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Annual General Meeting

27 April 2023

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Pepper Money Limited



We acknowledge the traditional custodians of the land on which we meet today, the Gadigal people of the Eora Nation.

We pay our respects to each of their Elders, past, present, and emerging.

ANNUAL GENERAL MEETING Today's Presenters

Mike Culhane

Chair & Shareholder Representative

Founded Pepper Money in 2000

Currently CEO of Pepper Global Group. Responsible for the global performance and strategy of business across 14 jurisdictions

Prior to founding Pepper Global Group, served as the Executive Chair of Future Mortgages (UK) and CEO (London office) of FBR

Mario Rehayem

Chief Executive Officer

Joined Pepper Money in 2011, and appointed CEO of Pepper Money in 2017

Over 20 years experience across banking and finance

Previously held senior positions in APRA regulated entities and the non bank sector, including as State Manager, Mortgage Broker Distribution at Westpac Banking Corporation





Pepper Money Limited

Board of Directors





How to ask a question

ONLINE PLATFORM GUIDE

www.peppermoney.com.au/about/shareholders /key date & AGM



ONLINE PLATFORM SUPPORT

+61 2 9290 9600, or

1300 737 760

ONLINE PLATFORM USER GUIDE

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You will find this in the 'Broadcast' bar. The broadcast can be minimised, audio will continue to play.



Highlights



Profitability

Statutory NPAT² \$140.5m • 8% PCP



Shareholders

Fully franked final dividend

cents per share

5.1

CY2022 fully franked dividends

10.5

cents per share

Annualised yield³

6.3% Versus 5.5% CY2021



Funding

Public securitisations \$5.0bn

Warehouse capacity \$11.3bn • 14% PCP



Our Community

Pepper "Shout Out" 300 & 58 Nominations Awards

Pepper Giving

>\$200k

to support charities and communities

Our People Engagement⁴ 78 Top 10% companies oglobally Diversity⁵

55% 45% Female Male

Senior Management

Versus 38% Financial Services & Insurance⁶

Unless otherwise stated, all % movements are compared to year ending 31 December 2021 (CY2021). Numbers are subject to rounding.



Notes: 1 Pro-forma pre-tax adjustments for CY2022 of \$(1.5) million are one-off in nature as they relate to the acquisition of Stratton Finance Pty Ltd completed 1 July 2022. CY2021 total \$(16.1) million, Pro-forma pre-tax adjustments relate to the IPO. Pro-forma NPAT from continuing operations. 2. Statutory NPAT from continuing operations. 3. CY2022 annualised dividend yield based on average 1 January 2022 – 31 December 2022. CY2021 annualised yield based on average share price from time of IPO to year end (25 May – 31 December 2022. 4. Pepper Money Limited CY2022 Employee Engagement Survey conducted by Custom Insights, 5 September – 16 September 2022. Results for Australia and New Zealand. Pepper Money Manila Employee engagement under the same survey saw response rate in excess of 90 and a score of 81. 5. As at 31 December 2022 6. Workplace Gender Equality Agency (WGEA) - <u>www.wgea.gov.au/data-statistics</u>. "Australia's Gender Equality Scorecard 2021-2022- Key results from the Workplace Gender Equality Agency's Employee Census 2021-22.

Pepper Money navigated the market complexities and volatility we have seen over 2022 to deliver on our mission to **help people succeed**.

Highlights

CY2022

Given the strategy to **drive volume** to support AUM growth in 1H CY2022, Pepper Money delivered **strong business results** for CY2022, as the market slowed over the latter part of the year.

			1 Contraction		
Volume	System Growth	Distribution	Customers⁵	Business Mix ⁶	Profitability
Total Originations	Mortgages ¹	Mortgages ³	New to Pepper	Portfolio	Pro-forma NPAT [®]
\$9.6bn	2 times	20,561 / 5,214 Accredited Active ⁴	77,214 Ф ^{29% рср}	60% 37% 3% Mortgages Asset Other Finance	\$142.0m • 0.1% PCP
^{тоtаl AUM} \$19.2bn	Asset Finance ² 35 times	Asset Finance 1,994 / 1,247	Cumulative 366,114	Mortgages [∞] 52% 48%	Statutory NPAT [®] \$140.5m
13% PCP	system	Accredited Active⁴		Prime Non Conforming	8% PCP
				Asset Finance ⁷	

59%	33%	9%	
Tier A	Tier B	Tier C	

Unless otherwise stated, all % movements are compared to year ending 31 December 2021 (CY2021). Numbers are subject to rounding.



