

#### Money in Motion

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EML Payments Limited ACN 104 757 904

#### 25 February 2020

ASX Market Announcements 20 Bridge Street SYDNEY NSW 2000

#### **Investor Presentation**

**EML Payments Limited (ASX: EML)** will be presenting to numerous investors in the following two weeks, please find attached the Investor Presentation.

#### **About EML Payments Limited**

With EML, you will be empowered with more control, transparency and flexibility over your payment processes. Whether you serve businesses or consumers, EML makes your payment processing more efficient and secure from start to finish, while helping you improve customer service and increase brand loyalty.

Our portfolio offers innovative financial technology that provide solutions for payouts, gifts, incentives and rewards, and supplier payments. We issue mobile, virtual and physical card solutions to some of the largest corporate brands around the world, processing billions of dollars in payments each year, and manage more than 1,500 programs across 23 countries in North America, Europe and Australia.

For more information on EML Payments Limited, visit: EMLpayments.com

This ASX announcement has been authorised for release by the Board. For further information, please contact:

Rob Shore Group Chief Financial Officer EML Payments Limited M: 0419 590 128 E: rshore@emlpayments.com.au

# **EML Payments** February 2020

# 

Money in Motion



**Tom Cregan** Managing Director & Group CEO

**Rob Shore** Group CFO

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H1 FY20 Financial **Results Review** 

0:3 **Outlook & FY20 Guidance** 

**Q&A** 

# **Business Model & Update**

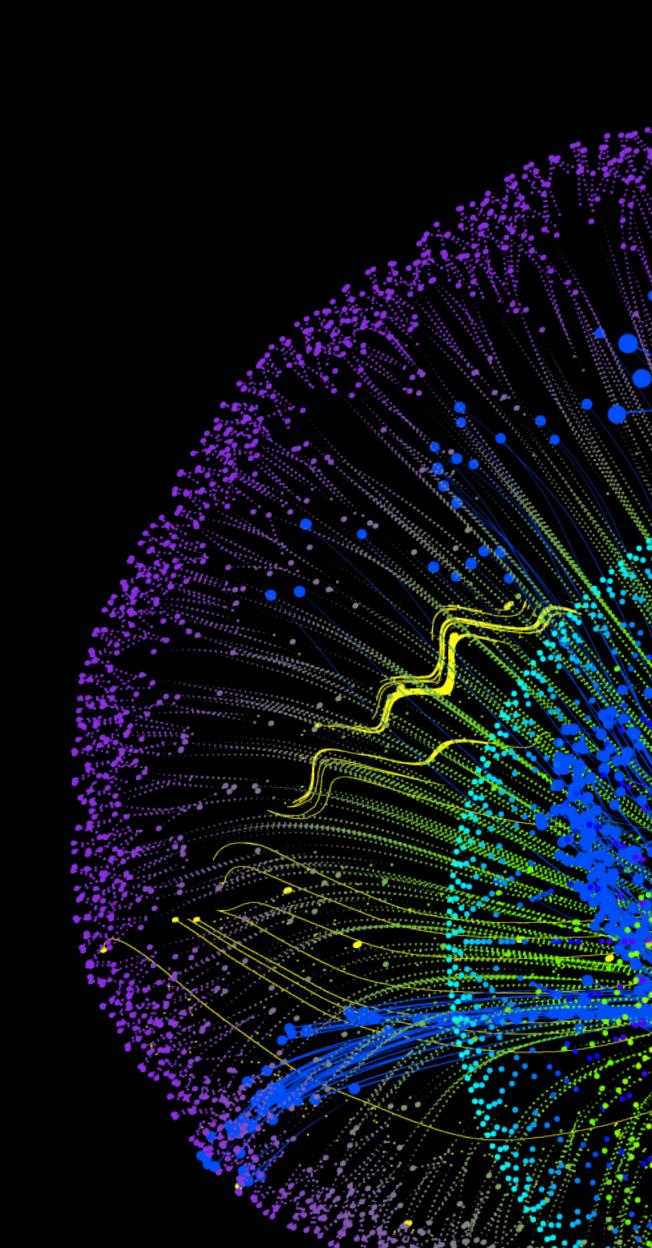
#### **Important Notice**

This investor presentation has been prepared by EML Payments Limited ABN 93 104 757 904 (EML) and is general background information about EML's activities current as at the date of this presentation. This information is given in summary form and does not purport to be complete. Information in this presentation should not be considered as advice or a recommendation to investors or potential investors in relation to holding, purchasing or selling securities and does not take into account your particular investment objectives, financial situation or needs. Before acting on any information you should consider the appropriateness of the information having regard to these matters and seek independent financial advice. An investment in EML securities is subject to known and unknown risks, some of which are beyond the control of EML. EML does not guarantee any particular rate of return or the performance of EML.

This presentation may contain forward looking statements including statements regarding our intent, belief or current expectations with respect to EML's businesses and operations, market conditions, results of operation and financial condition, capital adequacy, specific provisions and risk management practices. Readers are cautioned not to place undue reliance on any forward looking statements. Unless otherwise specified all information is for the six months ended 31 December 2019 ('H1FY20'), and is presented in Australian Dollars. Unless otherwise stated, the prior comparative period refers to the six months end 31 December 2018 ('H1FY19' or 'PCP'). H1FY20 results exclude Prepaid Financial Services (Ireland) Limited which EML has entered into a binding agreement to acquire subject to satisfaction of certain conditions precedent, including regulatory change of control approvals.

EML Payments Investor Presentation
Our Mission

We create awesome, instant and secure payment solutions that connect our customers to their customers, anytime, anywhere, wherever money is in motion.



# Business Model & Update

# 

Money in Motion

# **EML Payments** Investor Presentation About Us – EML snapshot (6 months to 31 December)

EML is an ASX listed (ASX:EML) fintech specialising in prepaid stored value products with offices in Australia, United Kingdom, Europe, United Arab Emirates and the United States of America.

- 05

GROUP GDV (H1FY20)

160%



### GROUP REVENUE (H1FY20)

### GROUP EBITDA (H1FY20)

# \$6.62bn \$59.2m \$19.7m \$16.0m 125%

# 142%

#### GROUP NPATA (H1FY20)

# **1**70%

## **Europe & Middle East**

Birmingham, England Dublin, Ireland Newcastle, England Galway, Ireland Stockholm, Sweden Dubai, UAE Czestochowa, Poland

