

# UBS AUSTRALIAN EMERGING COMPANIES CONFERENCE PRESENTATION

9 APRIL 2019

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MANAGING DIRECTOR

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Unless otherwise started all the currency disclosures in this presentation are Australian Dollars.

Information included in this presentation is dated 8 April 2019.

## WHO WE ARE



#### ONE OF AUSTRALIA'S LARGEST MINERAL DRILLING CONTRACTORS

# LEADING REPUTATION FOR INNOVATION IN RIG DESIGN AND DRILLING PRACTICES

- Underground Diamond Drilling leading business delivering grade control at producing sites
- Surface Reverse Circulation (RC)
   Drilling above ground drilling
- Orexplore revolutionary core scanning technology that produces real-time core analysis
- 575 employees

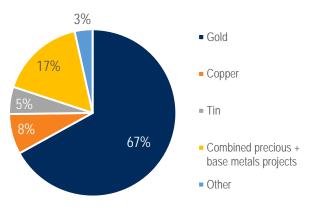
## DELIVERING ON OUR STRATEGY REFLECTED IN IMPROVED 1H FY19 RESULTS

- Success in resetting contracts, moving rigs to better performing sites, and reducing costs
- Revenue of \$75.3m (up 5.9% on 1H FY18)
- EBITDA of \$14.5m (up 103% on 1H FY18)

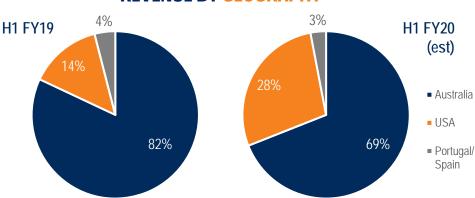
## SET TO ENTER FY20 WITH STRONG MOMENTUM BY RESETTING MARGINS

- Awarded \$210m in new contracts to grow order book to \$295m
- Secured work is at target margins, providing platform for earnings growth in FY20
- Accordingly transitioning some underground rigs during 4Q FY19
- Continued focus on safety culture and R&D initiatives

#### **REVENUE BY COMMODITY**



#### **REVENUE BY GEOGRAPHY**



## **CORPORATE OVERVIEW**





#### **LEADERSHIP TEAM**



KENT SWICK
MANAGING DIRECTOR



JITU BHUDIA CHIEF FINANCIAL OFFICER



ANDREW SIMPSON CHAIRMAN



IAN McCUBBING NON-EXECUTIVE DIRECTOR



**DAVID NIXON**NON-EXECUTIVE
DIRECTOR



PHIL LOCKYER
NON-EXECUTIVE
DIRECTOR

#### SUBSTANTIAL SHAREHOLDERS

- Perennial Value Management (15.0%)
- Kent Swick (14.4%)
- Circle 5 Management (12.0%)
- Vanshap Capital (9.4%)
- Rosanne Swick (5.4%)

#### **CORPORATE STRUCTURE**

ASX code: SWK

Listed: Nov 2006

Shares issued: 231.5m

Share price: \$0.20\*

Market capitalisation: \$47.4m

Enterprise value: \$65.2m

<sup>\*</sup> As at 5 April 2019

## **HOW SWICK HAS PERFORMED**



### MAKING PROGRESS ACROSS THE GROUP'S OPERATIONS



## Underground Diamond Drilling (69 rigs)

- Delineation drilling for production at operating underground mines
- Competitive advantage through mobile rigs
- Driver of earnings
- Success in ensuring each contract is profitable on a standalone basis
- Drilled >10 million metres

## Surface RC Drilling (7 rigs)

- Reserve definition and exploration drilling at both brownfields and greenfield sites
- Secured campaign-style contracts
- Looking at opportunities to hire/sell excess fleet



#### **Orexplore**

- Launched in May 2018, with 7 commercial agreements signed
- Trials underway with a range of miners, explorers and consultants in Australia on initial free period
- Developing next generation gold spectrometer machine, which will also be able to scan other precious metals
- In discussions for site based pilot programs for multiple machine installations



