Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity					
hipages Group Holdings Limited					
		1			
ABN/A	RBN			Financial year ended:	
67 64	4 430 839			30 June 2022	
Our cor	porate governance statem	ent ¹ for the p	period above can be for	und at: ²	
	These pages of our annual report:				
\boxtimes	This URL on our website:		https://hipagesgroup.com.au	u/investor-centre/corporategovernance/	
The Corporate Governance Statement is accurate and up to date as at 25 August 2022 and has been approved by the board.					
The annexure includes a key to where our corporate governance disclosures can be located. ³					
Date: 25 August 2022					
Name of authorised officer Kylie Quinlivan, General Counsel & Company Secretary					

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

authorising lodgement:

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

² Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINC	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OV	ERSIGHT	
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	and we have disclosed a copy of our board charter at: https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable

⁴ Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "insert location" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

⁵ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	orate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1.5	A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	and we have disclosed a copy of our diversity policy at: https://hipagesgroup.com.au/investor-centre/corporategovernance/ and we have disclosed the information referred to in paragraph (c) at: Corporate Governance Statement 2022 and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	and we have disclosed the evaluation process referred to in paragraph (a) at: Corporate Governance Statement 2022 and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: Corporate Governance Statement 2022	 □ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1.7	A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	and we have disclosed the evaluation process referred to in paragraph (a) at: Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: Corporate Governance Statement	 □ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
PRINC	EIPLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD V	ALUE	
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	and we have disclosed a copy of the charter of the committee at: https://hipagesgroup.com.au/investor-centre/corporategovernance/ and the information referred to in paragraphs (4) and (5) at: Director's Report in hipages' Annual Report 2022. and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at: [insert location]	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at: Corporate Governance Statement 2022	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	and we have disclosed the names of the directors considered by the board to be independent directors at: in our Corporate Governance Statement 2022 and, where applicable, the information referred to in paragraph (b) at: in our Corporate Governance Statement 2022 and the length of service of each director at: Director's Report in hipages' Annual Report 2022	□ set out in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

Corpor	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCI	PLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	and we have disclosed our values at: https://hipagesgroup.com.au/our-team/	□ set out in our Corporate Governance Statement
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	and we have disclosed our code of conduct at: https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	and we have disclosed our whistleblower policy at: https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	and we have disclosed our anti-bribery and corruption policy at: in our Code of Conduct at https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement

Corpora	te Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCIF	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORT	S	
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://hipagesgroup.com.au/investor-centre/corporategovernance/ and the information referred to in paragraphs (4) and (5) at: Director's Report in hipages' Annual Report 2022 [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner at: [insert location]	set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		□ set out in our Corporate Governance Statement
PRINCIP	PLE 5 - MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy at: https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		□ set out in our Corporate Governance Statement
PRINCIP	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	and we have disclosed information about us and our governance on our website at: https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		□ set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	And we have disclosed how we facilitate and encourage participation at meetings of security hodlers in our corporate governance statement.	□ set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement
PRINCI	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://hipagesgroup.com.au/investor-centre/corporategovernance/ and the information referred to in paragraphs (4) and (5) at: Director's Report in hipages' Annual Report 2022 [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at: [insert location]	set out in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: https://hipagesgroup.com.au/investor-centre/corporategovernance/	□ set out in our Corporate Governance Statement

Corpora	te Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	[If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at:	□ set out in our Corporate Governance Statement
7.4 PRINCIP	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks. LE 8 – REMUNERATE FAIRLY AND RESPONSIBLY	and we have disclosed whether we have any material exposure to environmental and social risks at: Corporate Governance Statement 2022. and, if we do, how we manage or intend to manage those risks at: Corporate Governance Statement 2022.	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵	
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://hipagesgroup.com.au/investor-centre/corporategovernancestatement/ and the information referred to in paragraphs (4) and (5) at: Director's Report in hipages' Annual Report 2022 [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: [insert location]	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at: Director's Report in hiapges' Annual Report 2022	 □ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable 	
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	□ and we have disclosed our policy on this issue or a summary of it at: Remuneration Report in hiapges' Annual Report 2022	□ set out in our Corporate Governance Statement OR □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR □ we are an externally managed entity and this recommendation is therefore not applicable	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
ADDITIO	NAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	SES	
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: [insert location]	 □ set out in our Corporate Governance Statement <u>OR</u> □ we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are established in Australia and this recommendation is therefore not applicable <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		□ set out in our Corporate Governance Statement OR □ we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable □ we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED	LISTED ENTITIES	
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	and we have disclosed the information referred to in paragraphs (a) and (b) at:	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: [insert location]	□ set out in our Corporate Governance Statement



