### BNK Banking Corporation ASX:BBC FY2021 Half Year Results

February 2021



# **S**FINSURE

#### Disclaimer



This presentation contains certain forward-looking statements with respect to the financial condition, results of operations, business plans and objectives of management. All such forward-looking statements involve known and unknown risks, significant uncertainties, assumptions, contingencies and other factors many of which are outside the control of BNK Banking Corporation Limited ("BNK"), which may cause the results or actual performance to be materially different from the future results or performance expressed or implied by such forward-looking statements. Such forward-looking statements speak only as of the date of presentation.

No presentation or warranty is or will be made by any legal or natural persons in relation to the accuracy or completeness of all or part of this document, or any constituent or associated presentation, information or material (collectively, the Information), or the accuracy, likelihood of achievement or reasonableness of any forecasts, prospects or returns contained in, or implied by, the information or any part of it. The information includes information derived from third party sources that has not been independently verified.

To the full extent permitted by law, BNK disclaims any obligation or undertaking to release any updates or revisions to the information to reflect any change in expectations or assumptions.

Nothing contained in the information constitutes investment, legal, tax or other advice. You should make your own assessment and take independent professional advice in relation to the information and any action on the basis of the information.

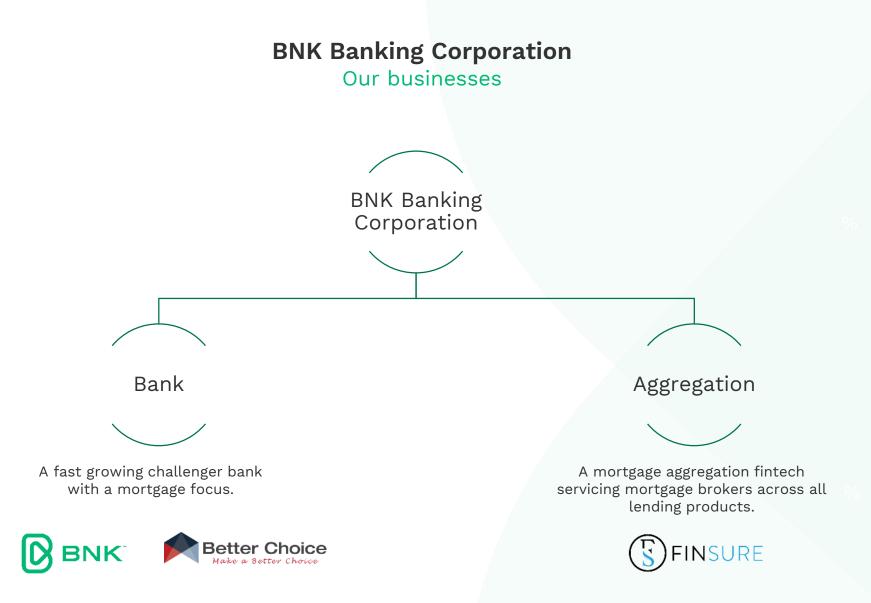
Financial data: All dollar values are in Australian dollars (A\$) unless otherwise stated.

Non statutory financial disclosures are not audited.

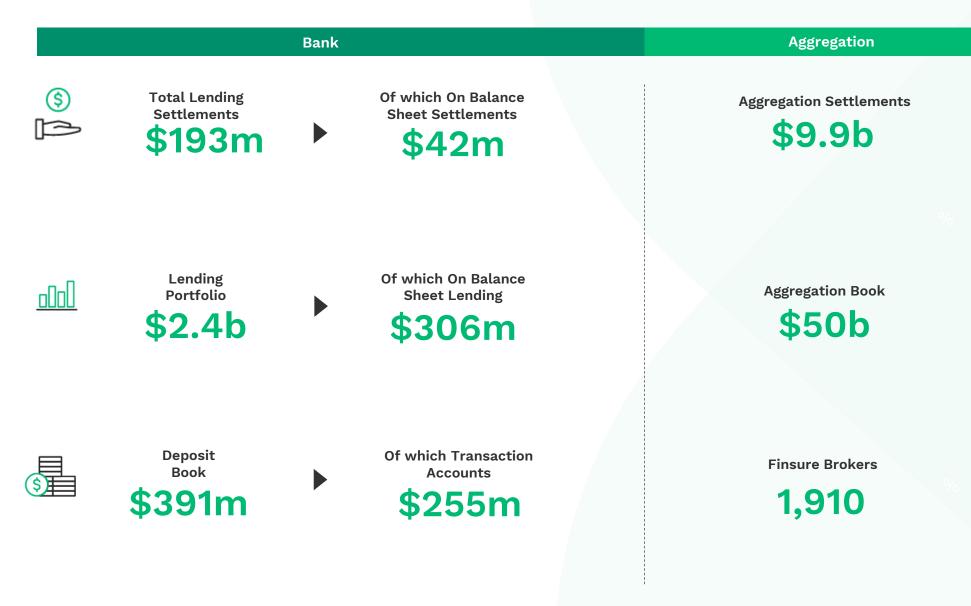
Disclaimer: To the maximum extent permitted by law, BNK, its officers, employees, agents and advisers disclaim all liability that may otherwise arise as a result of the use of, or reliance on, information in this document for any purpose.

