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Stanmore Coal Overview - Certainty

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Independent Australian coal company

Positioned predominantly in metallurgical coal with a track record of delivery



Isaac Plains Complex expansion operational with demonstrated performance

Validation that the company can source, develop, operate and rehabilitate coal resources



Isaac Plains Complex represents the company's platform asset

Certainty in near-term growth underpinned by existing capacity and low capital incremental growth options delivering competitive cost structures and long mine lives

The 'combined effect' driving certainty in delivering returns to shareholders

The combination of the operating performance, a disciplined investment pipeline and the foundation of a fully prepared company drives focus on costs / margin / cash generation



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Overview of Stanmore logistics





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Operations and Projects

Foundations in Metallurgical Coal

- Isaac Plains Complex (IPC) operational with a capacity of 3.5Mt ROM¹ (approx. 2.4Mt product)
- IPC Marketable Reserves of 37Mt ²
- SMR Total Resources of 1.7bn tonnes ² across all projects



RAIL

Logistics to port matching IPC Infrastructure

- 177km to Dalrymple Bay Coal Terminal
- SMR 2.4 Mt contracted



PORT

Path to Market Secured

- 85 Mt capacity multi user port
- SMR 2.4Mt contracted
- 2 x 1.2Mt capacity tranches with a 5 and 10 year term and 'evergreen' rights



Isaac PlainsComplex – Value accretive leverage

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Operations

- Isaac Plains operational in 2016 at 1.2Mt rate
- Expansion with Isaac Plains East completed 2018 taking production to 2.15Mt product FY19



Development / Projects

- Isaac Downs acquired in 2018. Consenting and approvals underway
- Majority semi-soft coking coal currently, migrating into semi-hard coking coal
- Isaac Plains South in exploration phase



Infrastructure / Equipment

- 100% owned CHPP¹ / Rail loop and infrastructure areas with 3.5Mt ROM² capacity
- Mining operations contracted



Region

- Multi operation region
- Incremental capacity increases available leading to a "combined effect' in value
- SMR footprint with a track record of sourcing, development, operating and rehabilitating



Overview – Stanmore customer base

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Certainty in strategy

THE COMBINED EFFECT

PROJECT / INVESTMENT PIPELINE – SOURCE ROM COAL PIPELINE WITH DISCIPLINE COAL QUALITY | COST STRUCTURE | STRIP RATIO

Isaac Plains Complex 2.0 Mt $\rightarrow 2.4$ Mt

Saleable Production

2019 - 2020

Regional Coal Hub 2.4Mt → 5.0Mt

Saleable Production

Margin Focused

2021 - 2022

2017

Source ROM coal with discipline

- CHPP to full capacity of 3.5Mt ROM
- 2 Stage cost structure
- Ramp-up / ramp-down capability
- Strip Ratio /Cost Structure /Coal QualityMatched logistics

Maximise the 'combined effect'

- Multiple sources to upstream increased CHPP feed capacity up to potentially 7Mt ROM
- Capital 'light' expansion on existing footprint giving superior IRR's in the current climate

Fully prepared company

Emerging Integrated

Coal Company

Multiple hubs forcing a combined effect

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- Benchmark performance for each \$ or piece of equipment deployed
- Positioned for growth at any point in the cycle

OPERATING PERFORMANCE IN WHAT COUNTS





Operations

Certainty with the combination

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SOURCE ROM COAL PIPELINE WITH DISCIPLINE



Operations Performance

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Certainty.

Continuing Strong Operational Performance and Run Rates Pushing stanmore coal Infrastructure Capacities

The performance is driving FY19 guidance of 2.3Mt production, A\$88 FOB unit costs (ex - state royalty) and underlying EBITDA² of A\$140 - A\$155m

			Quarter Ended					Year-to-date		
Isaac Plains Complex $2.0 \text{Mt} \Rightarrow 2.4 \text{Mt}$		Thousands of tonnes	Mar 2019	Dec 2018	Change %*	Mar 2018	Change %*	Mar 2019	Mar 2018	Change %*
Saleable Production		ROM ¹ coal produced	759	798	(5%)	382	99%	2,056	1,096	88%
		ROM strip ratio (BCM/ROM t)	7.3	9.3	(21%)	15.3	(52%)	8.9	13.7	(35%)
2019 - 2020		Saleable coal produced	691	641	8%	302	129%	1,669	814	105%
 Source ROM coal with discipline CHPP to full capacity of 3.5Mt ROM 2 Stage cost structure Ramp-up / ramp-down capability Strip Ratio /Cost Structure /Coal Quality Matched logistics 	inline	Saleable coal purchased	-	-	n.a.	10	n.a.	10	10	n.a.
		Total coal sales	740	573	29%	404	83%	1,632	998	64%
		Product coal stockpiles	127	177	(28%)	85	50%	127	85	50%
	Coal	ROM coal stockpile	103	171	(40%)	10	941%	103	10	941%
 Matched logistics 										

