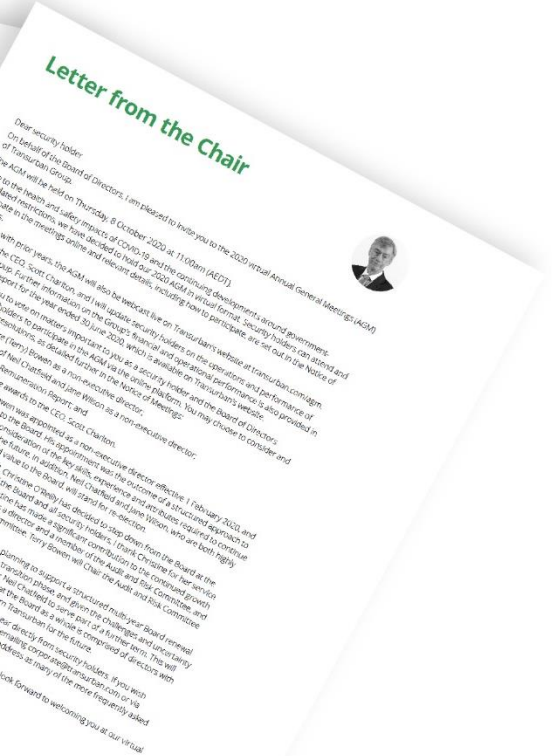


# AGM

# 2020



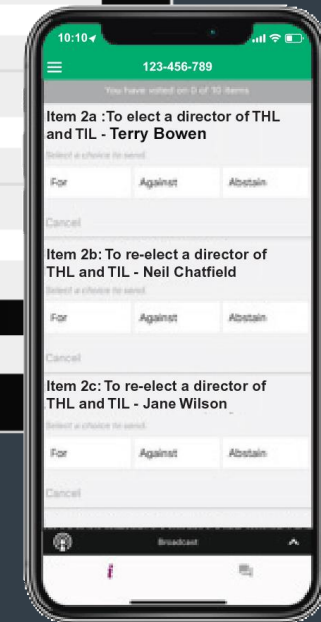
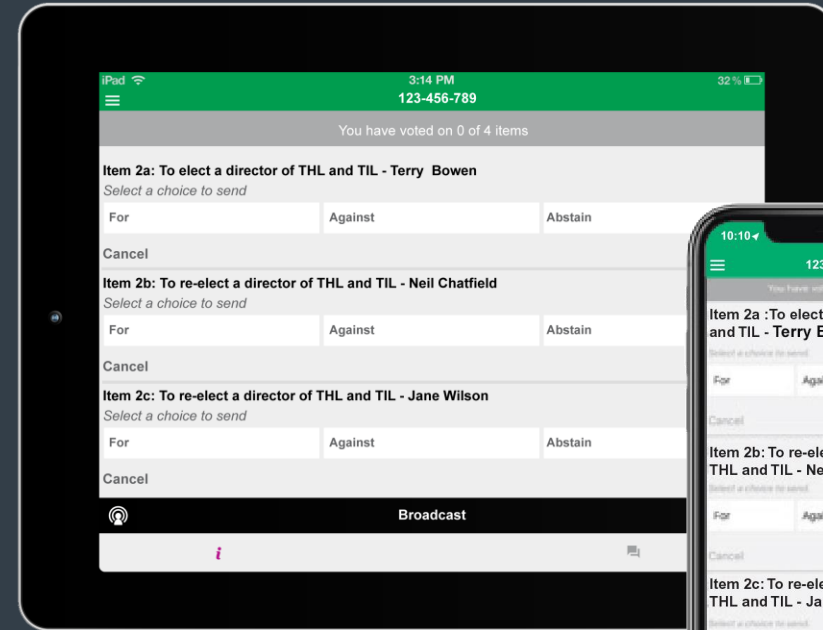
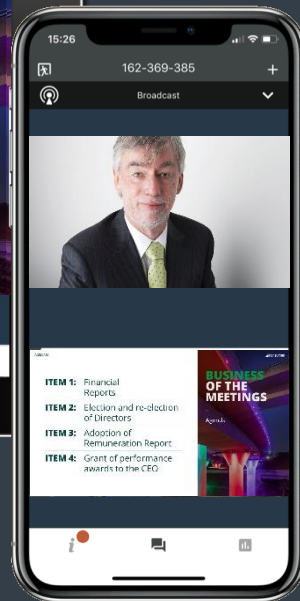
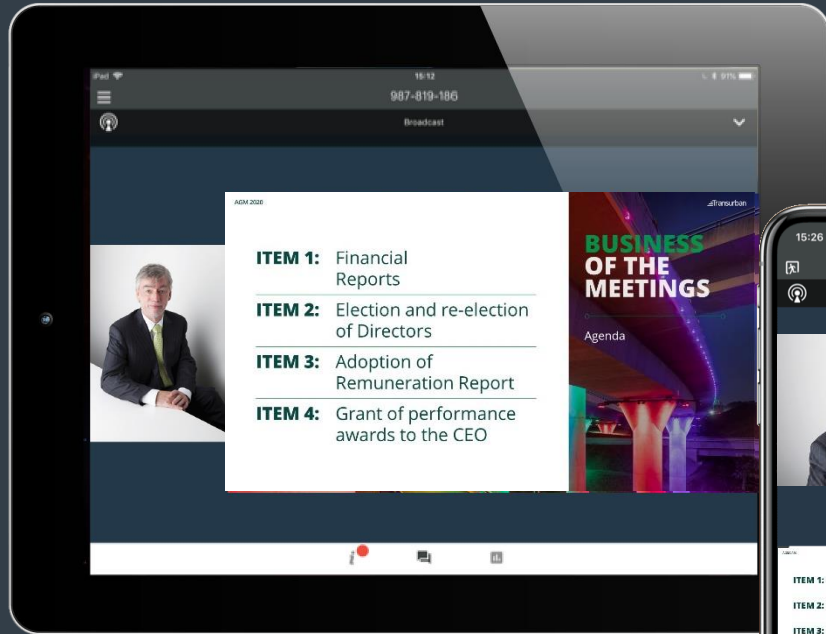
Transurban  
Holdings Limited  
Transurban  
International  
Limited  
Transurban  
Holding Trust