## FY2021 Half Year Results

Brett Morgan Chief Executive Officer



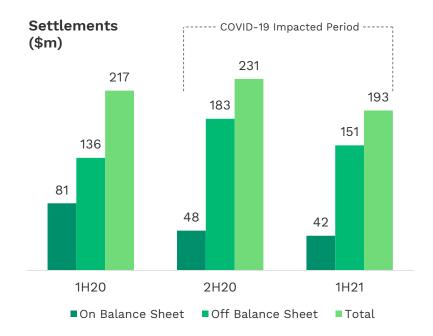
#### **Business Snapshot 1H21**



### Bank Highlights 1H21

Given the uncertain impact from COVID, BNK proactively reduced on balance sheet lending in 2H20 and 1H21 to conserve capital

**Lending Portfolio** 



#### (\$b) 2.50 2.50 2.40 2.20 2.20 2.10 0.31 0.29 0.27 1H20 2H20 1H21 Off Balance Sheet On Balance Sheet Total

COVID-19 Relief Packages (% of customers)





### Bank Highlights 1H21





New C-Suite and key senior hires complementing existing management strength



Implemented key loan origination initiatives supporting broker experience and delivering operational efficiencies



Recommenced on balance sheet lending growth



Continued growth in low cost deposit generation



T2 subordinated note launched to support lending growth



COVID impact negligible with relief packages down to 0.7% of balances (as at 31 Dec 2020) and continues to decrease



Award winning product range

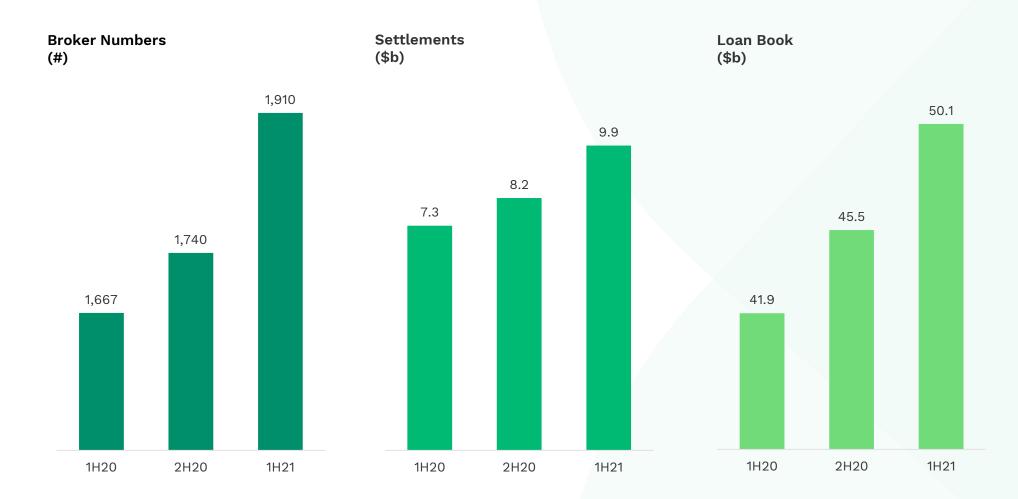




ATM recovery with insurer finalised



### **Aggregation Highlights 1H21**



• Continued settlement, book and broker growth

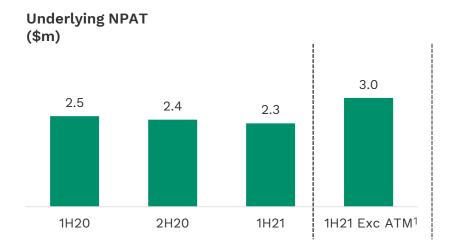
- Proprietary "Infynity" platform a successful driver of broker recruitment
- Services store introduced enabling brokers to better run their business