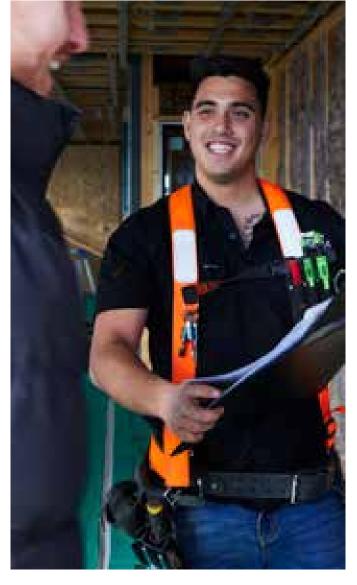
Corporate Governance Statement 2022



The Board of hipages **Group Holdings Limited (hipages** or Company) is committed to effective corporate governance. The Board regularly reviews its policies and practices to reflect changes in governance standards and practice. The **Corporate Governance Statement was** approved by the Board on 25 August 2022.

A description of the Company's main corporate governance practices is set out below. The Company's corporate governance policies are available in the Corporate Governance section of the Company's website at https://hipagesgroup.com.au/investorcentre/corporategovernance/. All these practices, unless otherwise stated, were in place for the full financial year. They comply with the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations 4th edition, except where noted in the ASX Appendix 4G.





Principle 1: Lay Solid Foundations for Management and Oversight

1.1 **Board Responsibilities**

The Board Charter sets out the Company's commitment to effective corporate governance. The charter is available in the Corporate Governance section of the Company's website.

The Board is responsible for the overall performance of the Company and accordingly takes accountability for monitoring the Company's business and affairs and setting its strategic direction, establishing policies and overseeing the Company's financial position and performance.

The Board is responsible for:

- demonstrating leadership;
- approving the Company's statement of values and code of conduct to underpin a culture of acting lawfully, ethically and responsibly;
- approving and monitoring the Company's strategy, business performance objectives and financial performance objectives;
- overseeing and monitoring the implementation of the Company' strategic objectives, instilling of the Company's values and performance generally;
- overseeing and monitoring the establishment of systems of risk management by approving risk management policies, operational risk policies and procedures (including policies relating to health, safety and injury management) and systems of internal controls;
- monitoring compliance with legal and regulatory requirements, ethical standards and external commitments and, generally, safeguarding the reputation of the Company.

Within the Board approved delegations framework, the Board delegates to the CEO and management the responsibility for implementing the Company's strategy and achieving the Company's business performance objectives and financial objectives, and for carrying out the day-to-day management and control of the Company's affairs.

Terms of appointment 1.2

Appropriate checks are undertaken before appointing a director or senior executive or putting someone forward for election as a director. The Company commits to provide all material information relevant to a shareholder's decision on whether to elect or re-elect a director at a meeting of shareholders.

Directors and senior executives have a clear understanding of their roles and responsibilities within the Company and of the Company's expectations of them. The Company has a written agreement with each director and senior executive setting out the terms of their appointment. The Director's Report contains the key terms of agreements with Key Management Personnel.

The company secretary is regarded by the Board as carrying out an important role in supporting the effectiveness of the Board and its committees. The company secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. The Director's Report contains details of the company secretary.

1.3 **Diversity**

hipages is committed to an inclusive workplace that embraces and promotes at all levels of the Company. The Company's diversity policy is available in the Corporate Governance section of the Company's website.

hipages recognises a commitment to diversity can broaden the pool for recruitment of high quality employees, improve employee retention, foster a closer connection with and better understanding of customers, and improve the Company's image and reputation.

hipages values and respects the unique contributions of people with diverse backgrounds, experiences and perspectives. The Company recognises that team members will assume changing domestic responsibilities throughout their careers. The Company is committed to adopting flexible work practices that will assist team members to meet those domestic responsibilities.

In the past financial year, the Company continued its commitment to promoting gender diversity by working towards the FY22 gender diversity measurable objectives set by the Board. The progress during FY22 against the measurable objectives is summarised below.

