

# Arena REIT

## Appendix 4E

### For the year ended 30 June 2023

Name of entity:

Arena REIT (ARF) comprising the securities of Arena REIT Limited, Arena REIT No.1 and Arena REIT No.2

ARSN:

Arena REIT No.1 (ARSN 106 891 641)  
Arena REIT No.2 (ARSN 101 067 878)

ACN:

Arena REIT Limited (ACN 602 365 186)

#### Reporting period

This report details the consolidated results of Arena REIT for the year ended 30 June 2023. Arena REIT is a stapled security comprising Arena REIT Limited, Arena REIT No.1 and Arena REIT No.2.

#### Results for announcement to the market

All comparisons are to the year ended 30 June 2022.

				<b>\$A'000</b>
Total income from ordinary activities	Down	73%	to	93,762
Profit from ordinary activities after tax attributable to Arena REIT stapled group investors	Down	78%	to	74,239
Net profit for the year attributable to Arena REIT stapled group investors	Down	78%	to	74,239

#### Distributions

Quarter	Cents per security	Paid/Payable
September Quarter	4.20	3 November 2022
December Quarter	4.20	2 February 2023
March Quarter	4.20	4 May 2023
June Quarter	4.20	3 August 2023
<b>Total</b>	<b>16.80</b>	

#### Net assets per security

	Consolidated	
	30 June 2023	30 June 2022
Net asset value per ordinary security	\$3.42	\$3.37

This information should be read in conjunction with the 2023 Annual Financial Report of Arena REIT and any public announcements made during the year in accordance with the continuous disclosure requirements of the *Corporations Act 2001* and Listing Rules.

This report is based on the Arena REIT 30 June 2023 financial statements which have been audited by PricewaterhouseCoopers. The Independent Auditor's Report provided by PricewaterhouseCoopers is included in the 30 June 2023 financial statements.

Signed:

A handwritten signature in black ink, appearing to read "David Ross". The signature is written in a cursive style with a large initial 'D'.

David Ross  
Chair  
10 August 2023

**Arena REIT**

ARSN 106891641

**Financial Report**  
**30 June 2023**

# Arena REIT

ARSN 106 891 641

## Financial Report

### 30 June 2023

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These financial statements cover Arena REIT (the 'Group') comprising Arena REIT No. 1, Arena REIT No. 2, Arena REIT Limited, and their controlled entities. The financial statements are presented in Australian currency.

The Responsible Entity of Arena REIT No. 1 and Arena REIT No. 2 (the 'Trusts') is Arena REIT Management Limited (ACN 600069761, AFSL 465754). The Responsible Entity's registered office is:

Level 32, 8 Exhibition Street  
Melbourne VIC 3000

## Directors' report

The directors of Arena REIT Limited ('ARL') and Arena REIT Management Limited ('ARML'), the Responsible Entity of Arena REIT No. 1 and Arena REIT No. 2 (the 'Trusts'), present their report together with the financial statements of Arena REIT for the year ended 30 June 2023. The financial report covers ARL, Arena REIT No. 1 ('ARF1'), Arena REIT No. 2 ('ARF2'), and their controlled entities ('Arena REIT' or 'Group').

ARF1, ARF2 and ARL are separate entities for which the units and shares have been stapled together to enable trading as one security. The units of ARF1, ARF2 and shares of ARL cannot be traded separately. None of the stapled entities controls any of the other stapled entities, however for the purposes of statutory financial reporting the entities form a consolidated group.

### Directors

The following persons held office as directors of ARL during the financial year and up to the date of this report:

David Ross (Chair) (Independent, non-executive)  
 Rosemary Hartnett (Independent, non-executive)  
 Simon Parsons (Independent, non-executive) (retired 15 June 2023)  
 Helen Thornton (Independent, non-executive) (commenced 15 December 2022)  
 Dennis Wildenburg (Independent, non-executive)  
 Rob de Vos (Executive)

The following persons held office as directors of ARML during the financial year and up to the date of this report:

David Ross (Chair) (Independent, non-executive)  
 Rosemary Hartnett (Independent, non-executive)  
 Simon Parsons (Independent, non-executive) (retired 15 June 2023)  
 Helen Thornton (Independent, non-executive) (commenced 15 December 2022)  
 Dennis Wildenburg (Independent, non-executive)  
 Rob de Vos (Executive)  
 Gareth Winter (Executive)

### Principal activities

Arena REIT invests in a portfolio of investment properties and is listed on the Australian Securities Exchange under the code ARF.

