

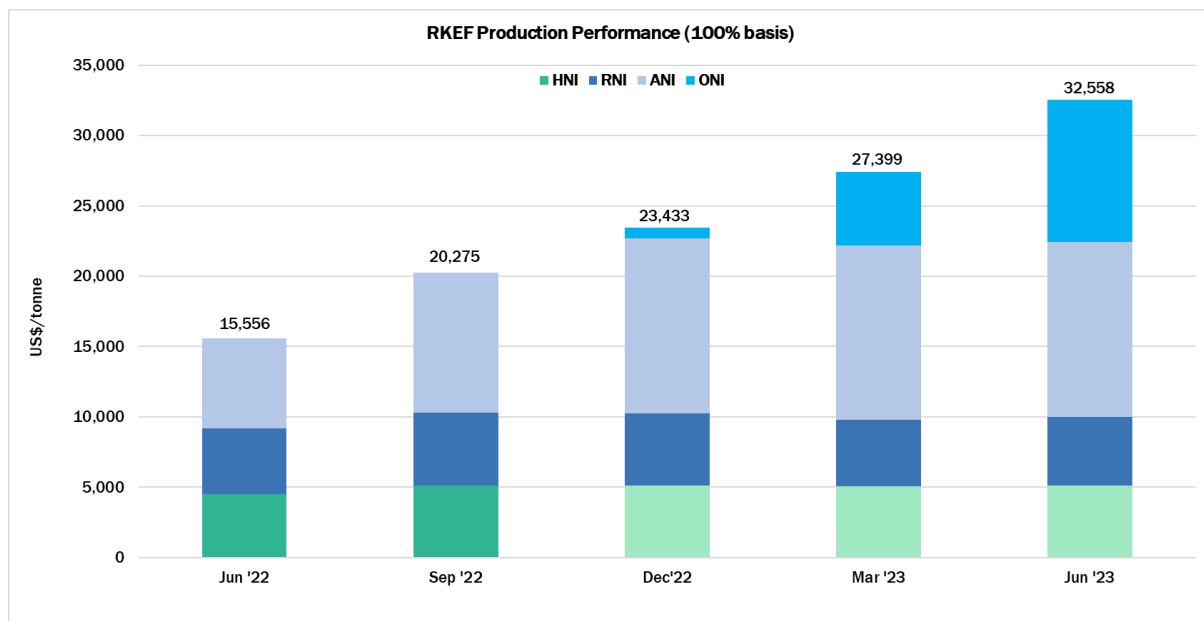
18 July 2023

ASX Limited
20 Bridge Street
Sydney NSW 2000

(3 pages by email)

RECORD QUARTERLY RKEF PRODUCTION OF 32,558 TONNES AS ORACLE NICKEL CONTINUES STRONG RAMP-UP

Nickel Industries Limited (**‘Nickel Industries’** or **‘the Company’**) is pleased to announce that RKEF production for the June quarter was a record 32,558 tonnes of nickel metal, with this result reflecting the ongoing ramp-up of the Oracle Nickel Project (**‘ONI’**) and continuing the strong trend of quarterly production growth since the commissioning of the Angel Nickel Project (**‘ANI’**) in Q1 2022.

