FY21 Results Briefing

19th August 2021

Data#3

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Delivering the Digital Future

Agenda

Data[#]3 Overview FY21 Operational Overview FY21 Financial Performance FY22 Strategy Winning New Customers Summary and Outlook



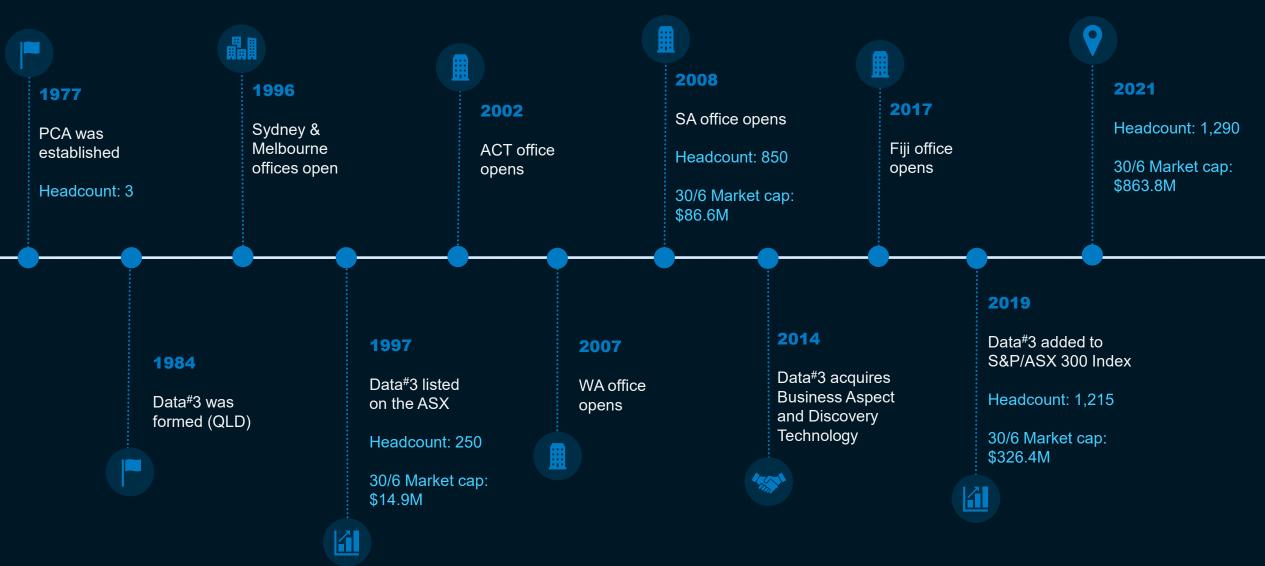
FY21 Financial Highlights

Revenue	Gross Profit	NPBT
\$1.96B	\$194.7M	\$36.9M
Up 20.3%	Up 3.6%	Up 8.4%
NPAT \$25.4M Up 7.5%	Basic EPS 16.51 cents Up 7.5%	Dividends per share 15.0 cents Up 7.9% Payout ratio of 90.9%

Data[#]3 in FY21

revenue \$1,96B	Years in business	People 1,20)0+	ed on the ASX
Customers Public Sector and La Health, Education and La 	arge Corporate nd Resources industri		Offices acro Australia and	Recurring Revenue
Key awards + certifications HRD Employer of Choice Microsoft Azure Expert Cisco Global Commercia 	Managed Services Provid	der Certificatio	n	nure of executive team YEARS

Data#3 Company History



Customer Satisfaction

FY20 **4.28**

FY19 **4.15** FY21 4.34



Digital Transformation



Artificial Intelligence



Internet of Things



3D Printing





Modern Workplace



Foundation Layer

Security



Data & Analytics



Integrated Solutions

Multi-cloud

Modern Data Centre

Public Cloud

Private Cloud

Consulting

Modern Workplace

Collaboration End User Devices

Printing

Systems Management



Security

Cloud Security

Data Security and Privacy

Identity and Access Management

Infrastructure and **Endpoint Security**

Security Monitoring and Analytics

Data & Analytics

oOU

Business Analytics

Customer Management

Internet of Things

Location-Based Analytics

Connectivity

IT-OT Networking Software-Defined Networks Software-Defined WAN Wireless Networks

