



Clean energy. Clear future.

# Transforming Paladin

Equity Raising Presentation - March 2021

Ian Purdy Anna Sudlow Chief Executive Officer Chief Financial Officer

Not for release to US wire services or distribution in the United States



**IMPORTANT**: You must read the following before continuing.

This presentation (Presentation) has been prepared by Paladin Energy Ltd ACN 061 681 098 (PDN or the Company) and is dated 17 March 2021.

### Summary information

The following notice and disclaimer applies to this Presentation. You are advised to read this "Important notice and disclaimer" carefully before reading or making any other use of this Presentation or any information contained in this Presentation. By reviewing or retaining these materials, or attending or participating in this Presentation, you acknowledge and represent that you have read, understood and accepted the terms of this "Important notice and disclaimer".

This Presentation contains summary information about the Company and its associated entities and their activities current as at the date of this Presentation. This Presentation is for information purposes only. The information in this Presentation is of a general background nature and does not purport to be complete, nor does it contain all the information which prospective investors would require to evaluate an investment in the Company, nor does it contain all the information which would be required in a prospectus or product disclosure statement prepared in accordance with the Corporations Act 2001 (Cth) (Corporations Act). The Company is not responsible for updating, nor undertakes to update, this Presentation. This Presentation should be read in conjunction with the Company's most recent financial report and other periodic and continuous disclosure announcements which are available at <a href="https://www.paladinenergy.com.au/">https://www.paladinenergy.com.au/</a> or at or at <a href="https://www.asx.com.au">www.asx.com.au</a>. The information in this Presentation is based on the Company's own information and estimates and has not been independently verified.

The equity raise to which this Presentation relates (**Equity Raise** or **Offer**) comprises a placement of new fully paid ordinary shares in the Company (**Placement**) and a pro-rata accelerated non-renounceable entitlement offer of new fully paid ordinary shares in the Company (**Placement**) and a pro-rata accelerated non-renounceable entitlement offer of new fully paid ordinary shares in the Company (**Placement**) and a pro-rata accelerated non-renounceable entitlement offer of new fully paid ordinary shares in the Company to be offered in the Placement & Entitlement Offer are collectively referred to as the **New Shares**. The Offer is fully underwritten<sup>1</sup> by the Joint Lead Managers<sup>1</sup>.

### Not an offer

This Presentation is for information purposes only and is not, and should not be considered as, an offer or an invitation to acquire shares in the Company or any other financial products and does not and will not form any part of any contract for the acquisition of shares in connection with the Offer. Neither this Presentation nor any of its contents will form the basis of any contract or commitment. This Presentation is not a prospectus, product disclosure statement or any other offering document under Australian law or the law of any other jurisdiction (and will not be lodged with the Australian Securities and Investments Commission (ASIC) or any foreign regulator).

This Presentation does not constitute an offer of shares in the Company in the United States or in any jurisdiction in which it would be unlawful. In particular, this Presentation may not be distributed to any person, and the New Shares the subject of the Offer may not be offered or sold, in any country outside Australia except to the extent permitted under the "Foreign offer restrictions" section of this Presentation. This Presentation has been prepared for publication in Australia and may not be released to US wire services or distributed in the United States. The New Shares have not been, and will not be, registered under the US Securities Act of 1933 (**US Securities Act**) and may not be offered or sold in the United States except in transactions exempt from, or not subject to, the registration requirements of the US Securities Act and applicable US state securities laws. The distribution of this Presentation in the United States and elsewhere outside Australia may be restricted by law. Persons who come into possession of this Presentation should observe any such restrictions as any non-compliance could contravene applicable securities laws. See the "Foreign offer restrictions" section of this Presentation for more information.

This Presentation must not be disclosed to any other party and does not carry any right of publication. Neither this Presentation nor any of its contents may be reproduced or used for any purpose without the prior written consent of the Company.



The release, publication or distribution of this Presentation (including an electronic copy) outside Australia may be restricted by law. If you come into possession of this Presentation, you should observe such restrictions and should seek your own advice on such restrictions. Any non-compliance with these restrictions may contravene applicable securities laws.

### **Retail offer**

The retail component of the Entitlement Offer will be made in accordance with and on the basis of the information contained in the retail offer booklet to be prepared for eligible retail shareholders in Australia and New Zealand, which is expected to be made available to eligible retail shareholders on or about 24 March 2021 (**Retail Offer Booklet**). Any eligible retail shareholder who wishes to participate in the Retail Entitlement Offer should consider the Retail Offer Booklet before deciding whether to apply for New Shares.

### Not investment or financial product advice

Information in this Presentation does not constitute financial product, legal, tax or investment advice and is not a recommendation to investors or potential investors in relation to holding, purchasing or selling New Shares. It does not constitute legal, accounting or tax advice. This Presentation, and the information contained within it does not take into account the investment objectives, financial situation or particular needs of any recipient. Before making an investment decision, you should consider the appropriateness of the information having regard to these matters, any relevant offer document and in particular, you should seek independent professional advice that you deem necessary or appropriate before taking any action based on the information contained in this Presentation. The Company is not licensed to provide financial product advice. Cooling-off rights do not apply to the acquisition of New Shares.

### Investment risk

An investment in the Company's shares is subject to investment and other known and unknown risks, some of which are beyond the control of the Company, including possible loss of income and capital invested. See the "Key risks" section of this Presentation for further details about some of those risks. The Company does not guarantee any particular rate of return or the performance of the Company, nor does it guarantee the repayment of capital from the Company or any particular tax treatment.

### Effect of rounding

Unless otherwise stated, all dollar values are in United States dollars (\$ or US\$). References to US dollars is a reference to United States dollars.

A number of figures, amounts, percentages, estimates, calculations of value and fractions in this Presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this Presentation. All references to financial years appearing in this Presentation are to the financial years ended on 30 June of the indicated year, unless stated otherwise.

### Past performance

Past performance information given in this Presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance. Including future share price performance. Historical information in this Presentation relating to the Company is information that has been released to the market. The historical information is presented in an abbreviated form insofar as it does not include all presentation and disclosures, statements or comparative information as required by the Australian Accounting Standards (AAS) and other mandatory professional reporting requirements applicable to general purpose financial reports prepared in accordance with the Corporations Act. For further information, please see past announcements released to the Australian Securities Exchange (ASX).



### Future performance

This Presentation contains certain "forward looking statements" which involve subjective judgment and analysis and are subject to significant uncertainties, risks and contingencies including those risk factors associated with the mining industry, many of which are outside the control of, change without notice, and may be unknown to the Company. Statements as to timetable and outcome of the Equity Raise, use of funds, and statements about the plans and strategies of the Company are forward looking statements, as are statements about market and industry trends, which are based on interpretation of market conditions. Forward looking statements can generally be identified by the use of forward looking words such as "anticipate", "expect", "likely", "propose", "will", "intend", "should", "could", "may", "believe", "forecast", "estimate", "target", "outlook", "guidance" and other similar expressions within the meaning of securities laws of applicable jurisdictions and include, but are not limited to, the future performance of the Company and the outcome and effects of the Equity Raise and use of proceeds.

No representation, warranty or assurance, express or implied, is given or made in relation to any forward looking statement. In particular no representation, warranty or assumption, express or implied, is given in relation to any underlying assumption or that any forward looking statement will be achieved. Actual and future events may vary materially from the forward looking statements and the assumptions on which the forward looking statements were based, because events and actual circumstances frequently do not occur as forecast and future results are subject to know and unknown risks such as changes in market conditions and regulations.

Given these uncertainties, readers are cautioned not to place undue reliance on such forward looking statements, and should rely on their own independent enquiries, investigations and advice regarding information contained in this Presentation is wholly at the reader's own risk.

To the maximum extent permitted by law or any relevant listing rules of the ASX, the Company and its related bodies corporate and affiliates and their respective directors, officers, employees, advisors, agents and intermediaries disclaim any obligation or undertaking to disseminate any updates or revisions to the information in this Presentation to reflect any change in expectations in relation to any forward looking statements or any such change in events, conditions or circumstances on which any such statements were based.

### Financial data

Investors should be aware that this Presentation contains certain financial information and measures that are "non-IFRS financial information" under Regulatory Guide 230: 'Disclosing non-IFRS financial information' published by ASIC and "non-GAAP financial measures" within the meaning of Regulation G as issued by the US Securities and Exchange Commission (**SEC**), and are not recognised under AAS and International Financial Reporting Standards (**IFRS**). The non-IFRS financial information and non-GAAP financial measures do not have a standardised meaning prescribed by the applicable AAS or IFRS, and therefore, may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with the applicable AAS or IFRS. Although the Company believes the non-GAAP and non-IFRS financial information and financial measures provide useful information to users in measuring the financial performance and condition of the Company, investors are cautioned not to place undue reliance on any non-GAAP or non-IFRS financial information or financial measures included in this Presentation.

Investors should further note that this Presentation contains pro forma historical financial information. The pro forma historical financial information provided in this Presentation is for illustrative purposes only and should not be relied upon as, and is not represented as, being indicative of the Company's future financial condition and/or performance. Investors should further note that the pro forma historical financial information included in this Presentation does not purport to be in compliance with Article 11 of Regulation S-X of the rules and regulations of the SEC.



### Disclaimer

The Joint Lead Managers and the advisers to the Company listed in the accompanying ASX announcement, together with each of their respective related bodies corporate, shareholders or affiliates and each of their (and their related bodies corporate, shareholders' or affiliates') respective officers, directors, partners, employees, affiliates, agents or advisers (each a **Limited Party**) have not authorised, permitted or caused the issue, lodgement, submission, dispatch or provision of this Presentation and do not make or purport to make any statement in this Presentation and there is no statement in this Presentation which is based on any statement by a Limited Party. The Limited Parties have not independently verified the information contained in this Presentation and take no responsibility for any part of this Presentation or the Equity Raise.

The Limited Parties make no recommendations as to whether you or your related parties should participate in the Equity Raise nor do they make any representations or warranties to you concerning the Equity Raise, and you represent, warrant and agree that you have not relied on any statements made by a Limited Party in relation to the Equity Raise and you further expressly disclaim that you are in a fiduciary relationship with any of them.

The Limited Parties may rely on information provided by or on behalf of investors in connection with managing and conducting the Equity Raise and without having independently verified that information and the Limited Parties do not assume any responsibility for the accuracy or completeness of that information.

To the maximum extent permitted by law, no representation or warranty, express or implied, is made by the Company, its related bodies corporate, any of their respective officers, directors, employees, agents or advisers, nor any Limited Party, as to the accuracy, reliability, completeness or fairness of the information, opinions and conclusions contained in this Presentation.

To the maximum extent permitted by law, the Company, its related bodies corporate, their respective officers, directors, employees, agents or advisers, and each Limited Party, expressly disclaim any and all liability, including, without limitation, any liability arising out of fault or negligence, for any direct, indirect, consequential or contingent loss or damage arising from the use of information contained in this Presentation. Statements made in this Presentation are made only at the date of the Presentation. The Company is under no obligation to update this Presentation. The information in this Presentation remains subject to change by the Company without notice.

Determination of eligibility of investors for the purposes of the Equity Raise will be by reference to a number of matters, including legal and regulatory requirements, logistical and registry constraints and the discretion of the Company and the Joint Lead Managers. Each of the Company, the Joint Lead Managers and their respective advisers, affiliates, related bodies corporate, directors, officers, partners, employees and agents disclaim any duty or liability (including for negligence) in respect of that determination and the exercise or otherwise of that discretion, to the maximum extent permitted by law. See the "Foreign offer restrictions" section of this Presentation for further information.

The Joint Lead Managers may have interests in the securities of the Company, including by providing investment banking services to the Company. Further, the Joint Lead Managers may act as a market maker or buy or sell those securities or associated derivatives as principal or agent. The Joint Lead Managers may receive fees for acting in their respective capacities as joint lead managers and joint bookrunners to the Equity Raise.

This Presentation has been prepared by the Company. No party other than the Company has authorised or caused the issue of this Presentation, or takes responsibility for, or makes any statements, representations or undertakings in this Presentation.

### Acceptance

By attending an investor presentation or briefing, or accepting, accessing or reviewing this Presentation you acknowledge and agree to the terms set out in this "Important notice and disclaimer".



### **Competent persons statement**

The information contained in this Presentation relating to Mineral Resources is, except where stated, based on, and fairly represents, information and supporting documentation compiled by David Princep B.Sc P.Geo FAusIMM(CP) who is an independent consultant and who is a Licensed Professional Geoscientist in the province of Newfoundland and Labrador, Canada and a Fellow and Chartered Professional of the AusIMM. Mr Princep has sufficient experience that is relevant to the style of mineralisation and type of deposit under consideration and to the activity that he is undertaking to qualify as a Competent Person as defined in the 2012 Edition of the "Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves" and as a Qualified Person as defined in Canadian National Instrument 43-101. Mr Princep consents to the inclusion of this information in the form and context in which it appears.

The information in this presentation relating to the Mineral Resources and Ore Reserves for all of the Company's deposits other than Langer Heinrich, Michelin, Jacques Lake and Manyingee was prepared and first disclosed under the JORC Code 2004. It has not been updated since to comply with the JORC Code 2012 on the basis that this information has not materially changed since it was last reported. Refer to the Mineral Resource Table slides in the Appendix of this presentation.

### JORC Code

It is a requirement of the ASX Listing Rules that the reporting of ore reserves and mineral resources in Australia comply with the Joint Ore Reserves Committee's Australasian Code for Reporting of Mineral Resources and Ore Reserves (**JORC Code**). Investors outside Australia should note that while ore reserve and mineral resource estimates of the Company in this Presentation comply with the JORC Code (such JORC Code-compliant ore reserves and mineral resources being "Ore Reserves" and "Mineral Resources" respectively), they may not comply with the relevant guidelines in other countries and, in particular, do not comply with (i) National Instrument 43-101 (Standards of Disclosure for Mineral Projects) of the Canadian Securities Administrators (the "Canadian NI 43-101 Standards"); or (ii) Industry Guide 7, which governs disclosures of mineral reserves in registration statements filed with the SEC. Information contained in this Presentation describing mineral deposits may not be comparable to similar information made public by companies subject to the reporting and disclosure requirements of Canadian or US securities laws. In particular, Industry Guide 7 does not recognise classifications other than proven and probable reserves and, as a result, the SEC generally does not permit mining companies to disclose their mineral resources in SEC filings. You should not assume that quantities reported as "resources" will be converted to reserves under the JORC Code or any other reporting regime or that the Company will be able to legally and economically extract them.