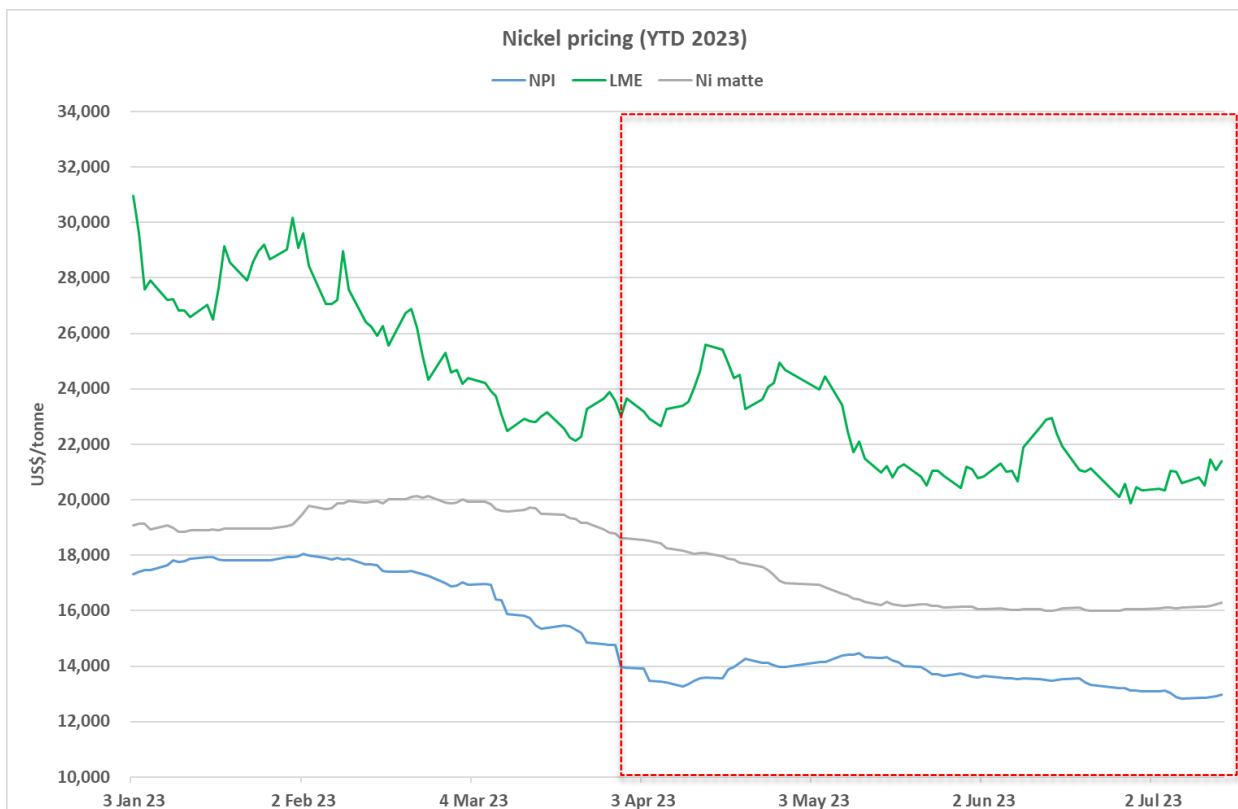


***NIC's RKEF operations have seen strong production growth during the last 12 months
(lime green denotes switch of HNI's production to nickel matte)***

For the June quarter, ONI produced 10,141 tonnes of nickel metal, a 94.8% increase from the March quarter. With the commencement of commissioning of the ONI power plant late in the June quarter, further increases in production volumes are expected in the current September quarter, in addition to material electricity cost savings.

Despite the continued increases in quarterly production, operating margins (on an EBITDA per tonne of nickel sold basis) weakened during the June quarter, primarily due to lower NPI and nickel matte prices received during the quarter. Whilst nickel ore and coal costs also continued to decrease during the quarter, resulting in an 8-15% decrease in operating cash costs across all four RKEF projects, these reduced operating costs were not enough to offset the falls in realised contract prices.

As a result, the Company currently expects EBITDA from production operations for the June quarter of 2023 to be in the range of US\$53-56 million¹, which is lower than the March quarter reported EBITDA from production operations of US\$113.2 million.



NPI and nickel matte pricing continued to weaken during the June quarter, negatively impacting margins

Commenting on June’s RKEF production levels and the corresponding financial performance, Nickel Industries Managing Director Justin Werner said:

“We are very pleased with the continuing strong ramp-up of production at ONI and its contribution to a record quarter of 32,558 tonnes of nickel production. With the commissioning of the ONI power plant in late June, we look forward to the September quarter and the ONI project moving to delivering similar strong margins as our ANI operations.”

¹ This estimate is preliminary and will be finalised prior to the release of the June Quarterly Activities Report on 31 July 2023, as the operating costs across our RKEF and mining operations are finalised.

Since the June quarter of 2022 where we recorded 15,566 tonnes of nickel, we have increased our nickel production by 110% to 32,558 tonnes for the June quarter of 2023, bringing the Company's attributable nickel metal production to in excess of 100k tonnes per annum, well and truly establishing Nickel Industries as a top-10 global diversified nickel producer.

Nickel Industries has also successfully diversified into Class 1 nickel over this period through the production of nickel matte from our HNI RKEF operations and we look forward to delivering further nickel metal production increases and diversification during the September quarter, with further increases expected at ONI and an additional 6,500 tonnes pa of mixed hydroxide precipitate ('MHP') from the acquisition of 10% of the HNC high pressure acid leach ('HPAL') project, which was recently approved by shareholders at the Company's EGM on 5 July 2023.

The Company believes that we have seen the bottom of cyclical lows in NPI and nickel pricing and we expect to see a continued decrease in operating costs, as the effect of declining ore and coal prices will start to be realised in the September quarter. At a time when many producers in the nickel industry are struggling to realise a margin, we have once again demonstrated the robustness of our operations (through our size and scale, position at the bottom end of the cost curve and product diversification) which places us in an extremely strong position to capitalise on improving market conditions and fundamentals."

For further information please contact:

Justin Werner
Managing Director
jwerner@nickelindustries.com
+62 813 8191 2391

Cameron Peacock
Investor Relations and Business Development
cpeacock@nickelindustries.com
+61 439 908 732

pjn11747