**One processor** 



### **Rest of the world**



**EML Payments** Investor Presentation Our Journey



# EML Salary Packaging



Watch the video here

https://www.youtube.com/watch?v=bMatmaPns1c

# EML Pays



Watch the video here

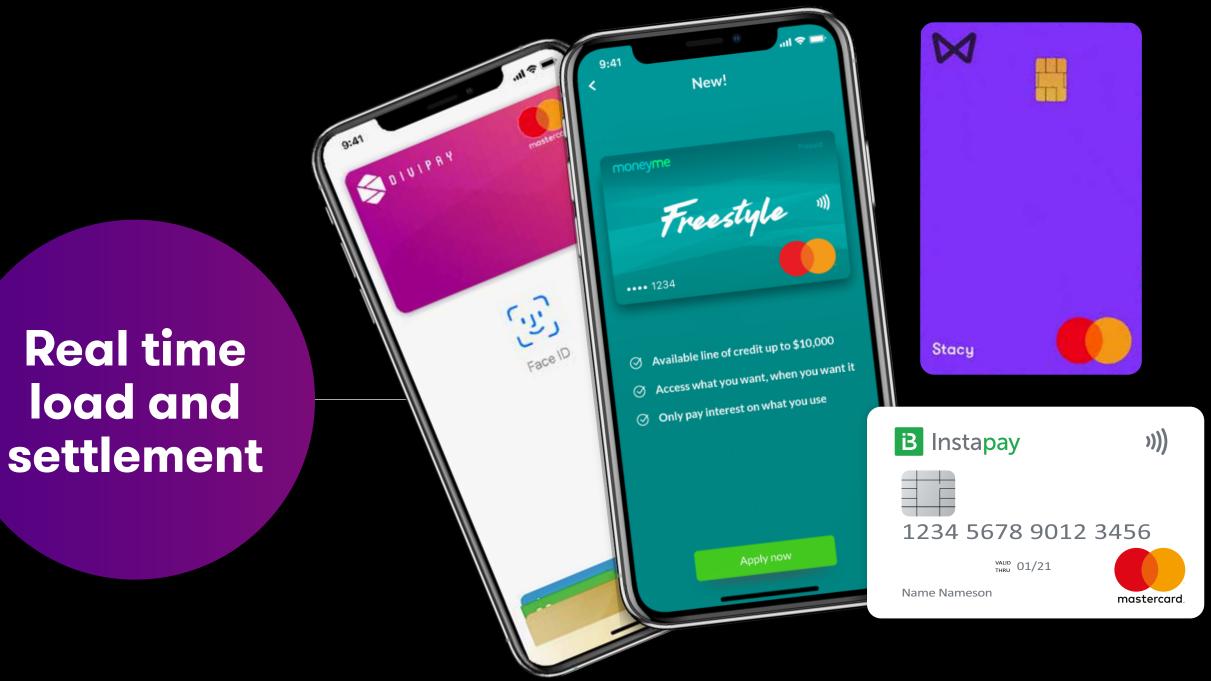
https://www.youtube.com/watch?v=-LRx0NfkJt8