# VIRTUAL AGM ASSISTANCE

If you require assistance during the meeting, call

**+61 3 9415 4024**



# AGM 2020



# TRANSURBAN GROUP BOARD



**Lindsay Maxsted**

Chair and Independent  
Non-executive Director



**Scott Charlton**

Director and  
Chief Executive Officer



**Mark Birrell**

Independent  
Non-executive Director



**Terry Bowen**

Independent  
Non-executive Director



**Neil Chatfield**

Independent  
Non-executive Director



**Sam Mostyn**

Independent  
Non-executive Director



**Christie O'Reilly**

Independent  
Non-executive Director



**Peter Scott**

Independent  
Non-executive Director



**Jane Wilson**

Independent  
Non-executive Director



**Fiona Last**

Company Secretary

# ELECTION AND RE-ELECTION OF DIRECTORS



Terry Bowen



Neil Chatfield



Jane Wilson



# CHRISTINE O'REILLY



Independent  
Non-executive Director

# NEW NON-EXECUTIVE DIRECTORS



Tim Reed



Robert Whitfield



# AGM 2020





# MANAGING THROUGH CRISIS

Continuing operations during the COVID-19 pandemic

# OUR RESPONSE TO COVID-19






Supporting customers, community and employees

**Linkt**

**Are you a COVID-19 Frontline worker?**

We'll credit your CityLink toll travel during stage 4 restrictions. Apply today.





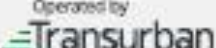
 

**Linkt**

**Has your job been impacted by COVID-19?**

Apply for up to 3-months toll credit today. We're here to help.