Project Services

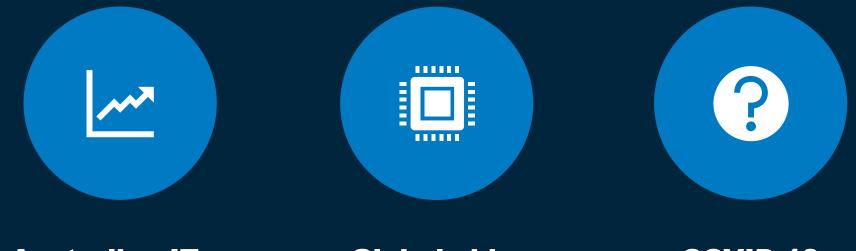
Support Services

Lifecycle

#1 partner in Australia	HI partner in Australia	#1 partner in Australia
DECLTECTOODIES Top five partner in Australia	400+ other partn	erships

FY21 Operational Overview

FY21 External Factors



Australian IT Market – flat or negative Global chip shortage COVID-19 Work from home Collaboration Vaccine

FY2021 Operational Highlights

Multi-cloud Growth

\$791M in Public Cloud Private Cloud growth Customers have multiple clouds

Security Growth

\$100M+ Combined D3 and BA Complements all solutions



Services

Reinvention of Managed Services BA profit turnaround Improving gross margins



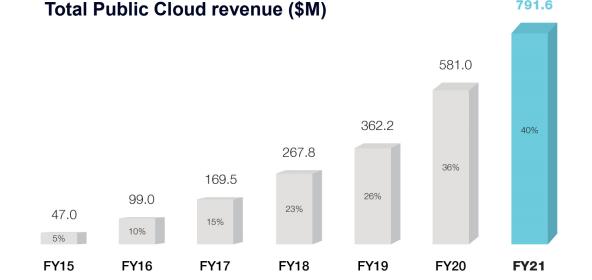
Customer Experience

Investment in systems and people Data and analytics driven Global Recognition with Cisco

FY21 Financial Performance

Sustained revenue growth, boosted by cloud

1,956.2 1,625.9 1.415.6 1.181.4 1.098.2 983.2 870.5 FY15 FY16 **FY17 FY18 FY19** FY20 **FY21**



Strong revenue growth fuelled by software licensing and cloudbased solutions.

Total revenue (\$M)

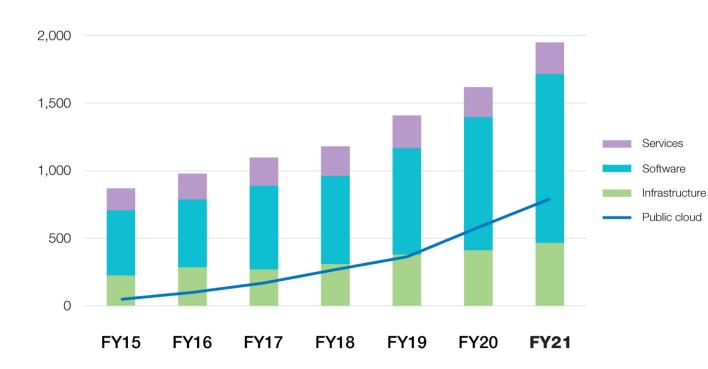
Total revenue includes \$791.6M of public cloud revenues, up 36.2% on PCP, to 40% of total revenue.

Approximately 62% of revenue is recurring, under term-based contracts.

791.6

Changing sales mix

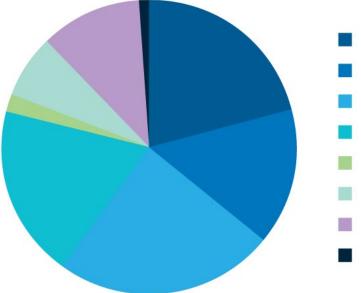
Revenue trend by functional area (\$M)



Business unit	FY21 revenue (\$M)	Change vs. FY20	
Infrastructure Solutions	466.8	+ 13.0%	
Software Solutions	1,248.5	+ 26.8%	
Project Services	63.4	+ 6.7%	
Support Services	96.1	+ 11.0%	
People Solutions (recruitment)	57.3	- 2.7%	
Business Aspect (consulting)	17.7	+ 9.3%	
Discovery Technology	5.4	+ 6.3%	