# **FY2021 Half Year Results**

Andrew Kitchen Chief Financial Officer

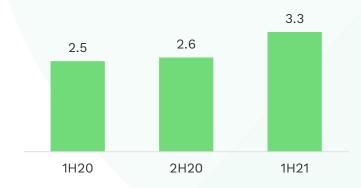
#### **Financial Performance**



CAR RATIO (LEVEL 2) %<sup>2</sup>





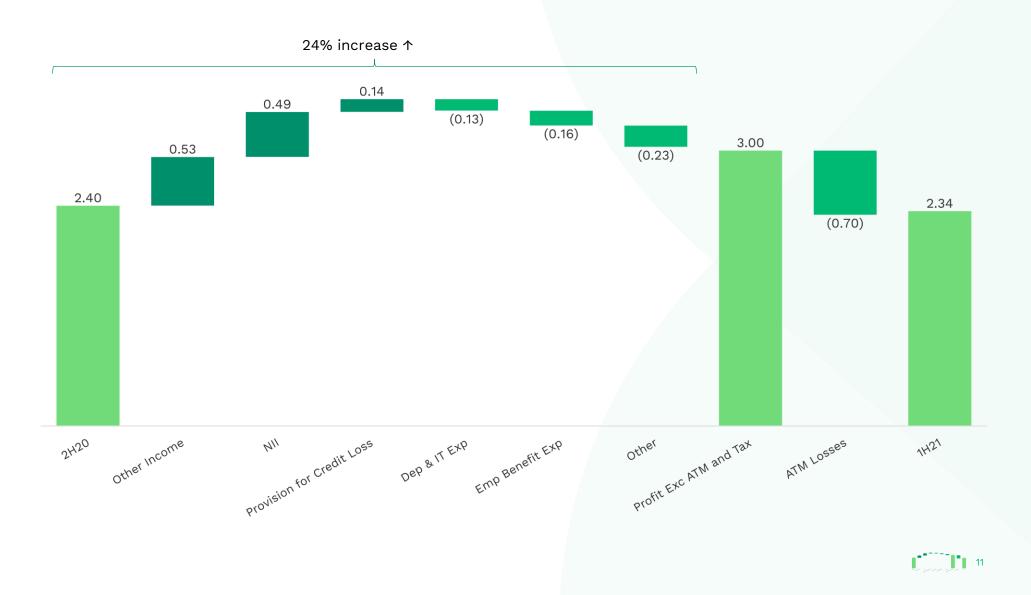


Credit Provisions<sup>3</sup> (bps)





#### **Financial Performance (cont.)** Underlying NPAT (\$m)



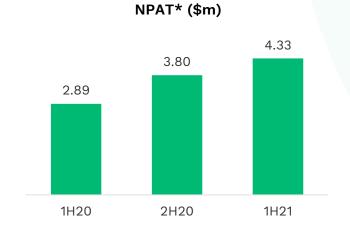
# **Group Financial Snapshot** Solid result in a challenging environment

| 1H21   | Change <sup>1</sup>   |
|--------|---|
| 2,969  | ↑ 23.7%   |
| 2,338  | ↓ 2.5%  |
| 79%    | ↓ 0.3%  |
| 2,176  | ↓ 6.4%  |
| 306    | ↑ 7.4%  |
| 163bps | ↑ 23bps   |
| 18.7%  | ↓ 2.6%  |
| 25.8%  | ↓ 0.7%  |
| 30bps  | ↑ 4bps  |
|        | 2,969<br>2,338<br>79%<br>2,176<br>306<br>163bps<br>18.7%<br>25.8% |

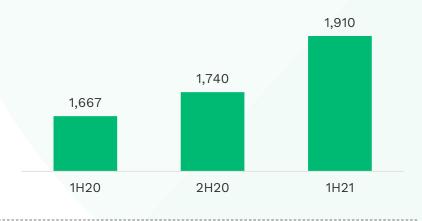
1. Change from previous half

#### **Segment Performance**

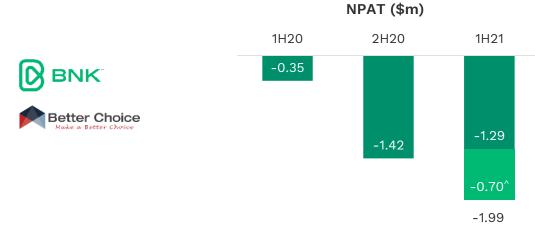
Aggregation and Bank



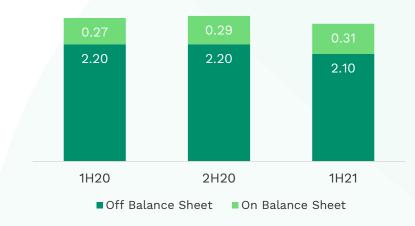
Broker Numbers (#)



FINSURE



Loan Book (\$b)