There were no changes in the principal activities of the Group during the year.

### Distributions to securityholders

The following table details the distributions to securityholders declared during the financial year:

	<b>2023</b>	2022	<b>2023</b>	2022
	<b>\$'000</b>	\$'000	<b>cps</b>	cps
September quarter	<b>14,607</b>	13,629	<b>4.20</b>	3.95
December quarter	<b>14,646</b>	13,651	<b>4.20</b>	3.95
March quarter	<b>14,685</b>	14,017	<b>4.20</b>	4.05
June quarter	<b>14,730</b>	14,040	<b>4.20</b>	4.05
Total distributions to securityholders	<b>58,668</b>	55,337	<b>16.80</b>	16.00

## Operating and financial review

The Group operates with the aim of generating attractive and predictable distributions for securityholders with earnings growth prospects over the medium to long term.

The Group's strategy is to invest in property underpinned by relatively long leases and in sectors with supportive macro-economic trends. The Group will consider investment in sectors with the required characteristics, which may include:

- Early learning / childcare services;
- Healthcare - including medical centres, diagnostic facilities, hospitals, aged care and associated facilities;
- Education - including schools, colleges and universities and associated facilities.

## Key financial metrics

	30 June 2023	30 June 2022	Change
Net profit (statutory)	\$74 million	\$334 million	- 78%
Net operating profit (distributable income)	\$60 million	\$56 million	+ 6%
Distributable income per security	17.10 cents	16.30 cents	+ 4.9%
Distributions per security	16.80 cents	16.00 cents	+ 5.0%
Total assets	\$1,568 million	\$1,519 million	+ 3%
Investment properties	\$1,516 million	\$1,462 million	+ 4%
Borrowings	\$342 million	\$324 million	+ 6%
Net assets	\$1,199 million	\$1,169 million	+ 3%
NAV per security	\$3.42	\$3.37	+ 1%
Gearing *	21.0%	20.2%	+ 80 bps

\* Gearing calculated as *Net Borrowings / Total assets less Cash*

## FY23 highlights

- Net statutory profit was \$74 million, down 78% on the prior year. This is primarily due to the lower investment property revaluation gain compared to the prior year, and a lower revaluation gain on derivatives;
- Net operating profit was \$60 million, up 6% on the previous year, primarily driven by the increase in rental income arising from periodic rent reviews, lease commencements on completion of ELC developments and new acquisitions;
- COVID-19 rent relief arrangements have previously been reached with all tenants where appropriate. All tenants were in compliance with rent relief arrangements including the collection of deferred rent;
- Distributions for the year were 16.8 cents per security, up 5% on the prior year;
- NAV per security at 30 June 2023 was \$3.42, an increase of 1% on 30 June 2022. This was primarily due to a net increase in the revaluation of investment properties (including straight-lining of rent) of \$17 million, property acquisitions and development capital expenditure, as well as proceeds from the distribution reinvestment plan;
- Gearing was 21.0% at 30 June 2023, up from 20.2% at 30 June 2022;
- The property portfolio increased with the addition of nine Early Learning Centre ('ELC') development sites and two operational ELCs. During the year, 10 ELC developments reached practical completion;
- Two medical centres were sold during the year with sale proceeds of \$33 million.

FY23 highlights (continued)

**Financial results**

	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Property income	74,147	66,585
Other income	594	437
<b>Total operating income</b>	<b>74,741</b>	<b>67,022</b>
Property expenses	(507)	(576)
Operating expenses	(4,720)	(4,899)
Finance costs	(9,862)	(5,220)
<b>Net operating profit (distributable income) *</b>	<b>59,652</b>	<b>56,327</b>
<b>Non-distributable items:</b>		
Investment property revaluation and straight-lining of rent	16,997	254,486
Change in fair value of derivatives	527	24,478
Profit/(loss) on sale of investment properties	(47)	1,023
Transaction costs	(745)	(541)
Amortisation of equity-based remuneration (non-cash)	(1,557)	(1,135)
Other	(588)	(350)
<b>Statutory net profit</b>	<b>74,239</b>	<b>334,288</b>

\* Net operating profit (distributable income) is not a statutory measure of profit

**Financial results summary**

	<b>30 June 2023</b>	30 June 2022
Net operating profit (distributable income) (\$'000)	<b>59,652</b>	56,327
Weighted average number of ordinary securities ('000)	<b>348,771</b>	345,469
Distributable income per security (cents)	<b>17.10</b>	16.30