**EML Payments** Investor Presentation **Consumer finance with Innovative EML ControlPay** 

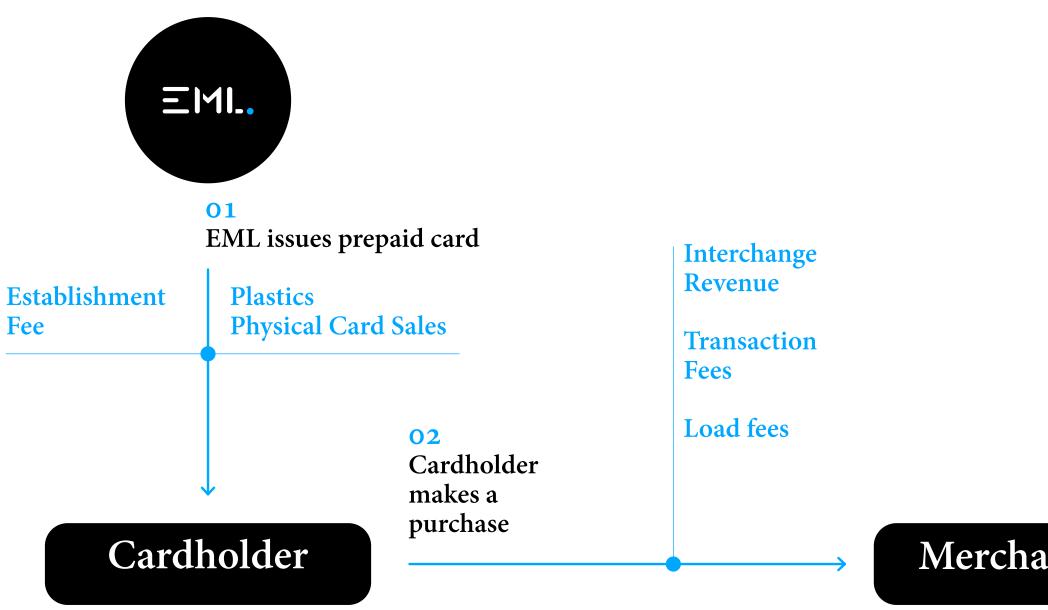
Digital Payment Solution

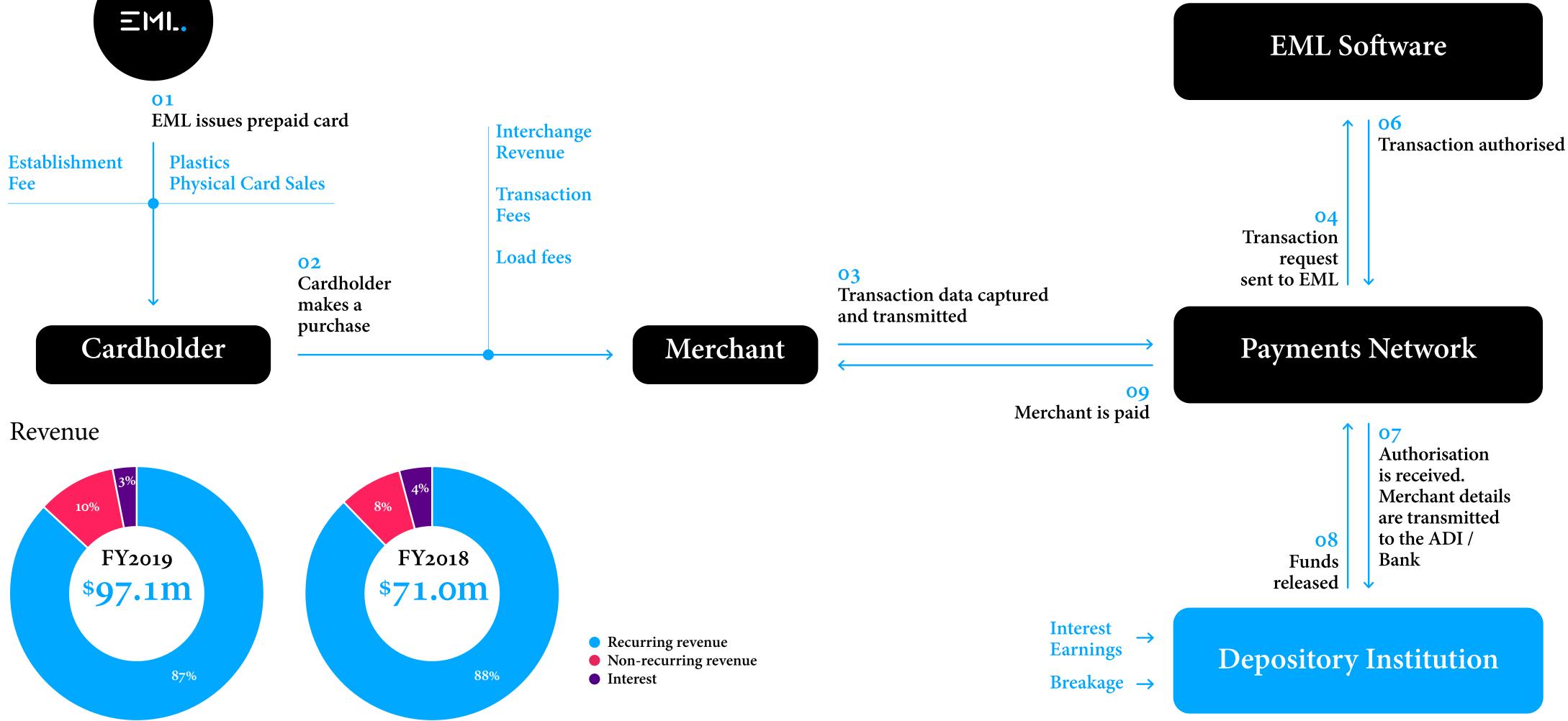
Delegated authorisation



# **EML Payments** Investor Presentation

# **Business Model - Sources of revenue**





#### 05

Customer info system authorises transaction and adjusts cardholder account balance

# **EML Payments Investor Presentation Business Model - Barriers to Entry**

# End to end

### End to End payment processing platform

(card issuing, transaction processing, fraud control, settlement and reconciliation)



# **Regulatory and compliance across the globe**

lssuing bank aareements

Compliance with regulatory authorities

Abiding by over 52 regulations / laws

- → AFSL (Australia)
- → MasterCard membership (Australia)
- → BPay (Australia)
- → Mastercard private label issuance (UK and Europe)
- $\rightarrow$  European eMoney

People **275** Employees servicing 23 countries

200

Major

licences

Over 200+ years prepaid experience in group leadership team

# Merchants

# Information Technology

In-house, prepaid, processing platforms

Data Centres

MULTI

% 50 Staff are IT based

Connectivity to 5 major card schemes

**LEVEL** 

~\$30m

Over ~\$30m invested

in our platforms to date

PCI-DSS Level 1 compliant

Multi-currency, Multi-factor (Plastic, Virtual, Mobile) & Multi-lingual

# Fraud Monitoring

24-7

Fraud Monitoring & Detection across 14 different currencies

# **REALTIME ID**

decision & action on suspect card transactions



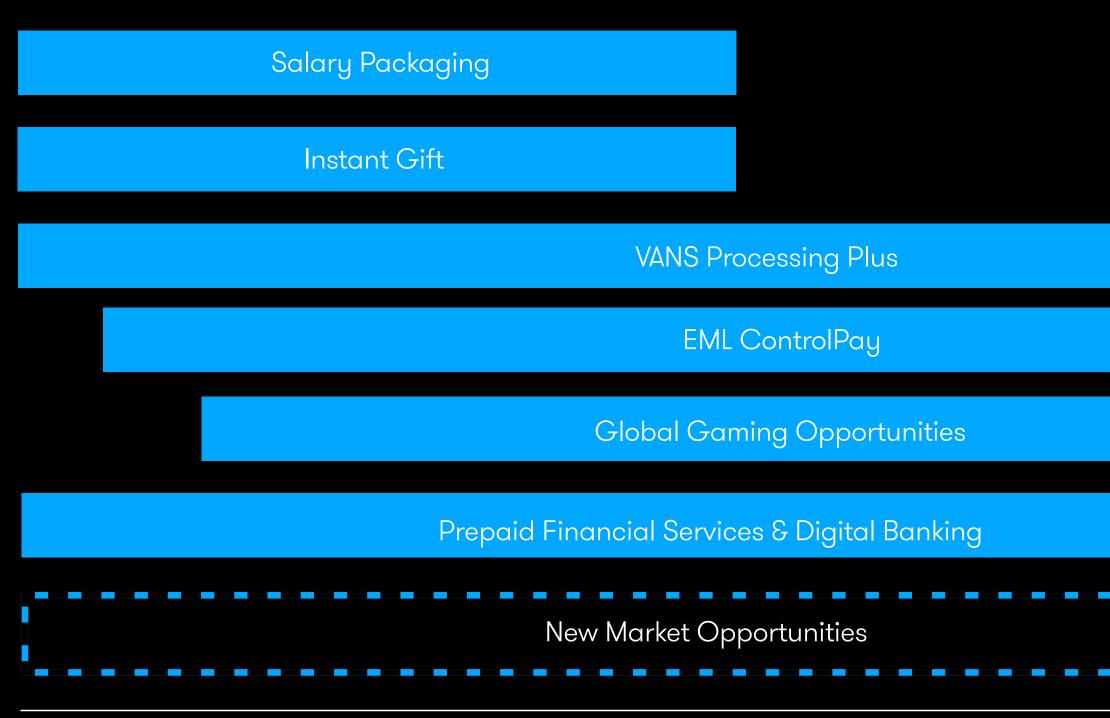


# EML Payments Investor Presentation How we think about growth

# Strong Organic Growth

GDV growth from existing customers in FY19 at \$2.0bn

# **Constant Growth Drivers**



Short Term

# 

Long Term

# Acquisitions

# 

# 17.5x

Acquisition Multiple (2019) Acquisition pending completion of conditions precedent