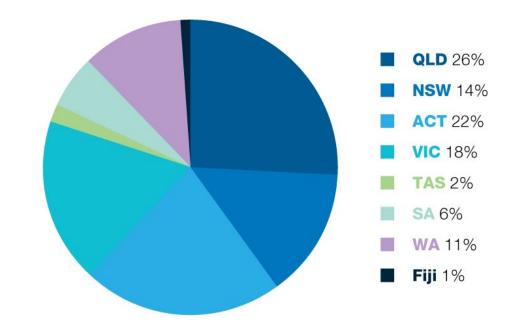
Regional revenue summary

FY21 Revenue split by region (Total \$1,955M)

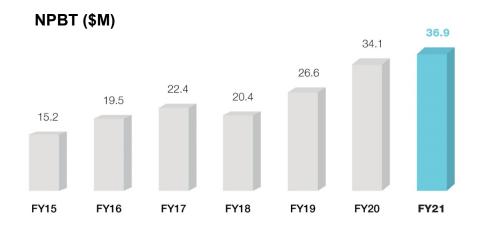




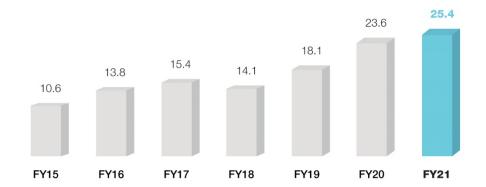
FY20 Revenue split by region (Total \$1,624M)

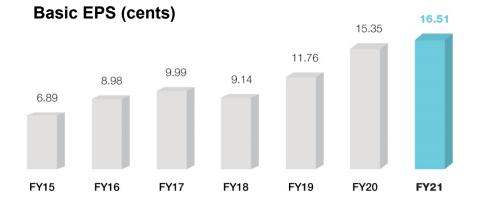


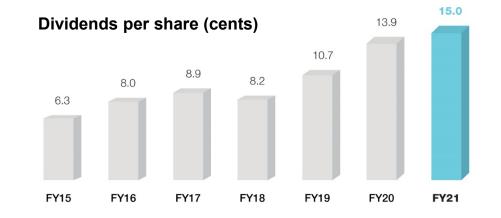
Sustained earnings growth



NPAT (\$M) – excl. minority interests







Statement of profit or loss

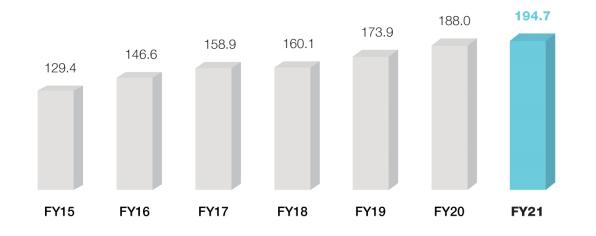
	2021 \$'000	2020 \$'000
Revenue		
Revenue from contracts with customers	1,955,247	1,623,841
Other revenue		2,100
	1,956,188	1,625,941
Expenses		
Change in inventory	(7,286)	14,245
Purchase of goods	(1,593,258)	(1,295,148)
Employee and contractor costs on-charged	(74,629)	(75,484)
Other cost of sales on services	(85,328)	(79,475)
Internal employee and contractor costs	(138,346)	(133,821)
Telecommunications	(2,287)	(2,259)
Rent	(2,033)	(2,933)
Travel	(180)	(1,460)
Professional fees	(1,028)	(858)
Depreciation and amortisation	(5,172)	(4,905)
Finance costs	(1,444)	(1,146)
Other	(8,254)	(8,631)
	(1,919,245)	(1,591,875)
Profit before income tax expense	36,943	34,066
Income tax expense	(11,540)	(10,338)
Profit for the year	25,403	23,728
Profit for the year is attributable to:		
Owners of Data [#] 3 Limited	25,414	23,636
Non-controlling interests	(11)	. 92
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	25,403	23,728
Earnings per share for profit attributable to ordinary equity holders:	Cents	Cents
Basic earnings per share	16.51	15.35
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- Revenue increased by 20.3%
- Gross profit increased by 3.6% (from \$188.0M to \$194.7M) and total gross margin decreased from 11.6% to 10.0% due to changes in the revenue mix
- Internal staff costs increased by 3.4% (from \$133.8M to \$138.3M) due to headcount growth
- Other operating expenses decreased by 8.1% (from \$22.2M to \$20.4M)
  - ✓ Travel savings
  - ✓ Rent savings
- Return on equity 45.1% (FY20 45.2%).