# 1H FY19 FINANCIAL OVERVIEW

## IMPROVED FINANCIAL PERFORMANCE

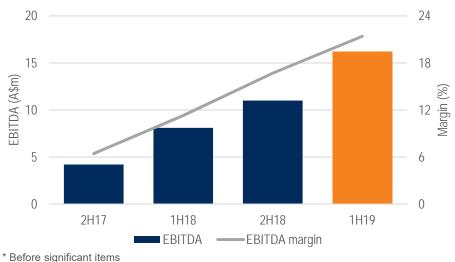


- Continued trend of growing earnings in 1H FY19 through enhanced margins, as per strategy of:
  - Moving rigs onto reset rates or better performing projects
  - Reduction in operating costs and enhanced performance
- Additional benefit from improved short-term rates on two contracts
- Drilling Business EBITDA of \$16.2m at a margin of 21.4%, double 1H FY18 (\$8.1m EBITDA at 11.3% margin)
  - Increased revenue per shift by 6.1%
  - Reduced operating costs per shift by 4.5%

#### **GROUP PERFORMANCE**

A\$ million	1H FY19	2H FY18	1H FY18
Revenue	75.3	67.1	71.1
EBITDA	14.5	10.1	7.2
EBITDA margin	19.3%	15.1%	10.1%
EBIT	4.0	1.3	(0.9)
NPAT	1.9	0.3	(1.3)

#### **DRILLING BUSINESS PERFORMANCE**



## **GENERATING CASH AND WELL POSITIONED**



- Grew cash from operating activities as EBITDA increased
- Cash conversion of 72.9% targeting improvement
- Capital expenditure of \$9.9m, with growth driven by:
  - Investing in DeepEx rigs, in response to client requirements
  - Increasing rig capacity, preparing for expected increase in demand given six-month lead time to build new rigs
- Maintained gearing in line with target levels
- Increased banking facilities by \$8m to \$38m, providing flexibility for the business
  - Draw down remained unchanged at \$27m at end H1 FY19

A\$ million	1H FY19	1H FY18	Change
Net cash from operating activities	9.8	5.0	98%
Net cash used in investing activities	(8.7)	(5.3)	(64%)
Free cash flow	1.1	(0.4)	410%
Operating cash flow before interest and tax	10.6	5.7	87%

A\$ million	31 Dec 18	30 Jun 18	Change
Cash	12.3	11.5	7%
Debt	30.0	29.2	3%
Net debt	17.7	17.8	(1%)
Gearing (Net debt/equity) (%)	20.7%	21.3%	(0.6%)



## **STRATEGY AND OUTLOOK**

ASX:SWK WWW.SWICKMINING.COM

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## **CLEAR GROWTH STRATEGY TO BUILD ON**



#### WHAT WE'RE DOING CURRENTLY



- Delivering on strategy of resetting market rates and lowering operating costs to grow earnings from rigs in operation
- Success in targeting new opportunities in overseas markets, as seen 8-rig contract with Northern Star at its Pogo gold mine in Alaska – now have leading market share in USA
- Roll out DeepEx dedicated deep exploration and infrastructure drilling



- Currently engaged on two contracts KLG and Kin
- Continue efforts to secure brownfield contracts
- Preparing excess fleet to hire/sell depending on opportunity



- In negotiations to deploy Orexplore technology onto sites via pilot programs with target customers. Orexplore can provide non-destructive, real time assay and geological information in contrast to current methods
- Prototype (in machine) testing next generation gold spectrometer (targeting 0.1ppm) in 2H FY19, which will also have the ability to scan other precious metals
- Swedish R&D team working with JV partners in Europe on flow scanning via EU Horizon 2020 R&D program – X-Mine

## **OUTLOOK**



## WELL POSITIONED FOR EARNINGS GROWTH IN FY20

- Transition of rigs plus cessation in short-term rates during Q4 will result in lower 2H FY19 compared to 1H FY19
  - Overall FY19 earnings to be significantly stronger than FY18
- Recent award of \$210m in new work, which includes:
  - New 8-rig contract at Northern Star's Pogo gold mine in Alaska
  - 3-rig expansion at BHP's Olympic Dam in South Australia
  - Contract extension at Kirkland Lake Gold's Cosmo gold mine in the Northern Territory, with potential to drill at nearby Union Reefs project
  - Retained in part at Newmont Australia's Tanami gold mine in Northern Territory for five years
- Expansion of order book to \$295m at target margins has set strong platform to deliver earnings growth in the FY20
- Targeting additional opportunities at brownfield operating mines, with producers looking to increase output in response to strong gold prices and solid metal prices
- Focus is on delivering work safely, reliably, and efficiently for clients to ensure strong return from deployed rigs





# **QUESTIONS**