

# 2019 AGM PRESENTATION

28 November 2019

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### Directors



Geoffrey H Levy, AO INDEPENDENT NON-EXECUTIVE CHAIR



Leon Blitz INDEPENDENT NON-EXECUTIVE DEPUTY CHAIR



Paul Weightman MANAGING DIRECTOR / CEO



Tanya Cox INDEPENDENT NON-EXECUTIVE DIRECTOR



Andrew Fay INDEPENDENT NON-EXECUTIVE DIRECTOR



Michelle McKellar INDEPENDENT NON-EXECUTIVE DIRECTOR (Retiring)



Lisa Scenna INDEPENDENT NON-EXECUTIVE DIRECTOR



Jane Tongs INDEPENDENT NON-EXECUTIVE DIRECTOR



### Meeting Agenda

- 1. Open
- 2. Chair's Address
- 3. CEO's Address
- 4. Formal Voting
- 5. Items of Business
- 6. Questions







## SECTION 2 Chair's Address

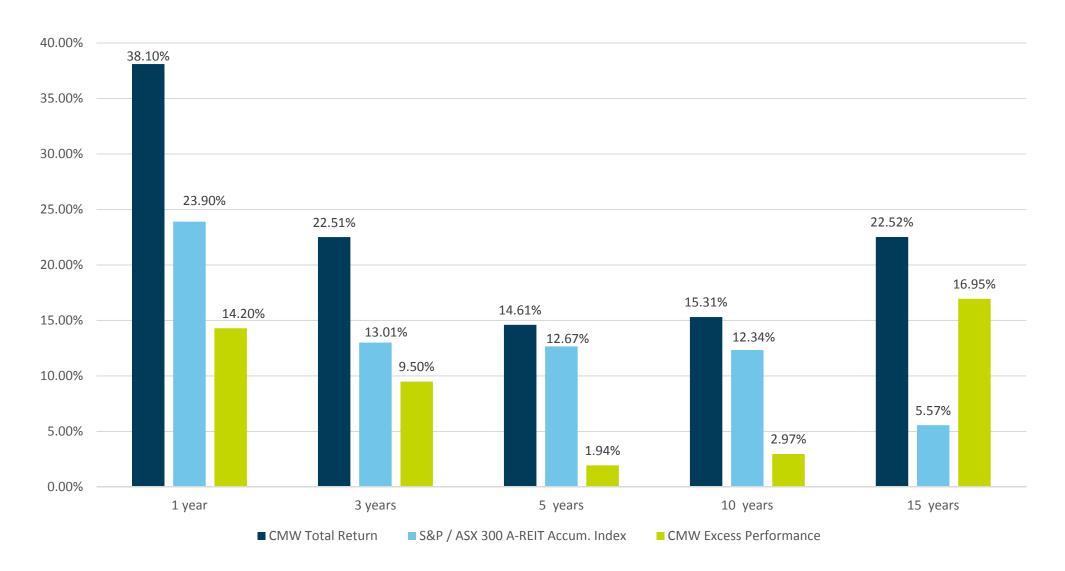
### **Cromwell Property Group Overview**

Cromwell is a real estate investor and manager operating on three continents with a global investor base





### Cromwell Total Securityholder Returns (as at 31 October 2019)









# SECTION 3 CEO'S Address

### Financial Update – FY19 Headline Results

FY19 Highlights		FY19 Performance Versus Prior Year			
			FY19	FY18	Change
	FY19 operating profit up 11.1%	Statutory profit (\$M)	\$159.9	\$204.1	(21.7%)
	NTA per unit of \$0.97	Statutory profit (cents per security)	7.53	10.89	(30.9%)
	AUM up to \$11.9 billion	Operating profit (\$M)	\$174.2	\$156.8	11.1%
	WALE of 6.9 years	Operating profit	8.21	8.36	(1.8%)
	Gearing of 35.0% (pro-forma capital raising 23.9%)	(cents per security)			
$\bigotimes$	Debt tenor of 4.5 years	Distributions (\$M)	\$157.5	\$157.1	0.2%
	Operating profit > guidance by 0.21 cps	Distributions (cents per security)	7.25	8.34	(13.1%)
$\bigotimes$	Distributions of 7.25 cps met guidance	Payout ratio	90%	100%	(10.0%)



### Financial Update – FY19 Segment Results<sup>1</sup>

#### **FY19 Commentary**

- Direct Property Investment Segment profit was \$136.1 million, up 12.9% from the prior period, driven by strong like-for-like NOI growth
- Indirect Property Investment Segment profit, primarily representing Cromwell's interest in CEREIT, increased 94.9% to \$45.4 million
- Funds and Asset Management Segment profit was \$28.5 million, down from \$35.0 million
- Corporate costs include investing into futureproofing the platform, establishing the management team in Singapore and the set-up of an AIFM in Luxembourg in preparation for Brexit