flex-e-card

**9.7x** Acquisition Multiple (2019)

**4.9x** 2019 EBITDA Multiple Acquisition Multiple 13.4x (2018)

**5.9x** 2019 EBITDA Multiple Acquisition Multiple 16.6x (2018)

**3.2x** 2019 EBITDA Multiple Acquisition Multiple 9.9x (2016)

**2.7x** 2019 EBITDA Multiple Acquisition Multiple 10.8x (2014)

2.2X 2019 EBITDA Multiple

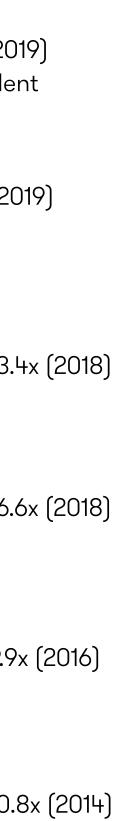




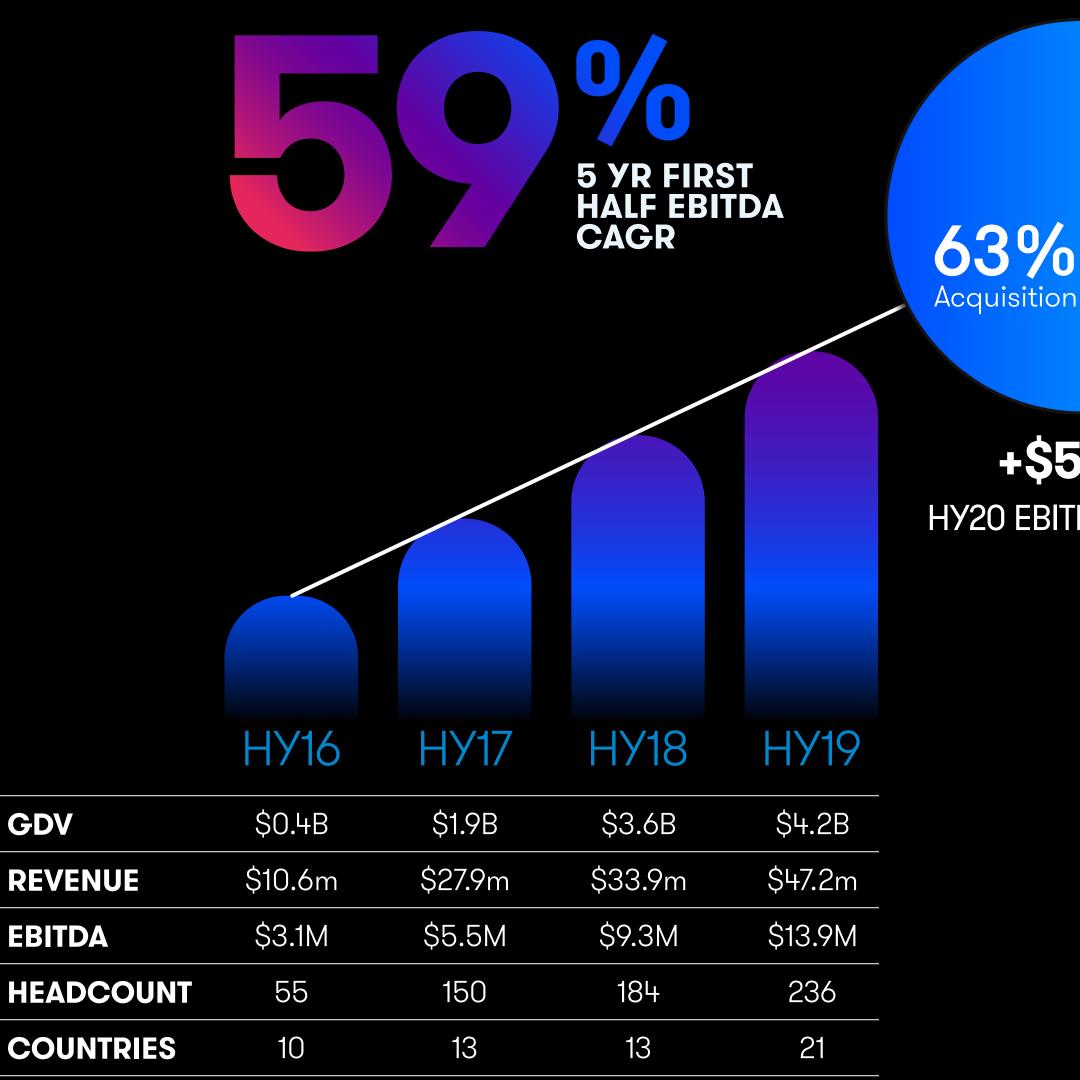




# emerchants



# EML Payments Investor Presentation Track Record of EBITDA Growth



+\$5.8m HY20 EBITDA Growth

37%

Organic

НУ20
\$6.6B
\$59.2m
\$19.7M
272
23

# **Growth Drivers**

# Gaming

# Expand global gaming programs

Launched RoundPeak (USA), bet365 (USA),
 Star Casino (Italy) and SuperSports (Croatia)

# **Salary Packaging**

## Transition contracted benefit accounts

- All major customers contracted to transition to Self issuance
- SmartGroup transition on track with c. 70k accounts to transition
- NSW Ministry of Health contract signed, 50k accounts to transition

# **Gift and Incentive**

# Expand mall programs and use of instant gift

- Signed Simon Malls launched Jan 20
- Launched CentreParcs UK & ROI in H1
- Launched Pays Instant gift with CleverGift

# **EML ControlPay**

# Launch ControlPay solution

- to new verticals
- Launched MoneyMe, and signed multiple contracts expected to launch within 12 months

# VANS

Processing plus solution gaining traction

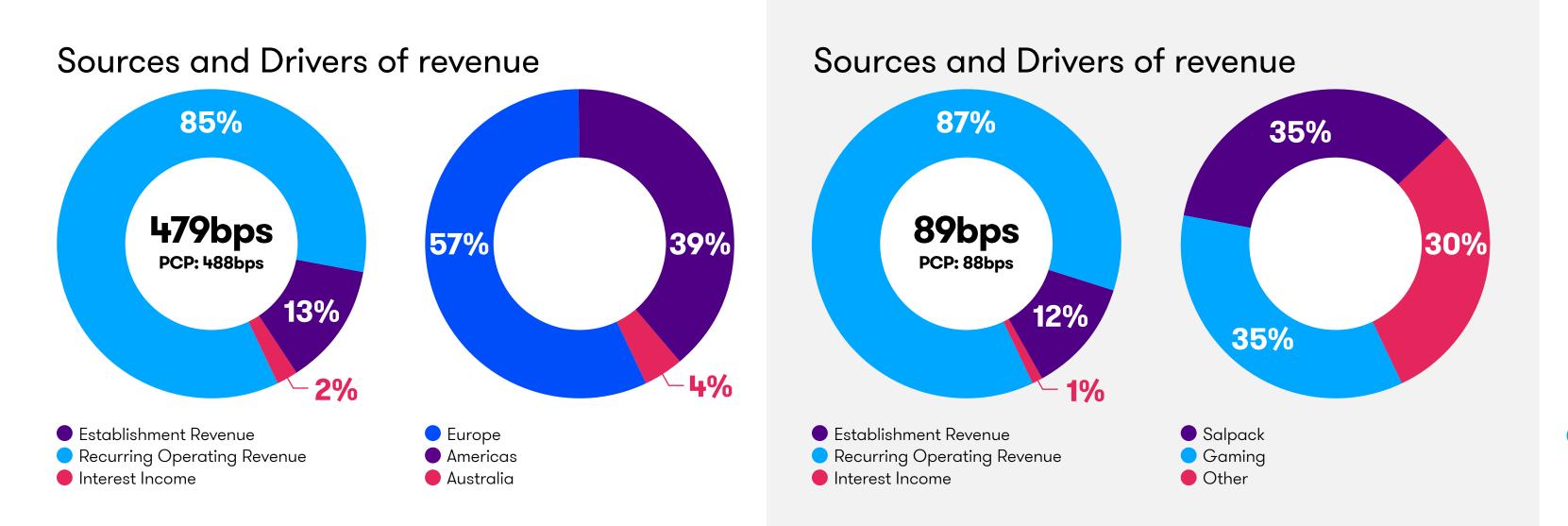
# **EML Payments** Business Model & Update H1 FY20 Business Update