- Net operating profit is the measure used to determine securityholder distributions and represents the underlying cash-based profit of the Group for the relevant period. Net operating profit excludes fair value changes from asset and derivative revaluations and items of income or expense not representative of the Group's underlying operating earnings or cashflow.
- The increase in net operating profit during the year is primarily due to:
  - Ongoing annual rent increases and market rent reviews on the Group's property portfolio;
  - Commencement of rental income from ELC developments completed during the year;
  - Commencement of rental income following the acquisition of two operational ELCs during the year;
  - The full year effect of acquisitions and developments completed during FY22;
  - Partially offset by increase in financing costs.
- Non-distributable items decreased during the year primarily due to a lower revaluation gain on investment properties and derivatives compared to the prior year.

Financial results summary (continued)

## Investment property portfolio

### Key property metrics

	<b>30 June 2023</b>	<b>30 June 2022</b>
Total value of investment properties	\$1,516 million	\$1,462 million
Number of properties under lease	258	248
Development sites	14	15
Properties available for lease or sale	-	-
<b>Total properties in portfolio</b>	<b>272</b>	<b>263</b>
Portfolio occupancy	100%	100%
Weighted average lease expiry (WALE)	19.3 years	19.8 years

- The increase in the value of investment properties is primarily due to the addition of:
  - Property acquisition, development and capital expenditure of \$70 million; and
  - A net revaluation increment to the portfolio of \$17 million for the year, inclusive of straight-lining of rent accrual.
- Offset by the following investment property disposals during the year:
  - Two medical centres were sold during the year with sale proceeds of \$33 million.

### Capital management

#### Equity

- During the year, 3.5 million securities were issued at an average price of \$3.76 to raise \$13.3 million of equity pursuant to the Distribution Re-investment Plan (DRP).

#### Bank facilities & gearing

- The Group refinanced its syndicated debt facility in December 2022, increasing the facility limit by \$70 million to \$500 million, extending the maturity dates and adding a Sustainability Linked Loan (SLL) overlay. The SLL has annual Sustainability Performance Targets (SPTs) which may result in an adjustment to the margin paid on the drawn debt balance;
- The Group has a \$200 million facility expiring 31 March 2026, a \$150 million facility expiring 31 March 2027 and a \$150 million facility expiring 31 March 2028, providing a remaining weighted average term of 3.7 years as at 30 June 2023;
- The balance drawn increased by \$18 million to fund acquisitions and development capital expenditure, offset by proceeds from asset disposals;
- Gearing was 21.0% at 30 June 2023 (30 June 2022: 20.2%);
- The Group was fully compliant with all bank facility covenants throughout FY23 and as at 30 June 2023. At 30 June 2023 the Loan to Valuation Ratio was 24.6% (Covenant: 50%) and the Interest Cover Ratio was 5.4 times (Covenant: 2.0 times).

#### Interest rate management

- 88% of borrowings are hedged for a weighted average term of 3.5 years (2022: 77% for 4.3 years). The average swap fixed rate is 2.03% (2022: 1.68%).

#### FY24 outlook

The Group has provided FY24 distribution guidance of 17.4 cents per security, which represents an increase of 3.6% on FY23.

FY24 distribution guidance is estimated on a status quo basis, assuming no new acquisitions or disposals and no material change in current market or operating conditions.



### **Significant changes in state of affairs**

In the opinion of the directors, other than the matters identified in this report, there were no significant changes in the state of affairs of the Group that occurred during the financial year.

### **Matters subsequent to the end of the financial year**

No material events have occurred since 30 June 2023 that have affected, or may materially affect:

- (i) the operations of the Group in future financial years; or
- (ii) the results of those operations in future financial years; or
- (iii) the state of affairs of the Group in future financial years.

### **Likely developments and expected results of operations**

The Group will continue to be managed in accordance with its existing investment objectives and guidelines.

The results of the Group's operations will be affected by a number of factors, including the performance of investment markets in which the Group invests. Investment performance is not guaranteed and future returns may differ from past returns. As investment conditions change over time, past returns should not be used to predict future returns.

### **Material business risks**

The material business risks that could adversely affect the achievement of the Group's financial prospects are as follows. The Responsible Entity has in place a Risk Management Policy and Framework under which it identifies, assesses, monitors and manages these risks.

#### **Macroeconomic risk**

The operations and performance of the Group is influenced by the macroeconomic condition of the Australian and the wider global economy. A prolonged economic downturn and its related effects, including increasing rates of unemployment, in addition to other factors such as inflation and rising interest rates, could have a material adverse impact on the Group's business or financial performance including asset valuations, income, expenses and cashflows.