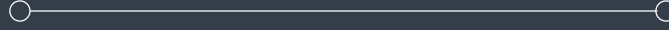
 

# FINANCIAL RESULTS FY20



Average daily traffic

**8.6%**



Toll revenue\*

**3.4%**



EBITDA\*

**6.4%**



\*Proportional results

# FY20 DISTRIBUTION



**47¢**

per security



**\$1.3b**

paid to security holders



# REMUNERATION OUTCOMES REVIEW





# ECONOMIC STIMULUS THROUGH INFRASTRUCTURE





# WEST GATE TUNNEL PROJECT







# GLOBAL LEADER IN SUSTAINABILITY



<b>3</b> GOOD HEALTH AND WELL-BEING 	<b>5</b> GENDER EQUALITY 	<b>7</b> AFFORDABLE AND CLEAN ENERGY 	<b>8</b> DECENT WORK AND ECONOMIC GROWTH 	<b>9</b> INDUSTRY, INNOVATION AND INFRASTRUCTURE 
<b>11</b> SUSTAINABLE CITIES AND COMMUNITIES 	<b>12</b> RESPONSIBLE CONSUMPTION AND PRODUCTION 	<b>13</b> CLIMATE ACTION 	<b>17</b> PARTNERSHIPS FOR THE GOALS 	