Gift & Incentive (G&I)

GDV \$**0.84bn** \$0.66bn (H1FY19)

Revenue \$**40.1m** \$32.4m (H1FY19)

GDV \$**1.47bn** \$1.40bn (H1FY19)



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## General Purpose Reloadable (GPR)

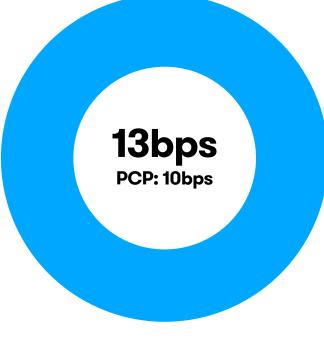
Revenue \$**13.2m** \$12.3m (H1FY19)

### Virtual Account Numbers (VANS)

GDV **\$4.31bn** \$2.09bn (H1FY19)

Revenue **\$5.5m** \$2.0m (H1FY19)

Sources of revenue



Recurring Operating Revenue



# Acquisition of Prepaid Financial Services (Ireland) Limited ('PFS')

	<ul> <li>EML has entered into a binding agreement to ac plus an earn-out component of up to £55m (A\$ agreed annual EBITDA targets during the 3 year</li> </ul>
Transaction Details <sup>1</sup>	<ul> <li>Implied upfront Acquisition multiple of approxim 30 June 2020 of <b>£12.9m</b>, and approximately <b>14</b>. Acquisition<sup>2</sup></li> </ul>
	<ul> <li>Upfront Enterprise Value of £226 million (A\$423 and £185 million (A\$346 million) cash</li> </ul>
	<ul> <li>Completion of the Acquisition is subject to chan Central Bank of Ireland (CBOI)</li> </ul>
	<ul> <li>The Acquisition is expected to complete in late C</li> </ul>
PFS Overview	<ul> <li>PFS was founded in 2008 and has evolved into a FinTech sector and the evolution of Open Bankir</li> </ul>
	<ul> <li>PFS provides prepaid payments and digital bar (EMI) status and flexible software to enable find payment services to their end-user base</li> </ul>
	<ul> <li>PFS' key customer segments include blue-chip f</li> </ul>
	<ul> <li>Leading Global Player: Post-completion of the banking and prepaid globally, with the Group e</li> </ul>
	<ul> <li>Broadens Solution Suite: Adds digital banking multi-currency offerings into EML's global market</li> </ul>
Transaction Strategic Rationale	<ul> <li>Customer Diversification and Revenue Mix: F</li> <li>from 25% → 54% of pro forma FY19 net revenue</li> </ul>
	<ul> <li>Operating Leverage: Brings scale to European</li> </ul>
	<ul> <li>Financially Attractive: The post-Acquisition co</li> <li>FY18 – FY20 and strong 30%+ pro forma EBITDA</li> </ul>
	— Management Team Alignment: The earn-out s

1. GBP / AUD conversion rate of 1.87

cquire 100% of PFS for an enterprise value of **£226 million** (A\$423 million) (**Upfront Enterprise Value**), 6103 million) (Earn-out Consideration) (together the Acquisition). Earn out is contingent on PFS achieving r period (CY2020 - CY2022)

nately **17.5 ×** Upfront Enterprise Value / FY20 EBITDA based on PFS's forecast EBITDA for the 12 months ending 

3 million) comprising **£41 million** (A\$77 million) in EML shares to the vendors<sup>4</sup>, issued at A\$3.55 per share,

nge of control regulatory approvals from the Financial Conduct Authority (FCA) (United Kingdom) and the

#### Q3 or early Q4 FY2020

a leading provider of white label payments and Banking-as-a-Service (**BaaS**) technology in support of the ng in Europe

nking capabilities, e-wallets and payout / distribution programs, regulatory Electronic Money Institution ancial institutions and non-financial institutions alike to deliver feature-rich transactional banking and other

financial institutions, non-financial corporates, SMEs, FinTech companies, public sector and NGO bodies

Acquisition, the combined Group is expected to become one of the largest FinTech enablers in open expected to process in aggregate ~A\$18bn GDV in FY20

and multi-currency offerings to EML's solution suite; ability to cross-sell PFS's digital banking and et footprint

Further diversifies EML's customer footprint; shifts segment mix on a net revenue basis towards GPR going 3

operations, enabling greater operating leverage

ombined Group is expected to have an attractive 3 year pro forma net revenue CAGR of 25%+ from A margin for FY20; expected to be mid-teen pro forma EPSA accretive in FY20, prior to synergies

structure and vendor scrip component of the Acquisition incentivises the management team of PFS

3. Pro forma FY19 net revenue comprises EML's net revenue for FY19, and PFS's net revenue for the 12 months ended 30 June 2019, and assumes completion of the Acquisition on 1 July 2018

4. EML shares issued to the vendors will be restricted from sale until EML releases its financial results for the year ending 30 June 2020 in August 2020

Refer acquisition presentation, dated 11 November 2019, for further details

<sup>2.</sup> Net run-rate synergies of approximately A\$6m per annum expected to be partially realised in FY21 and fully realised from FY22

# **EML Payments** Investor Presentation **PFS at a Glance**

PFS' prepaid payments and digital banking capabilities, regulatory Electronic Money Institution status in the UK and Europe alongside flexible software enables financial institutions and non-financial institutions. PFS deliver feature-rich transactional banking and other prepaid payment services to their end-user base

**£2.5 Billion** CY19E Gross Debit Volume

# **£40 Million**

CY19E Adj. Net Revenue<sup>1</sup>



CY16 – CY19E Revenue CAGR

**33%** 



FCA regulated as an e-money institution and approved credit issuer



Principal Member Certified Acquirer



Licensed by the CBOI as an e-money institution



Indirect Participant Ability to offer Partial Current Account Switching Service in the UK



Principal Member Programme Manager Certified Acquirer



Indirect Participant of EPC to provide SEPA Credit Transfers and Indirect Debits in 16 European Countries

Source: Vendor Due-Diligence Report, Financial Due-Diligence Report, Management Estimates

- 1. PFS financials are restated on the basis of EML accounting policies. Refer acquisition announcement dated 11 November 2019.
- 2. PFS's financial year ends on 31 December, and is labelled as CY. PFS's results, where presented as FY, have been calendarised to a 30 June year end

# **Key Investment Highlights**



### Leading e-Money company and **Banking-as-a-Service provider**

Pan-European footprint with strong underlying growth of existing business partner accounts and continued growth of core sector verticals



### **Attractive client base**

Deep-rooted client relationships including blue-chip financial institutions, non-financial corporates, SMEs, FinTech companies, public sector and NGO bodies



### **BaaS technology embeds** sticky, long term relationships

End-to-end service from digital / mobile banking, program management, analytics, reporting and issuing



### **Regulated entity**

FCA and CBOI regulated status as issuer of e-money for UK and SEPA region<sup>1</sup>