FY19 Segment Profit Versus FY18

	FY19 (\$M)	FY18 (\$M)	Change
Direct property investment	136.1	120.6	12.9%
Indirect property investment	45.4	23.3	94.9%
Funds and asset management	28.5	35.0	(18.6%)
Total segment results	210.0	178.9	17.4%
Finance income	4.8	9.0	46.7%
Corporate costs <sup>2</sup>	(39.6)	(26.7)	(48.3%)
Income tax expense	(1.0)	(4.4)	77.3%
Operating profit	174.2	156.8	11.1%
Operating profit (cents per security)	8.21	8.36	(1.8%)

1. See Annual Results presentation for further details of segment results, operating profit and reconciliation to statutory profit

2. Includes non-segment specific corporate costs pertaining to Group level functions such as finance and tax, legal, risk and compliance, corporate secretarial and marketing and other corporate services



### Financial Update – FY19 Capital Management Results

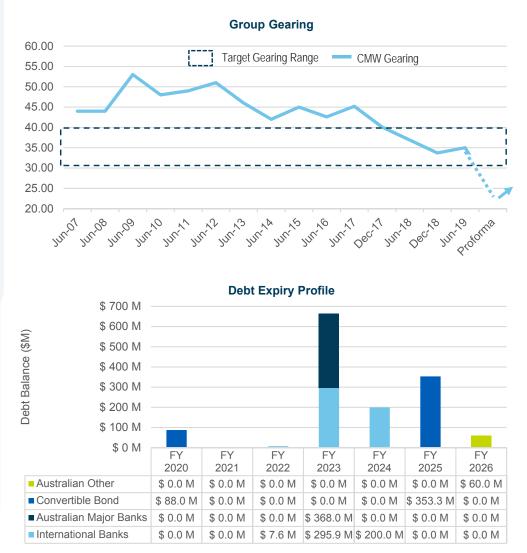
#### **Strong Debt Profile**

- Cromwell has been progressively reducing gearing and is now targeting a 30 – 40% gearing range through the cycle
- Group gearing<sup>1</sup> of 35.0% (42.3% look-through) is in the middle of the revised, through the cycle, target gearing range
- Leverage capacity will be used on a short term basis to execute the 'Invest to Manage' strategy. Pro-forma gearing post capital raises is below target gearing range at 23.9%
- Weighted average debt expiry is 4.5 years, diversified across 12 domestic and international lenders and two Convertible Bond issues

#### **Interest Rate Hedging**

- 99.9% of balance sheet hedged with a weighted average hedge term of 3.3 years
- On a look through basis 89.3% hedged with a weighted average hedge term of 2.9 years

1. Gearing calculated as (total borrowings less cash)/(total tangible assets less cash). Look through gearing adjusts for the 50% interest in Northpoint Tower and 35% of CEREIT and 50% in LDK Joint Venture



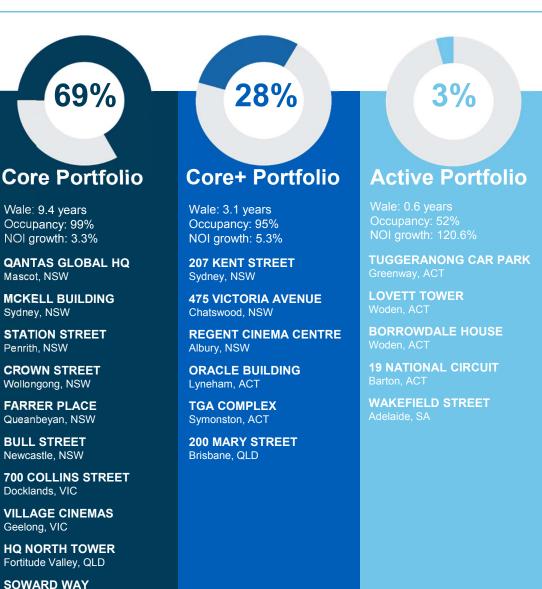


### Property Portfolio – Snapshot (as at 30 June 2019)

2 q 1 2 **Key Portfolio Metrics** 21<sup>1</sup> No. properties on balance sheet Value A\$2.5bn 5.8%

WACR	
Occupancy by NLA	

1. Note: Northpoint is equity accounted and excluded.





WALE

91.7%

6.9 yrs

Greenway, ACT

### Property Portfolio – c.\$1 Billion Development Pipeline

- Asset recycling strategy has been ongoing since 2010 with \$520 million of assets sold since the start of FY18
- Funds have facilitated development of a c.\$1 billion pipeline of new value add opportunities