* Note: Change is favourable/unfavourable







ACHIEVED ON TRACK II REQUIRED



With the right inputs, outcomes are the focus

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Successful relocation of full mining operations to Isaac Plains East Coking coal split at 100% and total yield in excess of 80% Excavator and truck performance ahead of plan Dragline Performance (BE1370) YTD is on track:



Operating Hours YTD (Mar 19) /		Annualised Operating Hours /	Industry Benchmark		
5630 hrs		7500 hrs (6950 with shut)	6500		
Operating Rate YTD (Mar 19) /		Annualised Operating Rate /	Industry Benchmark		
1927 bcm/op. hr		1950 bcm/op. hr	1800-2000		
		PERFORMANCE IN WHAT COUNTS			
			/		
	Equipment performance O O	Engineered 🆓 🕺 Operations 🗸 I leadersh	ip		

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.... for all parts of our business in delivering certainty

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	Life Saving Rules			
Never	enter into areas of unsupported strata		PRINCIPAL HAZARD MANDATORY CONTROLS	
Never	enter under suspended loads	ব	Mobile equipment and vehicle operating areas 📀	
Never	enter an exclusion zone without authorisation		Ground and strata 📀	
Never	operate equipment unless authorised		Fire and explosion 📀	in safety
	consume illicit drugs or alcohol at work		Emergency preparedness 📀	Je Je
C	or be under the influence of non-approved medication		Inrush 📀	SC
Never	work above 2m without appropriate fall protection		Outburst 📀	Ц.
Never	tamper with, modify or remove safety devices without authorisation		Control of energy	
Always	apply positive radio communication requirements		Work at heights	E
Always	ensure isolation and test for dead		Cranage and lifting	Ζ
	check for buried or concealed services before digging or penetrating a surface		Contractor management	CERTAINITY
Always	use risk tools for planning and when preparing to work	\checkmark	Tyre and rim management	2
			Irrespirable / noxious atmosphere	Ξ.
stanı	morecoal		Structural failure	C

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<u>Stanmore Rehabilitation Performance</u> (% of mining area rehabilitated)

FY17	14%
FY18	26%
FY19	35%
FY20 (projected)	44%





Isaac Plains Rehabilitation and Flood Protection



Development and Outlook



Outlook

Coal Type Price Share Price 350 350 1.60 1.40 300 300 1.20 250 250 (toune 200) 200 ce (\$) US\$/tonne 1.00 200 80 150 Shai 0.60 150 100 0.40 100 50 0.20 50 0 0.00 Jan-2015 Jan-2016 Jan-2017 Jan-2018 Jan-2019 Jan-2015 Jan-2016 Jan-2017 Jan-2018 Jan-2019 Hard Coking Coal Semi-soft Coking Coal Thermal Coal Hard Coking Coal SMR share price

From creating certainty in outcomes and returns to sourcing further ROM coal and preparing the company for the next stage

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- During the FY2019 March quarter, Stanmore achieved US\$132/t for coking coal, being a 15% premium to the SSCC spot price over the same period
- Metallurgical coal pricing has remained very well supported
- A combination of lower global investment in projects, continued strong Chinese steel output and metallurgical coal and coke production rationalisation has held pricing up

Semi-soft Benchmark Summary (US\$/t, Financial Year)	Q1-19	Q2-19	Q3-19	Q4-19
Forward looking	137	130	131	126.5
Index based (backward looking)	129	136	130	TBA

Disciplined near term and mid term growth options are key elements of our strategy stanmore coal

PROJECT / INVESTMENT PIPELINE - SOURCE ROM COAL PIPELINE WITH DISCIPLINE Isaac Plains Complex COAL QUALITY | COST STRUCTURE | STRIP RATIO 2.0Mt → 2.4Mt Saleable Production Near term Mid term 3.5_{Mt ROM} UP TO **7.0**Mt ROM 2019 - 2020 $\mathbf{5}_{\mathsf{years}}$ COAL COAL Source ROM coal with discipline IIFE CHPP to full capacity of 3.5Mt ROM **PIPELINE / CAPACITY SECURED** INCREMENTAL CAPACITY AVAILABLE • 2 Stage cost structure Ramp-up / ramp-down capability Isaac Plains Isaac Plains South Isaac Plains East • Underground / Open cut targets Strip Ratio /Cost Structure /Coal • Low capital CHPP capacity increases Isaac Downs Quality Matched logistics **OPPORTUNITY EXECUTED / IN EXECUTION** For Stanmore its not about **Finding the 'Value Driver'** volume....its about IRR · Simple, well designed 'bolt on' • Full mining operations transitioned to operations IPE averaging costs down • Assets and opportunities that 2 stage cost structures allowing lower our average cost structure

scalability up and down

with high IRR's

Port and rail secured

Isaac Downs consenting progressing to

deliver near term value to shareholders

- Targeting higher quality coal types
 - Cautious and a clear investment criteria that supports compelling value to shareholders
 - 'Capital light' on existing footprints