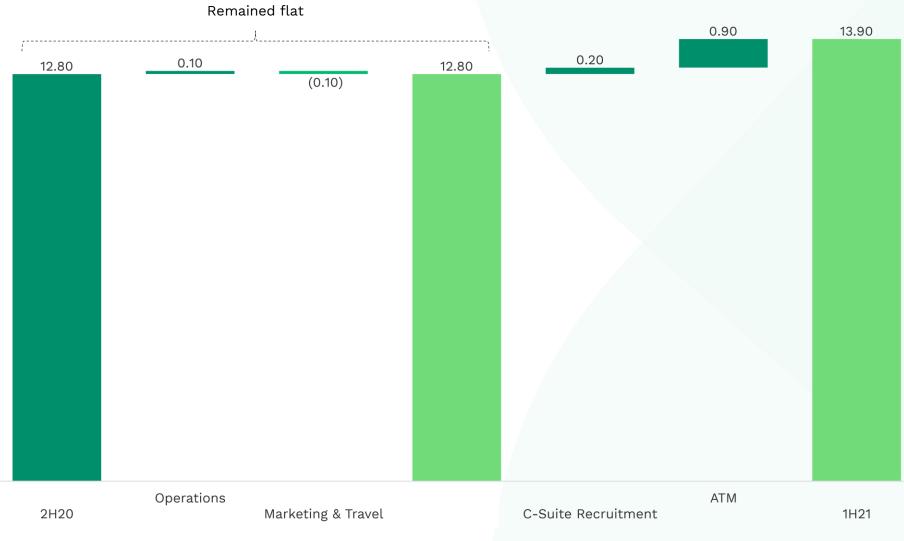
^loss from ATM and tax

\* Underlying NPAT

# Net Interest Margin Solid improvement in 1H21 Increase Decrease Total 0.65% 1.63% (0.06%) (0.01%) 1.40% (0.29%) (0.05%) Lending Rate Investing Rate Deposit Rate Deposit Mix 1H21 2H20 Other Interest

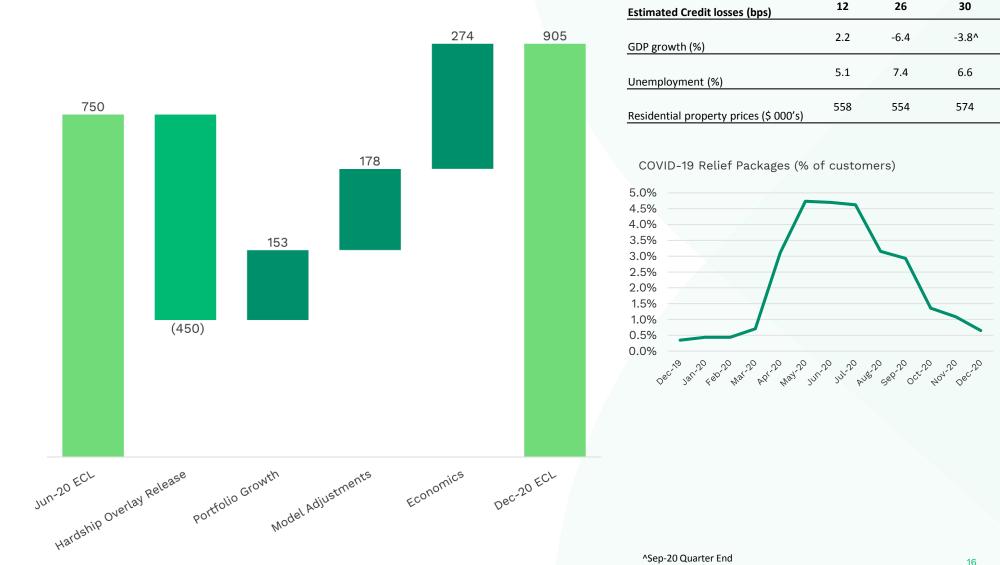
14

### Expenses (\$m)



#### **Expected Credit Loss Provisions**

ECL Changes Jun-20 to Dec-20 (\$ 000's)

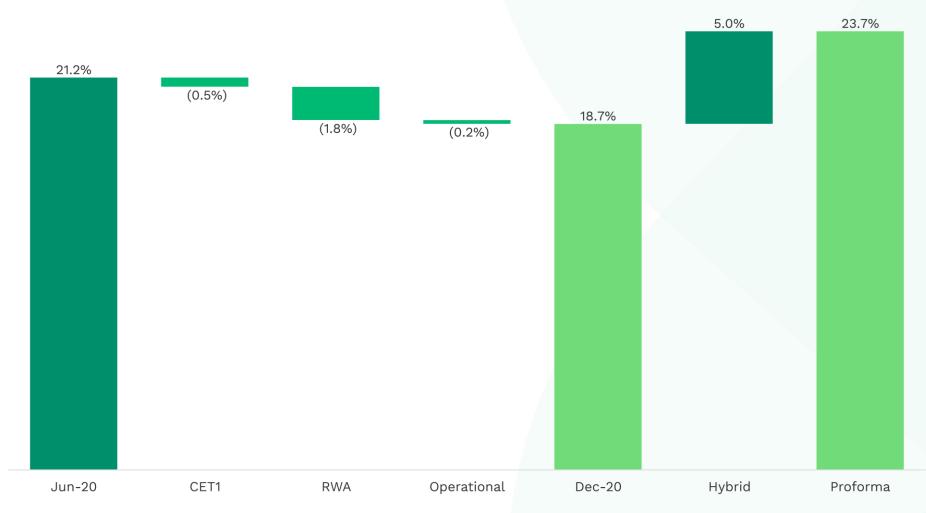


1H20

2H20

1H21

#### **Capital** Capital Adequacy Ratio (CAR)



# 1H21 Highlights & Outlook

#### Aggregation Highlights Continued growth

#### Finsure to continue to drive profitable growth via broker acquisition and adjacencies

- Core businesses in sync with key market trends
- Market disruption providing tailwinds
- Profitable growth to continue via broker growth and additional fee revenue
- Continue to evolve market leading technology to underpin value prop and scale





9.9

1H21

#### **Proprietary Technology Platform**

Key to Finsure's Success

Finsure's proprietary Customer Relationship Management (CRM) system 'Infynity' utilises the latest cloud based technology to give our brokers market leading business tools.