# EXTENDED PARTNERSHIP WITH NEURA



# CORPORATE REPORT AND SUSTAINABILITY SUPPLEMENT

---



# EXECUTIVE LEADERSHIP APPOINTMENTS



Hugh Wehby



Simon Moorfield



# EXECUTIVE LEADERSHIP DEPARTURE

—  
Adam Watson

# AGM 2020



# COMPLETED PROJECTS



# AGM 2020







**WestConnex M4**

# PROJECTS COMPLETED IN FY20



**Logan Enhancement Project**



**395 Express Lanes**

# WESTCONNEX M8



# NORTHCONNEX



8.8m

Linkt and E-ZPass customers

**GROWING  
CUSTOMER  
BASE**



**Protecting  
wildlife**

# MORE THAN MOTORWAYS



**Supporting  
public transport**

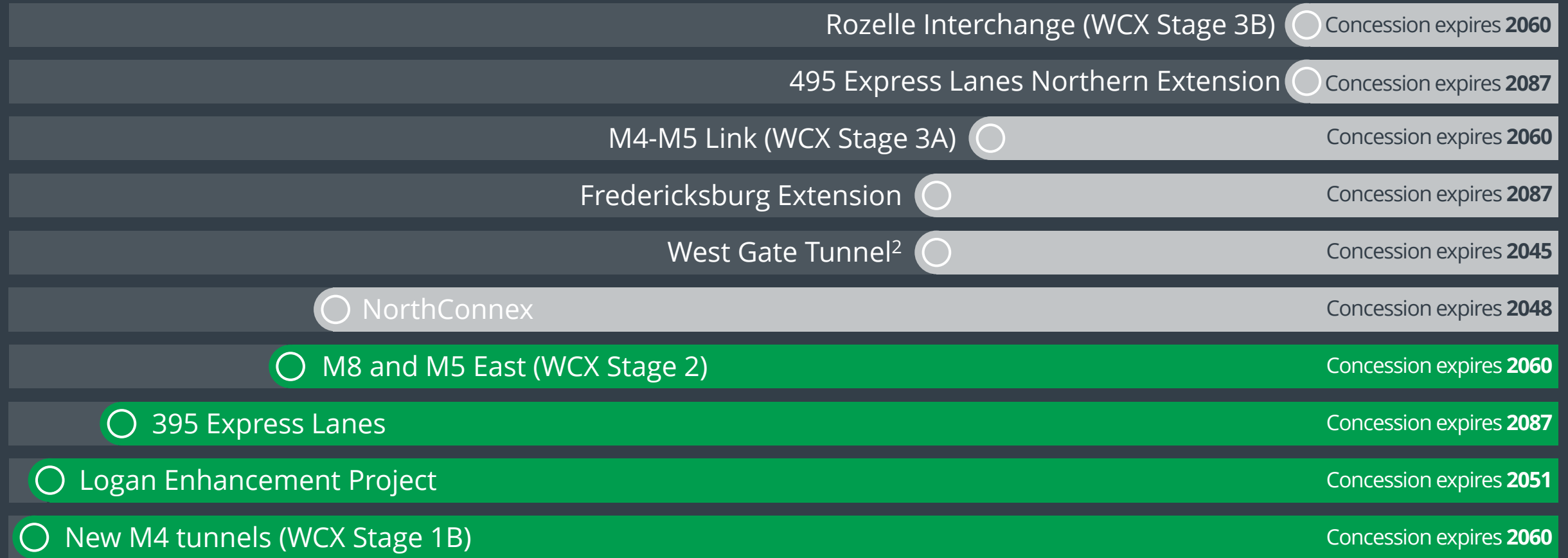


**Open spaces**



# LIGHTING UP NORTHCONNEX

# \$19 BILLION PROJECT PIPELINE<sup>1</sup>

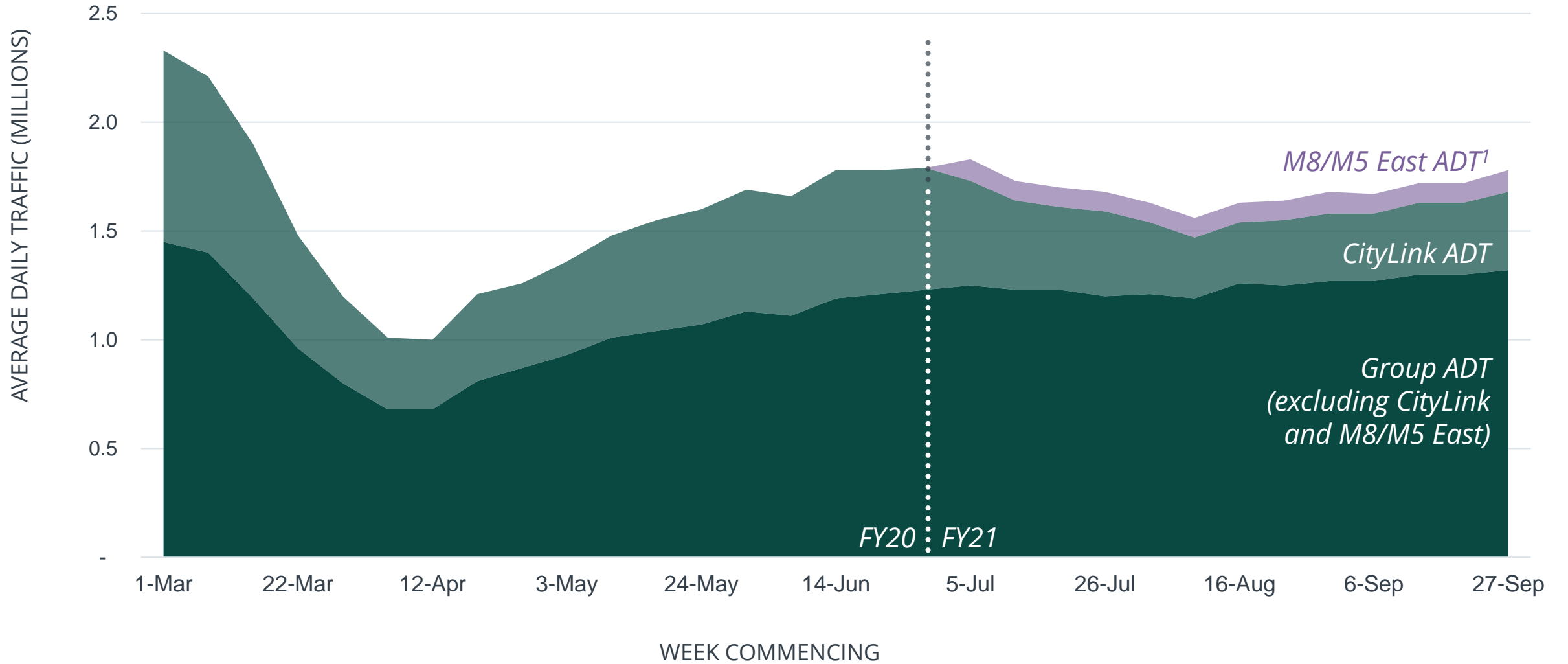


1. Additionally, Transurban is developing the Capital Beltway Accord Project in partnership with the Virginia Government. This project, announced in November 2019 will extend the 495 Express Lanes north by 4.2km

2. Project now expected to be completed in 2023



# IMPACT OF COVID-19 ON TRAFFIC



1. M8/M5 East opened/commenced tolling on 5 July 2020.





# INTRODUCING THE MOBILITY TRENDS REPORT

4,500  
people surveyed

From Sydney, Melbourne and Brisbane  
in Australia; Greater Washington DC  
Area, USA; and Montreal, Canada