### **Highly attractive financial profile**

Fast growing non-bank issuer of Mastercard physical and virtual accounts



### **Platform for growth**

Proven track record of new business pipeline delivery

Live in 24 countries across Europe





# EML Payments Investor Presentation **PFS Solution Suite**

### **Digital Banking & Current Accounts**

**43%** of GDV

Online / mobile banking and real-time payments

Issuance of IBANs

Partial current account switching services

Government, Local Authority & NGO

# 42% of GDV

Issuance to unbanked and underbanked individuals

Online banking and real-time payments

Real-time, secure funds distribution and bulk payment

### **Corporate Solu** & Incentive Sch

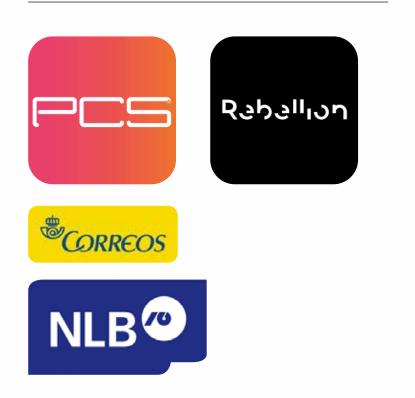
# **7%** of GDV

Customised e-mone digital banking solu

End to end payment services

Full programme des and management

Reward and loyalty programmes



1. GDV represents CY18A GDV. May not add to 100% due to rounding











utions hemes	Multi-Currency Travel Cards	Instant Issue & GPR
	<b>6%</b> of GDV	1% of GDV
ney and lutions	Multi-currency cards or e-wallets	Full programme design and management
nt	Direct integration with numerous FX suppliers	White labelled end-user interfacing
esign	Single / multi-use virtual	Card issuing
y	cards P2P / youth centric products	GPR both B2B and B2C programmes
	VERITAS	iKort
	sgm FX	

19



# H1 FY20 Financial Results Review

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## **EML Payments** Investor Presentation

# **Financial Overview – Profit & Loss**

(\$'000s)	H1FY19	H1F <b>Y20</b>	GROWTH
GDV	\$4.14B	\$6.62B	60%
TOTAL REVENUE	47,194	59,156	25%
Revenue conversion bps	1.14%	0.89%	(21%)
GROSS PROFIT	34,450	44,803	30%
GP margin	73%	76%	3%
OVERHEAD EXPENDITURE (Incl. R&D tax offset)	(20,586)	(25,081)	22%
EBITDA (Incl. R&D tax offset)	13,864	19,722	42%
EBITDA margin	29%	33%	4%
Acquisition costs	(123)	(3,373)	2,646%
Share-based payments	(2,028)	(4,706)	132%
Depreciation and amortisation expense	(5,012)	(6,768)	35%
Other non-cash charges	(2,838)	57	(102%)
Add back R&D offset incl. in EBITDA	(300)	(500)	67%
Net Profit / (Loss) before tax	3,563	4,432	24%
Tax (including Research and Development tax offset)	(995)	(127)	(87%)
Net Profit after tax	2,568	4,305	68%
Add back: Amortisation on acquisition intangibles	3,680	4,832	31%
Add back: Share Based Payment expenses and Finance costs on contingent consideration (other non cash charges) related to acquisitions	3,029	3,485	15%
Add back: Acquisition Costs	123	3,373	2,646%
NPATA <sup>1</sup>	9,400	15,995	70%



- 1 NPATA represents the profit generated by the business excluding all acquisition related costs including; amortisation, contingent considerations, share based payments and cash expenses that relate to acquisitions.
- 2 NPATA Share based payment expense adjustment is inclusive of a one off \$2.0m share based payment to buy back a contractual agreement with a Salary Packaging consultant (announced 22 July 2019).

<b>\$6.62bn</b>	Record Gross Debit Volume, up 59% on prior year driven by G&I and VANs segments
89bps	The mix of GDV by segment reduced Group revenue yield. Immaterial movements in each segment
<b>\$59.2m</b>	Record revenue growth in all segments through organic and acquisition growth
43.2%	Cash Overheads declined to 43.2% of revenue (44.3% in H1FY19) including impact of Flex-e-Card acquisition
<b>\$19.7m</b>	Record EBITDA up 42% on prior period. EBITDA now excludes acquisition costs with the prior period represented
<b>\$3.4m</b>	Acquisition costs incurred in the year, now excluded from EBITDA principally relating to PFS acquisition



# EML Payments Investor Presentation Balance Sheet

(\$'000s)	30 June 2019	<b>31 December 2019</b>	% Change
Cash and cash equivalents	33,085	256,812	676%
Contract asset	31,828	32,713	3%
Other receivables and other assets	34,408	32,146	(7%)
Deferred tax asset	22,653	27,098	20%
Receivables from financial institutions	244,824	429,999	76%
Plant and equipment	5,355	11,769	120%
Goodwill and intangibles	104,554	111,560	7%
TOTAL ASSETS	476,707	902,097	89%
Trade and other payables	65,337	65,139	0%
Liabilities to stored value account holders	244,824	429,999	76%
Deferred tax liabilities	7,315	7,638	4%
Interest-bearing borrowings	15,000	0	(100%)
TOTAL LIABILITIES	332,476	502,776	51%
EQUITY	144,231	399,321	177%

Cash on hand of \$256.8m, with no debt following the repayment of \$15m in December 2019. EML raised approx. \$241.6m net of costs in connection with the acquisition of Prepaid Financial Services (Ireland) Limited which is expected to complete in the second half of the year subject to certain conditions precedent, including regulatory approvals.

The contract asset (breakage) accrual increased \$0.9m, due to growth in the G&I segment.

Receivables from financial institutions and the offsetting Liabilities to stored value account holders increased by 76% as the Group continued to switch programs to self issuance in Australia & Europe