	Greenway, ACT <sup>1</sup>	Victoria Avenue, Chatswood NSW	700 Collins Street, Melbourne VIC	Confidential Projects
Description	Construction has commenced converting office buildings to Seniors Living, with 35,000 sqm capacity for further development	Additional permissions sought from Council. Public notice period completed, expecting response towards end of year with construction, subject to Council approval, starting early in 2020	DA submitted July 2019 for an additional 13,000 sqm of office, 182 room hotel and c. 280 residential accommodation units. Response expected mid 2020	Negotiations on redevelopment of existing assets with new and existing tenants
Status	Current	Announced	Awaiting DA Approval	New
Estimated development cost	>\$150m	c.\$100m	c.\$350m	>\$500m
Proposed timing	FY19-21	FY20-22	FY21-24	FY20+

1. Cromwell has a 50% ownership interest in LDK Healthcare, the operator of a planned Seniors Living community at Greenway, ACT



### Funds Management – CEREIT (as at 30 September 2019)

	A			
Properties			- Finland	
Occupancy Rate (by lettable area)		and the second sec	Properties	
	2.082.0 million			61
	•	A State of the second se	1	1
		series of the		5
			Average Reversionary field	1
	6.8%		Germany	
			Properties	
13	4		Lettable Area (sqm)	166,
151,491	~		Valuation (€ million)	1
83.1	and the second second		% of Portfolio	5
4.0%			Average Reversionary Yield	6
7.8%	110			
			Poland	
17			Properties	
260.205			Lettable Area (sqm)	111,
				24
				11.
	100		Average Reversionary Yield	7.
	· · · · · · · · · · · · · · · · · · ·		France	
17			Properties	
	(m) 🧷		Lettable Area (sqm)	403,8
458.6	1 1 m		Valuation (€ million)	43
22.0%	2	The second s	% of Portfolio	21.
	13 151,491 83.1 4.0% 7.8% 7.8% 17 260,205 627.0 30.1% 5.7% 17 335,994 458.6	2,082.0 million   4.6 years / 3.7 years   91.7%   6.8%   13   151,491   83.1   4.0%   7.8%   17   260,205   627.0   30.1%   5.7%   17   335,994   458.6	92.0% 2,082.0 million 4.6 years / 3.7 years 91.7% 6.8% 13 151,491 83.1 4.0% 7.8% 17 260,205 627.0 30.1% 5.7% 17 335,994 458.6	Properties Lettable Area (sqm) Valuation (€ million) 4.6 years / 3.7 years 91.7% 6.8% Germany Properties Lettable Area (sqm) Valuation (€ million) % of Portfolio Average Reversionary Yield Properties Lettable Area (sqm) Valuation (€ million) % of Portfolio Average Reversionary Yield Valuation (€ million) % of Portfolio Average Reversionary Yield Properties Lettable Area (sqm) Valuation (€ million) % of Portfolio Average Reversionary Yield Properties Lettable Area (sqm) Valuation (€ million) % of Portfolio Average Reversionary Yield

1. 97 properties valued as at 30 June 2019 and 6 properties as per the announced acquisitions on 21 June 2019 recorded at purchase price

2. WALE and WALB as at 30 June 2019. WALE is defined as weighted average lease expiry by headline rent based on the final termination date of the agreement (assuming the tenant-customer does not terminate the lease on any of the permissible break date(s), if applicable): WALB is defined as the weighted average lease break by headline rent based on the earlier of the next permissible break date at the tenant's election or the expiry of the lease

3. % freehold and continuing / perpetual leasehold by value

4. A proxy to present cap rate. Reversionary Yield is the net market rental value per annum (net of non-recoverable running costs and ground rent) expressed as a percentage of the net capital value. The reversionary yield for the portfolio and sub portfolios is the average reversionary yield weighted by the valuation



CMW – 2019 Annual General Meeting

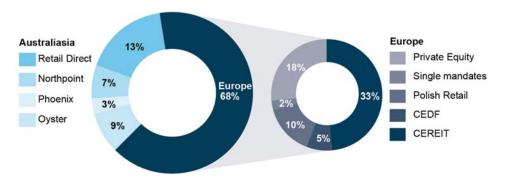
### Funds Management – Foundations in Place