# Table of contents



Section 1	Equity Raising Overview	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1
Section 2	Langer Heinrich Mine	
Section 3	Exploration	and a state
Section 4	Why Uranium?	A. S. S.
Section 5	Paladin Investment Conclusion	A CARLES
Section 6	About Paladin	A Chile
Section 7	Key Risks	1
Section 8	Foreign Offer Restrictions	A THE ST
Section 9	Summary of Underwriting Agreement	

116 - 2



#### Streamlined asset **Renewed Board and** Langer Heinrich Mine **Reset of capital** Executive Management Team portfolio restart plan delivered structure Technical and commercial Sale of Paladin's non-• The Langer Heinrich Mine Fully underwritten A\$218.7m equity raise skill sets necessary to lead core Kayelekera Mine was Restart Plan was completed completed in March 2020 in June 2020 providing a low resets Paladin's capital Paladin going forward risk, reliable restart plan structure, providing a Proven technical and Enables Paladin platform to maximise Confidence in the asset to to prioritise efforts and operational expertise shareholder value upon derived from extensive resources on maximising the deliver value to expected improvements in value of the Langer Heinrich global experience shareholders the uranium market Mine New team reduced ongoing • Clear, comprehensive • Legacy corporate debt expenditure levels by guidance provided structure to be fully cleared approximately 40% during Ongoing technical and the first 12 months Significant benefits for operational planning uranium marketing continuing to further de-risk operational restart Provides further restart optionality





Proven 10-year track record of Uranium production from Langer Heinrich with 43Mlb of  $U_3O_8$  delivered to customers



Current valid Mining License and Environmental Clearance Certificate permit the resumption of mining, processing and Uranium exports<sup>1</sup> at Langer Heinrich



Long-life operation with competitive economics underpinned by comprehensive Mine Restart Plan<sup>2</sup>



Significant high-grade global exploration portfolio provides optionality beyond Langer Heinrich



Competitively positioned to take advantage of expected improvements in the Uranium market, with strict financial discipline



Fully underwritten A\$218.7m Equity Raise represents a transformational "reset" of Paladin's capital structure, providing a platform to continue to maximise shareholder value upon expected improvements in the uranium market

<sup>1</sup> Renewal applications will be submitted as required, and accessory works applications and permits will be applied for upon a restart decision

<sup>2</sup> ASX Announcement "Langer Heinrich Mine Restart Plan" dated 30 June 2020.



Section 1 Equity Raising Overview

# Equity raise to reset capital structure



overview	<ul> <li>Fully underwritten Equity Raise of A\$218.7m, consisting of a A\$128.5m institutional placement and a A\$90.2m, 1 for 8.5 accelerated pro-rata non-renounceable entitlement offer (Equity Raise)</li> <li>Proceeds from the Equity Raise will be applied to a full redemption of the outstanding senior secured notes (Senior Notes), which will significantly strengthen Paladin's balance sheet and enhance its financial flexibility ahead of a future Langer Heinrich restart</li> </ul>	
Redemption of Senior Notes	<ul> <li>In January 2018, Paladin issued US\$115m Senior Notes repayable in January 2023</li> <li>As at 31 March 2021, the Senior Notes balance will be US\$156.8m<sup>1</sup> (~A\$203.6m<sup>2</sup>) including accrued interest. A redemption premium of 2% is payable on any redemption of the Senior Notes at this time</li> <li>Fully underwritten Equity Raise determined to be the most efficient means to reset Paladin's capital structure <ul> <li>Senior Notes have a comprehensive security package, limiting Paladin's financing ability</li> <li>The current 10% "Payment in Kind" interest is high cost and detrimental to equity holders</li> <li>Debt buy back and restructuring options are difficult – minimum 75% approval requirement for a restructure of the Senior Notes</li> <li>Debt overhang creates difficulties in obtaining competitive restart funding structure and offtake</li> </ul> </li> <li>Two-stage Senior Notes redemption process is proposed to match proceeds from the institutional and retail components of the Equity Raise</li> </ul>	



Transaction sources of funds <sup>1</sup>	US\$M	A\$M	Pro-Forma Capitalisation	
Total Equity Raise proceeds <sup>2</sup>	168.4	218.7	Shares on issue <sup>2</sup>	2.663B
Transaction uses of funds <sup>1</sup>	US\$M	A\$M	Share price <sup>4</sup> A\$	46.5c
		7 (ψ101	Market capitalisation <sup>2</sup> A\$	1.24B
Estimated repayment of Senior Notes, accrued interest and redemption fees <sup>2</sup>	~ 160.3	~ 208.2	Market capitalisation <sup>1,2</sup> US\$	953M
Transaction fees <sup>3</sup> and estimated costs	~ 8.1	~ 10.5	Unrestricted Cash <sup>1,2</sup> US\$	~ 30M
Total	~ 168.4	~ 218.7	Debt US\$	Nil

- Paladin free of corporate debt post Equity Raise
- Focus on near term cash conservation with estimated ~US\$30M of cash reserves expected to fund the company through to a restart decision





Provides ability to restart Langer Heinrich with prudent debt levels Delivers optionality on future funding structures for the US\$81M of capital required to restart Langer Heinrich Removes legacy corporate debt overhang as US\$115M Secured Notes and accrued interest fall due in January 2023

Stops the value transfer from equity holders to debt holders through the high 'Payment In Kind' coupon interest rate of 10% Increases capital flexibility and provides an opportunity for management to focus on the restart of Langer Heinrich and value creation without the distraction of the legacy corporate debt









Delivers financial confidence to new and returning customers that Paladin has a clear pathway to achieving restart funding



Stronger financial position, coupled with our known product specifications, positions Paladin as an attractive counterparty for utilities and other potential offtake partners



Reset of capital structure and reduction in corporate debt reduces the scale of initial contract volumes required to restart

Ab
 CO
res
ор

Ability to "layer" contracts over a period of time provides the Company with contract execution flexibility – the Company will utilise the timeframe between restart commitment and full production to assess further contracting opportunities



Underpins discussions with CNNC regarding practical improvements to the existing offtake

# Equity raise details



Offer structure	<ul> <li>A\$218.7m fully underwritten Equity Raise comprising:</li> <li>A\$128.5m institutional placement (Placement)<sup>1</sup></li> <li>A\$90.2m 1 for 8.5<sup>2</sup> accelerated pro-rata non-renounceable entitlement offer (Entitlement Offer)</li> <li>Approximately 591 million new fully paid ordinary shares in Paladin (New Shares) to be issued under the Equity Raise representing approximately 28.5% of existing Paladin shares on issue</li> </ul>
Offer price	<ul> <li>All shares under the Placement and Entitlement Offer will be issued at a fixed price of \$0.37 per New Share (Offer Price)</li> <li>Paladin's 20-day volume weighted average price (VWAP) on Tuesday, 16 March 2021 was \$0.417, with a 5-day VWAP of \$0.447</li> <li>The Offer Price represents: <ul> <li>16.7% discount to the Theoretical Ex-Rights Price (TERP) of A\$0.444;</li> <li>20.4% discount to the last traded price of Paladin shares on ASX of A\$0.465 on 16 March 2021;</li> <li>17.2% discount to the 5-day VWAP; and</li> <li>11.3% discount to the 20-day VWAP.</li> </ul> </li> </ul>
Institutional Entitlement Offer and Placement	<ul> <li>Placement and institutional component of the Entitlement Offer (Institutional Entitlement Offer) will be conducted by way of a bookbuild process on Wednesday, 17 March 2021</li> <li>Entitlements under the Institutional Entitlement Offer that are not taken up and entitlements of ineligible shareholders under the Entitlement Offer will be offered for sale in the bookbuild</li> </ul>
Retail Entitlement Offer <sup>3</sup>	<ul> <li>Retail component of the Entitlement Offer (Retail Entitlement Offer) will open on Wednesday, 24 March 2021 and close on Friday, 9 April 2021</li> <li>Eligible retail shareholders will have the ability to apply for additional new shares up to 50% of their entitlement under a 'Retail Shortfall Facility' (subject to scale back, at Paladin's discretion)</li> </ul>
Ranking	• New Shares issued under the Equity Raise will rank equally in all respects with Paladin's existing ordinary shares from the date of their issue
Director participation	All eligible Paladin Directors and the Chief Executive Officer intend to participate in the Entitlement Offer <sup>4</sup>
Underwriting	<ul> <li>Canaccord Genuity (Australia) Limited acting as global coordinator, joint lead manager, joint underwriter and joint bookrunner. Shaw and Partners Limited acting as joint lead manager, joint underwriter and joint bookrunner</li> </ul>

<sup>1</sup> Paladin has been granted a waiver from ASX Listing Rule 7.1 to enable expanded placement capacity given the Entitlement Offer is fully underwritten.

<sup>2</sup>. The institutional component of the Entitlement Offer is also available to eligible institutional shareholders. See the "Foreign offer restrictions" section of this Presentation for further information.

The retail component of the Entitlement Offer is only available to eligible retail shareholders in Australia or New Zealand on the Record Date. See the Retail Offer Booklet for further details on eligibility once available

<sup>3</sup> Theoretical ex rights price (**TERP**) includes the shares issued under the Placement and the Entitlement Offer. TERP is the theoretical price at which Paladin shares (**Shares**) should trade immediately after the ex-date for the Entitlement Offer. TERP is a theoretical calculation only and the actual price at which Shares trade on ASX immediately after the ex-date for the Entitlement Offer will depend on many factors and may not be equal to TERP. TERP is calculated by reference to the closing price of Paladin Shares as traded on ASX on Tuesday, 16 March 2021, being the last trading day prior to the announcement of the Entitlement Offer

<sup>4</sup> All eligible Paladin Directors and the Chief Executive Officer intend to participate in the Entitlement Offer for up to A\$370,000 in total, being an amount up to the value of their after tax remuneration from their appointment



Event	Date
Announcement of Equity Raise, Institutional Entitlement Offer and Placement opens	Wednesday, 17 March 2021
Institutional Entitlement Offer and Placement closes	Thursday, 18 March 2021
Announce completion of the Placement and Institutional Entitlement Offer	Friday, 19 March 2021
Trading halt is lifted and existing Paladin shares resume trading on ex-entitlement basis	Friday, 19 March 2021
Record date for determining entitlement for the Entitlement Offer (7:00pm Sydney time)	Friday, 19 March 2021
Offer Booklet and Entitlement & Acceptance Form issued and Retail Entitlement Offer opens	Wednesday, 24 March 2021
Settlement of New Shares issued under the Institutional Entitlement Offer and Placement	Thursday, 25 March 2021
Allotment and normal trading of New Shares issued under the Institutional Entitlement Offer and the Placement	Friday, 26 March 2021
Retail Entitlement Offer closes (5:00pm Sydney time)	Friday, 9 April 2021
Settlement of Retail Entitlement Offer	Thursday, 15 April 2021
Allotment of New Shares under the Retail Entitlement Offer	Friday, 16 April 2021
Normal trading of New Shares issued under the Retail Entitlement Offer	Monday, 19 April 2021



Section 2 Langer Heinrich Mine

# Namibia – a premier Uranium jurisdiction





Globally significant Uranium province (Husab, Rossing and Langer Heinrich) and a major supplier of the world's Uranium when at full capacity

Uranium has been produced in Namibia since 1976 under a stable mining and Uranium regulation regime

Mining contributes ~25% to the country's GDP

Excellent local infrastructure (port, road, rail, water & power) with proximity to the Walvis Bay industrial hub

Strong community and government support for the Uranium industry





Paladin owns 75% of Langer Heinrich with 25% owned by CNNC Overseas Uranium Holdings Limited<sup>1</sup>



First production from Langer Heinrich in 2007 with peak production of 5.6Mlbs in 2014 before operations suspended due to low Uranium prices in 2018

Extensive care and maintenance investment program (~US\$11M since 2018) has kept the mine, plant and associated infrastructure in good condition



Mine Restart Plan announced in June 2020 sets the path to bring Langer Heinrich back into production with targeted investment to maximise plant reliability & runtime



Proven historical operational performance, comprehensive Mine Restart Plan and significant cash runway provides Paladin with the flexibility to respond rapidly to expected improvements in market conditions



# Langer Heinrich's proven Uranium product



- 43Mlb U<sub>3</sub>O<sub>8</sub> successfully marketed over 10 years
- Delivered product aligned to feedstock specifications of global UF<sub>6</sub> conversion facilities operated by Cameco, Honeywell, Orano and CNNC
- Langer Heinrich established a reliable track record of delivery to customers
- Product packaging upgrade will enable UO<sub>4</sub> or U<sub>3</sub>O<sub>8</sub> production upon restart
- Langer Heinrich has a Life Of Mine offtake with CNNC for 25% of annual production at approximately the prevailing spot price
- The CNNC offtake is complimentary to Paladin's plan to secure term offtake contracts with other customers







# The ability to rapidly return to full production rate





## **US\$81M** of pre-production capex

- Operational Readiness (US\$34M): Working capital and other cash expenditure to restart baseline operations
- Discretionary capital (US\$47M): Targeted investment to maximise plant reliability and runtime

## Competitive cost position

- Life of mine production cash cost of US\$27/lb
- Freight and logistics of US\$0.95/lb
- Sustaining capex US\$2.90/lb
- Government royalties are set at 3% of US\$ sales

# Continuing to optimise and de-risk the Mine Restart Plan



The critical-path elements of the Langer Heinrich Mine Restart Plan<sup>1</sup> are progressing well, underpinning and improving on the previous study outcomes, including:



- Geo-metallurgical analysis complete
- Mineral Resource Model complete
- Pit design and Mine schedule completed incorporating resource improvements
- Value added through early engagement of mining contractors
- Completed detailed plant performance review
  - Closing out detailed condition survey
  - Original equipment manufacturer engagement
  - Dynamic modelling driving value and plant improvement

## **Execution Planning has commenced**





Section 3 Exploration

# Diverse exploration portfolio<sup>1</sup> delivers future optionality





## Michelin<sup>2,3</sup> (Canada - 60% interest)

- Mineral Resource (M+I+I): 127.7Mlb at 860 ppm
- US\$75M of total historical in ground exploration
- Potential for ~6Mlbpa open cut and underground mine



## Mount Isa<sup>2</sup> (Queensland, Australia – 100% interest)

- Mineral Resource (M+I+I): 148.4Mlb at 680 ppm
- US\$55M of historical in ground exploration
- Potential for 5-7Mlbpa open cut mine



## Manyingee<sup>2</sup> & Carley Bore (Western Australia – 100% interest)

- Mineral Resource (M+I+I): 41.5Mlb resource at 510 ppm
- Over US\$17M of exploration and testing
- Potential for 1-2Mlbpa in-situ recovery mine



<sup>1</sup> See the "About Paladin" section of this Presentation for more information and Mineral Resource Tables

<sup>2</sup> Measured, Indicated and Inferred Mineral Resources for the Michelin, Mount Isa and Manyingee Projects on a 100% Project basis as at 30 June 2020.