Finsure continues to build new features to maintain technology leadership.



#### During 1H21 the following enhancements to Infynity were made;

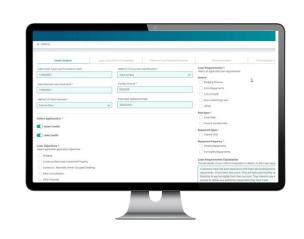
- ✓ Launch of eLearning Platform with live streaming and webcasts to help educate our brokers remotely
- ✓ Introduced a Services Store within the application which provides brokers with access to 3<sup>rd</sup> party applications, greatly increasing the services and applications available to brokers to run their business
- ✓ Provide real time reports on lender performance.
- ✓ Redesigned the customer experience for brokers to provide industry leading turn around times to improve customer outcomes.
- ✓ Customer serviceability assessment across entire lender panel in real time – also providing a view of maximum borrowing capacity (which can vary substantially by lender).
- ✓ A comprehensive broker and lender reporting suite
- $\checkmark$  Advanced dashboard enables broker to track entire business performance

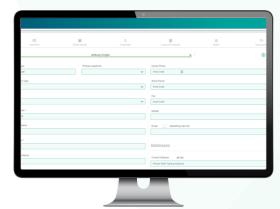
Platform allows customers to complete full application online, save & return later and provides tracking status 24/7

#### **Proprietary Technology Platform**

Finsure has replaced the offline home loan application process with technology

Dynamic questions allow for **accurate and detailed identification of borrower requirements** and goals

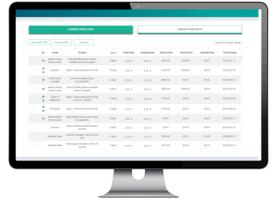


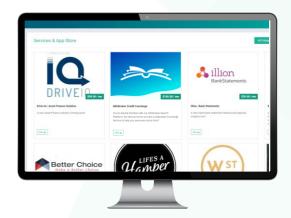


Advanced workflow allows brokers to **manage customer needs with minimal effort** 

#### Instant product matches

from a panel of over 4,500 bank & lender products to suit individual borrower needs





Technology platform allows product cross selling, **increasing additional revenue** for brokers and Finsure

Infynity connects to over 40 lenders allowing brokers to submit client applications.



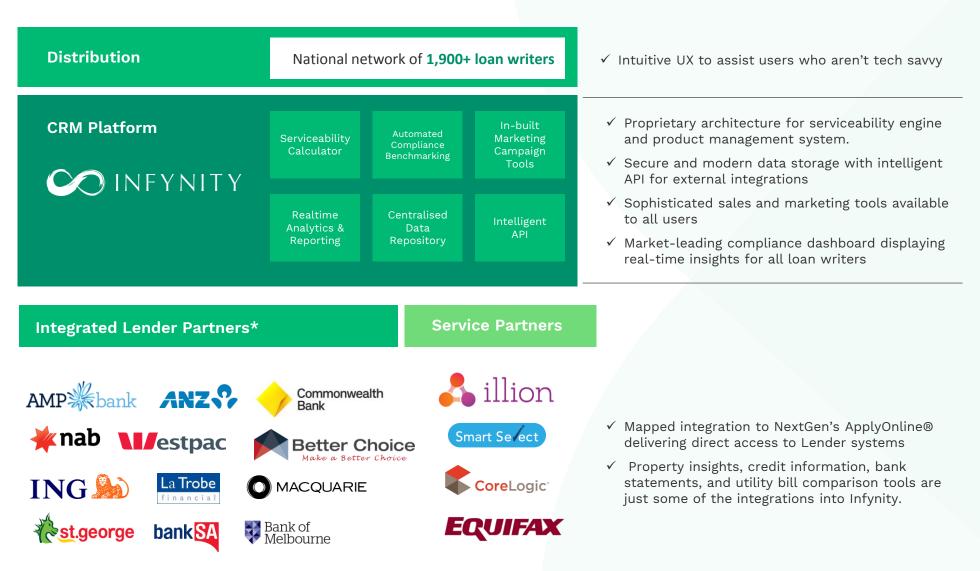
Our 'Infynity Services Store' gives brokers access to 3<sup>rd</sup> party applications, and allows Finsure to earn additional revenue.