Isaac Downs Project Execution Timeline

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¹ Based on no material objections arising during public notification processes or any matters requiring Land Court determination

The 'Combined Effect' gives returns

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Headline Investment Criteria

- Underutilised infrastructure
- SMR presence
- Multi operator region
- Met coal
- Assets others don't want or can't develop

Added value is essential

- Infrastructure / asset grouping synergies
- Increase to EPS over 24 months
- Surrounding life / tenements
- Scalability (up and down)
- Synergy with existing operations / business
- Supports ROCE run rate
- Blending

Stanmore has prepared for opportunities

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Balance sheet and capital discipline

- Net cash increased to \$58.4m being a prudent level for projected future production profiles
- An interim fully franked dividend of 3cps paid during April 19
- No debt
- Instigation of an on-market share buy back of up to 10% of the Company's fully paid shares

Certainty in strategy

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Margin Focused

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OPERATING PERFORMANCE IN WHAT COUNTS

Equipment performance



Operations leadership



Background Information

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Board of Directors

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Wealth of experience creating the building blocks for a growing organisation



STEWART BUTEL

Non-executive Chairman

- 40 years of experience in operational management and board roles in the resources industry in New South Wales, Queensland and Western Australia.
- Stewart joined Wesfarmers Limited in 2000 as Managing Director of the Curragh mine, and was Managing Director of Wesfarmers Resources.
- He has held several directorships and was President of Queensland Resources Council.



DAN CLIFFORD

Managing Director

- More than 20 years' experience in the coal mining industry.
- Has worked in Australia, South Africa and New Zealand.
- Substantial open-cut and underground coal mining experience.
- Previous roles were with Solid Energy, Glencore, Anglo Coal and BHP Billiton.



STEPHEN BIZZELL

Non-executive Director

- Chairman of boutique corporate advisory and funds management group Bizzell Capital Partners Pty Ltd.
- He was an Executive Director of Arrow Energy Ltd until its acquisition in 2010 by Shell and PetroChina for \$3.5 billion. He was instrumental in Arrow's corporate and commercial success and its growth from a junior explorer to a large integrated energy company.
- Stephen has considerable experience in the resources and energy sectors in Australia and Canada with various public companies.



NEAL O'CONNOR

Non-executive Director

- 30 years of legal experience in private practice in Australia and the United Kingdom, and within the resources industry.
- He was Company Secretary and General Counsel of the global copper business unit of Xstrata plc, prior to which he was the General Manager Legal at MIM Holdings.
- He is currently a nonexecutive director of Mitchell Services (ASX: MSV) and Dingo Software.
- Neal is admitted to practice as a solicitor in Queensland and England and Wales. He is also a Member of the Australian Institute of Company Directors.



DARREN YEATES

Non-executive Director

- Darren has over 30 years' operational management and board roles in Queensland and Western Australia.
- Darren's roles include CEO of GVK Hancock Coal, Acting Managing Director and Chief Operating Officer for Rio Tinto Coal Australia,
- Darren is currently a nonexecutive director of Emeco Holdings Limited and WorkPac Pty Ltd
- Darren is a Fellow of the Australian Institute of Company Directors.

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Leadership team

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IAN POOLE Chief Financial Officer

- 30 years' experience in financial and commercial roles in the resources industry in Australia and the United States.
- Previously CFO of ASXlisted minerals processing and infrastructure company Sedgman Limited.
- Formally with Rio Tinto Coal Australia Pty Ltd and Pasminco Resources.



BERNIE O'NEILL General Manager – Operations

- More than 30 years' experience in the coal sector in New South Wales and Queensland.
- Previously General Manager of Newlands /Collinsville Coal for Glencore Coal Australia, responsible for open-cut and underground operations across the Newlands and Collinsville complex in the northern Bowen Basin.
- As Group Manager, Business Development for Glencore Coal Australia Bernie was responsible for feasibility studies and financial evaluation of new projects and brownfield expansions.



JON ROMCKE

General Manager – Development

- Previously Head of Iron Ore Assets with Glencore International. Jon also worked for Xstrata Iron Ore in Switzerland and Xstrata Coal in Queensland.
- Identification, targeting and the development of new business opportunities is underpinned by his technical, financial and commercial skills.
- Provides the step changes required to successfully develop our business and provide our shareholders with great sustainable and cost-effective returns.

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