The Group's development activity may be impacted by supply chain disruption, accelerated by COVID-19, geopolitical tensions, and the impact of cost-escalation and labour shortages in the construction industry.

#### **Concentration risk**

The Group's property portfolio is presently 91% invested in ELCs and ELC development sites and 9% in healthcare assets. Adverse events to the early learning and/or healthcare property sectors may result in general deterioration of tenants' ability to meet their lease obligations and the future growth prospects of the portfolio.

As at 30 June 2023, 63% of the portfolio by income (excluding developments) is leased to the largest four tenants (Goodstart Early Learning 24%, Green Leaves Early Learning 18%, Edge Early Learning 11%, and Affinity Education 10%). Any material deterioration in the operating performance of the Group's tenants may result in them not meeting their lease obligations which could reduce the Group's income and portfolio value if a suitable replacement cannot be found.

#### **Tenant risk**

The Group relies on tenants to generate its revenue. Tenants may be not-for-profit companies, private entities or listed public companies. If a tenant is affected by financial difficulties they may default on their rental or other contractual obligations which may result in loss of rental income and loss in value of the Group's properties.

Typically, tenants are required to provide an unconditional and irrevocable bank guarantee, which must not expire until at least six months after the ultimate expiry date of the lease, as security for their performance under the lease. Refer to note 8(d) for further details on tenancy risk for the portfolio.

#### Climate change risk

Extreme weather and other climate change related events have the potential to damage the Group's investment properties and disrupt tenant operations. Such events may increase tenant costs for maintenance, the cost, deductibles or availability of insurance, the ability to re-lease investment properties in the future and the rent levels for which they can be leased, thereby affecting future investment property valuations and rental cash flows.

The precise nature of these risks is uncertain as it depends on complex factors such as policy change, technology development, market forces, and the links between these factors and climatic conditions. To help mitigate the risk of localised valuation impacts on the Group, the investment property portfolio is geographically diversified. Active asset management of the portfolio can also assist with mitigating this risk.

Changes to existing regulatory regimes or the introduction of new regulatory regimes (including environmental or climate change related regulation) may also increase the cost of compliance, reporting and maintenance of assets.

#### Government policy risk and change in law

Childcare and healthcare operators rely heavily on government funding which, if reduced or otherwise modified, may adversely impact the underlying demand for these services and therefore tenants' ability to meet lease obligations and/or their demand for these properties. There is a risk that there may be material adverse changes in legislation, government policies or legal or judicial interpretation relating to the childcare and/or healthcare sectors.

#### Property valuations

Changes in the property market, especially changes in the valuation of properties and in market rents, may adversely affect the Group's financial performance and the price of ARF securities.

#### Cyber security

The Group leverages IT systems, networks and data to operate efficiently. Managing potential IT system failures and cybersecurity breaches is an area of focus for the Group to ensure it manages the risk of loss of sensitive information, operational disruption, reputational damage, fines and penalties.

The following measures are in place to help protect the business and employees from cybersecurity related threats:

- providing a digitally safe working environment, both in the office and for remote working;
- protecting systems, networks and end-point devices;
- mandatory training for all employees to identify and manage potential threats;
- vulnerability testing and security event monitoring to identify and respond to threats;
- embedding policies to safely control, access and manage data and privacy, for both employees and third parties; and
- simulated cyber attacks and recovery exercises to enhance resilience and identify potential improvement opportunities.

#### Capital Management

Capital market volatility may impact our ability to transact and access suitable capital. The Group manages this risk by:

- acquiring and developing new assets on capital efficient terms;
- retaining a strong balance sheet and relatively low gearing;
- actively managing debt expiries;
- maintaining a disciplined and prudent approach to capital management and hedging;
- maintaining liquidity in excess of funding requirements; and
- engaging with debt and equity investors to regularly update them about the business.

**AFSL financial compliance risk**

The Group is exposed to the risk of having inadequate capital and liquidity. Arena REIT Management Limited, a subsidiary of ARL, holds an Australian Financial Services License ('AFSL') and acts as a responsible entity for the Group's managed investment schemes. The AFSL requires minimum levels of net tangible assets, liquid assets, cash reserves and liquidity, which may restrict the Group in paying dividends that would breach these requirements.

The directors regularly review and monitor the Group's balance sheet to ensure ARML's compliance with its AFSL requirements.