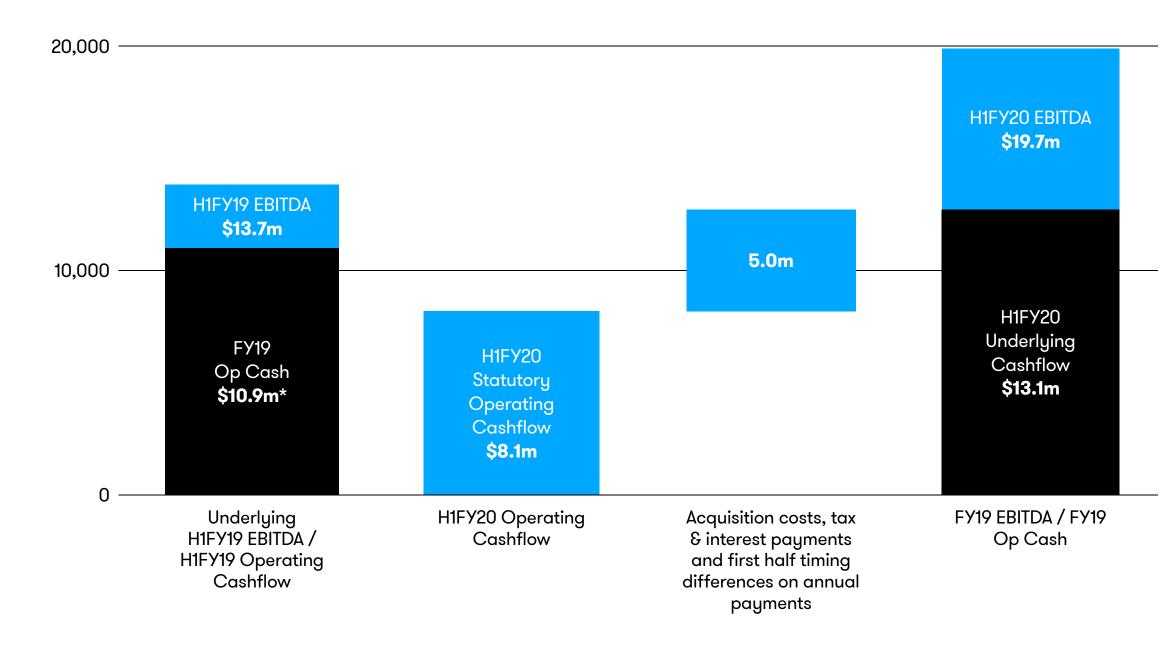
Deferred tax asset relates to tax losses primarily in Australia, USA and the UK

Trade & other payables includes \$12.8m of contingent consideration on the acquisitions of EML Payments AB (Presend) and PerfectCard DAC



# EML Payments Investor Presentation Financial Overview – Cash flow

# H1 FY20 Underlying Cashflow Movements



(\$'000s)	<b>31 December 2019</b>	<b>31 December 2020</b>	% CHANGE
Cashflows from operating activities*	17,008	8,121	(52%)
Cashflows used in investing activities	(5,864)	(6,055)	3%)
Cashflows from financing activities	350	221,642	63226%

<sup>\* \$6.1</sup>m of accelerated breakage receipts relating to the restructuring of the timing of North American breakage receipts. This is deducted to arrive at underlying cashflow for the period

### CASH & CASH EQUIVALENTS

# \$256.8m 1676%

Cash & Cash equivalents increased \$223.7m from 30 June 2019 including cash inflows from a capital raise of \$241.6m net of transaction costs in relation to the acquisition of PFS. The Group repaid a \$15.0m debt facility in December 2019 prior to the expected draw down of a syndicated financing agreement upon completion of the PFS acquisition.

Full year cash conversion to be in line with management expectations of between 70-80%

The Group has a signed letter of commitment for a debt facility of up to \$175.0m in connection with the acquisition of PFS and for ongoing corporate purposes. No debt was drawn on this facility in the period.

# Outlook & FY2020 Guidance

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# **EML Payments** Investor Presentation **FY2020 - Financial Guidance excluding PFS**

# The Group expects **EBITDA**<sup>1</sup> to be in a range of



for FY20

# **Represents growth of**

**36-43**%

over pcp of \$29.7m excluding acquisition costs.

### **FY20 Updated Guidance** (excluding PFS)

Revenue	<b>\$120m - \$129m</b>
EBITDA	\$39.5m - \$42.5m
NPATA	<b>\$27.5m - \$30.5m</b>
Operatin	ig cash flow <b>70% - 80%</b>

# **Assumptions:**

Underlying EBITDA now excludes acquisition costs in FY20 and prior year comparatives

# 02

FX rates remain in line with December 2019 rates, partially offsetting interest rate headwinds

# **FY20 Original Guidance**

Revenue	\$116r
EBITDA	\$38.
NPATA	\$26.2

- EBITDA is equivalent to the net profit/(loss) for the period including R&D tax offset and excluding share based payments, depreciation and amortisation expense, acquisition expenses and non-cash unrealised foreign exchange included within the Statement of Profit or Loss and Other Comprehensive Income. EBITDA presented in the FY19 results included acquisition cost of \$0.6m now excluded given the materiality of costs incurred in acquiring Prepaid Financial Services.
- 2. NPATA represents the profit generated by the business excluding all acquisition related costs including; amortisation, contingent considerations, share based payments and cash expenses that relate to acquisitions.

- 22

m - \$132m

- .5m \$42.5m
- 2m \$29.4m

Operating cash flow 70% - 80%

# ()

Declining global interest rates negatively impacting interest income in all regions by \$1.0m. No significant movement in rates for remainder of the year.