Over 8,000 loan lodgements to lenders per month

#### **Proprietary Technology Platform**

Infynity is a complete origination platform with proprietary architecture and sophisticated integrations



Balance sheet growth and margin transformation



Balance sheet growth has recommenced

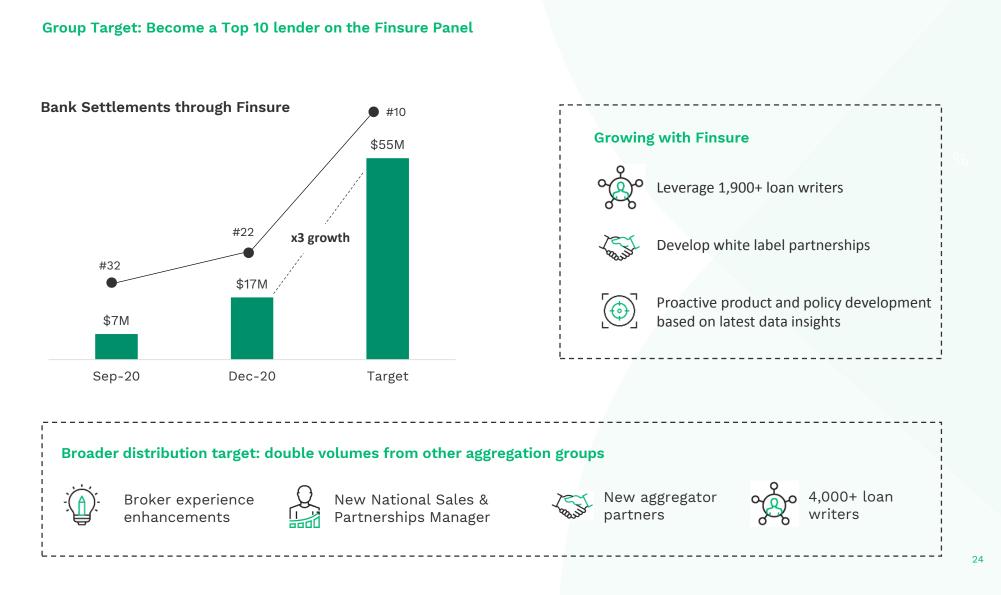


Revenue transformation has commenced



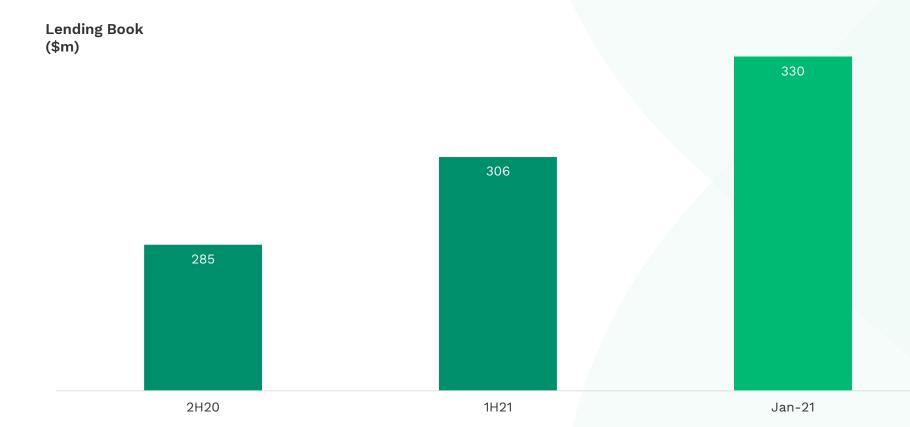
Deposit generation capability in place

Group and broader distribution in place supporting lending growth



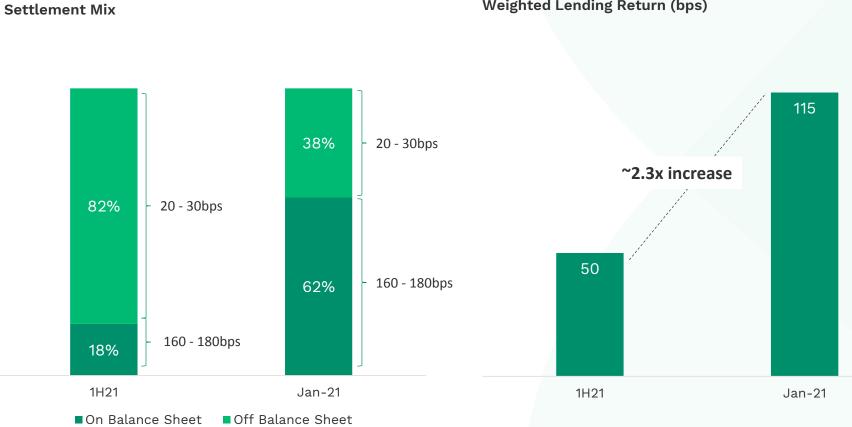
Increased on balance sheet settlements driving NIM

\$29m settled on balance sheet in January, driving balance sheet growth of 8% in a single month



