1 June 2021

APPOINTMENT AND RETIREMENT OF NON-EXECUTIVE DIRECTORS

Transurban today announces that Ms Patricia Cross, Mr Craig Drummond and Ms Marina Go will join the Transurban Group Board as Non-executive Directors. The appointment of Ms Cross and Mr Drummond will be effective from 1 July 2021 and Ms Go from 1 December 2021. Transurban further announces that Mr Neil Chatfield and Ms Samantha Mostyn will retire from the Transurban Group Board at the conclusion of this year's Annual General Meetings of Transurban Group on 21 October 2021.

Ms Cross is an experienced non-executive director who brings to the Board extensive expertise in international capital markets, risk management and treasury, having worked in senior leadership roles in seven different countries including the United States.

Mr Drummond has deep financial and customer experience in the banking sector and most recently was Chief Executive Officer of Medibank from 2016 to May 2021.

Ms Go has extensive leadership experience in the media industry and as a non-executive director in a broad range of sectors. She brings to the Board expertise in brand, customer and community interactions with a focus on digital innovation

It is intended that Ms Cross and Mr Drummond will stand for election at the 2021 AGM. Further details will be made available in the 2021 Notice of Meetings.

Transurban Chairman Mr Lindsay Maxsted said the appointments were the result of a coordinated and orderly succession planning process for Board renewal and the diverse experience and expertise of the new Directors mapped well to Transurban's strategic direction.

"We are delighted to announce the appointment of Ms Cross, Mr Drummond and Ms Go to the Board. These appointments will ensure that the Board as a whole is comprised of directors with the key skills, experience and attributes to effectively govern Transurban for the future," Mr Maxsted said.

The Board would also like to thank Mr Chatfield and Ms Mostyn for their significant contribution and service to the Board during their tenure.

"Both Mr Chatfield and Ms Mostyn have been invaluable contributors during a period of significant growth and success for Transurban," Mr Maxsted said.

Biographies for each of Ms Cross, Mr Drummond and Ms Go are attached.

Investor enquiries Tess Palmer Head of Investor Relations +61 458 231 983

Media enquiries Josie Brophy Manager, Media and Communications +61 437 165 424

This announcement is authorised by Transurban Chairman, Lindsay Maxsted.

Classification

Public

Transurban Group Transurban International Limited ABN 90 121 746 825 Transurban Holdings Limited ABN 86 098 143 429 Transurban Holding Trust ABN 30 169 362 255 ARSN 098 807 419 corporate@transurban.com www.transurban.com

Level 31 Tower Five, Collins Square 727 Collins Street Docklands Victoria 3008 Australia Telephone +613 8656 8900 Facsimile +613 8656 8585

BIOGRAPHIES

Patricia Cross – Non-executive Director

Ms Cross has significant experience as both an executive and non-executive director across a wide range of financial services and other regulated industries.

Ms Cross is Chair of the Commonwealth Superannuation Corporation, Non-executive Director of Aviva Plc, an Ambassador for the Australian Indigenous Education Foundation, and has recently been appointed as a Guardian of the Future Fund.

Ms Cross has over 25 years' experience as a Non-executive Director having served on the boards of companies including Macquarie Group Limited, National Australia Bank Limited, Qantas Airways Limited and Wesfarmers Limited, as well as various not-for-profit boards. She has also held several honorary government positions including as a founding member of the Financial Sector Advisory Council and as a member of the Panel of Experts to the Australian Financial Centre Forum.

During her executive career, Ms Cross held a number of senior leadership positions with Chase Manhattan Bank and Chase Investment Bank, Banque Nationale de Paris and National Australia Bank Limited, where she was also a member of the Executive Committee.

Craig Drummond – Non-executive Director

Mr Drummond has over 30 years' experience in financial and regulated service industries. He has extensive experience across all facets of company management, including equity and debt capital markets, risk management and business strategy.

Mr Drummond is President of the Geelong Football Club and a member of the Finance Committee at Ian Potter Foundation.

Mr Drummond previously held a number of senior leadership positions including Chief Executive Officer of Medibank, Group Executive Finance and Strategy of National Australia Bank Limited and Chief Executive Officer and Country Head of Bank of America Merrill Lynch (Australia).

Earlier in his career, Mr Drummond joined JBWere, where he held various roles including Chief Operating Officer, Chief Executive Officer and Executive Chairman of Goldman Sachs JBWere.

Marina Go - Non-executive Director

Ms Go has worked in executive roles across a range of listed and private companies and in non-executive director roles across a diverse range of sectors.

Ms Go is a Non-executive Director of companies including Adore Beauty Group, Energy Australia, 7-Eleven and Autosports Group. She is also Chair of Netball Australia, Ovarian Cancer Australia, and The Walkley Foundation, a member of the UNSW Business Advisory Council and the ANU Centre for Asian-Australian Leadership Advisory Board. Ms Go was the former Chair of Wests Tigers Rugby League Football Club.

Ms Go's executive career included over 25 years' experience in branding, marketing, digital technologies and change leadership in the media industry. Ms Go was previously Country Chief Executive Officer for The Hearst Corporation and held a variety of senior leadership positions across multi-media businesses, including Fairfax, Bauer Media, EMAP Australia and Private Media.

Classification

Public

Transurban Group Transurban International Limited ABN 90 121 746 825 Transurban Holdings Limited ABN 86 098 143 429 Transurban Holding Trust ABN 30 169 362 255 ARSN 098 807 419 corporate@transurban.com www.transurban.com

Level 31 Tower Five, Collins Square 727 Collins Street Docklands Victoria 3008 Australia Telephone + 613 8656 8900 Facsimile + 613 8656 8585