Notes: 1. Mortgages: Australian mortgages only. Growth compares Pepper Money's Australian Mortgage AUM growth, excluding whole loan sale executed in the half year, to the Australian total housing credit, RBA D2 lending and credit aggregates (including owneroccupier housing credit and investor housing credit. 2. Asset Finance: Market size calculated as approximately 4x lending commitments for last 12 months for purchase of road vehicles, other transport vehicles and equipment, ABS 5601.0 plus new business loan commitments, finance lease and fixed term, purchase of vehicles, plant and equipment, ABS 5601.0. Systems growth compares Pepper Money's Asset Finance AUM. 3. Accredited / Active Mortgage Brokers include Retail and White Label for Australia and New Zealand. 4. Active Brokers / Partners: partners who have settled at least one deal in CY2022. 6. Business Mix: % of Total Operating Income 7. Product mix: % CY2022 Originations 8. Pro-forma pre-tax adjustments for CY2022 of \$(1.5) million are one-off in nature as they relate to the acquisition of Stratton Finance Pty Ltd completed 1 July 2022. CY2021 total \$(16.1) million, Pro-forma pretax adjustments relate to the IPO. Pro-forma NPAT from continuing operations.

Operating environment

Mortgage market volumes have fallen…



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Market enquiry volume: Mortgages (Australia)1



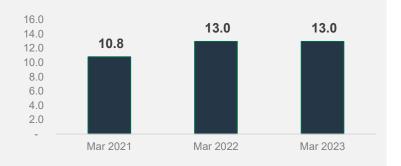
And while impacting our application volume

Mortgages applications³ (\$bn)



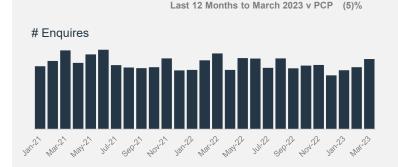
We are maintaining Mortgage AUM





The market for Asset Finance has been more resilient

Market enquiry volume: Asset Finance⁵



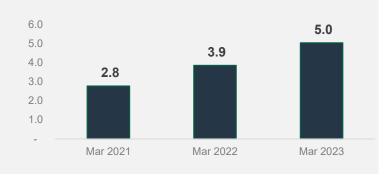
... and we continue to outperform the market 5

Asset Finance applications⁶ (\$bn)



Growing our Asset Finance AUM

Asset Finance AUM⁴ (\$bn)





1. Equifax Credit Insights. Mortgages enquiries volume. 2. Unless other wise stated, prior comparable period (PCP) is for the 12 months to 31 March 2022. 3. Applications: defined as applications received in the month and includes Commercial Real Estate and New Zealand. 4. AUM – period close (31 March). 5. Equifax Credit Insights. Asset Finance enquiries volume (consumer and commercial). 6. Applications: defined as applications received in the month.

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Agenda Item 1: Company Financial Report ended 31 December 2022

To receive the Company's Financial Report for the financial year ended 31 December 2022





Resolution 1: Adoption of Remuneration Report

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

> That, for the purposes of section 250R(2) of the Corporations Act and for all other purposes, the **Remuneration Report** of the Company for the financial year ended 31 December 2022 as disclosed in the Directors' Report be adopted.





Resolution 1: Proxy

RESOLUTION DETAILS		INSTRUCTIONS GIVEN TO VALIDLY APPOINTED DIRECTORS (as at proxy close)				
Resolution	Resolution Type	For	Against	Proxy's Discretion	Abstain	
Resolution 1 : Adoption of Remuneration Report	Ordinary	368,687,618	8,044,416	386,719	2,050,279	



Resolution 2: Re-election of Akiko Jackson as a Director

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

That **Akiko Jackson**, retiring as a Director of the Company in accordance with rule 6.2(c) of the Company's constitution and who has consented to stand for re-election (and being eligible), be re-elected as a Director of the Company in accordance with rule 6.3(a)(i) of the Company's constitution.





