## Form 604

Corporations Act 2001 Section 671B

# Notice of change of interests of substantial holder

To_Company Name/Scheme	Big River Industries Limited
ACN/ARSN	ACN 609 901 377
1. Details of substantial holder(	1)
Name ACN/ARSN (if applicable)	Anacacia Partnership II, LP
There was a change in the interests of substantial holder on	the <u>21 / 03 / 2022</u>
The previous notice was given to the co The previous notice was dated	ompany on 7/ 4/ 2021   8 / 4 / 2021

## 2. Previous and present voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company or scheme, are as follows:

Class of securities (4)		Previous notice	Present notice		
	Person's votes	Voting power (5)	Person's votes	Voting power (5)	
Ordinary Shares	27,100,001	33.64%	25,182,500	30.64%	

#### 3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company or scheme, since the substantial holder was last required to give a substantial holding notice to the company or scheme are as follows:

Date of change	Person whose relevant interest changed	Nature of change (6)	Consideration given in relation to change (7)	Class and number of securities affected	Person's votes affected
21 March 2022	Anacacia Partnership II, LP	Sale	\$2.10 per share	565,000 Ordinary Fully Paid	565,000
21 March 2022	Pantheon Global Co- Investment Opportunities Fund II, LP	Sale	\$2.10 per share	251,739 Ordinary Fully Paid	251,739
21 March 2022	Pantheon International PLC	Sale	\$2.10 per share	138,739 Ordinary Fully Paid	138,739
21 March 2022	Pantheon Global Co- Investment Opportunities Fund III, LP	Sale	\$2.10 per share	126,183 Ordinary Fully Paid	126,183
21 March 2022	Pantheon Multi Strategy Co- Investment Program 2014	Sale	\$2.10 per share	30,447 Ordinary Fully Paid	30,447
21 March 2022	Pantheon Asia Fund VI LP	Sale	\$2.10 per share	17,892 Ordinary Fully Paid	17,892

Note: The relevant interests of the entities above were diluted on a pro-rata basis as a result of ordinary shares issued for acquisitions and the dividend reinvestment plan, as disclosed under note 9 of the Half Yearly Accounts lodged on 25 February 2022, as follows:

Note 9. Issued capital			
		31 Dec 2021	Gro 30 Jun 2021
		Shares	Shares
Ordinary shares - fully paid		82,191,195	80,625,116
Movements in ordinary share capital			
Details	Date		Shares
Balance	1 July 2	021	80,625,116
Issue of shares on completion of Revolution Wood	1 Oatab	0001	100 000
Panels	1 Octob 6 Octob		496,066
Issue of shares from dividend reinvestment plan Issue of shares on completion of United Building	0 00100	er 2021	76,029
Products	2 Nover	nber 2021	993,984
Transaction costs arising on share issue, net of tax	2110101		
Balance	31 Dece	ember 2021	82,191,195

The relevant interests of the entities above were diluted on a pro-rata basis by 0.96% as a result of ordinary shares sold as follows:

Date	Number of shares sold	Price
11/11/2021	787,500	\$ 2.00

#### 4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

Holder of relevant interest	Register ed holder of securitie	Person entitled to be registered as holder (8)	Nature of relevant interest (6)	Class and number of securities	Person's votes
Anacacia Partnership II, LP	Anacacia Partnership II, LP	Anacacia Partnership II, LP		12,591,250 Ordinary Shares	12,591,250
Investment Opportunities Fund II, LP	Global Co- Investment	Pantheon Global Co- Investment Opportunities Fund II, LP	II has the power to	Ordinary Shares	5,610,102
Anacacia Partnership II, LP and Pantheon International PLC		Pantheon International PLC	Anacacia Partnership II has the power to control the voting and disposal of securities held by Pantheon International PLC	Ordinary Shares	3,091,851

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Anacacia Partnership II, LP	Pantheon	Pantheon Global Co-	Anacacia Partnership	2,812,046	2,812,046		
and Pantheon Global Co-	Global Co-	Investment	II has the power to	Ordinary Shares			
Investment Opportunities	Investment	Opportunities Fund	control the voting and				
Fund III, LP	Opportunities	III, LP	disposal of securities				
	Fund III, LP		held by Pantheon				
			Global Co-				
			Investment				
			Opportunities Fund				
			III, LP				
Anacacia Partnership II, LP	Pantheon Multi	Pantheon Multi	Anacacia Partnership	678,529	678,529		
and Pantheon Multi	Strategy Co-	Strategy Co-	II has the power to	Ordinary Shares			
Strategy Co-Investment	Investment	Investment Program	control the voting and				
Program 2014	Program 2014	2014	disposal of securities				
			held by Pantheon				
			Multi Strategy Co-				
			Investment Program				
			2014				
Anacacia Partnership II, LP	Pantheon Asia	Pantheon Asia Fund	Anacacia Partnership	398 722	398,722		
and Pantheon Asia Fund VI		VILP	II has the power to	Ordinary Shares	,		
LP			control the voting and	-			
			disposal of securities				
			held by Pantheon				
			Asia Fund VI LP				

#### 5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting interests in the company or scheme are as follows:

Name and ACN/ARSN (if applicable)	Nature of association

#### 6. Addresses

The addresses of persons named in this form are as follows:

Name	Address
Anacacia Partnership II, LP	Level 2, 1 Transvaal Avenue, Double Bay NSW 2028
Pantheon Global Co-Investment Opportunities Fund II, LP	Pantheon Ventures (US) LP, Transamerica Center, 600 Montgomery Street, 23rd Floor, San Francisco, CA 94111, USA
Pantheon International PLC	Beaufort House, 51 New North Road, Devon EX4 4EP, UK
Pantheon Global Co-Investment Opportunities Fund III, LP	Pantheon Ventures (US) LP, Transamerica Center, 600 Montgomery Street, 23rd Floor, San Francisco, CA 94111, USA
Pantheon Multi Strategy Co-Investment Program 2014	Pantheon Ventures (US) LP, Transamerica Center, 600 Montgomery Street, 23rd Floor, San Francisco, CA 94111, USA
Pantheon Asia Fund VI LP	Pantheon Ventures (US) LP, Transamerica Center, 600 Montgomery Street, 23rd Floor, San Francisco, CA 94111, USA

Investment Director, Anacacia Capital Pty Ltd

24 March 2022

### Signature

print name Martin Kaplan

sign here

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#### DIRECTIONS

- (1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 6 of the form.
- (2) See the definition of "associate" in section 9 of the Corporations Act 2001.
- (3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.
- (4) The voting shares of a company constitute one class unless divided into separate classes.
- (5) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.
- (6) Include details of:
  - (a) any relevant agreement or other circumstances because of which the change in relevant interest occurred. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and
  - (b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.

- (7) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, becom'e entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included of any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.
- (8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown".
- (9) Give details, if appropriate, of the present association and any change in that association since the last substantial holding notice.