FY21 GENDER DIVERSITY MEASURABLE OBJECTIVES	PROGRESS (as at 30 June 22)
Gender pay gap:	
Eliminate the gender pay gap by role	0 gaps.
	hipages has met its target. The Company identified one gap in the reporting period which was remedied. This excludes justifiable pay gaps due to experience or performance.
Target 10% overall gender pay gap across the organisation.	7% gap.
Overall gender pay gap refers to the aggregate gap between male and female pay across the entire organisation, irrespective of role. At hipages, an overall gender pay gap arises as a result of men holding higher paid roles within the organisation.	hipages has exceeded its target, having reduced the pay gap by 3% in the reporting period.
Female representation:	
rget 30% female representation in technology roles	26% female representation.
(comprising engineering, product and technical marketing)	hipages continues to work to achieve this target. Female representation amongst computer science graduates from university remains low and this is reflected in our recruitment experience.
Target 45% female representation in management roles.	48% female representation.
	hipages has exceeded its target through a mix of internal promotions and new hires.
Focus on female representation in recruitment for technology and management roles with a target of at least one female	61% of technology and management roles had at least one female candidate on the shortlist.
candidate on the shortlist for a role	hipages increased female candidates in its shortlist for technology and management roles in the reporting period, but is still working to achieve its target.

hipages tracks and reports gender statistics to the Workplace Gender Equality Agency (WGEA). A copy of these reports can be obtained at the WGEA website.

The proportion of female employees at hipages is summarised below:

hipages WORKFORCE	% of WOMEN (as at 30 June 2022)
Board (40%)	
Senior executives (50%)	
Overall workforce (41%)	

The Company defines "senior executives" as being the CEO, Chief Financial and Operating Officer, Chief People and Culture Officer, Chief Product and Technology Officer, Chief Customer Officer and General Counsel & Company Secretary.

1.4 Performance evaluation

The Board reviews its own performance and performance of the Board Committees annually. The Remuneration and Nomination Committee also undertakes an annual review of the performance of senior executives.

During FY22, performance evaluation of the Board and senior executives was undertaken. Performance was assessed having regard to a variety of key performance indicators which are aligned to hipages' strategic objectives, individual performance and behaviours which are assessed against the hipages values and leadership charter. The results of these reviews are used in determining succession planning, performance and development plans and remuneration in consultation with the Remuneration and Nomination Committee.

Principle 2: Structure the Board to Add Value

2.1 **Board composition**

During the reporting period, the Board comprised five directors including four non-executive directors and one executive director (CEO Roby Sharon-Zipser). A majority of directors on the Board are assessed to be independent. The Chair, Chris Knoblanche, is an independent director and not the same person as the hipages CEO. The Company's Constitution requires that the Board have a minimum of three directors and a maximum of 10. All directors are required to seek re-election at the third annual general meeting following their appointment and thereafter may not retain office without re-election for more than three years, except for the CEO.

2.2 Directors' appointments and resignations

The Board renewal process is overseen by the Remuneration and Nomination Committee and involves reviewing the Board composition to ensure that the Board has an appropriate mixture of experience, skills and diversity to fulfil its responsibilities effectively.

Board capabilities 2.3

The Board considers that collectively it has the range of experience, skills, knowledge and diversity necessary to direct the Company, but acknowledges that the needs of a board are dynamic and the relevant experience, skills and diversity may change over time.

The Directors Report contains details of hipages' directors, their qualifications and experience and their term in office. A summary of the hipages Board skills matrix is set out below (as at 30 June 2022):

EXPERIENCE, SKILLS AND DIVERSITY	hipages BOARD REPRESENTATION (out of 5 directors)
Technology/e-commerce experience Board or executive experience in the technology sector. Current knowledge of technology trends, technology business models and best practices.	
Financial markets experiences Experience in identifying and evaluating transactional corporate development	
opportunities, familiarity and credibility among Australian institutional investor community and experience managing capital and company assets	
Financial acumen	
Highly experienced in evaluating financial statements and applying commercial acumen to identify risks and opportunities.	
Experience as a director of other ASX-listed entities	
Experience as a director of other ASX-listed entities, preferably in the technology sector and in companies with a market capitalisation of less than \$1 billion.	
Held CEO or similar position in a similar organisation	_
Experience as a CEO or managing director of an organisation of a similar nature and scale as hipages.	
Risk management experience	
Hands-on experience in managing business risks, good knowledge of risk analysis and management techniques and familiarity with risk governance processes.	

Directors' Independence 2.4

The Board considers an independent director to be a non-executive director who is free of any interest, position, association or relationship that might influence, or reasonably be perceived to influence, in a material respect, his or her capacity to bring an independent judgement to bear on issues before the Board and to act in the best interests of the Company.

The Board has assessed the independence of each non-executive director on the Board and considers that Chris Knoblanche, Inese Kingsmill and Stacey Brown are independent directors. The Board acknowledges that Stacey Brown was Chief Financial Officer of News Corp Australia until March 2020, but the Board is confident that Stacey's former employment with a substantial shareholder of hipages does not interfere with her capacity to bring independent judgement to bear on issues before the Board.