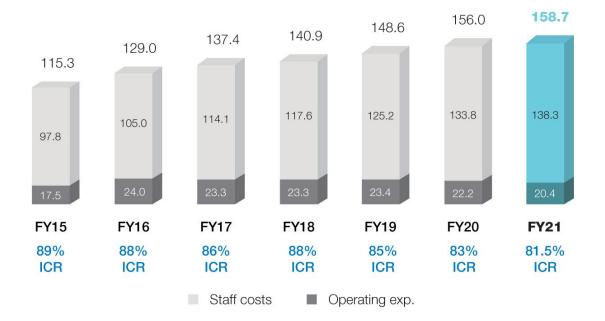
### **Steady improvement in operating leverage**

#### Total gross profit (\$M)



Gross margin % has varied with changing sales mix.

#### Internal expenses (Staff & Operating exp \$M)



Internal Cost Ratio (ICR) = Internal expenses / Gross profit. The ratio has improved from 89% to 81.5% over this period.

### **Balance sheet**

	2021 \$'000	2020 \$'000
Current assets		
Cash and cash equivalents	204,323	255,147
Trade and other receivables	415,991	256,247
Contract assets	3,355	4,856
Inventories	13,872	21,158
Other	4,018	4,462
Total current assets	641,559	541,870
Non-current assets		
Trade and other receivables	2,336	3,686
Property and equipment	3,375	4,495
Right-of-use assets	25,698	17,533
Deferred tax assets	5,898	4,632
Intangible assets	15,959	15,222
Total non-current assets	53,266	45,568
Total assets	694,825	587,438
Current liabilities		
Trade and other payables	560,865	464,911
Contract liabilities	39,312	36,455
Lease liabilities	2,761	2,396
Current tax liabilities	1,327	4,652
Provisions	6,095	6,025
Total current liabilities	610,360	514,439
Non-current liabilities		
Trade and other payables	614	1,415
Lease liabilities	24,105	15,857
Provisions	3,441	3,017
Total non-current liabilities	28,160	20,289
Total liabilities	638,520	534,728
Net assets	56,305	52,710
Equity		
Contributed equity	8,278	8,278
Share-based payments reserve	1,825	606
Foreign currency translation reserve	(657)	202
Retained earnings	46,859	43,151
Equity attributable to owners of Data#3 Limited	56,305	52,237
Non-controlling interests	-	473
Total equity	56,305	52,710

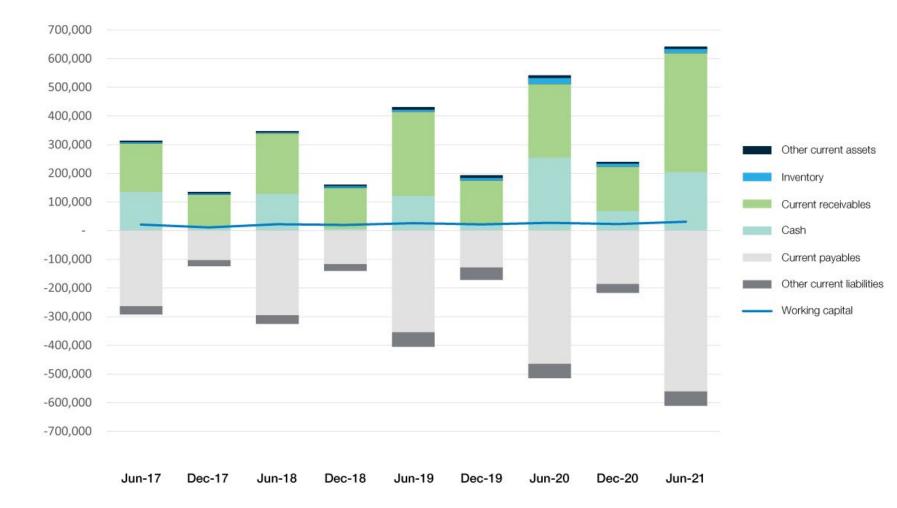
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- Strong balance sheet with no borrowings
- 4th quarter revenue spike inflates Trade receivables and Trade payables at year end
- Large temporary cash surpluses at 30 June
- FY21 average cash balance \$126.6M (FY20 = \$81.3M)
- Average DSOS of 27.7 days (FY20 = 29.7 days)

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• Low inventory holdings, comprising product allocated to customer orders or projects in progress at period end.