<sup>3</sup> If the 52 week average of the uranium price is US\$40/lb or more, the joint venture must use its best efforts to procure the sale of the entire project to a third party. In such circumstances, Paladin has a right of pre-emption to acquire the minority shareholder's interest in the joint venture.

# A quality global suite of exploration assets





Globally significant high average grade exploration portfolio



Low holding costs across the portfolio with long duration exploration licenses



Extensive historical exploration activity has seen over US\$140m spent on the portfolio

Diverse portfolio of assets provides optionality on mining methods



The portfolio provides future upside optionality after the commencement of mining activities at Langer Heinrich



Paladin will continue to pursue a disciplined approach to exploration activity and maintain a tight control on exploration budgets whilst retaining tenements



<sup>&</sup>lt;sup>2</sup> See the "About Paladin" section of this Presentation for more information and Mineral Resource Tables



Section 4 Why Uranium?

# Structural supply deficit with growing demand



# World Nuclear Association - Supply Shortage Tonnes U



- Current primary Uranium supply unable to meet current demand
- Projected deficit requiring the restart of idled production capacity
- ERA has closed and Cominak Uranium due to close shortly

## World Nuclear Generation Facts



20% of United States electricity generation<sup>1</sup>



2nd largest source of global clean energy with almost Zero Carbon emissions<sup>1</sup>



442 reactors in operation across 34 countries<sup>2</sup>



54 reactors under construction in 19 countries<sup>2</sup>

<sup>1</sup> IEA.org. <sup>2</sup> World Nuclear Association "World Nuclear Power Reactors & Uranium Requirement" March 2021.

# Falling utility coverage rates will drive term contract activity









- US contract coverage reaching critical lows with minimal change in contract coverage since 2018
- US contract coverage to fall below 50% within the next 3 years
- Global uncovered demand to exceed 100Mlb per annum by 2028

Historic Term Contract Activity Mlb pa



- Utilities are overdue to return to the term contracting market with recent contracting activity well below annual consumption levels
- Current market dynamics conducive to increased term market contracting activity in 2021



Section 5 Paladin Investment Conclusion



Strong operational track record	Competitively positioned to take advantage of expected improvements in the Uranium market	<b>Significant high-grade</b> exploration portfolio	Financial strength provides confidence and resilience
<ul> <li>Proven track record with 10 years of production</li> <li>43Mlb of U<sub>3</sub>O<sub>8</sub> successfully marketed product</li> <li>Langer Heinrich extensive care &amp; maintenance activities ensures operational readiness</li> <li>Mine Restart Plan pathway maximises operational runtime</li> </ul>	<ul> <li>Industry competitive capital and operating costs</li> <li>All permits in place to resume production and exports</li> <li>Significantly faster production delivery and lower incentive price than green-fields projects</li> <li>Positioned to execute value added marketing strategy and enhance shareholder returns</li> </ul>	<ul> <li>High grade exploration portfolio</li> <li>Over US\$140m of historical exploration spend</li> <li>Exploration provides optionality upside</li> <li>Paladin maintains a disciplined approach to exploration activity &amp; budget</li> </ul>	<ul> <li>Paladin to have no corporate debt post Equity Raise completion</li> <li>Significant runway to execute strategy with ~US\$30M<sup>1</sup> in cash</li> <li>Low cash burn rate</li> <li>Disciplined and patient approach</li> <li>Flexibility to respond to market conditions</li> </ul>



Section 6 About Paladin

# Our ESG commitment



lost time injuries in 2020

Paladin is committed to the core principle of delivering value through sustainable development. Our Paladin Values support every decision we take. With these strong foundations, we can focus on achieving economic, social and environmental sustainability in balanced and successful ways for all stakeholders.

Health, Safety Wellbeing	<b>Mini</b> People & Opportunity	Community & Social Investment	Environmental Stewardship	<b>100%</b> LH employees are Namibian
We put the health, safety and wellbeing of our workforce and all stakeholders at the forefront, with a positive culture of	We value and respect all our people as central to what we do, embracing diversity and promoting equal	We engage positively with local communities, actively listening and contributing to their	We protect the environment and work to minimise our impacts on it, achieving continuous improvements in sustainability practices and	<b>28%</b> of workforce are female
safety that underpins all our decisions and actions	opportunities to thrive and be recognised	social prosperity and development with integrity	committing to support emission reductions to achieve the goals of the Paris Agreement on climate change	<b>O</b> reportable environmental events

## Meet the Board and CEO





## Cliff Lawrenson Non-Executive Chairman

Mining executive with deep expertise in the minerals and energy sectors derived from global experience having worked extensively in project development and investment banking. A successful track record of leading strategic direction in companies and executing corporate transactions.

## Peter Main Non-Executive Director

Mining and finance professional with extensive experience of the financial markets with a wealth of industry experience, having spent almost 15 years in a variety of roles in the mining industry from operations through to CEO of a TSX-V listed mining company.

## Peter Watson Non-Executive Director

Chemical engineer with extensive experience in the global resources sector across senior technical, project, and management roles as well as running ASX-listed companies. His experience includes project development, project delivery, asset optimization and mining facilities operations across multiple commodities and global jurisdictions.

## lan Purdy Chief Executive Officer

Highly-respected executive with over three decades' experience within Australian and international resources companies. Ian has delivered significant shareholder value through managing and optimizing operations, delivering large projects and executing on business improvements and asset sales. Ian also has extensive capital markets experience and a proven track record of delivering company funding requirements.

# The Executive Team





## Anna Sudlow Chief Financial Officer

Corporate finance professional with 25 years' experience across the energy and resources sectors in senior management roles. Her experience includes funding execution, commercial management, accounting, finance and treasury in both the ASX listed and private sectors, and includes experience in international jurisdictions.

### Jonathon Clements General Manager Projects and Development

Mining and mineral processing industry professional with over 30 years' experience in the resources industry. His extensive experience and qualifications include the management of large sustaining capital portfolios, feasibility studies, maintenance and global projects from concept to construction for ASX listed companies.

## Johan Roux General Manager Langer Heinrich

Legal professional with over 30 years' experience in the management of corporate, labour, mining, commercial, human resources and legal compliance laws in Namibia and South Africa, largely in the mining and oil & gas sectors. Prior to joining Langer Heinrich, he was a partner of a legal firm in Namibia.

## Gary Stoker Principal Uranium Marketing Consultant

Uranium marketing professional with over 30 years' experience in the nuclear fuels industry, working with Paladin in various capacities since 2008. Previously, co-founded a Uranium asset management company with prime responsibility for the management of nuclear fuels trading portfolios. Has worked as an investment advisor to a Uranium fund.



		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Mining Rate (in-situ)	Mt	27.8	21.6	20.2	24.6	7.6	0.0
Mill Throughput	Mt	3.44	3.72	3.40	3.57	3.52	2.95
Mill Feed Grade	ppm	812	783	768	699	610	475
Recovery	%	86.0%	87.0%	87.6%	86.3%	87.7%	88.5%
U <sub>3</sub> O <sub>8</sub> Production	Mlb	5.3	5.6	5.0	4.8	4.2	2.7
C1 Cost of Production	US\$/lb	30.0	27.7	29.0	25.9	18.9	26.2




		Measured			Indicated			Inferred			Total		
Uranium Mineral Resources <sup>1</sup> 250ppm U <sub>3</sub> O <sub>8</sub> cutoff	Mt	Grade ppm U <sub>3</sub> O <sub>8</sub>	Mlb U <sub>3</sub> O <sub>8</sub> (100% basis)	Mt	Grade ppm U <sub>3</sub> O <sub>8</sub>	Mlb U <sub>3</sub> O <sub>8</sub> (100% basis)	Mt	Grade ppm U <sub>3</sub> O <sub>8</sub>	Mlb U <sub>3</sub> O <sub>8</sub> (100% basis)	Mt	Grade ppm U <sub>3</sub> O <sub>8</sub>	Mlb U <sub>3</sub> O <sub>8</sub> (100% basis)	Paladin Ownership (%)
Langer Heinrich													
In-situ	66.2	490	71.9	18.8	435	18.0	6.3	420	5.8	91.3	475	95.7	75
MG <sup>2</sup> ROM Stockpiles	4.7	520	5.4	-	-	-	-	-	-	4.7	520	5.4	75
LG <sup>3</sup> ROM Stockpiles	26.1	325	18.7	-	-	-	-	-	-	26.1	325	18.7	75
Total	97.0	445	95.9	18.8	435	18.0	6.3	420	5.8	122.1	445	119.7	75

		Measured			Indicated			Inferred			Total		
Vanadium Mineral Resources <sup>1</sup> 250ppm U <sub>3</sub> O <sub>8</sub> cutoff	Mt	Grade ppm V <sub>2</sub> O <sub>5</sub>	Mlb V <sub>2</sub> O <sub>5</sub> (100% basis)	Mt	Grade ppm V <sub>2</sub> O <sub>5</sub>	Mlb V <sub>2</sub> O <sub>5</sub> (100% basis)	Mt	Grade ppm V <sub>2</sub> O <sub>5</sub>	Mlb V <sub>2</sub> O <sub>5</sub> (100% basis)	Mt	Grade ppm V <sub>2</sub> O <sub>5</sub>	Mlb V <sub>2</sub> O <sub>5</sub> (100% basis)	Paladin Ownership (%)
Langer Heinrich													
In-situ	66.2	160	23.3	18.8	140	5.8	6.3	135	1.9	91.3	155	31	75
MG <sup>2</sup> ROM Stockpiles	4.7	170	1.8	-	-	-	-	-	-	4.7	170	1.8	75
LG <sup>3</sup> ROM Stockpiles	26.1	105	6.0	-	-	-	-	-	-	26.1	105	6.0	75
Total	97.0	145	31.1	18.8	140	5.8	6.3	135	1.9	122.1	145	38.8	75

Note: Values may not add due to rounding <sup>1.</sup> Refer ASX announcement 'Langer Heinrich Mine Restart Plan' released on 30 June 2020, JORC (2012) compliant. <sup>2.</sup> 'MG' refers to medium grade. <sup>3.</sup> 'LG' refers to low grade

## Mineral Resources Table – Canadian Exploration portfolio



Mineral Resources		Mt	Grade ppm U <sub>3</sub> O <sub>8</sub>	Mlb U <sub>3</sub> O <sub>8</sub> (100% basis)	Paladin Ownership (%)
Canada					
Measured	Michelin <sup>1</sup>	17.6	965	37.6	60
	Rainbow <sup>2</sup>	0.2	920	0.4	60
Indicated	Gear <sup>2</sup>	0.4	770	0.6	60
	Inda <sup>2</sup>	1.2	690	1.8	60
	Jacques Lake <sup>1</sup>	13.0	630	18.0	60
	Michelin <sup>1</sup>	20.6	980	44.6	60
	Nash <sup>2</sup>	0.7	830	1.2	60
	Rainbow <sup>2</sup>	0.8	860	1.4	60
Inferred	Gear <sup>2</sup>	0.3	920	0.6	60
	Inda <sup>2</sup>	3.3	670	4.8	60
	Jacques Lake <sup>1</sup>	3.6	550	4.4	60
	Michelin <sup>1</sup>	4.5	985	9.9	60
	Nash <sup>2</sup>	0.5	720	0.8	60
	Rainbow <sup>2</sup>	0.9	810	1.6	60
Total Canada		67.7	860	127.7	60

Note: Values may not add due to rounding

Refer ASX Announcement dated 31 January 2018 "Correction to 30 June 2017 Annual Report" pp13-15, JORC Code 2012 compliant
 Refer SEDAR lodgment (TSX:FRG) dated 8 September 2009 "Fronteer Reports Positive Preliminary Economic Assessment for Michelin Uranium Project", JORC Code 2004 compliant

## Mineral Resources Table – Australian Exploration portfolio



Mineral Resources		Mt	Grade ppm U <sub>3</sub> O <sub>8</sub>	Mlb U <sub>3</sub> O <sub>8</sub> (100% basis)	Paladin Ownership (%)
Australia					
Measured	Valhalla <sup>1</sup>	16.0	820	28.9	100
Indicated	Andersons <sup>2</sup>	1.4	1,450	4.6	100
	Bikini <sup>3</sup>	5.8	495	6.3	100
	Duke Batman <sup>4</sup>	0.5	1,370	1.6	100
	Odin <sup>5</sup>	8.2	555	10.0	100
	Skal <sup>6</sup>	14.3	640	20.2	100
	Valhalla <sup>1</sup>	18.6	840	34.5	100
	Carley Bore <sup>7</sup>	5.4	420	5.0	100
	Manyingee <sup>8</sup>	8.4	850	15.7	100
Inferred	Andersons <sup>2</sup>	0.1	1,640	0.4	100
	Bikini <sup>3</sup>	6.7	490	7.3	100
	Duke Batman <sup>4</sup>	0.3	1,100	0.7	100
	Honey Pot <sup>9</sup>	2.6	700	4.0	100
	Mirrioola <sup>10</sup>	2.0	560	2.5	100
	Odin <sup>5</sup>	5.8	590	7.6	100
	Skal <sup>6</sup>	1.4	520	1.6	100
	Valhalla <sup>1</sup>	9.1	640	12.8	100
	Watta <sup>11</sup>	5.6	400	5.0	100
	Warwai <sup>11</sup>	0.4	360	0.3	100
	Carley Bore <sup>7</sup>	17.4	280	10.6	100
	Manyingee <sup>8</sup>	5.4	850	10.2	100
Total Australia		135.4	635	189.8	100

Note: Values may not add due to rounding. <sup>1</sup>Refer Announcement (ASX:SMM) dated 19 October 2010 "Resource Upgrade for the Valhalla Uranium Deposit", JORC Code 2004 compliant <sup>2</sup>Refer ASX Announcement dated 16 April 2012 "Quarterly Activities Report for period ending 31 March 2012", JORC Code 2004 compliant <sup>3</sup>Refer ASX Announcement dated 15 April 2011 "Quarterly Activities Report for period ending 31 March 2011, JORC Code 2004 compliant <sup>4</sup>Refer ASX Announcement dated 31 August 2011 "30 June 2011 Annual Report" p29, JORC Code 2004 compliant <sup>5</sup>Refer ASX Announcement dated 17 January 2012 "Quarterly Activities Report for period ending 31 December 2011", JORC Code 2004 compliant <sup>6</sup>Refer ASX Announcement dated 13 July 2012 "Quarterly Activities Report for period ending 30 June 2012", JORC Code 2004 compliant <sup>7</sup>Refer ASX Announcement (ASX:EMX) dated 12 February 2014 "Energia Delivers Significant Uranium Resource Upgrade", JORC Code 2012 compliant <sup>8</sup>Refer ASX Announcement dated 14 January 2014 "Manyingee Minerals Resources - Amendment", JORC Code 2012 compliant <sup>9</sup>Refer ASX Announcement dated 10 December 2008 "Maiden Uranium Resource at Valhalla North Project", JORC Code 2004 compliant <sup>10</sup>Refer ASX Announcement dated 27 August 2019 "30 June 2012 Annual Report" p14, JORC Code 2004 compliant <sup>11</sup>Refer ASX Announcement dated 29 August 2013 "30 June 2013 Annual Report" p24 <sup>16</sup>Refer ASX Announcement dated 27 August 2019 "30 June 2019 Annual Report" p14, JORC Code 2004 compliant



# Section 7 Key Risks



## Introduction

This section describes the key business risks of investing in Paladin together with the risks relating to participation in the Equity Raise which may affect the value of Paladin shares. It does not describe all the risks of an investment. Investors should consult their own professional, financial, legal and tax advisers about those risks and the suitability of investing having regard to their particular circumstances. Investors should also consider publicly available information on Paladin (including information available on the ASX website) before making an investment decision.