Resolution 2: Proxy

RESOLUTION DETAILS		INSTRUCTIONS GIVEN TO VALIDLY APPOINTED DIRECTORS (as at proxy close)				
Resolution	Resolution Type	For	Against	Proxy's Discretion	Abstain	
Resolution 2 : Re-election of Akiko Jackson as a Director	Ordinary	376,326,661	548,517	387,921	2,002,819	



Resolution 3: Re-election of Rob Verlander as a Director

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

That **Rob Verlander**, retiring as a Director of the Company in accordance with rule 6.2(c) of the Company's constitution and who has consented to stand for re-election (and being eligible), be re-elected as a Director of the Company in accordance with rule 6.3(a)(i) of the Company's constitution.





Resolution 3: Proxy

RESOLUTION DETAILS		INSTRUCTIONS GIVEN TO VALIDLY APPOINTED DIRECTORS (as at proxy close)				
Resolution	Resolution Type	For	Against	Proxy's Discretion	Abstain	
Resolution 3 : Re-election of Rob Verlander as a Director	Ordinary	376,311,317	563,517	388,265	2,002,819	



Resolution 4: Issue of Performance Rights under the Executive Rights Plan to Mario Rehayem

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

> That for the purposes of ASX Listing Rule 10.14 and for all other purposes, approval is given to grant 1,529,120 **Performance Rights** to the Director and Chief Executive Officer of the Company, **Mario Rehayem**, in respect of his long-term variable remuneration component for CY2023, in accordance with the relevant **Executive Rights Plan** rules and on the terms and conditions described in the Explanatory Memorandum accompanying this Notice of Meeting.





Resolution 4: Proxy

RESOLUTION DETAILS		INSTRUCTIONS GIVEN TO VALIDLY APPOINTED DIRECTORS (as at proxy close)				
Resolution	Resolution Type	For	Against	Proxy's Discretion	Abstain	
Resolution 4 : Issuance of Performance Rights under the Executive Rights Plan to Mario Rehayem	Ordinary	376,552,163	435,841	390,515	1,887,399	



Resolution 5: Issue of Restricted Rights under the STVR Plan to Mario Rehayem

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

> That for the purposes of ASX Listing Rule 10.14 and for all other purposes, approval is given to grant 207,038 **Restricted Rights** to the Director and Chief Executive Officer of the Company, **Mario Rehayem**, in respect of his shortterm variable remuneration component for CY22, in accordance with the relevant **STVR Plan rules** and on the terms and conditions described in the Explanatory Memorandum accompanying this Notice of Meeting.





Resolution 5: Proxy

RESOLUTION DETAILS		INSTRUCTIONS GIVEN TO VALIDLY APPOINTED DIRECTORS (as at proxy close)				
Resolution	Resolution Type	For	Against	Proxy's Discretion	Abstain	
Resolution 5 : Issuance of Restricted Rights under the STVR Plan to Mario Rehayem	Ordinary	376,558,132	416,468	403,919	1,887,399	



Resolution 6: Issue of Service Rights under the Executive Rights Plan to Mario Rehayem

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

> That for the purposes of ASX Listing Rule 10.14 and for all other purposes, approval is given to grant 854,749 **Service Rights** to Director and Chief Executive Officer of the Company, **Mario Rehayem**, in accordance with the relevant **Executive Rights Plan** rules and on the terms and conditions described in the Explanatory Memorandum accompanying this Notice of Meeting





Resolution 6: Proxy

RESOLUTION DETAILS		INSTRUCTIONS GIVEN TO VALIDLY APPOINTED DIRECTORS (as at proxy close)				
Resolution	Resolution Type	For	Against	Proxy's Discretion	Abstain	
Resolution 6 : Issuance of Service Rights under the Executive Rights Plan to Mario Rehayem	Ordinary	357,228,251	19,759,353	390,915	1,887,399	



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Thank you

on behalf of all of Pepper Money

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Company Secretary

Pepper Money Limited

John Williams

- **T** +61 (2) 7227 3811
- E jwilliams@pepper.com.au

Investor Relations

Reunion Capital Partners

Gordon Livingstone M +61 (0) 417 695 138

E glivingstone@reunioncapital.com.au

Media Relations

Domestique Consulting

Helen Karlis

- **M** +61 (0) 419 593 348/
- E helen@domestiqueconsulting.com.au