### **Working capital analysis**



- Efficient working capital model
- Short or negative working capital cycles underpin self-funding business model
- Low inventory, all allocated to customer orders or projects
- Average collection cycle 28 days
- Favourable trade terms
   with suppliers
- Stable working capital position, despite significant seasonal fluctuation at period end

### **Statement of cash flows**

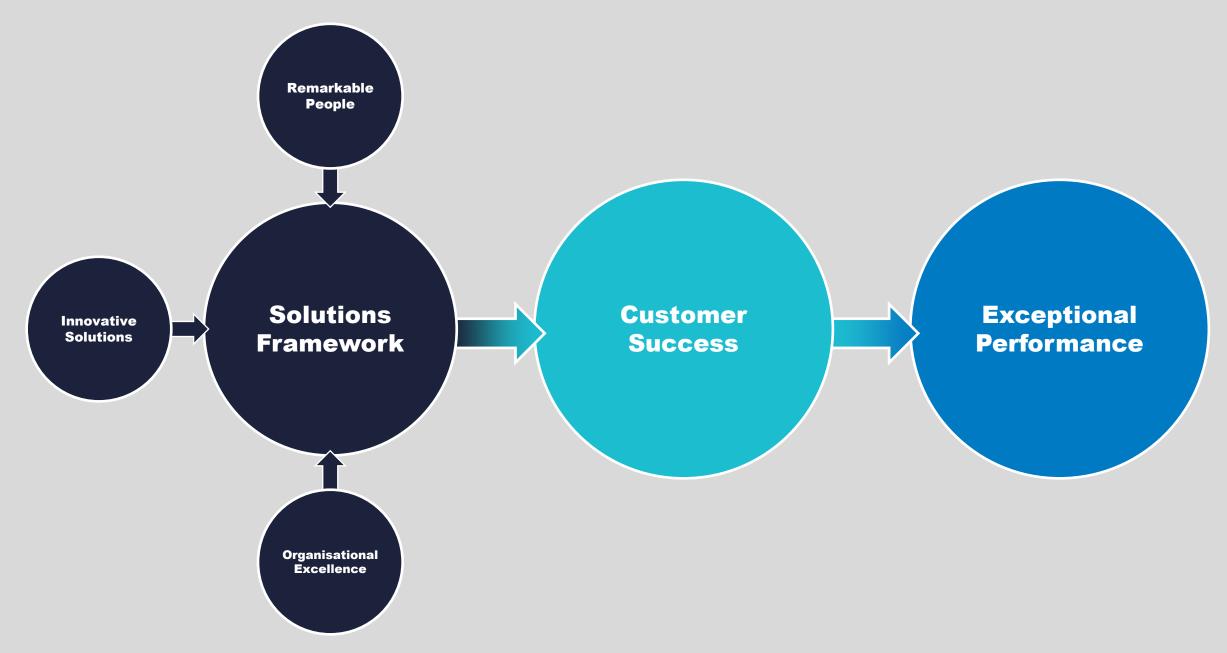
	2021	2020
	\$'000	\$'000
Cash flows from operating activities		
Receipts from customers (inclusive of GST)	2,013,332	1,806,975
Payments to suppliers and employees (inclusive of GST)	(2,002,883)	(1,606,196)
GST paid	(16,972)	(30,742)
Interest received	762	1,153
Interest and other borrowing costs paid	(1,400)	(1,067)
Income tax paid (net of refunds)	(15,530)	(9,909)
Net cash inflow (outflow) from operating activities	(22,691)	160,214
Cash flows from investing activities		
Payments for property and equipment	(18)	(3,090)
Payments for software assets	(1,904)	(846)
Payment for purchase of minority interest	(150)	-
Net cash (outflow) from investing activities	(2,072)	(3,936)
Cash flows from financing activities		
Payment of dividends	(22,018)	(18,785)
Lease liability payments	(3,190)	(3,746)
Net cash (outflow) from financing activities	(25,208)	(22,531)
Net increase/(decrease) in cash and cash equivalents	(49,971)	133,747
Cash and cash equivalents, beginning of financial year	255,147	121,198
Effect of exchange rate changes	(853)	202
Cash and cash equivalents, end of financial year	204,323	255,147