The risks are categorised as follows:

1. Key business risks

## 2. Offer and general risks

References to "Paladin", "the Company" or "the Group" in this "Key risks" section include Paladin and its related bodies corporate (as defined in the Corporations Act), where the context requires.

## 1. Key business risks

## **Uranium prices**

The impact of the Fukushima Daiichi nuclear accident in 2011 negatively affected the uranium market, principally by reducing demand and impacting the spot and term prices for uranium. Nuclear energy is in direct competition with other more conventional sources of energy, including gas, coal and hydroelectricity and is the subject of negative public opinion due to political, technological and environmental factors, including Fukushima. This may have a negative impact on the demand for, and price of, uranium.

The mining industry is competitive and there is no assurance that, even if significant quantities of a mineral resource are discovered or extracted, a profitable market will exist for the sale of this mineral. In particular, there can be no assurance that uranium prices will be such that the Company's properties can be mined at a profit. The only significant commercial use for uranium is to fuel civil nuclear power plants for the generation of electricity. Any adverse change in policies or laws concerning nuclear power in countries which operate nuclear power plants may negatively affect global uranium demand and the Company.

Factors beyond the control of the Company may affect the marketability of any minerals discovered. The price of, and demand for, uranium is a significant factor in determining the Company's financial performance and prospects, however such price and demand remains sensitive to a number of external economic and political factors beyond the Company's control, including (among others): global uranium supply and demand trends, political developments in uranium producing and nuclear power generating countries/regions, unanticipated destabilising events (such as Fukushima), currency exchange rates, general economic conditions and other factors. As a result, the Company cannot provide an assurance as to the prices it will achieve for any of its uranium product in the future.

Derivative instruments to manage and mitigate uranium price movements are not available in the market at this time. In any event, , Paladin has no current exposure to uranium price movements except insofar as it relates to the prospect of restarting mining options at the Langer Heinrich Uranium mine (LHM).

## **Restarting operations**

LHM is currently on care and maintenance, and requires an increase in the uranium price and for offtake contracts to be put in place prior to any decision to restart uranium mining operations. While the Company has announced a mine restart plan for the LHM (see the Company's announcements to ASX on 30 June 2020), there are no assurances that mining will recommence at the LHM. The Company faces customary risks relating to the restart of mining operations which could delay the recommencement of operations at the LHM or adversely affect the Company's recoverability of uranium from this mine. These include, without limitation, delays in renewals and approvals of requisite regulatory permits that are required to commence operations for mining, securing the required funding in connection with the work required to restart mining operations, recruitment of the necessary personnel, initiation of contracts for logistical suppliers and equipment and any inclement weather conditions. The recommencement of operations of the LHM may require working capital expenditure, experienced personnel, regulatory renewals and accessory works approvals.



If operations at the LHM are successfully commenced, the Company's ability to achieve production, development, operating cost and capital expenditure estimates on a timely basis cannot be assured.

Further, the Company does not expect to have any material revenues from its mining assets until after the recommencement of production of the LHM. Accordingly, the Company is subject to all of the risks inherent in companies which have business that may not have cash flow or earnings. This may make it difficult for current and prospective investors to assess the likely future performance of the Company's mining assets.

### **Cost estimates**

Whilst every care has been made in estimating the capital cost and future operating costs for Paladin's projects, including contingency, the actual cost to restart operations at LHM, constructing facilities and operating mines or process plants may vary from current estimates. Any such variations could materially adversely affect Paladin's future financial position and performance.

Capital resources may be required to be used in ways not previously anticipated or disclosed. The results and effectiveness of the application of capital resources are uncertain. If they are not applied effectively, Paladin's financial and/or operational performance may be adversely affected.

## Security of tenure

All tenements in which the Company has interests are subject to renewal conditions or are yet to be granted, which will be at the discretion of the relevant Ministries in Western Australia, Queensland, South Australia, Northern Territory, Canada and Namibia. The maintenance of tenements, obtaining renewals, or getting tenements granted often depends on the Company being successful in obtaining required statutory approvals for proposed activities. Paladin may lose title to, or interests in, its tenements if the conditions to which those tenements are subject are not satisfied or if insufficient funds are available to meet expenditure commitments.

In the jurisdictions in which Paladin operates, both the conduct of operations and the steps involved in acquiring interests will involve compliance with numerous procedures and formalities. It is not always possible to comply with, or obtain waivers from, all such requirements and it is not always clear whether requirements have been properly completed, or that it is possible or practical to obtain evidence of compliance. In particular, tenements are subject to expenditure and work commitments which must be complied with in order to keep the tenements in good standing. In certain circumstances, these commitments may be varied at the discretion of the relevant mining authority. Failure to meet these commitments could lead to forfeiture of the tenement. Where tenement expenditures and work commitments or other regulatory requirements are not complied with, regulatory exemptions may need to be applied for within specified periods. Should exemptions not be applied for in time, or are applied for in time but are not ultimately granted, fines may be payable to avoid the tenements being forfeited or, in extreme cases, the tenements may be forfeited.

While the Company anticipates that subsequent renewals or mineral tenure grants will be given as and when sought, there is no assurance that such renewals or grants will be given as a matter of course and there is no assurance that new conditions will not be imposed in connection therewith.

## Mineral Resources and Ore Reserves

The Mineral Resources and Ore Reserves for Paladin's assets are estimates only and no assurance can be given that any particular recovery level will in fact be realised. Paladin's estimates are prepared in accordance with either the JORC Code 2004 or JORC Code 2012, but they are expressions of judgment from qualified professionals based on knowledge, experience, industry practice and resource modelling. As such, Mineral Resource and Ore Reserve estimates are necessarily imprecise and depend to some extent on interpretations, which may ultimately prove to be inaccurate and require adjustment or revision. Adjustments and revisions to Mineral Resources and/or Ore Reserves could in turn affect Paladin's development and mining plans, including the ability to sustain or increase levels of production in the longer term.

Often, Mineral Resource and Ore Reserve estimates are appropriate when made, but may change significantly over time as new information becomes available. Should Paladin encounter mineralisation or geological formations different from those predicted by past drilling, sampling and interpretations, estimates may need to be adjusted in a way that could adversely affect Paladin's operations and may have an impact on development and mining plans.

There is also a risk that exploration targets will not be met and Mineral Resources cannot be converted into Ore Reserves.



Due to the uncertainty which may attach to inferred Mineral Resources, there is no assurance that inferred Mineral Resources will be upgraded to measured or indicated Mineral Resources or proven or probable Ore Reserves as a result of continued exploration.

## Speculative nature of mineral exploration and development

Development of the Company's mineral exploration properties is contingent upon obtaining satisfactory exploration results. Mineral exploration and development involves substantial expenses and a high degree of risk, which even a combination of experience, knowledge and careful evaluation may not be able to adequately mitigate. The degree of risk increases substantially when a company's properties are in the exploration phase as opposed to the development, construction and operational phase. There is no assurance that commercial quantities of ore will be discovered on any of the Company's exploration properties. There is also no assurance that, even if commercial quantities of ore are discovered, a mineral property will be brought into commercial production.

The discovery of mineral deposits is dependent upon a number of factors including, the technical skill of the exploration personnel involved.

The commercial viability of a mineral deposit, once discovered, is also dependent upon a number of factors, some of which are the particular attributes of the deposit, such as size, grade, metallurgy and proximity to infrastructure, metal prices and government regulations, including the availability of required authorisations, permits and licences and regulations relating to royalties, allowable production, importing and exporting of minerals and environmental protection. Successful development is also subject to a number of operational and other risks, including unexpected geological formations, conditions involved in the drilling and removal of material (which could result in damage and/or destruction to plant and equipment, loss of life or property, environmental damage and possible legal liability), obtaining governmental and stakeholder approvals, changes in Ore Reserves, commodity prices, exchange rates, construction costs, design requirements, delays in construction and expansion plans.

In addition, assuming discovery of a commercial ore body, depending on the type of mining operation involved, several years can elapse from the initial phase of drilling until commercial operations are commenced.

Most of the above factors are beyond the control of the Company.

## Political risks and government actions

The Company's activities are subject to extensive laws and regulations controlling not only the mining of and exploration for mineral properties, but also the possible effects of such activities upon the environment and upon interests of native and/or indigenous peoples. Permits from a variety of regulatory authorities are required for many aspects of mine operation and reclamation. Future legislation and regulations could cause additional expense, capital expenditures, restrictions and delays in the development of the Company's properties, the extent of which cannot be predicted.

Possible sovereign risks associated with Paladin's business and operations include, without limitation, changes in the terms of mining and tenure legislation (and its interpretation), changes in foreign ownership requirements, changes to royalty arrangements, changes to taxation rates and concessions, currency and other monetary controls, high inflation, expropriation and changes in the ability to enforce legal rights. Changes in community attitudes on matters such as environment and land rights issues may also bring about reviews and changes in government policy which could result in delays in operational activity and increases in capital or operating costs.

In the context of environmental permitting, including the approval of reclamation plans, the Company must comply with known standards, existing laws and regulations which may entail greater costs and delays depending on the nature of the activity to be permitted and how stringently the regulations are implemented by the permitting authority. Environmental legislation is evolving in a manner which will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects and a heightened degree of responsibility for companies and their officers, directors and employees. There is no assurance that future changes in environmental regulation, if any, will not adversely affect the Company's operations.

The Company's ability to exploit mineral resources and its other activities are also subject to obtaining necessary authorisation, permits and licences from relevant authorities. Such authorisations, permits and licences may not be granted in a timely manner or at all, or may be granted on conditions which impose significant additional cost on the Company and/or other participants in its joint ventures or which causes the Company and/or such other participants in its joint ventures to become unwilling to proceed with the relevant development or operations.



While it is possible that costs and delays associated with compliance with such laws, regulations and permits could become such that the Company will not proceed with the development or operation of a mine, the Company is not aware of any material environmental constraint affecting its proposed mining activities or exploration properties that would preclude the economic development or operation of any specific mine or property except as otherwise described in this Presentation.

The Company's current mining activities will be principally conducted in Namibia. In Namibia, the Company's projects may be subject to the effect of political changes, war and civil conflict, terrorist attacks, changes in government policy, lack of law enforcement, labour unrest and the creation of new laws. These changes (which may include new or modified taxes or other government levies as well as other legislation) may impact on the profitability and viability of its properties.

## Foreign jurisdictions

The Company's future operations are exposed to political, economic and other risks and uncertainties associated with operating in a foreign jurisdiction. These risks and uncertainties vary from country to country and include, but are not limited to, currency exchange rates; high rates of inflation; labour unrest; renegotiation or nullification of existing concessions, licenses, permits and contracts; changes in taxation policies; restrictions on foreign exchange; changing political conditions; currency controls and governmental regulations that favour or require the awarding of contracts to local contractors or require foreign contractors to employ citizens of, or purchase supplies from, a particular jurisdiction or otherwise benefit residents of that country or region.

Changes, if any, in mining or investment policies or shifts in political attitude in any of the countries in which it operates may adversely affect the Company's operations or profitability. Operations may be affected in varying degrees by government regulations with respect to, but not limited to, restrictions on production, price controls, export controls, currency remittance, income taxes, foreign investment, maintenance of claims, environmental legislation, land use, land claims of local people, water use, black economic empowerment or similar policies, employment, contractor selection and mine safety. Failure to comply strictly with applicable laws, regulations and local practices relating to mineral right applications and tenure, could result in loss, reduction or expropriation of entitlements.

The occurrence of these various factors adds uncertainties which cannot be accurately predicted and could have an adverse effect on the Company's operations or profitability.

## Namibian regulatory matters

LHM is located in Namibia, where mining is subject to specific regulation. There are also various regulations in place in this jurisdiction that relate to the exploration, development, production, exports, taxes, royalties, labour standards, occupational health, waste disposal, protection and rehabilitation of the environment, mine reclamation, mine safety, toxic and radioactive substances and other matters. The cost of compliance with such laws and regulations will ultimately increase the cost of exploring, developing, constructing, operating and closing mines and other production facilities.

There is a risk that government approvals may not be granted, or may be significantly delayed or may make the LHM uneconomic.

#### **Debt facilities**

Paladin has financing arrangements in place which are subject to acceleration and enforcement rights in the event a default were to arise under them. Paladin's outstanding payment in kind (PIK) toggle senior secured notes (**Senior Notes**) are secured by the majority of the Group's assets. In the event significant uncertainty arises in relation to Paladin's ability to fully repay, refinance or reschedule the outstanding balance of the Senior Notes by their maturity date of January 2023, Paladin's ability to continue as a going concern may also be affected.

Following the Equity Raise, it is the Company's intention that the Senior Notes will be fully redeemed, with no further liabilities or obligations. If the Senior Notes are unable to be redeemed in their entirety, the Senior Notes will remain on issue and the benefits of releasing the security will not be realised unless and until the Senior Notes are fully redeemed.



## **Exchange rates**

The Company has outstanding Senior Notes on issue denominated in US dollars. The Company intends to use the proceeds from the Equity Raise to repay all amounts owing by the Company under these Senior Notes, as well as to pay transaction fees and costs associated with the Equity Raise. The amounts outstanding under the Senior Notes must be repaid in US dollars, whereas the Company will receive the proceeds from the Equity Raise in Australian dollars. Accordingly, the Company will be exposed to foreign currency fluctuations until such time as the proceeds of the Equity Raise are received and converted into US dollars to fund the redemption of the Senior Notes. The Company intends to put in place foreign exchange instruments to manage this risk.

Further, the Company incurs expenditure in Australian, Canadian and Namibian dollars, whereas funds on hand are typically held in Australian or US dollars. As a result, the Company is subject to foreign currency fluctuations which may materially affect its financial position and operating results.

Other than specific foreign exchange instruments proposed to be put in place in connection with the Equity Raise and the proposed redemption of the Senior Notes, the Company does not currently engage in any hedging or derivative instruments to manage foreign exchange rate movements.

