessed on the Company's website www.rangeresources.co.uk.

6.3 Shareholders' Meetings

Shareholders have the ability to communicate with Directors through various means including:

- Having the opportunity to ask questions of Directors at all general meetings;
- The presence of the Auditor at AGMs (in person or by teleconference, as practicable and appropriate) to take shareholder questions on any issue relevant to their capacity as Auditor; and
- The Company making Directors and selected executives available to answer shareholder questions submitted by telephone, email and other means (where appropriate).

Traditionally, the key forum for two-way communication between the Company and its shareholders is its AGM. The Board encourages shareholder participation at the Company's AGM and other general meetings of shareholders, and the Chairman encourages questions and comments from shareholders and seeks to ensure that shareholders are given ample opportunity to participate. Shareholders who are unable to attend the AGM or a general meeting may submit questions and comments before the meeting to the Company and or to the Auditor (in the case of the AGM).

6.4 Electronic Communications

Range's website (www.rangeresources.co.uk) contains the following information for the benefit of shareholders:

- All market announcements and related information (posted immediately following release to the ASX);
- Details relating to the Company's Directors and key executives;
- Details of key person for shareholders' queries; and
- Board and Board Committee Charters and other corporate governance documents.

In order to facilitate shareholder engagement, the Company may webcast and/or provide copies of investor presentations, general meeting results and selected analyst and media briefings on the Company's website.

Principle 7: Recognise and Manage Risk

7.1 Risk Committee

The Board does not have a stand-alone Risk Committee. However, the Company's Audit and Risk Committee oversees the Company's risk management and compliance function, with key responsibilities being to ensure that an appropriate risk management framework is in place and is operating properly and reviewing and monitoring legal and policy compliance systems and issues.

The composition, the number of times that the Audit and Risk Committee met during the Reporting Period, and the individual attendances of the Committee members at those meetings are disclosed in section 4.1 above.

The Company notes the ASX Principles and Recommendations stating that the Audit and Risk Committee should be chaired by an independent Director. The Committee was structured to represent the best mix of Board skills to manage the risk function. The Company believes that while this is departure from the Principles and Recommendations, it does not diminish its commitment to recognising and managing risk.

The Board Audit and Risk Committee Charter is available on the Company's website.

7.2 Internal Control and Risk Management

No risk review took place during the period, however the Audit and Risk Committee is intending to undertake a comprehensive review in early 2019.

7.3 Internal Audit

Range does not have an internal audit function due to the size of the organisation, and relies on the controls testing and recommendations to the Board from the external auditor.

The Range Board and the Audit and Risk Committee will have primary responsibility for ensuring that the significant risks facing the Company have been identified and adequate control, monitoring and reporting mechanisms are in place.

7.4 Risk Exposures

The Board has identified principal business risks and adopted mitigating strategies which can be found in the Company's Annual Report 2018.

Principle 8: Remunerate Fairly and Responsibly

8.1 Remuneration and Nomination Committee

The Board has established a Remuneration and Nomination Committee to consider and make recommendations to the Board on, among other things, remuneration policies applicable to Board members and senior management.

The Committee has three members, a majority of whom are independent directors, and is chaired by an independent director.



The Committee members, the number of times the Committee met during the Reporting Period and the individual attendances of the Committee members at those meetings are disclosed in section 2.1 above.

8.2 Remuneration Policy

Information regarding the Group's remuneration policies and practices is set out in the remuneration report which is included in the Annual Report 2018 (available at www.rangeresources.co.uk).

8.3 Share Trading Policy

The Board has adopted a specific trading policy in relation to all Directors of the Company and all employees of the Range Group. The Company's Security Trading Policy is provided to each new employee. The Directors are satisfied that the Company has complied with its policies on ethical standards, including trading in securities.

The Company's trading policy was last updated on 26 July 2016 and a copy can be found on the Company's website www.rangeresources.co.uk.

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name	e of entity:	
	Range Resources Limited	
ABN	/ ARBN:	Financial year ended:
	88 002 522 009	30 June 2018
Our co	orporate governance statement ² for the above period ab These pages of our annual report: This URL on our website: http://www.rangeresource governance	
The C Board	corporate Governance Statement is accurate and up to d	ate as at 30 June 2018 and has been approved by the
The a	nnexure includes a key to where our corporate governar	nce disclosures can be located.