Nicholas Gray is the Managing Director, Tech Networks and New Channel Partnerships for News Corp Australia and has been nominated as a director on the hipages Board by his employer. The Board has assessed Nicholas as a non-independent director.

Each directors' independence is assessed by the Board on an individual basis and directors are required to make prompt disclosure of any information relating to their independence. The Director's Report contains a listing of directors' shareholdings.

Remuneration and Nomination committee 2.5

The Board has established a remuneration and nomination committee. The committee has three members, Inese Kingsmill (Chair), Chris Knoblanche and Nicholas Gray, of which all are non-executive directors and a majority are independent. The committee charter is available in the Corporate Governance section of the Company's website. The Director's Report contains details of the number of times the committee met throughout the reporting period and the individual attendances of the members at those meetings.

The purpose of the remuneration and nomination committee is to assist the Board by making recommendations in respect of the composition, performance and effectiveness of the Board and senior executives and the Company's remuneration policy. The committee also considers and makes recommendations to the Board regarding Board and senior executive team succession planning.

Principle 3: Act Ethically and Responsibly

3.1 **Values**

Our purpose at hipages is to transform the trade industry, building better lives for everyone. Our vision is to be the most trusted partner in the trade industry. We have a strong culture which is guided by our DNA to make it happen and values of being genuine, providing high levels of service, always being innovative, collaborating and delivering value to our customers.

hipages leadership team are responsible for instilling and continually reinforcing these values across hipages' workplace. Relevantly, the performance of all hipages employees is evaluated against our values. These are the hipages values:







As the company drives towards its purpose, team members are motivated to live by its values.

Underpinned by the hipages Group's DNA to 'Make it happen', the company's values are used to assess value-alignment in the recruitment process, guide decision making, assess individual and team performance, and be the cornerstone of its reward and recognition programs.





3.2 Code of Conduct and Whistle-blower Policy

hipages has in place a code of conduct for its directors, senior executives and employees and sets a clear expectation across the organisation of acting lawfully, ethically and responsibly. Whilst the Company does not have a stand-alone anti-bribery and corruption policy, our code of conduct sets out the Company's requirement for its workforce to act professionally, fairly and with integrity in all business dealings and relationships. hipages code of conduct is available in the Corporate Governance section of the Company's website.

hipages also has in place a whistle-blower policy, which is available in the Corporate Governance section of the Company's website.

Principle 4: Safeguard Integrity in Corporate Reporting

4.1 Audit and Risk Committee

The Board has established an audit and risk committee. The committee has three members, Stacey Brown (Chair), Chris Knoblanche and Inese Kingsmill, of which all are independent non-executive directors. The Chair, Stacey Brown, is an independent director who is not the Chair of the Board. The committee charter is available in the Corporate Governance section of the Company's website. The Director's Report contains details of the relevant qualifications and experience of the members of the committee, the number of times the committee met throughout the reporting period and the individual attendances of the members at those meetings.

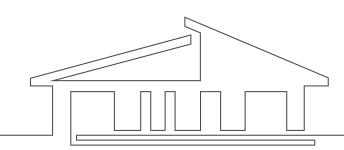
The purpose of the audit and risk committee is to assist the Board in the effective discharge of its responsibilities for risk management and compliance, financial and corporate reporting and audit matters. The committee also makes recommendations to the Board regarding the appointment and removal of the external auditor and rotation of the audit engagement partner.

4.2 Financial integrity

In the reporting period, the Board received written certifications from the CEO and the CFOO in relation to hipages' financial reporting processes for the half and full year. The Board requires the CEO and CFO to provide a declaration in accordance with section 295A of the *Corporations Act 2001* that, in their opinion, the financial records of the Company have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and that this opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

4.3 Other periodic reporting

Other than the half year and full year results, the Company's periodic corporate reports including ASX quarterly reports disclosed to the market are not reviewed or audited by an external auditor. The Company undertakes an internal review process to verify the integrity of the Company's corporate reports, which includes review by the audit and risk committee, which makes recommendations to the Board for approval.



Principle 5: Make Timely and Balanced Disclosure

hipages understands the importance of the production of accurate, balanced and clearly and objectively expressed market announcements which allow investors to appropriately assess the impact of the information when making investment decisions. hipages has in place a continuous disclosure policy which is available in the Corporate Governance section of the Company's website.

The purpose of this policy is to:

- ensure that hipages' employees are aware of their obligations to disclose information in accordance with the continuous disclosure requirements of the ASX Listing Rules;
- set out the procedures for identifying and assessing information for disclosure to the ASX in accordance with the Company;s continuous disclosure obligations;
- set out the procedures designed to ensure the Company complies with its continuous disclosure obligations; and
- set out the requirements for protecting confidential information of the Company from unauthorised disclosure.

hipages has a procedure in place to ensure that the Board receives copies of all material market announcements promptly after they have been made, and for new and substantive investor or analyst presentations to be disclosed on the ASX Markets Announcements Platform ahead of the presentation.

Principle 6: Respect the Rights of Shareholders

hipages maintains an investor centre on its website which contains information for investors about itself and its governance. The investor centre provides details of hipages' directors and senior leadership team, key corporate governance documents including hipages' constitution and charters for the Board and Board committees, as well as other key corporate governance policies. Our periodic reports, investor presentations and ASX announcements are also available. For shareholders, the investor centre also contains contact details and links to access our share registry, managed by Automic.

hipages has an investor relations program that facilitates two-way communication with investors. The Company holds investor presentations after release of its half-year and full year results each year, in respect of which retail or institutional investors are welcomed to ask questions about the entity's business, governance, financial performance and prospects. Directors and senior executives also interact with key institutional investors from time to time which provide an opportunity for these investors to express their views to the entity on matters of concern or interest to them.

hipages encourages all shareholders to attend the Annual General Meeting (AGM) which is usually held in November each year. Shareholders can receive the meeting materials (and other shareholder communications) by mail or elect to receive the documents electronically. The AGM provides shareholders with an insight into the operations of hipages for the last financial year. At the AGM, shareholders are given the opportunity to ask questions about the management of the Company and questions of the external auditor about the conduct of the audit and the preparation and content of the auditor's report. Shareholders who are not able to attend the AGM may vote by appointing a proxy using the form included with the notice of meeting. Voting at hipages' AGM is conducted by a poll.

Principle 7: Recognise and Manage Risk

7.1 Audit and Risk Committee

The audit and risk committee has been established by the Board and is responsible for overseeing the establishment of the Company's risk management framework and monitoring the effectiveness of the systems of risk management, operational risk policies, procedures and systems internal controls. Details of the Audit and Risk Committee are set out earlier in this statement under Principle 4: Safeguard integrity of corporate reporting. The Company's risk management framework is available in the Corporate Governance section of the Company's website.

7.2 Risk management process

hipages' management identifies, assesses and evaluates risks having regard to the Company's risk appetite, which are reported to the audit and risk committee on a regular basis. The risk management framework is implemented by management and communicated to the Company generally by way of risk management control systems and delegation frameworks.

The Board, with the assistance of the audit and risk committee, is responsible for overseeing the implementation of the Company's risk management framework and ensuring that internal compliance and control systems are in place. These systems require management to be responsible for identifying and managing the risks which may have a material impact on hipages' strategic objectives.

hipages does not have an internal audit function. The audit and risk committee identifies areas of key concern for the business, for example, cybersecurity or data privacy, and instructs management to undertake a specific deep-dive in these areas. In this way, the effectiveness of the governance, risk management and internal control processes of the Company are continually improving.

7.3 Environmental or social risks

Hand-in-hand with our purpose at hipages to transform the trade industry, building better lives for everyone and our vision to be the most trusted partner in the trade industry, hipages believes that good environmental, social and governance (ESG) performance helps a business sustain purposeful commercial activity.

In the reporting period, hipages engaged an independent consultant to assist the Company identify the environmental, social and governance risks and opportunities that are material, important to hipages stakeholders and relevant to the business.

The Company will be providing a snapshot of the ESG related issues that are both material to the business and important to stakeholders in the hipages 2022 annual report. We acknowledge that this is a small, but important step, in beginning to articulate our key ESG issues and how we intend to develop strategies to manage them.

Principle 8: Remunerate Fairly and Responsibly

Remuneration and Nomination committee 8.1

The remuneration and nomination committee has been established by the Board and is responsible for overseeing the Company's remuneration policy. Details of the remuneration and nomination committee are set out earlier in this statement under Principle 2: Structure the board to be effective and add value.

The Remuneration Report, as set out in hipages annual report every year, includes the Company's remuneration principles and strategy, executive remuneration framework and remuneration for non-executive directors.

hipages has separate frameworks for the remuneration of executives and non-executive directors. The Company's Securities Trading Policy, which is available in the Corporate Governance section of the Company's website, does not permit Restricted Persons (including the senior leadership team) to enter into transactions designed to hedge their exposure to the Company's securities.





hipages Group Holdings Limited ABN 67 644 430 839