# INFRASTRUCTURE PROJECTS STIMULATING THE ECONOMY



# WEST GATE TUNNEL PROJECT



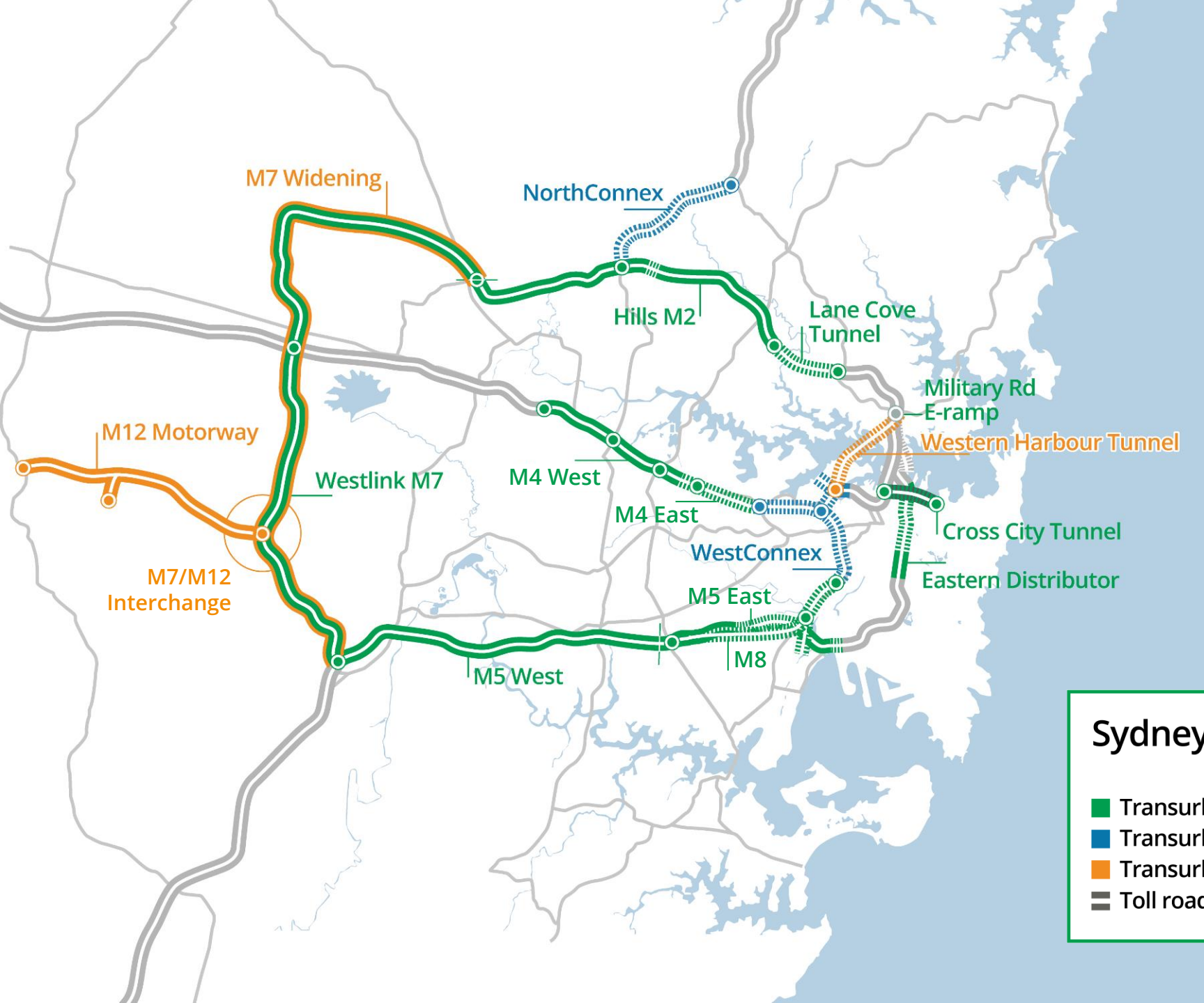
40  
ROAD  
WORK





# WEST GATE TUNNEL LAUNCHING GANTRY



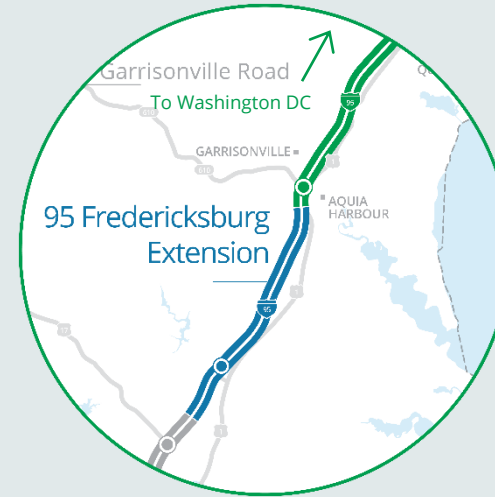
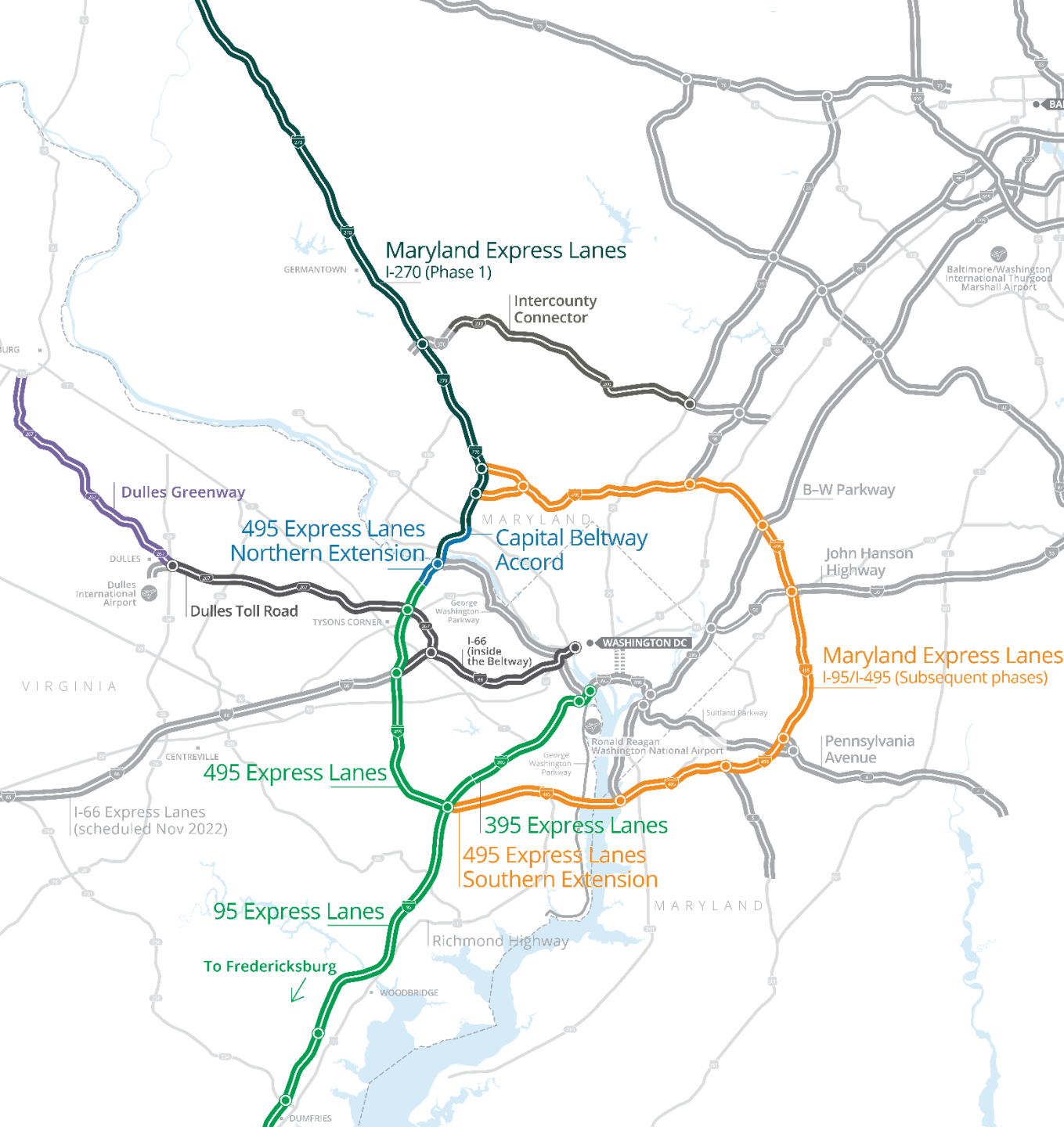
# SYDNEY PROJECT OPPORTUNITIES