**Information on directors**

The directors during the financial year were:

<b>Name and position</b>	<b>Experience and qualifications</b>
<b>David Ross, Independent Non-Executive Chair</b>	<p>David has over 35 years' ASX listed company and corporate experience in the property and property funds management industries in Australia and overseas, including Global and US Chief Executive Officer Real Estate Investments and Chief Executive Officer Asia Pacific for Lend Lease, Chief Executive Officer for General Property Trust and Chief Operating Officer for Babcock and Brown. He is currently an independent non-executive Director at Charter Hall Group and was formerly a non-executive Director of Sydney Swans Foundation Limited.</p> <p>David holds a Bachelor of Commerce, an Associate Diploma in Valuation and is a fellow of the Australian Institute of Company Directors (FAICD).</p> <p>Other current directorships: Charter Hall Group.</p> <p>Former directorships in last 3 years: None.</p>
<b>Rosemary Hartnett, Independent Non-Executive Director</b>	<p>Rosemary has over 30 years' experience in the Australian property sector and extensive senior management experience in property finance. She is the Chair and an independent director of ISPT Pty Ltd (ISPT) and a director of Fanplayr Inc. Her former roles include senior property finance executive and a fund manager for trading and investment banks, including Macquarie Bank, ANZ and NAB.</p> <p>Rosemary holds a Bachelor of Business in Property (Valuations) and is a member of the Australian Institute of Company Directors (MAICD). She was previously an independent director of Aconex and Wallara Australia, director of International Property Funds Management Pty Ltd (IPFM) and Chief Executive Officer of Housing Choices Australia, one of the country's leading registered housing associations.</p> <p>Other current directorships: ISPT Pty Ltd; Fanplayr Inc.</p> <p>Former directorships in last 3 years: International Property Funds Management Pty Ltd (IPFM).</p>

**Dr Simon Parsons, Independent  
Non-Executive Director**

Simon resigned from the ARL and ARML Boards on 15 June 2023. He has over 35 years' experience in the commercial property industry including former senior positions and directorships with a range of leading property-focused companies including Parsons Hill Stenhouse, Property Investment Research, Colliers International and Jones Lang Wootton (now Jones Lang LaSalle).

Simon holds a Master of Science (Real Estate), a Master of Social Science (Environment & Planning), and a PhD in land use planning, public policy and land economics. He is a Fellow of the Australian Institute of Company Directors (FAICD).

Other current directorships: None.

Former directorships in last 3 years: None.

**Helen Thornton, Independent  
Non-Executive Director**

Helen was appointed to the ARL and ARML Boards on 15 December 2022. She has over 30 years' experience across a wide range of industries including healthcare, insurance, financial services, manufacturing, mining, property and utilities, in both public and private corporations, and government statutory authorities. Helen has extensive financial, risk management, audit and governance expertise holding executive senior leadership roles at Deloitte, KPMG, BHP and BlueScope Steel.

Helen holds a Bachelor of Economics from Monash University and is a member of Chartered Accountants Australia and New Zealand (CA ANZ) and the Australian Institute of Company Directors (GAICD).

Other current directorships: Ansvar Insurance; ISPT Pty Ltd; McPherson's Limited; Yarra Valley Water; Treasury Corporation of Victoria.

Former directorships in last 3 years: None.

**Dennis Wildenburg, Independent  
Non-Executive Director, Chair of Board  
Audit Committee**

Dennis has over 35 years' experience in the financial services, funds management and property industries.

His former roles include Director of MLC Funds Management Limited, member of the Lend Lease Group board that managed GPT and an Associate Director of Hill Samuel Australia Limited (now Macquarie Group Limited).

Dennis is a member of Chartered Accountants Australia and New Zealand (CA ANZ), a Fellow of the Australian Institute of Company Directors (FAICD) and has served on the Board of Property Funds Australia and the Investment Committee of the Mirvac PFA Diversified Property Trust.

Other current directorships: None.

Former directorships in last 3 years: Investa Wholesale Funds Management Limited; ICPF Holdings Limited.

**Rob de Vos, Executive Director**

Rob is Managing Director of Arena and has over 20 years' experience in the real estate and property funds management industry including acquisitions, developments, funds management, portfolio management and strategy, with expertise across both traditional and specialised property assets. Rob's experience in social infrastructure property investment spans over 15 years, and he is recognised as a market leader in the development and management of high performing specialised property investment funds.

Prior to joining Arena, Rob held senior roles with Jones Lang LaSalle, Becton Property Group and Ceramic Funds Management.