#### Bank Highlights & Outlook Margin transformation

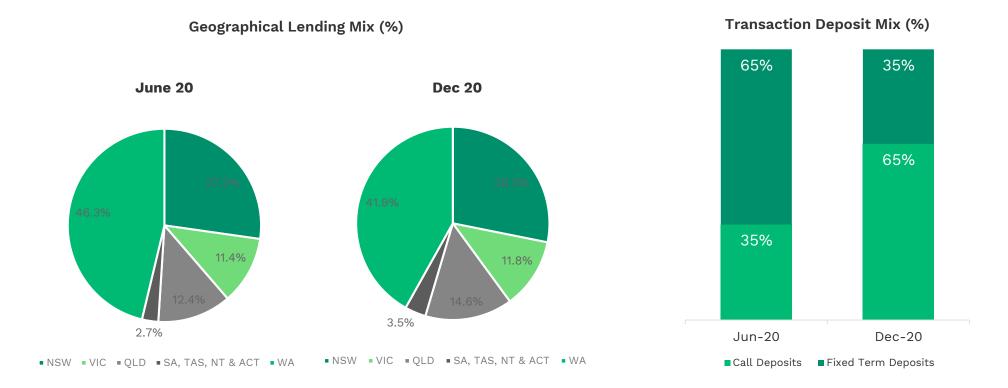
Margin transformation has commenced through on balance sheet lending, including recent hybrid which increases capacity to lend by approximately 50%



Weighted Lending Return (bps)

More diverse portfolio

Building a more diversified and lower risk portfolio



| Delivering profitable<br>growth    | Group underlying NPAT (exc ATM write-off) grew 24% to \$3M for 1H21<br>Aggregation profits continue to grow<br>Bank's balance sheet growth and margin transformation will deliver profitability in the near term     |
|------------------------------------|--|
| Fast growing fintech<br>aggregator | Settlements and Book growth has been in excess of 20%  |
| Demonstrated lending capability    | Business currently has a lending book of ~\$2.4B<br>January 2021 settlements \$47m   |
| Margin transformation commenced    | On balance sheet lending grew by 8% in January<br>Continue to use other funding programs to generate fee income and for capital management   |
| Low cost deposits                  | 65% deposit base in low cost transaction accounts  |
| Sound balance sheet                | Capital Adequacy Ratio of <u>23.7%</u> (proforma) providing further capacity for balance sheet growth.<br>Minimum liquidity holdings (MLH) ratio <u>25.8% (Dec-20 Spot)</u> and successful navigation through COVID. |

# Appendix

#### **Appendix Reconciliation**

|  | 1H21  | 2H20    | 1H20  |
|--|-------|---------|-------|
| Statutory Net Profit After Tax (\$'000s)               | 2,176 | 2,325   | 2,999 |
| Revenue adjustments                                    |       |         |       |
| Non-recurring gain on sale of bonds                    | -     | (270)   | (882) |
| ATM insurance receivable recognised                    | -     | (2,917) | -     |
| Disposal of AAA  | (57)  | -       | -     |
| Expense adjustments                                    |       |         |       |
| • IFRS fair value adjustments from Finsure acquisition | 289   | 286     | 194   |
| Restructuring and transition costs                     | -     | -       | 36    |
| Operational loss                                       | -     | 3,007   | -     |
| Tax effect of adjustments                              | (70)  | (32)    | 196   |
| Underlying Net Profit after Tax (\$'000s)              | 2,338 | 2,399   | 2,543 |
| (Management-reported results)                          |       |         |       |

#### • 1H21

- Net Other Income: sale of AAA by Finsure earlier in the year.
- **Tax Effect:** tax effected position of above (to match back to Statutory)

#### • 1H20

- Net Other Income: sale of bonds at a profit.
- Acquired Intangible Assets: Amortisation of broker agreements and software acquired on merger.
- Restructuring and Transition costs: relates to merger costs.
- **Tax Effect:** tax effected position of above (to match back to Statutory)

#### • 2H20

- Net Other Income: Recognition of ATM issue receivables \$2.9m and Bond sales \$270k. The ATM issue results in no 2H20 net NPAT impact, due to recognition of insurance claim receivables and ATM loss.
- Tax Effect: tax effected position of above (to match back to Statutory)

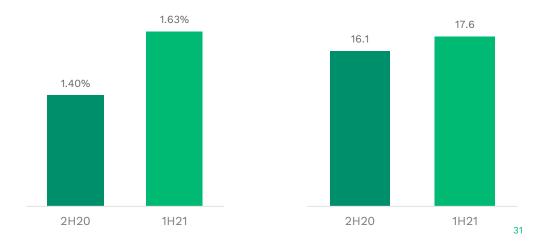
#### **Profit & Loss Statement**



- Operating leverage delivers a 1H21 underlying NPAT of \$2.3m representing -2.5% HoH decline, \$0.9m of which was driven from ATM loss.
- Net interest margin (NIM%) increased slightly 2bpts, actual interest spread continue to increase HoH as we reprice expensive TDs.
- Operating expenses impacted by ATM loss \$0.9m. After adjusting for abnormal items expenses were broadly flat