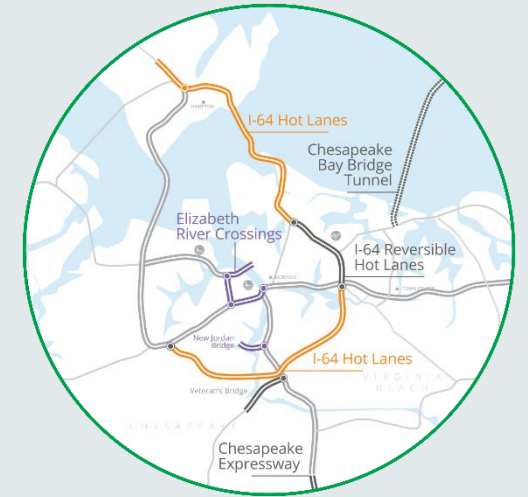
**Sydney | NSW | Australia**

 Transurban road	 Freeway/motorway
 Transurban project	 Tunnel
 Transurban opportunity	 Arterial
 Toll road (other operator)	

# NORTH AMERICA OPPORTUNITIES



Fredericksburg region, Virginia



Hamptons Road region, Virginia

## Greater Washington Area | USA

- |   |                                 |
|---|---------------------------------|
| Transurban road                                 | Toll road (private operator)    |
| Transurban project                              | Toll road (government operator) |
| Potential future road/project                   | Freeway/motorway                |
| Transurban participating in competitive process | Tunnel                          |
|   | Arterial                        |