## Funding risk

Exploration and development of the various mineral properties in which the Company holds interests depend upon the Company's ability to obtain funding through operational cash flows, joint ventures, debt financing, equity financing or other means.

In addition, the Company is required in the ordinary course of operations and development to provide financial assurances, including insurances and performance bond or bank guarantee instruments, to secure statutory and environmental performance undertakings and commercial arrangements. The Company's ability to provide such assurances is subject to the willingness of financial institutions and other third party providers of such assurances to issue such assurances for the Company's account.

Volatile markets for mineral commodities or the factors affecting financial institutions and other third parties' assessments of the Company may make it difficult or impossible for the Company to obtain facilities for the issuance of such financial assurances or of other debt financing or equity financing on favourable terms or at all. Failure to obtain such facilities or financing on a timely basis may cause the Company to postpone its development plans, forfeit rights in some or all of its properties or joint ventures or reduce or terminate some or all of its operations, which may have a material adverse effect on the Company's financial position and performance.

## Revenue and cash flow risks

The Company cannot provide assurance of its ability to operate its projects profitably. While the Company intends to generate working capital through operating its uranium mines, there is no assurance that the Company will be capable of producing positive cash flow on a consistent basis or that any such funds will be available for exploration and development programs.

Future operating results depend to a large extent on management's ability to successfully manage growth. This necessarily requires rapid expansion and consolidation of all aspects of the business operations, such as the development of mining operations, revenue forecasting, an effective mineral resources marketing strategy, addressing new markets, controlling expenses, implementing infrastructure and systems and managing its assets and contractors. The inability to control the costs and organisational impacts of business growth, an unpredicted decline in the growth rate of revenues without a corresponding and timely reduction in expenses or a failure to manage other issues arising from growth can have a material adverse effect on the Company's operating results.



## Effect of COVID-19

The Company is subject to the risk that the COVID-19 pandemic will have a material adverse effect on, or cause a material adverse change to, the mining industry as a whole with resulting material adverse impacts on Paladin's business and financial performance.

COVID-19 is having a material effect on global economic markets and the operation of a wide variety of businesses, including those in the mining industry. The global economic outlook is facing unprecedented uncertainty due to the pandemic, which has had and may continue to have a significant impact on the industry dynamics to which Paladin is subject, the macro-economic environment in which it operates, and capital markets generally.

Paladin's share price may be adversely affected by ongoing economic uncertainty, capital markets volatility or specific impacts on Paladin and its operations that may arise in response to or otherwise as a result of COVID-19. Further, any measures to limit the transmission of the virus implemented by national, state and local governments around the world (such as travel bans and quarantining) or deemed necessary by Paladin to protect the health of its workforce may adversely impact Paladin's financial position and its operations.

Additionally, there is a risk that there may be a COVID-19 outbreak at one or more of Paladin's operational sites which may adversely impact the health and wellbeing of Paladin's and its contractors' staff and adversely impact productivity. Productivity could also be impacted by broader logistical disruptions caused by COVID-19 and the potential inability of consultants to get to site may impact the ability to undertake restart activities. In particular, COVID-19 is having a continued impact in Namibia (with Namibia recording significant confirmed cases on a daily basis).

There is continuing uncertainty as to the further impact of COVID-19 including in relation to government action, work stoppages, public health, lock downs, quarantine, travel restrictions and unemployment and on what affect such factors may have on the Company and global economies and share markets. The long-term impacts of COVID-19 on general economic or industry conditions and consumer spending are uncertain and may adversely impact the financial and operational performance of Paladin. In light of COVID-19, investors should exercise particular caution when assessing the risks associated with the Equity Raise and an investment in Paladin. The continually evolving situation presents unprecedented challenges to global financial markets and the global economy, including significant volatility and movements in securities prices and valuations, as well as unprecedented challenges to operational certainty.

## Joint ventures, agreements and other strategic partnerships may not be successful

The Company participates in several joint venture arrangements and it may enter into further joint ventures.

Although the Company has sought to protect its interests, existing and future joint ventures and agreements necessarily involve special risks. Whether or not the Company holds majority interests or maintains operational control in its joint ventures and agreements, its partners may:

- Have economic or business interests or goals that are inconsistent with, or opposed to, those of the Company;
- Exercise veto rights to block actions that the Company believes are in its or the joint venture's or agreement's best interests;
- · Take action contrary to the Company's policies or objectives with respect to its investments; or
- Be unable or unwilling to fulfil their obligations under the joint venture or other agreements, such as contributing capital to expansion or maintenance projects.

Accordingly, the financial performance of the Company will be exposed to any failure by participants of a joint venture or agreement to which the Company is or may become a party to agree on a plan or any plan to develop a jointly owned asset, a refusal or inability of any joint owner of an asset to contribute its share of funding of the cost of development of a jointly owned asset, and to a risk of legal or other disputes with participants in any joint venture to which the Company is or may become a party.



Where projects and operations are controlled and managed by joint venture participants other than the Company, the Company may provide expertise and advice but it has limited control with respect to compliance with its standards and objectives. Improper management or ineffective policies, procedures or controls could adversely affect the value of related non managed projects and operations and, by association, damage the Company's reputation thereby harming the Company's other operations and access to new assets.

## Incorporated joint venture

The Company is a party to a shareholders agreement (Shareholders Agreement) with CNNC Overseas Uranium Holding Limited (CNNC) in respect to the operations of Langer Heinrich Mauritius Holdings Limited (LHMHL), the ultimate owner of LHM. The Company holds a 75% interest in LHMHL whilst CNNC holds a 25% interest in that company. Under the Shareholders Agreement, there are a number of "Fundamental Matters" which must be approved by a majority of directors of which at least one must be a CNNC nominee (for so long as CNNC holds at least a 14% interest), in effect giving the CNNC nominee a veto right over such matters. The list of Fundamental Matters includes, but is not limited to, the approval of a mine expansion (and entering into financing arrangements to fund a mining expansion), any acquisition or disposal of LHMHL's assets for a market value greater than \$5m, LHMHL entering into agreements with one of its shareholders (including shareholder loans), the issue of shares or convertibles, and amendments to the constituent documents of LHMHL. There can be no certainty or assurance that CNNC will approve any Fundamental Matter which it is required to consider, and it is possible that the failure to obtain such approvals could have an adverse impact on the viability of the Company's interest in LHMHL as well as the success and profitability of the joint venture arrangement.

The joint venture arrangements with CNNC are also subject to other risks normally associated with the conduct of joint ventures of this nature. These risks include, but are not limited to, the Company's inability to exert influence over certain strategic decisions (especially if they constitute Fundamental Matters); disagreement between the Company and CNNC over how to develop or operate LHM or any future variation or expansion of LHM; the ability to fund LHMHL; the inability of shareholders to meet their obligations; and deadlocks or litigation between shareholders in relation to joint venture matters. Disputes between the joint venture partners have the potential to have a material adverse effect on the Company's financial performance and/or prospects.

## **CNNC Offtake Agreement**

Langer Heinrich Uranium (Pty) Ltd, the wholly owned subsidiary of LHMHL and the entity that holds LHM, has entered into an offtake agreement with CNNC. Under that offtake agreement, CNNC is entitled to a pro-rata share of production from LHM at a small discount to spot market prices for the life of LHM. Performance of the offtake agreement remains conditional upon approval by the Government of Namibia's Ministry of Mines and Energy's (**MME**), which approval has to date not been forthcoming. Although the offtake agreement has not been approved by the MME, deliveries have been made to CNNC on individual single delivery contracts submitted to, and approved by, MME on generally the same terms and provisions as the offtake agreement (other than delivery, payment and security mechanics). It is not guaranteed or certain whether MME will provide approval of the offtake agreement or what the consequences of a lack of approval will be on the validity of the offtake agreement.

Further, the payment terms under the CNNC offtake agreement are onerous to Langer Heinrich Uranium (Pty) Ltd from a cash flow perspective. Further, recovery of product delivered under that offtake agreement may be difficult in the event of non-payment. Paladin is exposed to these risks through its 75% interest in LHMHL.

## **Production risks**

Commissioning of restart activities prior to the recommencement of production at LHM may not proceed to plan, with potential for delay in the timing of targeted production and/or a failure to achieve the level of targeted production. These potential delays or difficulties may necessitate additional funding which could lead to additional equity or debt requirements for the Group. In addition to potential delays, there is a risk that capital and/or operating costs will be higher than expected or there will be other unexpected changes in variables upon which expansion and commissioning decisions were made, such as the fall in the price of uranium which contributed to the Company's decision to place the LHM on care & maintenance. These potential scope changes and/or cost overruns may lead also to reductions in revenues and profits and/or additional funding requirements.



The Company's activities may be affected by numerous other factors beyond the Company's control. Mechanical failure of the Company's operating plant and equipment and general unanticipated operational and technical difficulties may adversely affect the Company's operations. Operating risks beyond the Company's control may expose it to uninsured liabilities.

The business of mining, exploration and development is subject to a variety of risks and hazards such as cave-ins and other accidents, flooding, environmental hazards, the discharge of toxic chemicals and other hazards and the use of contractors including contract miners. Such occurrences may delay production, increase production costs or result in damage to and destruction of, mineral properties or production facilities, personal injury, environmental damage and legal liability. The Company has insurance to protect itself against certain risks of mining and processing within ranges of coverage consistent with industry practice. However, the Company may become subject to liability for hazards that it cannot insure against or that it may elect not to insure against because of high premium costs or other reasons. The occurrence of an event that is not fully covered, or covered at all, by insurance, could have a material adverse effect on its financial condition and results of operations.

The Company has in the past undertaken, and is currently undertaking, a number of cost management and optimisation initiatives, but it cannot be assured that these will be delivered fully or in the timeframes intended, or that the extent of the savings delivered will be as anticipated.

## **Processing operations**

Paladin's operations will be subject to the operating risks associated with processing uranium, including performance of processing facilities against design specification, and the related risks associated with storage and transportation of raw materials, products and residues. These operating risks have the potential to cause personal injury, property damage and environmental contamination, and may result in the shutdown of affected facilities and in business interruption and the imposition of civil or criminal penalties, and negatively impact the reputation of Paladin. The hazards associated with Paladin's mining and processing operations and the related storage and transportation of products and residues include, but are not limited to:

- Pipeline and storage tank leaks and ruptures;
- Explosions and fires;
- Mechanical failures;
- · Chemical spills and other discharges or releases of toxic or hazardous substances or gases; and
- Residue storage and tailings dam failures.

These hazards may cause personal injury and loss of life, damage to property and contamination of the environment, which may result in suspension of operations and the imposition of civil or criminal penalties, including fines, expenses for remediation and claims brought by governmental entities or third parties. Although Paladin has detailed and closely managed plans to mitigate these risks and maintains property and casualty insurance of types and in the amounts that it believes is customary for its industry, Paladin is not fully insured against all potential hazards incidental to its businesses.

## Availability of key inputs including water

Infrastructure in most of Africa for utilities such as electricity and water supply is under strain and underdeveloped. The Company depends on the reliable and continuous delivery of sufficient power and water supply to its projects. A serious failure of basic infrastructure or occurrences of power outages across the country could adversely affect production at the Company's operations in Africa.

Uranium mining activity is resource intensive and, as a result, the Company's costs and net earnings may be adversely affected by the availability or cost of energy, water, fuel or other key inputs. If the prices of key inputs rise significantly more than expected, or if the Company experiences interruptions in, or constraints on, its supply of key inputs, the Company's costs could increase and its results could be adversely affected.



### Offtake risk

The operations and revenues of Paladin are dependent on the counterparties to existing and future offtake agreements performing their obligations. If counterparties do not take their obligated quantities of product or seek to renegotiate the price or quantity of product, Paladin's revenue could be adversely affected. The risk of non-performance or attempted renegotiations of terms by offtake customers is enhanced by the prevailing demand and pricing sensitivities currently impacting the global market for uranium products. If Paladin is not able to achieve the required product specification to satisfy customer offtake agreements, there is no guarantee Paladin will be able to sell its product. There is no certainty that Paladin will be able to continuously meet product specifications particularly on account of the inherent risks associated with the extraction and processing of uranium.

#### Supply chain and counterparty risk

LHM operates within a complex supply chain depending on suppliers of raw materials, services, equipment and infrastructure to ensure its mine and process plant can operate and on providers of logistics to ensure products are delivered. Failure of significant components of this supply chain due to strategic factors such as business failure or serious operational factors, could have an adverse effect on the Company's business and results of operations.

The Company relies on various key customer and supplier relationships, and relies on contractors to conduct aspects of its operations including mining operations and is exposed to risks related to their activities. Although contracted services will be supervised by Paladin's employees, such arrangements with contractors carry with them risks associated with the possibility that the contractors may (among other things):

- · Have economic or other interests or goals that are inconsistent with Paladin;
- Take actions contrary to paladin's instructions or requests; or
- Be unable or unwilling to fulfil their obligations.

There can be no assurance Paladin will not experience problems with respect to its contractors and service providers in the future or that it will be able to find replacement contractors on acceptable terms in the event that contractors do not perform as Paladin expects and this may materially and adversely affect its business, results of operations, financial condition and prospects. Financial failure or default by any of the contractors or service providers used by Paladin in any of its activities may impact on operating and/or financial performance.

A loss or deterioration in any of these key customer and supplier relationships or a failure by customers, contractors or other counterparties to perform and manage their obligations to an acceptable standard and in accordance with key contracts could have a material adverse effect on the Company's operations, financial condition and prospects. This is beyond the Company's control.

An interruption in raw material, electricity, gas or water supply, a deterioration in the quality of raw materials or inputs supplied or an increase in the price of those raw materials or inputs could also adversely impact the quality, efficiency or cost of production.

Any or all of these events could have an adverse impact on the Company's operations, its financial condition and financial performance and are beyond the Company's control.

## Logistics

Paladin depends on the availability and affordability of reliable transportation facilities, infrastructure and certain suppliers to deliver its products to market. A lack of these could impact Paladin's production and development of projects.

Logistical risk relates to long supply lines and lack of engineering and other support facilities close to the Company's operating sites. In Africa, the shipment of uranium concentrate for export could be subject to disruptions through shipment licensing delays, political disputes and natural disasters.



#### Reliance on key personnel

Retaining qualified personnel is critical to the Company's success. The Company may face risks from the loss of key personnel, as it may be difficult to secure and retain candidates with appropriate experience and expertise. One or more of the Company's key employees could leave their employment and this may adversely affect the Company's ability to conduct its business and, accordingly, affect the profitability, financial position and performance and prospects of the Company.