Name of Director or Secretary authorising lodgement: Nick Beattie - Company Secretary

Will have.

Date: 28 September 2018

¹ Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

² "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

³ Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "<u>OR</u>" at the end of the selection and you delete the other options, you can also, if you wish, delete the "<u>OR</u>" at the end of the selection.

ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4	
PRINC	PLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OV	ERSIGHT		
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at http://www.rangeresources.co.uk/corporate-governance and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management): at http://www.rangeresources.co.uk/corporate-governance	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 	
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable 	
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location]	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable	
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable 	

⁴ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \ldots^4
1.5	 (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. 	the fact that we have a diversity policy that complies with paragraph (a): in our Corporate Governance Statement OR at [insert location] at [insert location] at [insert location] and the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with our diversity policy and our progress towards achieving them: in our Corporate Governance Statement OR at [insert location] and the information referred to in paragraphs (c)(1) or (2): in our Corporate Governance Statement OR at [insert location] at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): in our Corporate Governance Statement <u>OR</u> at [insert location] and the information referred to in paragraph (b): in our Corporate Governance Statement <u>OR</u> at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): ☑ in our Corporate Governance Statement OR ☐ at [insert location] and the information referred to in paragraph (b): ☑ in our Corporate Governance Statement OR ☐ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed ⁴
PRINCIPLE 2 - STRUCTURE THE BOARD TO ADD VALUE		
2.1 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2): in our Corporate Governance Statement OR at [insert location] and a copy of the charter of the committee: at http://www.rangeresources.co.uk/corporate-governance and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: in our Corporate Governance Statement OR at [insert location]	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix: ⊠ in our Corporate Governance Statement OR □ at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \ldots^4	
2.3	 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	the names of the directors considered by the board to be independent directors: in our Corporate Governance Statement OR at [insert location] and, where applicable, the information referred to in paragraph (b): in our Corporate Governance Statement OR at Annual Report 2018 http://www.rangeresources.co.uk and the length of service of each director: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement	
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	□	
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location]	□ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable	
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation:	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable 	
PRINCIP	PLE 3 – ACT ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) disclose that code or a summary of it.	our code of conduct or a summary of it: in our Corporate Governance Statement OR at http://www.rangeresources.co.uk/corporate-governance	an explanation why that is so in our Corporate Governance Statement	

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
PRINCIP	PLE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING		
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: □ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location]	☐ an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed \dots		ave NOT followed the recommendation in full for the whole period above. We have disclosed ⁴
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	 the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location] 		an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable
PRINCIP	LE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	our continuous disclosure compliance policy or a summary of it: in our Corporate Governance Statement OR at http://www.rangeresources.co.uk/corporate-governance		an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS				
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website: at http://www.rangeresources.co.uk		an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location]		an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders: in our Corporate Governance Statement OR at [insert location]		an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	 the fact that we follow this recommendation: ☑ in our Corporate Governance Statement OR ☐ at [insert location] 		an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4			
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK						
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework: □ in our Corporate Governance Statement OR □ at [insert location] □ at [insert location]	an explanation why that is so in our Corporate Governance Statement			
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that board or a committee of the board reviews the entity's risk management framework at least annually to satisfy itself that it continues to be sound: in our Corporate Governance Statement OR at [insert location] and that such a review has taken place in the reporting period covered by this Appendix 4G: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement			

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs: □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes: □ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks: in our Corporate Governance Statement OR in Annual Report 2018 http://www.rangeresources.co.uk	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4			
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY						
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2): in our Corporate Governance Statement OR at [insert location] and a copy of the charter of the committee: at http://www.rangeresources.co.uk/corporate-governance and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: in our Corporate Governance Statement OR at [insert location]	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable			
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives: in our Corporate Governance Statement OR in Annual Report 2018 http://www.rangeresources.co.uk	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 			
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	our policy on this issue or a summary of it: in our Corporate Governance Statement OR at http://www.rangeresources.co.uk/corporate-governance	□ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable			

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4			
ADDITIO	ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES					
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b): in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement			
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement			