

24 February 2023

The Manager - Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir / Madam

Nessa O'Sullivan to retire as Chief Financial Officer of Brambles

Please see the attached announcement relating to the above.

The release of this announcement was authorised by the Brambles Limited Chairman under delegated authority from the Board.

Yours faithfully
Brambles Limited

Robert Gerrard
Chief Legal Office & Company Secretary

Nessa O'Sullivan to retire as Chief Financial Officer of Brambles

Sydney – 24 February 2023: Brambles Limited today announced that its Chief Financial Officer, Nessa O'Sullivan, has informed the Board of her intention to retire from Brambles and full-time executive life.

Brambles' Board has agreed that Ms O'Sullivan will step down as CFO and as an Executive Director of Brambles in the first quarter of the 2024 calendar year. The Company will now begin the search process to identify Ms O'Sullivan's successor.

Brambles Chief Executive Officer Graham Chipchase said: "Nessa has been an outstanding finance leader and has made a significant contribution to our organisation. As a key member of the executive team she has been instrumental in delivering our strategy and ensuring rigorous analysis, robust standards and governance.

"On behalf of the whole Brambles team I want to thank Nessa for her dedication and impact over the past six years leading our Finance and Sustainability teams. We look forward to working with her for the remainder of the year to ensure a smooth transition of her responsibilities."

Brambles Chairman John Mullen said: "I would like to thank Nessa for her leadership and guidance over the past six years. She will remain a key member of our team in the coming months and we will wish her the very best for her future when she retires."

Ms O'Sullivan said: "Since joining Brambles in 2017 I am proud of what we have been able to achieve during a time of significant volatility in global markets and supply chains.

"I am looking forward to the next phase of my career as I move away from full-time executive life. I would like to thank the Brambles Board and my colleagues for their support during my time in the business."

Further information

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Brambles Limited (ASX: BXB): Under the CHEP brand Brambles helps move more goods to more people, in more places than any other organisation on earth. Its pallets, crates and containers form the invisible backbone of the global supply chain and the world's biggest brands trust Brambles to help them transport their goods more efficiently, sustainably and safely. As pioneers of the sharing economy, Brambles created one of the world's most sustainable logistics businesses through the share and reuse of its platforms under a model known as 'pooling'. Brambles primarily serves the fast-moving consumer goods (e.g., dry food, grocery, and health and personal care), fresh produce, beverage, retail and general manufacturing industries. The Group employs approximately 12,000 people and owns approximately 360 million pallets, crates and containers through a network of more than 750 service centres. Brambles operates in approximately 60 countries with its largest operations in North America and Western Europe. For further information, please visit [brambles.com](https://www.brambles.com)