The Company's success also depends on its ability to identify, attract, accommodate, motivate and retain additional suitably qualified personnel. The number of persons skilled in the acquisition, exploration, development and operation of mining properties is limited and competition for such persons is high. If the Company's business activity grows, it will require additional personnel to meet its growing needs. If the Company is unable to access and retain the services of a sufficient number of qualified personnel, this could be disruptive to the Company's development and may materially adversely affect its profitability, financial position and performance and prospects.

#### Environmental

Uranium exploration and mine development is an environmentally hazardous activity which may give rise to substantial costs for environmental rehabilitation, damage control and losses.

The Company's operations may use hazardous materials and produce hazardous waste which may have an adverse impact on the environment or cause exposure to hazardous materials. Despite efforts to conduct its activities in an environmentally responsible manner and in accordance with all applicable laws, the Company may be subject to claims for toxic torts, natural resources damages and other damages. In addition, the Company may be subject to the investigation and clean-up of contaminated soil, surface water and groundwater. This may delay the timetable of the Projects and may subject the Company to substantial penalties including fines, damages, clean-up costs or other penalties.

With increasingly heightened government and public sensitivity to environmental sustainability, environmental regulation is becoming more stringent. Paladin could be subject to increasing environmental responsibility and liability, including laws and regulations dealing with discharges of materials into the environment, plant and wildlife protection, the reclamation and restoration of certain of its properties, the storage, treatment and disposal of wastes and other issues.

Paladin operates in various markets, some of which face greater inherent risks relating to security, enforcement of obligations, fraud, bribery and corruption. Paladin has a comprehensive anti-bribery and corruption compliance guide, and honours the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions.

Sanctions for non-compliance with these laws and regulations may include administrative, civil and criminal penalties, revocation of permits, reputational issues, increased licence conditions and corrective action orders. These laws sometimes apply retroactively. In addition, a party can be liable for environmental damage without regard to that party's negligence or fault. Increased costs associated with regulatory compliance and/or with litigation could have a material and adverse effect on Paladin's financial performance. Mining operations are subject to hazards normally encountered in exploration, development and production. These include weather, natural disasters and other force majeure events; unexpected maintenance or technical problems; unexpected geological formations, rock falls, flooding, dam wall failure and other incidents or conditions which could result in damage to plant or equipment or the environment and which could impact production throughput; increases in labour costs, industrial action and other factors. Although it is intended to take adequate precautions to minimise risk, there is a possibility of a material adverse impact on the Company's operations and its financial results should any of these hazards be encountered.

## Climate change

Increased regulation of greenhouse gas emissions could adversely affect the Group's cost of operations. Mining of mineral resources including uranium is relatively energy intensive and depends on fossil fuels. Regulatory change by governments in response to greenhouse gas emissions may represent an increased cost to the Company impacting profitability. Increasing regulation of greenhouse gas emissions, including the progressive introduction of carbon emissions trading mechanisms and tighter emission reduction targets or the introduction of a carbon tax in any jurisdiction in which the Company operates is likely to raise energy costs and costs of production.



## Health and safety

It is Paladin's intention to conduct its activities to the highest standards of occupational health and safety. Paladin has systems in place for the management of risks, however uranium exploration and mining is inherently a high risk environment with little margin for error. In addition, several of the projects in which Paladin has an interest are located in developing countries, and embedding systems for managing occupational health and safety risks, and maintaining and ensuring compliance with these systems, may present challenges for Paladin. Further, some of these interests are in countries where HIV/AIDS, ebola, malaria, COVID-19 and other diseases may represent a threat to maintaining a skilled workforce in Paladin's projects.

There can be no assurance that such infections will not affect project staff, and there is the risk that operations and production could be affected in the event of such a safety threat. If there is a failure to comply with necessary occupational health and safety requirements, this could result in safety claims, fines, penalties and compensation for damages against Paladin, as well as reputational damage.

## Corporate culture and business conduct

Corporate culture can greatly influence individual and group behaviours. The behaviours that could expose Paladin to conduct risk include, but are not limited to:

- Delays in appropriately escalating regulatory and compliance issues;
- Failure to resolve issues in a timely manner; and
- Failure to deliver on product and service commitments.

If Paladin's conduct and ethics related controls, frameworks and practices were to fail significantly, be set inappropriately, or not meet legal, regulatory, or community expectations, then Paladin may be exposed to reputational damage through fines, regulatory intervention or investigation, temporary or permanent loss of licenses, litigation and/or permanent loss of business.

## Community acceptance and reputation

The ongoing support of the local communities in which Paladin operates and the appropriate management of local community expectations is important to the successful operation of Paladin's projects and assets. Paladin's failure to effectively maintain and develop its relationships with local communities and stakeholders could result in those stakeholders being dissatisfied with Paladin and result in adverse outcomes for Paladin and its operations.

## Tax and royalty risks

Any change to the current rate of Company income tax or mineral royalties in jurisdictions where the company operates will impact on the profitability and performance of the Company.

The Company is subject to complex tax laws. The Group has recognised tax losses in Namibia, including during the period of care and maintenance. The Company considers that at this stage the recognised tax losses are able to be carried forward, however there is no guarantee that these tax losses will be available for utilisation under the Namibian tax legislation.

Changes in tax laws could adversely affect the Company's tax position, including the effective tax rate or tax payments. The Company often relies on generally available interpretations of applicable tax laws and regulations. There cannot be certainty that the relevant tax authorities are in agreement with the Company's interpretation of these laws. If the Company's tax positions are challenged by relevant tax authorities, the imposition of additional taxes could require the Company to pay taxes that the Company currently does not collect or pay or increase the costs of the Company's services to track and collect such taxes, which could increase the Company's costs of operations or the Company's effective tax rate and have a negative effect on the Company's business, financial condition and results of operations. The occurrence of any of the foregoing tax risks could have a material adverse effect on the Company's business, financial condition and results of operations.



## Legal action

The Company is subject to litigation risks. All industries, including the mining industry, are subject to legal claims, which claims may be with or without merit. Defence and settlement costs of legal claims can be substantial, even with respect to claims that have no merit. Due to the inherent uncertainty of the litigation process, the resolution of any particular legal proceeding to which the Company is or may become subject could have a material effect on its financial position, results of operations or the Company's mining and project development operations.

## General legal matters

Future earnings, asset values and the relative attractiveness of the Company's shares may be affected by changes in law and government policy in the jurisdictions in which the Company operates, in particular changes to taxation laws (including stamp duty and goods and services tax).

## **Market competition**

Significant and increasing competition exists for mineral acquisition opportunities throughout the world. As a result of this competition, some of which is with large, better established mining companies with substantial capabilities and greater financial and technical resources, the Company may be unable to acquire rights to exploit additional attractive mining properties on terms it considers acceptable. Accordingly, there can be no assurance that the Company will acquire any interest in additional operations that would yield reserves or result in commercial mining operations.

## Labour and employment matters

While the Company has good relations with its employees, these relations may be impacted by changes in the scheme of labour relations which may be introduced by the relevant country governmental authorities which regulates its operations. Adverse changes in such legislation may have a material adverse effect on the Company's business.

As the Company's business grows, it will require additional key financial, administrative, mining, marketing and public relations personnel as well as additional staff for operations. In addition, given the remote location of the properties, the lack of infrastructure in the nearby surrounding areas and the shortage of a readily available labour force in the mining industry, the Company may experience difficulties retaining the requisite skilled employees in Namibia. It is important for the Company's continued success that it attracts, develops, retains and engages the right employees. A limited supply of skilled workers could lead to an increase in labour costs or the Company being unable to attract and retain the employees it needs. When new workers are hired, it may take a considerable period of training and time before they are equipped with the requisite skills to work effectively and safely on some of the inherently dangerous tasks associated with the uranium mining industry. Failure to retain without appropriate replacement or to attract employees with the right skills for the Company's businesses could have a material adverse effect on the Company's business. While the Company believes that it will be successful in attracting and retaining qualified personnel and employees, there can be no assurance of such success.

## Australia's uranium policy

At the national level of Australian politics, both the Federal Coalition parties and the Federal Labor Party support development of the uranium industry. However, the granting of licences to mine uranium is a decision made within the residual jurisdiction of each State government and the government of the Northern Territory (**NT**).

The attitude of the various State and Territory governments to uranium mining differ. For example, the State government of South Australia supports existing mines and is receptive to new uranium projects and the government of the NT is also generally supportive of existing mines and receptive to new uranium projects. The State government of Queensland permits uranium exploration, but bans uranium mining, whist the current State government of Western Australia currently has a no-development uranium mining policy. The Company's prospects of developing its Australian uranium interests depends upon the extent to which government policy is supportive of uranium exploration and development activities.



Through membership of industry bodies, such as the Minerals Council of Australia, the Company is involved in initiatives focused on facilitating government support. There can be no assurance that State or Territory governments that currently permit uranium mining will continue to do so, or that they will not be replaced in elections with governments that will re-institute the moratorium on uranium mining in Australia, or that uranium mining will be allowed in States (such as Western Australia or Queensland) where uranium mining is currently not allowed. Any adverse change in State or Territory governmental policy may materially adversely affect the financial condition and results of operations of the Group.

## Native Title

In the context of interests of native and/or indigenous peoples in Australia, the Native Title Act 1993 (Cth) recognises and protects the rights and interests in Australia of Aboriginal and Torres Strait Islander people in land and waters, according to their traditional laws and customs. The risks arising because of native title and aboriginal land rights may affect the Company's ability to gain access to prospective exploration areas to obtain production titles. Mining tenement applications and existing tenements may be affected by native title claims or procedures (which may preclude or delay the granting of exploration and mining tenements), with the possibility of considerable expenses and delays involved in negotiating and resolving issues or obtaining clearances. Compensatory obligations may be necessary in settling native title claims lodged over any of the tenements held or acquired by the Company. The level of impact of these matters will depend, in part, on the location and status of the Company's tenements.

#### Aboriginal Title and consultation issues – Michelin Project

The Michelin Project is located within the traditional territory of the Inuit residing in Labrador, Canada. The area is governed by a modern day treaty which recognises the Inuit of Labrador's right to self-government through the Inuit Nunatsiavut Government. Five of the Company's deposits that comprise the Michelin Project fall within the Labrador Inuit Lands, use and access to which are governed by the Inuit Nunatsiavut Government.

Development of the Michelin Project requires the collaboration and support of the Inuit and potentially other aboriginal groups. There can be no assurance that title claims as well as related consultation issues will not arise on or with respect to the Company's properties, or with respect to access to the properties, that comprise the Michelin Project. Failure to resolve such issues could result in delays to a potential project development.

## Access to land

The Company will experience delays and cost overruns if it is unable to access the land required for its operations. This may be as a result of weather, environmental restraints, native title, harvesting, landholder's activities or other factors.

The Company's exploration activities are also dependent upon the grant, or as the case may be, the maintenance or renewal of appropriate licences, concessions, leases, permits and regulatory consents which may be withdrawn or made subject to limitations. The maintenance, renewal and granting of tenements often depends on the Company being successful in obtaining required statutory approvals. There is no assurance that the Company will be granted all the mining tenements for which it has applied or that licences, concessions, leases, permits or consents will be renewed as and when required or that new conditions will not be imposed in connection therewith. To the extent such approvals, consents or renewals are not obtained, the Company may be curtailed or prohibited from continuing with its exploration activities or proceeding with any future exploration or development.

## Subsidiaries

The Company is a holding company with no significant assets other than the shares of its wholly-owned and non wholly-owned Subsidiaries, and 90M shares in Lotus Resources Limited held by Paladin Energy Ltd. Accordingly, any limitation on the transfer of cash or other assets between the Company and its subsidiaries could restrict the Company's ability to fund its operations efficiently and to meet its payment obligations. Any such limitations, or the perception that such limitations may exist now or in the future, could also have an adverse impact on the Company's valuation and share price.



#### Sale of interest in Kayelekera uranium mine

The Company completed the sale of its 85% interest in Paladin (Africa) Ltd, the entity that owns the Kayelekera uranium mine in Malawi, to ASX-listed company Lotus Resources Ltd (ASX:LOT) (Lotus) in March 2020. Under the sale arrangements, Paladin has been granted a 3.5% royalty based on revenues derived from future production at Kayelekera, capped at A\$5 million. Paladin is also entitled to be repaid the balance of the environmental bond (amounting to an aggregate amount of US\$5 million) on the second (US\$2 million) and third anniversary (US\$3 million) of completion, and be issued with A\$3 million in Lotus shares on the third anniversary of completion (March 2023). The ability to receive these amounts from Lotus may be impacted if the Government of Malawi were to call on the environmental bond, in addition to the risks associated with Lotus not complying with its obligations under these arrangements. Paladin provided Lotus with certain warranties and indemnities in connection with the sale, with any such claims required to be brought before 13 March 2022 with Paladin's maximum liability being capped at A\$3 million. A non-exclusive patent licence has been granted to Paladin (Africa) Limited until 17 April 2034 with limited intellectual property warranties capped at A\$50,000 and no liability for consequential loss. Whilst completion of the sale has occurred, Paladin continues to hold an 85% interest in Paladin (Africa) Limited on trust for Lotus pending receipt of all necessary regulatory approvals.

#### Major shareholder risk

There is a risk that Paladin's substantial shareholders may seek to sell down their shareholdings in Paladin. A significant sale of shares, or a perception that a sell down may occur, could adversely affect the price of Paladin's shares.

#### Certain directors are involved in other mining interests

Certain directors of the Company may be involved in the mining and mineral exploration industry through their direct and indirect participation in corporations, partnership or joint ventures which may be potential competitors of the Company. Situations may arise in connection with potential acquisitions in investments where the other interests of these directors and officers may conflict with the interests of the Company. Directors and officers of the Company with conflicts of interest will be subject to and will follow the procedures set out in applicable corporate and securities legislation, regulations, rules and policies.

## Estimates and assumptions are used in preparing consolidated financial statements

Preparation of the consolidated financial statements requires the Company to use estimates and assumptions. Accounting for estimates requires the Company to use its judgement to determine the amount to be recorded on its financial statements in connection with these estimates.

The Company reviews the carrying value of its tangible and intangible assets periodically to determine whether there is any indication that the carrying value of those assets may not be recoverable through continuing use. If any such indication exists, the recoverable amount of the asset is reviewed in order to determine the amount of the impairment, if any. Changes in assumptions underlying the carrying value of certain assets, including assumptions relating to uranium prices, production costs, foreign exchange rates, discount rates, tax rates, the level of proved and probable reserves and measured, indicated and inferred mineral resources and market conditions, could result in impairment of such assets. No assurance can be given as to the absence of significant impairment charges in future periods, including as a result of further restructuring activities or changes in assumptions underlying carrying values as a result of adverse market conditions in the industry in which Paladin operates.