# A COMMUNITY DAY FIRST



# CUSTOMER & CONTRACTOR SAFETY—KEY STATS

**Best-ever  
results  
recorded**

Road Injury Crash Index  
across all assets

**3.70 injury  
crashes per  
100 million  
vehicle kms  
travelled**

Below annual target of 4.25

Contractor recordable  
injury frequency rate of

**3.60 per  
million  
work  
hours**





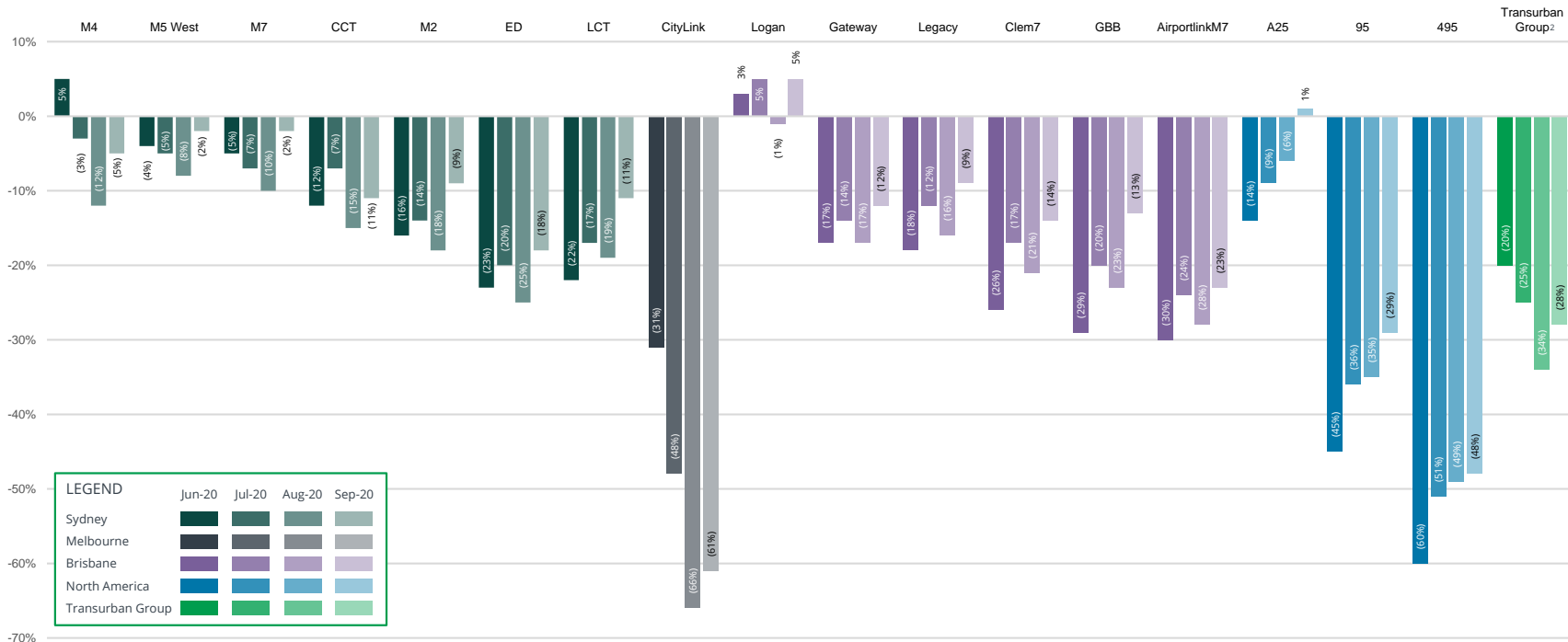
# TECHNOLOGY TRENDS CREATE NEW MOBILITY OPTIONS



# AGM 2020



# MONTHLY TRAFFIC PERFORMANCE BY ASSET<sup>1</sup>



1. Average daily traffic (ADT) % change is to prior corresponding period in 2019.

2. Excludes M8/M5 East which opened/commenced tolling on 5 July 2020.