| Underlying Group (\$m)   | Aggregation | Wholesale | Bank  | Eli   | 1H FY2021 <sup>1</sup> | 2H 2020 <sup>1</sup> | \$ Var. | % Var |
|--------------------------|-------------|-----------|-------|-------|------------------------|----------------------|---------|-------|
| <u>Gross Revenue</u>     |             |           |       |       |                        |                      |         |       |
| Commission Income/(Exp.) | 150.3       | 7.7       | -     | (0.6) | 157.5                  | 149.6                | 7.9     | 5%    |
| Interest Income/(Exp.)   | 0.0         | 0.0       | 4.9   | 0.1   | 5.0                    | 5.1                  | (0.1)   | -2%   |
| Fees & Other Income      | 5.8         | 0.4       | 0.5   | -     | 6.6                    | 6.7                  | (0.0)   | -1%   |
| TotalGross Revenue       | 156.2       | 8.1       | 5.3   | (0.5) | 169.1                  | 161.4                | 7.8     | 5%    |
| <u>Net Revenue</u>       |             |           |       |       |                        |                      |         |       |
| Commission Income/(Exp.) | 7.2         | 2.9       | -     | (0.5) | 9.6                    | 8.7                  | 0.9     | 11%   |
| Interest Income/(Exp.)   | 0.0         | (0.0)     | 3.2   | 0.1   | 3.3                    | 2.6                  | 0.7     | 27%   |
| Fees & Other Income      | 4.7         | (0.0)     | (0.1) | 0.1   | 4.7                    | 4.8                  | (0.2)   | -4%   |
| Total Net Revenue        | 11.9        | 2.9       | 3.1   | (0.3) | 17.6                   | 16.1                 | 1.5     | 9%    |
| Operating Expenses       |             |           |       |       |                        |                      |         |       |
| Operating Expenses       | 5.6         | 3.5       | 4.9   | -     | 13.9                   | 12.8                 |         |       |
| Loan Loss Charges        | -           | -         | 0.2   | -     | 0.2                    | 0.4                  |         |       |
| Total Expenses           | 5.6         | 3.5       | 5.1   | -     | 14.1                   | 13.2                 | 0.9     | 7%    |
| Profit Before Tax        | 6.4         | (0.6)     | (2.0) | (0.3) | 3.5                    | 2.9                  | 0.6     | 19%   |
| Tax Expense              | 2.0         | (0.1)     | (0.6) | (0.1) | 1.2                    | 0.5                  |         |       |
|                          |             |           | (1.4) | (0.2) | 2.3                    | 2.4                  | (0.1)   | -3%   |

NIM Trend (%) Revenue (\$m)



#### Balance Sheet

- Portfolio growth in Finsure resulting in growth in NPV Asset and Other Assets HoH.
- Growth in on balance sheet loans (up +7.8%) and deposit book (up +13.2%) despite a challenging 1H21
- Lower cost transaction account deposit mix improved to 65%
- \$132m of cash and liquid holdings
- Net Assets up +2.2% from profits
- Credit quality remains strong with underlying (excl. COVID-19 provisions) portfolio loan loss provision stable at 30bps

| Group (\$m)              | 1H21  | 2H20  | \$ Var. | % Var.  |
|--------------------------|-------|-------|---------|---------|
| <u>Assets</u>            |       |       |         |         |
| Cash & Equivalents       | 132.4 | 93.1  | 39.4    | 42.3%   |
| NPV Asset                | 443.3 | 387.2 | 56.1    | 14.5%   |
| Loans & Advances         | 305.6 | 283.6 | 22.0    | 7.8%    |
| Other Assets             | 74.5  | 75.4  | (0.9)   | (1.2%)  |
| Total Assets             | 955.9 | 839.3 | 116.6   | 13.9%   |
|                          |       |       |         |         |
| <u>Liabilities</u>       |       |       |         |         |
| Deposits                 | 391.3 | 345.8 | 45.5    | 13.2%   |
| Other Liabilities        | 449.2 | 380.6 | 68.6    | 18.0%   |
| Total Liabilities        | 840.5 | 726.4 | 114.1   | 15.7%   |
| <u>Equity</u>            |       |       |         |         |
| Contributed Equity       | 104.1 | 103.4 | 0.7     | 0.7%    |
| General & Other Reserves | 1.0   | 1.3   | (0.3)   | (24.9%) |
| Retained Earnings        | 10.3  | 8.1   | 2.2     | 26.8%   |
| Total Equity             | 115.4 | 112.9 | 2.5     | 2.2%    |



### **Experienced and Refreshed Management Team**





Brett Morgan BNK/BC CEO

John Kolenda Finsure CEO



Andrew Kitchen Chief Financial Officer









Amber Smith Chief Operating Officer

Allan Savins GM – Banking & Wholesale

**Simon Bednar** GM Aggregation

**David Maher** Head of Marketing



**Dara Wettner** Chief Risk Officer

Malcolm Cowell Company Secretary



**Talia Swersky** Head of Internal Audit