The Company's estimates and assumptions used in the value of its rehabilitation provisions represents the discounted value of the present obligation to rehabilitate its mines and to restore, dismantle and close its mines. The discounted value reflects a combination of the Company's assessment of the cost of performing the work required, the timing of the cash flows and the discount rate. A change in any, or a combination, of the three key assumptions (estimated cash flows, discount rates or inflation rates), used to determine the provision could have a material impact on the carrying value of the provision. On an ongoing basis, the Company re-evaluates its estimates and assumptions.



#### General economic conditions

Economic conditions, both domestic and global, may affect the performance of the Company. Adverse changes in macroeconomic conditions, including global and country-by-country economic growth, the cost and general availability of credit, the level of inflation, interest rates, exchange rates, government policy (including fiscal, monetary and regulatory policies), general consumption and consumer spending, employment rates and industrial disruption, amongst others, are outside the control of the Company and may result in material adverse impacts on the Company's business and its operating results.

#### Share market conditions

The Company is listed on the ASX, the Namibian Stock Exchange (NSX) and certain exchanges in Germany and the price of the Company's shares is subject to the numerous influences that may affect both the trends in the share market and the share prices of individual companies, including movements in international and local stock markets, changes in the outlook for commodities (and, more specifically, uranium prices), inflation, interest rates, general economic conditions, changes in government, fiscal, monetary and regulatory policies. In the future, these factors may cause the Company's shares to trade below current prices and may affect the income and expenses of the Company.

#### **Risks of dilution**

Shareholders who do not participate in the Placement for a pro rata share, and/or do not take up all of their entitlements under the Entitlement Offer, will have their percentage security holding in the Company diluted. Further capital raising or equity-funded acquisitions by the Company may dilute the holdings of investors. This may have an adverse impact on the price of the Company's shares.

#### Dividends

Paladin expects to retain all earnings and other cash resources in the short term for the future operation and development of its business. Payment of any future dividends will be at the discretion of Paladin's Board of directors after taking into account many factors, including Paladin's operating results, financial condition and current and anticipated cash needs. Paladin has not historically paid dividends and the payment of dividends in the future is not guaranteed.

#### Insurance

Paladin seeks to maintain a range of insurance covers for its business operations. However, Paladin's insurance will not cover every potential risk associated with its operations. The occurrence of a significant adverse event, the risks of which are not fully covered by insurance, could have a material adverse effect on Paladin's financial condition and financial performance.

Without limitation, the Company may become subject to liability for accidents, pollution and other hazards against which it cannot insure or against which it may elect not to insure because of premium costs or for other reasons, or in amounts, which exceed policy limits.

#### Failure to make or integrate acquisitions

The Company's business involves the acquisition and disposal of business ventures or interests in business ventures from time to time. Business combinations entail a number of risks including the effective integration of acquisitions (including the realisation of synergies), significant one-time write-offs or restructuring charges and unanticipated costs and liabilities. All of these may be exacerbated by the diversion of management's attention away from other ongoing business concerns. The Company may also be liable for the past acts, omissions or liabilities of companies or businesses or properties it has acquired or disposed of, which may be unforeseen or greater than anticipated.



## 2. Offer and general risks

### Equity raise risk

The Company has entered into an underwriting agreement with the Joint Lead Managers (**Underwriting Agreement**), pursuant to which the Joint Lead Managers have agreed to underwrite the Equity Raise on the terms and conditions of the Underwriting Agreement. See the "Underwriting Agreement" section of this Presentation for more information.

If certain conditions are not satisfied or certain events occur, one or both of the Joint Lead Managers may terminate the Underwriting Agreement. Termination of the Underwriting Agreement would have a material adverse impact on the total amount of proceeds that could be raised under the Equity Raise.

The Joint Lead Managers' obligations under the Underwriting Agreement, including to manage and underwrite the Equity Raise, are conditional on certain matters, including the timely delivery of due diligence process sign-offs and other documents.

The Company also gives certain representations, warranties and undertakings to the Joint Lead Managers and an indemnity to the Joint Lead Manager and their respective representatives, subject to certain carveouts.

#### **Redemption of Senior Notes**

The financing options available to the Company to assist with the funding of any restart in operations of the Langer Heinrich uranium mine will remain restricted whilst the Senior Notes remain on issue. The Company intends to redeem these Senior Notes through the proceeds raised under the Equity Raise in two tranches – the first tranche redemption is to follow settlement of the institutional component of the Equity Raise with the second tranche redemption to follow settlement of the retail component of the Equity Raise. In the event that the retail component of the Equity Raise does not successfully complete, there is a risk that the Company does not raise sufficient funds to redeem all of the Senior Notes on issue. In such circumstances, the Senior Notes would remain on issue (and the security package would remain over certain of the Company's assets) until they are redeemed, or otherwise restructured, in accordance with their terms. In such circumstances, the Company would not realise all of the benefits sought from proceeding with the Equity Raise.

#### Liquidity risk

There can be no guarantee that there will always be an active market for the Company's shares or that the price of the Company's shares will increase. There may be relatively few buyers or sellers of shares on the ASX at any given time, and the demand for the Company's shares specifically is subject to various factors, many of which are beyond the Company's control. This may affect the stability or volatility of the market price of the Company's shares, and may also affect the prevailing market price at which Paladin shareholders are able to sell their Paladin shares at any given time. This may result in Paladin shareholders receiving a market price for their Paladin shares that is less or more than the price paid under the Equity Raise.

## Additional requirements for capital

Further, the Company may undertake additional offerings of securities in the future. The increase in the number of shares issued and the possibility of sales of such shares may have a depressive effect on the price of shares already on issue.

The price of Company's shares might trade below or above the Equity Raise Price for the New Shares.



#### General investment risks

As with all stock market investments, there are risks associated with an investment in Paladin. The trading price of the Company's shares may fluctuate with movements in equity capital markets in Australia and internationally, and may also be influenced by a number of factors, some of which are specific to Paladin and its operations and some of which may affect listed companies generally. Generally applicable factors that may affect the market price of shares include: general movements in Australian and international securities markets; investor sentiment; Australian and international economic conditions and outlook; changes in interest rates and the rate of inflation; changes in government regulation and policies (including in relation to taxation); announcement of new technologies; and geo-political instability.

#### **General economic conditions**

General economic conditions may negatively affect the Company's performance and the performance of the Company's shares. Any protracted slow down in economic conditions or factors such as movements in inflation or interest rates and industrial disruption may have a negative impact on the Company's costs and revenue.

#### General regulatory risks

Paladin's operations are subject to various Federal, State and local laws in Namibia, Canada, Australia and internationally, including those relating to mining, prospecting, development permit and licence requirements, industrial relations, environment, land use, royalties, water, native title and cultural heritage, mine safety, mine rehabilitation following closure, occupational health and the COVID-19 pandemic. Approvals, licences and permits required to comply with such rules are subject to the discretion of the applicable government officials. There is a risk that such laws, regulations and specific conditions may impact on planned exploration activities. No assurance can be given that Paladin will be successful in obtaining any or all of the various approvals, licences and permits or maintaining such authorisations in full force and effect without modification or revocation. To the extent such approvals are required and not retained or obtained in a timely manner or at all, Paladin may be curtailed or prohibited from continuing or proceeding with exploration and production.

Paladin could also be the subject of regulatory action from a corporate regulator such as the Australian Securities and Investments Commission.

#### **Accounting Standards**

The Australian Accounting Standards are set by the Australian Accounting Standards Board (**AASB**) and are outside of the Group's control. There is a risk that changes to the Australian Accounting Standards issued by the AASB could materially and adversely affect the Group and the financial position and performance reported in the Group's financial statements.

Moreover, there is a risk of changes to the interpretation, implementation or enforcement of the Australian Accounting Standards. In addition, there is a risk that the Group's current and historical interpretation of the Australian Accounting Standards could be determined to be incorrect by the relevant regulator. If there are any changes to the interpretation, implementation or enforcement of the Australian Accounting Standards or if the relevant regulator considers that the Group has not correctly interpreted the Australian Accounting Standards, this could require the Group to change certain of its accounting policies or its interpretation of the accounting policies (as applicable). This could materially and adversely affect the Group and the financial position and performance reported in the Group's financial statements.

#### Government policy and taxation risk

Changes in relevant mining laws, taxation laws, interest rates, other legal, legislative and administrative regimes, and government policies in Australia, Canada or Namibia may have an adverse effect on the assets, operations and ultimately the financial performance of the Group. These factors may ultimately affect the financial performance of Paladin and the price of Paladin shares.

There is a risk that a government or a government agency will repeal, amend, enact, or promulgate a new law or regulation, or that a government authority will issue a new interpretation of the law or regulation which may have a material adverse effect on Paladin's operations.



Paladin operates in Australia, Canada and Namibia and is subject to review by the relevant tax authorities. Future changes in the relevant taxation laws, including changes in interpretation or application of the laws by the respective courts or taxation authorities of Australia, Canada and Namibia may affect the taxation treatment of an investment in Paladin shares or the holding and disposal of those shares.

Changes in tax law, or changes in the way tax law is expected to be interpreted may impact the future tax liabilities of Paladin.

#### Data and cyber security risks

The integrity, availability and reliability of data within Paladin's information technology systems may be subject to intentional or unintentional disruption. Given the level of increasing sophistication and scope of potential cyber-attacks, these attacks may lead to significant breaches of security which could jeopardise the sensitive information and financial transactions of the Group. This risk may be escalated as a result of COVID-19 and the increase in remote working by our staff and contractors, notwithstanding Paladin's efforts to mitigate this threat.

#### Force majeure events

Events may occur within or outside Australia, Canada or Namibia that could impact upon the world economy, the mining and uranium markets, the operations of Paladin and the market price of Paladin's shares. These events include war, acts of terrorism, civil disturbance, political intervention, pandemics and natural events such as earthquakes, floods, fires, cyclones and other weather-related events.

#### Insurance

The Company seeks to maintain appropriate policies of insurance consistent with those customarily carried by organisations in the mining industry. Any increase in the cost of such insurance policies; any change in the availability of such insurance policies or in the terms, conditions or exclusions on which those policies are offered or renewed; or any inability to claim, or recover against the Group's insurance policies, including as a result of the current uncertain macroeconomic environment and the impact of COVID-19, could have a material adverse effect on the Group's business, financial condition and financial performance.

## Foreign exchange

Paladin operates internationally and is exposed to foreign exchange risk on its financial assets and liabilities. International prices of uranium are denominated in US dollars and therefore any future material revenue generated by Paladin through the sale of uranium will be primarily denominated in US dollars, whereas a material proportion of costs are incurred in Australian dollars and Namibian dollars (in the case of LHM) and, to a lesser extent Canadian dollars, exposing Paladin to the fluctuations and volatility of the rate of exchange between the US dollar and other currencies used by Paladin, as determined in international markets. Adverse movements in these currencies may result in a negative impact on Paladin's financial performance and profitability.

## Other risks

Additional risks and uncertainties not currently known to Paladin may also have a material adverse effect on the Company's financial and operational performance and the information set out in this Presentation regarding the key business and offer and general risks does not purport to be, nor should it be construed as representing, an exhaustive list of the risks.



Section 8 Foreign Offer Restrictions



This Presentation does not constitute an offer of New Shares in any jurisdiction in which it would be unlawful. In particular, this Presentation may not be distributed to any person, and the New Shares may not be offered or sold, in any country outside Australia except to the extent permitted below.

## Bermuda

No offer or invitation to subscribe for New Shares may be made to the public in Bermuda. No invitation is being made to persons resident in Bermuda for exchange control purposes to subscribe for New Shares.

#### Canada (British Columbia, Ontario and Quebec provinces)

This document constitutes an offering of New Shares only in the Provinces of British Columbia, Ontario and Quebec (**Provinces**), only to persons to whom New Shares may be lawfully distributed in the Provinces, and only by persons permitted to sell such securities. This document is not a prospectus, an advertisement or a public offering of securities in the Provinces. This document may only be distributed in the Provinces to persons who are "accredited investors" within the meaning of National Instrument 45-106 – Prospectus Exemptions, of the Canadian Securities Administrators.

No securities commission or authority in the Provinces has reviewed or in any way passed upon this document, the merits of the New Shares or the offering of the New Shares and any representation to the contrary is an offence.

No prospectus has been, or will be, filed in the Provinces with respect to the offering of New Shares or the resale of such securities. Any person in the Provinces lawfully participating in the offer will not receive the information, legal rights or protections that would be afforded had a prospectus been filed and receipted by the securities regulator in the applicable Province. Furthermore, any resale of the New Shares in the Provinces must be made in accordance with applicable Canadian securities laws. While such resale restrictions generally do not apply to a first trade in a security of a foreign, non-Canadian reporting issuer that is made through an exchange or market outside Canada, Canadian purchasers should seek legal advice prior to any resale of the New Shares.

The Company as well as its directors and officers may be located outside Canada and, as a result, it may not be possible for purchasers to effect service of process within Canada upon the Company or its directors or officers. All or a substantial portion of the assets of the Company and such persons may be located outside Canada and, as a result, it may not be possible to satisfy a judgment against the Company or such persons in Canada or to enforce a judgment obtained in Canadian courts against the Company or such persons outside Canada.

Any financial information contained in this document has been prepared in accordance with Australian Accounting Standards and also comply with International Financial Reporting Standards and interpretations issued by the International Accounting Standards Board. Unless stated otherwise, all dollar amounts contained in this document are in Australian dollars.

Statutory rights of action for damages and rescission. Securities legislation in certain Provinces may provide a purchaser with remedies for rescission or damages if an offering memorandum contains a misrepresentation, provided the remedies for rescission or damages are exercised by the purchaser within the time limit prescribed by the securities legislation of the purchaser's Province. A purchaser may refer to any applicable provision of the securities legislation of the purchaser's Province for particulars of these rights or consult with a legal adviser.

Certain Canadian income tax considerations. Prospective purchasers of the New Shares should consult their own tax adviser with respect to any taxes payable in connection with the acquisition, holding or disposition of the New Shares as there are Canadian tax implications for investors in the Provinces.

Language of documents in Canada. Upon receipt of this document, each investor in Canada hereby confirms that it has expressly requested that all documents evidencing or relating in any way to the sale of the New Shares (including for greater certainty any purchase confirmation or any notice) be drawn up in the English language only. Par la réception de ce document, chaque investisseur canadien confirme par les présentes qu'il a expressément exigé que tous les documents faisant foi ou se rapportant de quelque manière que ce soit à la vente des valeurs mobilières décrites aux présentes (incluant, pour plus de certitude, toute confirmation d'achat ou tout avis) soient rédigés en anglais seulement.



## **European Union**

This document has not been, and will not be, registered with or approved by any securities regulator in the European Union. Accordingly, this document may not be made available, nor may the New Shares be offered for sale, in the European Union except in circumstances that do not require a prospectus under Article 1(4) of Regulation (EU) 2017/1129 of the European Parliament and the Council of the European Union (**Prospectus Regulation**).