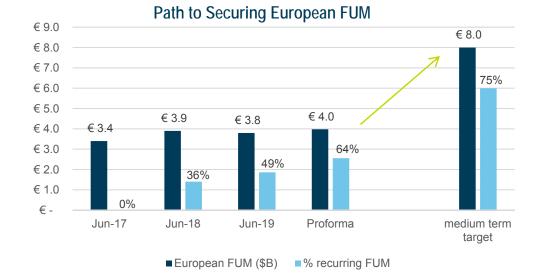
- Total Funds and Asset management segment profit was \$28.5 million (FY18 \$35.0 million)
- Total segment AUM increased 3.2% to \$9 billion driven by an increase in retail AUM to \$2.3 billion (FY18 \$2 billion) while wholesale AUM was unchanged at \$6.7 billion

#### **European Funds Management Update**

- FUM within Europe was steady at €3.8 billion but just under half (49%) is now successfully underpinned by longer dated capital
- Post completion of recent CEREIT acquisitions and successful acquisition of investor interests in Cromwell Polish Retail Fund this will increase to 64%
- This will provide the business with steady, recurring earnings and make it less prone to transactional income
- Platform is ready to scale with medium term target of €8 billion and 75% of earnings from recurring income

#### **Cromwell Funds Under Management**



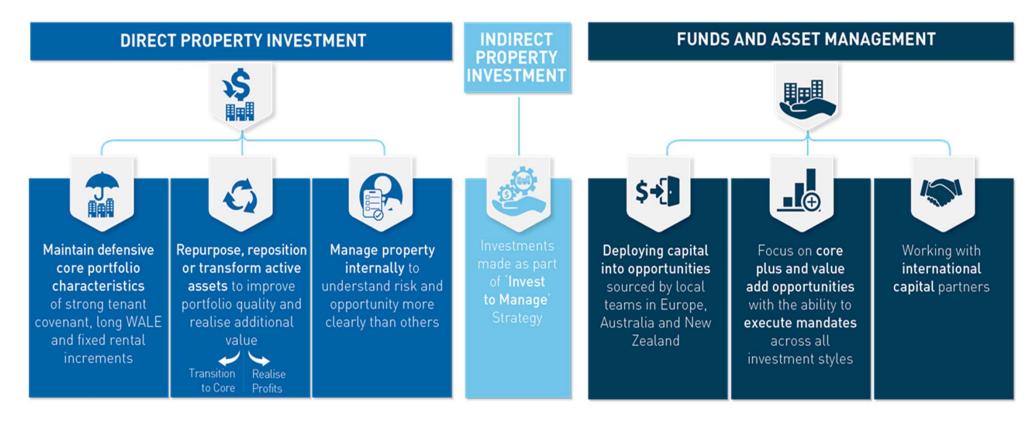




### **Cromwell Property Group Strategy**

• Objective: To provide stable and secure distributions with potential for capital growth underpinned by:

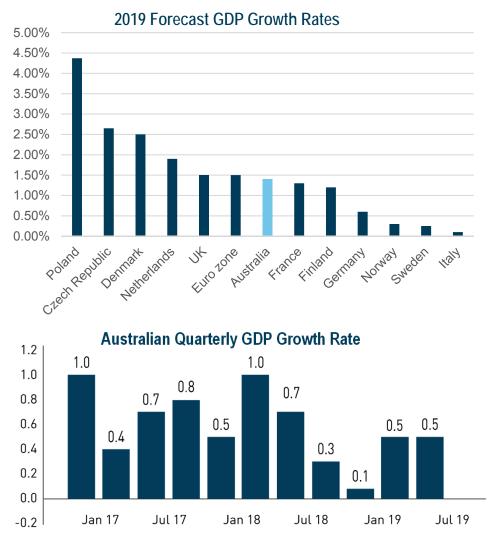
- stable long-term cash flows from long-dated direct property investment portfolio;
- recurring profits from indirect investments and stakes held in assets, funds and JVs; and
- transactional profits from funds management and asset enhancement capabilities.





### FY19 Outlook and Guidance

- Ripple effects of the US-China trade war are being felt globally
- Spiking economic policy uncertainty will lead to an increase in market volatility, and also opportunity, around the world
- Australia is not immune and GDP growth has been revised down to around 1.40% with the Reserve Bank dropping interest rates recently to a record low of 0.75%
- The Eurozone economy has also slowed with Brexit looming and 2019 GDP growth across the EU27 now anticipated to be 1.20%
- This growth however masks sizable variances within Europe as Poland, Czech Republic, Netherlands and Sweden are all expected to out-perform other European countries (and Australia)
- FY20 operating profit affirmed at no less than 8.30 cps and distribution guidance affirmed at no less than 7.50 cps
- Representing an operating profit yield of 6.7% and a distribution yield of 6.0% respectively<sup>1</sup>



Source: Trading Economics.com, Australian Bureau of Statistics

1. Based on CMW closing share price of \$1.24 as at 27 November 2019







# SECTION 4 Formal Voting





# SECTION 5 **Items of Business**





## SECTION 6 Questions



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