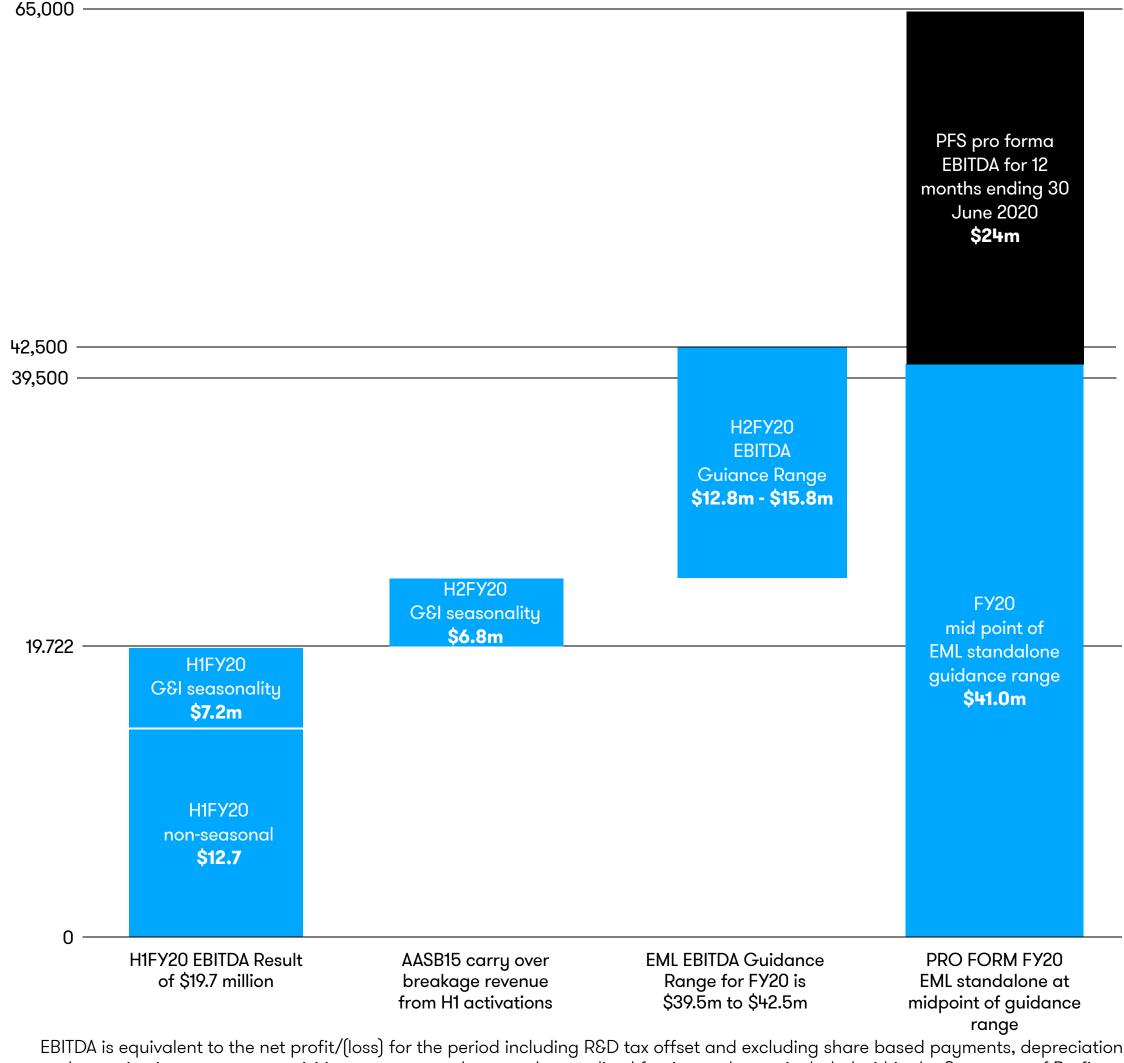
# ()4

No impact included for the acquisition of PFS, announced on 11 November. Guidance will be updated following completion of acquisition





# **EML Payments** Investor Presentation **Financial Guidance - pro forma including PFS**



and amortisation expense, acquisition expenses and non-cash unrealised foreign exchange included within the Statement of Profit or Loss and Other Comprehensive Income. EBITDA presented in the FY19 results included acquisition cost of \$0.6m now excluded given the materiality of costs incurred in acquiring Prepaid Financial Services.

- 23

- Acquisition of PFS is subject to satisfactory completion of certain conditions precedent, including regulatory approval from CBoI (Ireland) and FCA (UK)
- - Pro forma view presents the estimated results for the combined group, had the acquisition been completed on 1 July 2019
- Seasonality estimates are based on the approximate ()3additional GDV related to the November & December peak trading period for the Gift & Incentive segment.

### ANALYST COVERAGE



EML does not endorse any analyst reports, views or other communications

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# **QEA and Thank you**

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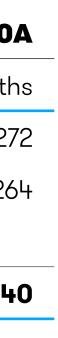
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# **EML Payments** Investor Presentation

# Key Data -3 Years

<b>Key Metrics</b> (\$'000s)	H1 2018A	H2 2018A	FY2018A	H1 2019A	H2 2019A	FY2019A	H1 2020A
	6mnths	6mnths	12 mnths	6mnths	6mnths	12 mnths	6mnths
Headcount (closing)	184	182	184	236	275	275	272
Average Headcount for the period	174	185	180	223	221	219	264
Gross debit volume (GDV)	\$3,583,289	\$3,168,912	\$6,752,201	\$4,148,106	\$4,882,805	\$9,030,911	\$6,616,240
Gift & Incentive	\$467,085	\$270,287	\$737,372	\$664,133	\$395,850	\$1,059,983	\$838,729
General Purpose Reloadable	\$1,840,281	\$1,508,166	\$3,348,447	\$1,392,659	\$1,346,678	\$2,739,337	\$1,465,909
Virtual Account Numbers	\$1,275,924	\$1,390,459	\$2,666,382	\$2,091,314	\$3,140,277	\$5,231,591	\$4,311,602
Total Stored Value	\$514,521	\$411,069	\$411,069	\$636,216	\$495,400	\$495,400	\$710,671
Interest on Stored Value (exc Group funds)	\$1,116	\$1,227	\$2,343	\$1,522	\$1,029	\$2,325	\$872
Effective Interest Rate (%)	0.43%	0.60%	0.57%	0.24%	0.42%	0.47%	0.25%









 <sup>\*</sup> H1FY18 has been re-presented to show pro forma adjusted results as if the Group had reported under AASB15 Revenue from contracts with customers.
 A reconciliation is provided in the appendices to this presentation.

# EML Payments Investor Presentation Key Data - FY18-FY20

Key Financials (\$'000s)	H1 2018	H2 2018	FY2018
	6mnths	6mnths	12 mnths
<b>Revenue</b> (includes interest income)	\$33,908	\$37,112	\$71,020
Gift & Incentive	\$21,753	\$24,470	\$46,223
General Purpose Reloadable	\$10,886	\$10,711	\$21,597
Virtual Account Numbers	\$1,042	\$1,383	\$2,425
Group interest & adjustments	\$227	\$548	\$775
Gross profit	\$24,376	\$28,925	\$53,301
Gift & Incentive	\$16,237	\$20,383	\$36,619
General Purpose Reloadable	\$7,192	\$6,969	\$14,161
Virtual Account Numbers	\$871	\$1,198	\$2,069
Group interest & adjustments	\$76	\$375	\$452
Overheads (excl acquisition costs)	(\$15,601)	(\$18,037)	(\$33,638)
Research and development credit	\$605	\$772	\$1,377
EBITDA	\$9,380	\$11,660	\$21,040
EBITDA margin	27%	31%	29%
ΝΡΑΤΑ	\$2,876	\$9,787	\$12,663
Cash opening	\$39,872	\$34,697	\$39,872
Operating activities	(\$3,361)	\$9,733	\$6,372
Investing activities	(\$1,835)	(\$4,802)	(\$6,637)
Financing activities (incl FX)	\$21	(\$622)	(\$601)
Cash closing	\$34,697	\$39,006	\$39,006

\* FY18 has been re-presented to show pro forma adjusted results as if the Group had reported under AASB15 Revenue from contracts with customers, there is no impact on full year values, half year split only

H1 2019	H2 2019	FY2019	H1 2020
6mnths	6mnths	12 mnths	6mnths
\$47,194	\$50,001	\$97,195	\$59,156
\$32,380	\$33,985	\$66,365	\$40,149
\$12,251	\$11,685	\$23,936	\$13,106
\$2,319	\$4,096	\$6,415	\$5,522
\$244	\$235	\$479	\$379
\$34,450	\$38,565	\$73,015	\$44,803
\$24,529	\$27,844	\$52,373	\$32,287
\$8,092	\$7,705	\$15,797	\$8,738
\$1,561	\$2,805	\$4,366	\$3,447
\$244	\$235	\$479	\$331
(\$20,886)	(\$23,709)	(\$44,595)	(\$25,581)
\$300	\$981	\$1,281	\$500
\$13,864	\$15,837	\$29,701	\$19,722
29%	31%	30%	33%
\$9,400	\$10,634	\$20,034	\$15,995
\$39,006	\$50,113	\$39,006	\$33,085
\$17,131	\$11,908	\$29,039	\$8,611
(\$5,987)	(\$43,708)	(\$49,695)	(\$6,547)
(\$37)	\$14,772	\$14,735	\$221,663
\$50,113	\$33,085	\$33,085	\$256,812