

7 August 2023

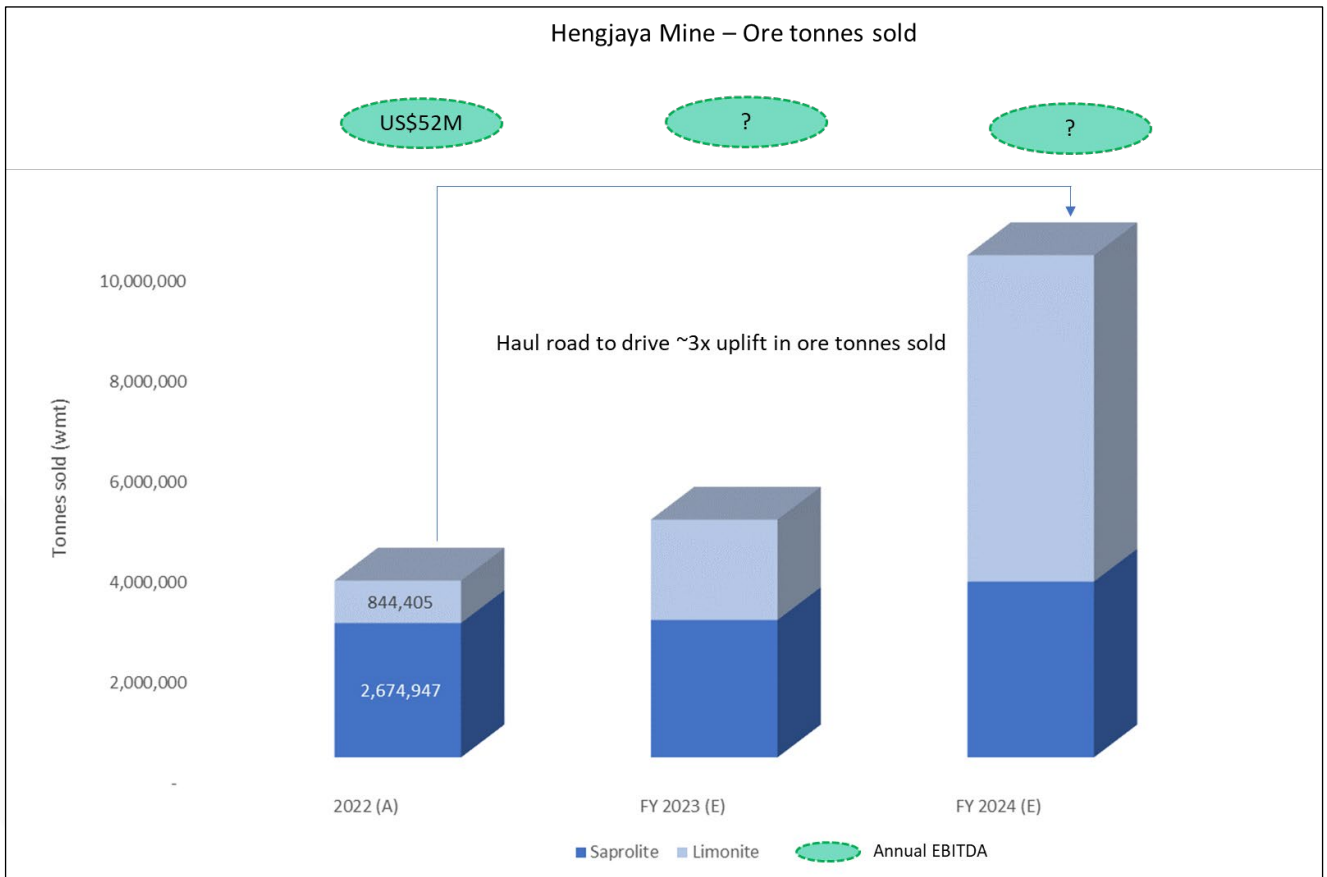
ASX Limited
 20 Bridge Street
 Sydney NSW 2000

(3 pages by email)

COMPLETION OF HENGJAYA MINE TO IMIP HAUL ROAD

Nickel Industries Limited (**‘Nickel Industries’** or **‘the Company’**) is pleased to announce that the haul road linking its 80% owned Hengjaya Mine to the Indonesian Morowali Industrial Park (**‘IMIP’**) in central Sulawesi has been completed, including the construction of a 70-metre double lane bridge with public road underpass near the entrance of the IMIP. The Company is ready to commence the haulage of nickel laterite ore from the Company’s mining operation directly to the IMIP.

With the haul road complete and haulage and maintenance contracts now awarded, the Company expects to commence the trucking of first ore down this road this month. The completion of the haul road represents a landmark development in the history of the Company’s mining operations and will allow the mine to rapidly increase total ore sales from current levels of ~3.5M tonnes per annum to a targeted 10M tonnes per annum, a run rate which is expected to be achieved by the end of the current calendar year.



The Hengjaya Mine to IMIP haul road is expected to deliver an ~3x uplift in ores tonnes sold per annum

The Company currently has in excess of 8M tonnes of limonite ore stockpiled that can now be progressively sold into the IMIP's two existing HPAL projects - the Huayue Nickel Cobalt Project ('HNC', in which the Company has recently acquired a 10% equity interest) and the QMB New Energy Project.

An official ceremony to mark the opening of the haul road was held on Thursday 3 August 2023 and was attended by senior Nickel Industries executives including Deputy Chairman Norman Seckold, Managing Director Justin Werner and Director James Crombie, in addition to Tsingshan Chairman Xiang Guangda, Shanghai Decent Chairman and Nickel Industries Director Huang Weifeng and Eternal Tsingshan Chairman and Nickel Industries Director Xiang Binghe.



Nickel Industries' Deputy Chairman Norman Seckold and Managing Director Justin Werner officially open the Hengjaya Mine to IMIP Haul Road with Tsingshan Chairman Xiang Guangda

Commenting on the completion of the Hengjaya Mine to IMIP haul road, Nickel Industries Managing Director Justin Werner said:

“After several years of hard work we are delighted to have now completed this transformational piece of mine infrastructure that will enable the Hengjaya Mine to leverage the full strategic benefits of its proximity to the IMIP and see it become the largest single supplier of ore to the industrial park. With jetty capacity and barge availability having been a constraint to selling larger volumes of ore, the completion of this haul road is a game-changer for our mining operations. With haulage and road maintenance contracts now finalised, we look forward to commencing the trucking of ore down this road with the aim of achieving a targeted run rate of 10M tonnes of ore sold per annum by the end of this calendar year. With the Mine having made US\$52M in EBITDA from selling 3.5M tonnes of ore last year, the ability to increase sales volumes beyond 10Mt per annum is set to see Hengjaya Mine deliver a significantly increased financial contribution to our overall Group result moving forward. At a cost of approximately US\$17M the increased production and financial contribution will represent an attractive return on investment for the Company and its shareholders.

Finally, I would like to acknowledge our Chief Operating Officer, Tony Green, and our dedicated team of employees and contractors that have worked diligently to deliver this Project. Their efforts are greatly appreciated and we now look forward to seeing this haul road deliver long term benefits to the Company’s operations.”

For further information please contact:

Justin Werner
Managing Director
jwerner@nickelindustries.com
+62 813 8191 2391

Cameron Peacock
Investor Relations and Business Development
cpeacock@nickelindustries.com
+61 439 908 732

pjn11780