- Cash flow 'seasonality' consistent with previous years.
- Timing differences in the collections from customers and payments to suppliers around 30 June generate temporary cash surpluses.
- The 30 June 2020 surplus was unusually inflated by sizeable, early customer receipts prior to year end. This caused the operating cash inflow to outflow swing from FY20 to FY21.
- Cash conversion of 182%[#] for 7 year period FY15 to FY21

[# Total Free Cash Flow \$221M / Total NPAT \$121M]

- Low capital expenditure
- High dividend (payout ratio approx. 90%)





### **FY22 Strategic Highlights**



Customer Experience

Long term view, not transactional

Lifecycle approach

Joint investments with global vendors



Security

**Protecting our business** 

**Market opportunity** 

**Executive leadership** 

**GTM** with **BA** 



Accelerating Services

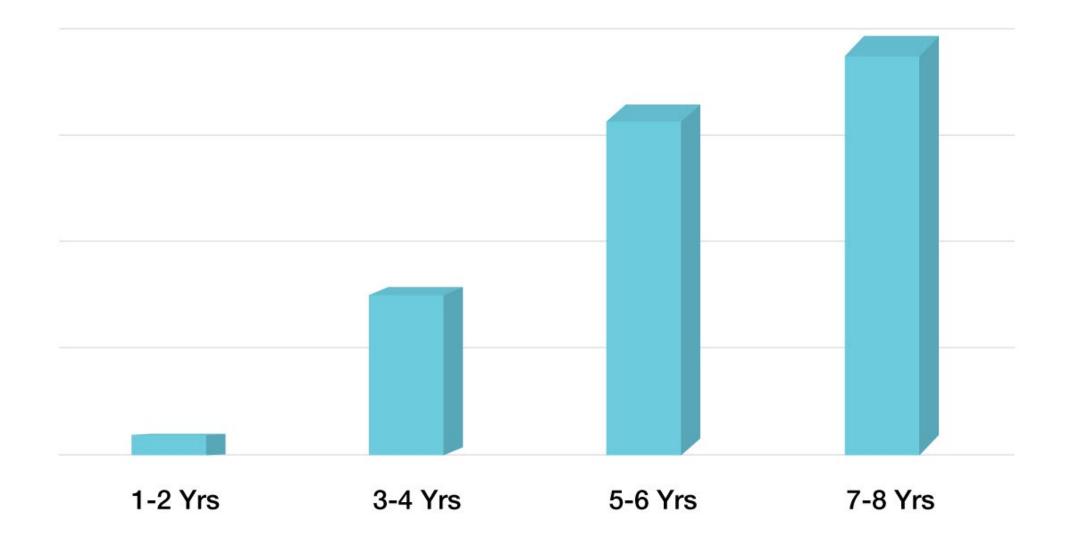
Completed rebuild of Managed Services

Profit turnaround for Business Aspect

Complementing vendor incentive programs

## Winning New Customers

### **Average Customer Revenue by Years Active**



## Summary and Outlook





# COVID and supply chain

Will continue to be managed effectively by working closely with customers and vendors Fast start

IT outlook

Gartner predict Australian IT market to grow by 4% to over \$100 billion

## Position in the market

Positioned to capitalise on growth opportunities.



#### Accelerating Services

Services growth and strategic focus will improve gross margins



"The backlog from FY21 has provided a fast start to FY22 and we are well positioned to capitalise on a growing market. At this stage we are unable to provide specific guidance or commentary on the FY22 outlook, however our goal remains to deliver sustainable earnings growth."





### Data#3: Delivering The Digital Future (Company Video)



https://youtu.be/nU6bOYVrekg

### **Recent Awards**

	Commercial f the Year	Women in Technology Partner of Choice	HP PC Partner of the Year Employer of Choice, HRD Magazine		Lenovo Platinum Reseller of the Year in the Data Centre Group Category
Dell Technologies Cloud Platform Certification, first in ANZ	Lenovo Technical Excellence for Australia	ARN Partner Value - Enterprise	Veeam Platinum Partner of the Year	Dell Transformational Partner of the Year for the APJ Region	Dell ANZ 2019- 2020 Server Partner of the Year
HRD Magazine Global 100, Tash Macknish	ARN Emerging Technologies – Digital Transformation	Cisco Marketing Partner of the Year	Palo Alto Networks Growth Partner of the Year	Microsoft Azure Expert Managed Services Provider Certification	

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