In accordance with Article 1(4)(a) of the Prospectus Regulation, an offer of New Shares in the European Union is limited to persons who are "qualified investors" (as defined in Article 2(e) of the Prospectus Regulation).

## Hong Kong

WARNING: This document has not been, and will not be, registered as a prospectus under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32) of Hong Kong, nor has it been authorised by the Securities and Futures Commission in Hong Kong pursuant to the Securities and Futures Ordinance (Cap. 571) of the Laws of Hong Kong (**SFO**). No action has been taken in Hong Kong to authorise or register this document or to permit the distribution of this document or any documents issued in connection with it. Accordingly, the New Shares have not been and will not be offered or sold in Hong Kong other than to "professional investors" (as defined in the SFO and any rules made under that ordinance).

No advertisement, invitation or document relating to the New Shares has been or will be issued, or has been or will be in the possession of any person for the purpose of issue, in Hong Kong or elsewhere that is directed at, or the contents of which are likely to be accessed or read by, the public of Hong Kong (except if permitted to do so under the securities laws of Hong Kong) other than with respect to New Shares that are or are intended to be disposed of only to persons outside Hong Kong or only to professional investors. No person allotted New Shares may sell, or offer to sell, such securities in circumstances that amount to an offer to the public in Hong Kong within six months following the date of issue of such securities.

The contents of this document have not been reviewed by any Hong Kong regulatory authority. You are advised to exercise caution in relation to the offer. If you are in doubt about any contents of this document, you should obtain independent professional advice.

## Liechtenstein

This document has not been, and will not be, registered with or approved by the Financial Market Authority of Liechtenstein. Accordingly, this document may not be made available, nor may the New Shares be offered for sale, in Liechtenstein except in circumstances that do not require a prospectus under the Securities Prospectus Implementation Act of Liechtenstein.

In accordance with such Act, an offer of New Shares in Liechtenstein is limited to persons who are "qualified investors" (as provided in the Securities Prospectus Implementation Act).

## Malaysia

This document may not be distributed or made available in Malaysia. No approval from, or recognition by, the Securities Commission of Malaysia has been or will be obtained in relation to any offer of New Shares. The New Shares may not be offered, sold or issued in Malaysia except pursuant to, and to persons prescribed under, Schedules 5 and 6 of the Malaysian Capital Markets and Services Act.

## New Zealand

This document has not been registered, filed with or approved by any New Zealand regulatory authority under the Financial Markets Conduct Act 2013 (FMC Act).

The New Shares are not being offered to the public within New Zealand other than to existing shareholders of the Company with registered addresses in New Zealand to whom the offer of these securities is being made in reliance on the Financial Markets Conduct (Incidental Offers) Exemption Notice 2016.

## Foreign offer restrictions



Other than in the entitlement offer, the New Shares may only be offered or sold in New Zealand (or allotted with a view to being offered for sale in New Zealand) to a person who:

- Is an investment business within the meaning of clause 37 of Schedule 1 of the FMC Act;
- Meets the investment activity criteria specified in clause 38 of Schedule 1 of the FMC Act;
- Is large within the meaning of clause 39 of Schedule 1 of the FMC Act;
- Is a government agency within the meaning of clause 40 of Schedule 1 of the FMC Act; or
- Is an eligible investor within the meaning of clause 41 of Schedule 1 of the FMC Act.

## Norway

This document has not been approved by, or registered with, any Norwegian securities regulator under the Norwegian Securities Trading Act of 29 June 2007 no. 75. Accordingly, this document shall not be deemed to constitute an offer to the public in Norway within the meaning of the Norwegian Securities Trading Act. The New Shares may not be offered or sold, directly or indirectly, in Norway except to "professional clients" (as defined in the Norwegian Securities Trading Act).

## Singapore

This document and any other materials relating to the New Shares have not been, and will not be, lodged or registered as a prospectus in Singapore with the Monetary Authority of Singapore. Accordingly, this document and any other document or materials in connection with the offer or sale, or invitation for subscription or purchase, of New Shares, may not be issued, circulated or distributed, nor may the New Shares be offered or sold, or be made the subject of an invitation for subscription or purchase, whether directly or indirectly, to persons in Singapore except pursuant to and in accordance with exemptions in Subdivision (4) Division 1, Part XIII of the Securities and Futures Act, Chapter 289 of Singapore (SFA), or as otherwise pursuant to, and in accordance with the conditions of any other applicable provisions of the SFA.

This document has been given to you on the basis that you are (i) an "institutional investor" (as defined in the SFA) or (ii) an "accredited investor" (as defined in the SFA). If you are not an investor falling within one of these categories, please return this document immediately. You may not forward or circulate this document to any other person in Singapore.

Any offer is not made to you with a view to the New Shares being subsequently offered for sale to any other party. There are on-sale restrictions in Singapore that may be applicable to investors who acquire New Shares. As such, investors are advised to acquaint themselves with the SFA provisions relating to resale restrictions in Singapore and comply accordingly.

## Switzerland

The New Shares may not be publicly offered in Switzerland and will not be listed on the SIX Swiss Exchange or on any other stock exchange or regulated trading facility in Switzerland. Neither this document nor any other offering or marketing material relating to the New Shares constitutes a prospectus or a similar notice, as such terms are understood under art. 35 of the Swiss Financial Services Act or the listing rules of any stock exchange or regulated trading facility in Switzerland.

Neither this document nor any other offering or marketing material relating to the New Shares may be publicly distributed or otherwise made publicly available in Switzerland. The New Shares will only be offered to investors who qualify as "professional clients" (as defined in the Swiss Financial Services Act). This document is personal to the recipient and not for general circulation in Switzerland.

No offering or marketing material relating to the New Shares has been, nor will be, filed with or approved by any Swiss regulatory authority or authorised review body. In particular, this document will not be filed with, and the offer of New Shares will not be supervised by, the Swiss Financial Market Supervisory Authority (FINMA).



#### **United Kingdom**

Neither this document nor any other document relating to the offer has been delivered for approval to the Financial Conduct Authority in the United Kingdom and no prospectus (within the meaning of section 85 of the Financial Services and Markets Act 2000, as amended (**FSMA**)) has been published or is intended to be published in respect of the New Shares.

The New Shares may not be offered or sold in the United Kingdom by means of this document or any other document, except in circumstances that do not require the publication of a prospectus under section 86(1) of the FSMA. This document is issued on a confidential basis in the United Kingdom to "qualified investors" within the meaning of Article 2(e) of the UK Prospectus Regulation. This document may not be distributed or reproduced, in whole or in part, nor may its contents be disclosed by recipients, to any other person in the United Kingdom.

Any invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) received in connection with the issue or sale of the New Shares has only been communicated or caused to be communicated in the United Kingdom in circumstances in which section 21(1) of the FSMA does not apply to the Company.

In the United Kingdom, this document is being distributed only to, and is directed at, persons (i) who have professional experience in matters relating to investments falling within Article 19(5) (investment professionals) of the Financial Services and Markets Act 2000 (Financial Promotions) Order 2005 (**FPO**), (ii) who fall within the categories of persons referred to in Article 49(2)(a) to (d) (high net worth companies, unincorporated associations, etc.) of the FPO or (iii) to whom it may otherwise be lawfully communicated (together "relevant persons"). The investment to which this document relates is available only to relevant persons. Any person who is not a relevant person should not act or rely on this document.

## **United States**

This document does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States. The New Shares have not been, and will not be, registered under the US Securities Act of 1933 or the securities laws of any state or other jurisdiction of the United States. Accordingly, the New Shares may not be offered or sold in the United States except in transactions exempt from, or not subject to, the registration requirements of the US Securities Act and applicable US state securities laws.

The New Shares will only be offered and sold in the United States to:

institutional accredited investors (as defined in Rule 501(a)(1), (2), (3) and (7) under the US Securities Act); and

dealers or other professional fiduciaries organized or incorporated in the United States that are acting for a discretionary or similar account (other than an estate or trust) held for the benefit or account of persons that are not US persons and for which they exercise investment discretion, within the meaning of Rule 902(k)(2)(i) of Regulation S under the US Securities Act.



Section 9 Summary of Underwriting Agreement



Overview	<ul> <li>The Equity Raise will be fully underwritten by Canaccord Genuity (Australia) Limited (Canaccord) and Shaw and Partners Limited (Shaws) (together the Joint Lead Managers) on the terms and conditions set out in an underwriting agreement (Underwriting Agreement). Pursuant to the Underwriting Agreement, the Joint Lead Managers have agreed to act as joint lead managers, joint underwriters and joint bookrunners of the Equity Raise, in their agreed respective proportions (being Canaccord as to 65%, and Shaws as to 35%).</li> <li>Fees for the transaction consist of underwriting fees of 2.8% of the Equity Raise amount, management fees of 0.7% of the Equity Raise amount and a further aggregate incentive fee (at Paladin's absolute discretion) of 0.5% of the Equity Raise amount</li> </ul>
Joint Lead Managers' Obligations	<ul> <li>The obligations of the Joint Lead Managers (including to underwrite any shortfall under the Equity Raise) are subject to conditions precedent contained in the Underwriting Agreement. These conditions precedent are generally customary for an underwriting agreement of this kind or have otherwise been satisfied prior to or at launch of the Equity Raise.</li> <li>If certain conditions are not satisfied or waived, the Joint Lead Managers may terminate the Underwriting Agreement and their obligations under the Underwriting Agreement. Termination of the Underwriting Agreement may have an adverse impact on the ability of Paladin to proceed with the Equity Raise and the quantum of funds raised as part of the Equity Raise.</li> <li>If the Underwriting Agreement is terminated by the Joint Lead Managers, there is no guarantee that the Equity Raise will continue in its current form or at all. Failure to raise sufficient funds under the Equity Raise (as a result of not proceeding or otherwise) would affect Paladin's ability to redeem the Senior Notes, which would result in Paladin not being able to release its assets that are secured by the Senior Secured Notes, and it may have an adverse effect on Paladin's cash flow, balance sheet, financial performance and share price.</li> </ul>

## Summary of Underwriting Agreement



	<ul> <li>The Joint Lead Managers have the ability to terminate their obligations under the Underwriting Agreement if certain events occur. If the Underwriting Agreement is terminated by the Joint Lead Managers, the Joint Lead Managers are not obliged to perform their obligations that remain to be performed under the Underwriting Agreement.</li> </ul>
	Those termination events include:
Termination Events (1/2)	<ul> <li>Market fall – the ASX/S&amp;P 200 Index falls by 10% and remains below that level for 2 consecutive days or falls by 10% prior to certain key settlement dates, or the UxC Index falls by 15% or more and remains below that level for 2 consecutive days or falls by 15% prior to certain key settlement dates;</li> </ul>
	<ul> <li>Withdrawal, amendments or corrective statement – Paladin withdraws any part of the Equity Raise, Paladin amends any Equity Raise materials without the consent of the Joint Lead Managers or Paladin is required to give ASX a notice in accordance with sections 708AA(10), 708AA(12) (as included in the Corporations Act by ASIC Corporations (Non-Traditional Rights Issues) Instrument 2016/84) or 709A(9) of the Corporations Act;</li> </ul>
	<ul> <li>Unable to offer New Shares or failure to quote New Shares – Paladin is prevented from allotting and issuing the New Shares or approval is refused or not granted to the official quotation of all the New Shares on ASX, or quotation is withdrawn after being granted;</li> </ul>
	<ul> <li>Regulatory action – Paladin, any of its directors or the Chief Executive Officer or Chief Financial Officer is charged with fraud or an indictable offence, any Government Agency charges or commences any court proceedings or public action against Paladin or any of its directors or any director is disqualified from managing a corporation;</li> </ul>
	Change in management – resignation or termination of the Chief Executive Officer or Chief Financial Officer of Paladin;
	<ul> <li>Timetable – any event specified in the Equity Raise timetable is delayed for more than a certain number of days without the prior written approval of the Joint Lead Managers;</li> </ul>
	<ul> <li>Delisting – Paladin ceases to be listed on ASX or its shares are suspended from quotation by ASX for two or more than two trading days other than a trading halt in connection with the Equity Raise; and</li> </ul>

• Insolvency – Paladin is, or is likely to become, insolvent.



Termination Events (2/2)	<ul> <li>In addition to the above, some termination events will depend on whether the Joint Lead Managers have reasonable grounds to believe that the relevant event has or could be reasonably expected to have a material adverse effect on the success, settlement or marketing of the Equity Raise, or will or is likely to give rise to a liability for the Joint Lead Managers to a contravention of any law. These include:</li> <li>Breach – Paladin is in breach of the Underwriting Agreement or any of the representations or warranties by Paladin in the Underwriting Agreement is not true or correct when made or taken to be made;</li> <li>Adverse change – any event or adverse change which could have an adverse effect on Paladin;</li> <li>Hostilities, changes in law, moratoriums – if hostilities not presently existing arise in certain jurisdiction in which the Equity Raise is being extended into, if a new law is introduced in Australia which is likely to have a material adverse effect on the Equity Raise or if there is any adverse change or disruption to the political conditions or financial markets of Australia; and</li> <li>Contravention of law – Paladin contravenes its Constitution or any other applicable law or the Equity Raise or Equity Raise materials contravene any applicable laws.</li> </ul>
Fees	<ul> <li>Each Joint Lead Manager will receive a fee for acting in their respective capacities. The fee comprises both a management fee component and an underwriting fee component, calculated in accordance with each Joint Lead Manager's respective proportion and as a percentage of the total Equity Raise amount. Paladin may in its absolute discretion pay the Joint Lead Managers (in their respective proportions) a further incentive fee of up to an aggregate of 0.5% of the Equity Raise amount. For further details of these fees, refer to the Appendix 3B released to ASX on the same date as this Presentation.</li> <li>If the Equity Raise is withdrawn or the Underwriting Agreement is terminated by the Joint Lead Managers, Paladin will not be obliged to pay the Joint Lead Managers any fees, costs, charges or expenses which have not yet accrued or which have not yet been incurred as at the date of withdrawal or termination.</li> </ul>
Representations, Warranties and indemnity	<ul> <li>Paladin gives certain representations, warranties and undertakings to the Joint Lead Managers and an indemnity to the Joint Lead Managers, their affiliates and their directors, officers, employees, partners, agents and advisers, subject to certain carve-outs.</li> </ul>
Shortfall	<ul> <li>Any shortfall from the Entitlement Offer will, subject to the terms of the Underwriting Agreement, be allocated to the Joint Lead Managers or institutional investors procured by the Joint Lead Managers.</li> </ul>



Clean energy. Clear future.



Level 4 502 Hay Street Subiaco WA 6008

+61 8 9423 8100 paladin@paladinenergy.com.au paladinenergy.com.au