Rob is a licensed real estate agent (VIC) and holds a Diploma of Financial Markets and a Diploma of Property Operations.

Other current directorships: None.

Former directorships in last 3 years: None.

**Gareth Winter, Executive Director and Company Secretary**

Gareth is Chief Financial Officer of Arena and Executive Director of Arena REIT Management Limited. He was formerly a partner at PricewaterhouseCoopers and has over 25 years' professional experience.

Throughout his career Gareth specialised in advising the listed and unlisted property and infrastructure funds management sector on corporate finance, capital management, risk management, transaction structuring and financial systems and reporting.

Gareth holds a Bachelor of Commerce and is a member of Chartered Accountants Australia and New Zealand (CA ANZ).

Other current directorships: None.

Former directorships in last 3 years: None.

**Meetings of directors**

The number of meetings of the Responsible Entity's board of directors and of each board committee held during the year ended 30 June 2023, and the number of meetings attended by each director were:

	ARL Board		ARML Board		Audit Committee		Nomination Committee		Culture & Remuneration Committee	
	A	B	A	B	A	B	A	B	A	B
David Ross	12	12	14	14	10	10	6	6	6	6
Rosemary Hartnett	12	11	14	13	10	9	6	6	6	6
Simon Parsons	12	12	14	14	10	10	6	6	6	6
Helen Thornton	6	6	6	6	5	5	-	-	3	3
Dennis Wildenburg	12	12	14	14	10	10	6	6	6	6
Rob de Vos	12	12	14	14	*	*	*	*	*	*
Gareth Winter	*	*	14	14	*	*	*	*	*	*

*A - Number of meetings held during the time the director held office or was a member of the committee during the year.*

*B - Number of meetings attended.*

*\* = Not a member of the relevant board/committee.*

## Remuneration Report

### Introduction from the Chair of the Culture and Remuneration Committee

Dear Securityholder,

On behalf of the Culture and Remuneration Committee (Committee) and the Board, I am pleased to present the Remuneration Report for the financial year ended 30 June 2023. The Report sets out our remuneration strategy and outcomes for Key Management Personnel (KMP) comprising the Executive KMP and the independent non-executive directors (NED) and has been prepared and audited in accordance with the requirements of the Corporations Act and Regulations.

FY23 has been characterised by a rapidly changing economic environment arising from inflationary pressures, rapid interest rate increases, wages pressures and labour shortages.

In response to this new environment, the Arena team has maintained discipline across our capital, leasing and portfolio management strategies while delivering on our investment objective. Progress has also been made in respect of our sustainability programs and new investments continue to contribute to distribution and earnings growth.

### FY23 Highlights

- 5% growth in distributable income per security (DIS) and 5% growth in distributions per security;
- 3 Year Total Securityholder Return of 82% ranked 1<sup>st</sup> in Arena's ASX300 AREITs FY21 LTI comparator group;
- High level of team retention, alignment and engagement;
- Continued advancement in our key future sustainability goals including:
  - Maintain organisational carbon neutrality Climate Active certification.
  - Develop a detailed transition plan including an emissions reduction roadmap for our operations and asset portfolio by FY25.
  - Align reporting with recommendations of TCFD by FY25.
  - Build on our Modern Slavery response in line with our roadmap.

### Remuneration Framework and performance

Arena's key remuneration objectives are to attract, incentivise and retain talent by providing market competitive rewards with incentive opportunity designed to align remuneration with performance and strategy and to guide the behaviour and actions of Executive KMP.

Accordingly, it is Arena's practice to set fixed remuneration at or near the median of comparable roles and total target remuneration, including at risk performance based short term and long term incentives, around the 75<sup>th</sup> percentile of comparable roles. The Committee periodically engages an external party with appropriate expertise to independently review and benchmark Arena's remuneration and framework for alignment with stakeholder expectations, contemporary market practice and comparable organisations.

There were no changes to the remuneration framework in FY23. Following Arena's entry into the ASX200 AREIT Index in FY22, the Relative TSR comparative group for the FY23 LTI grant was changed to the members of the ASX200 AREIT index on 1 July 2022 (previously the ASX300 AREITs).

### FY23 Remuneration Outcomes

Remuneration outcomes in FY23 reflect Arena's growth in DIS and distributions per security and notwithstanding highly challenging economic conditions, our ongoing investment, capital, leasing and portfolio management discipline and the advancement of our operational and sustainability programs.

Executive KMP were awarded 75% of their target Short Term Incentive (STI) which reflects:

- the delivery of 5% target distribution per security growth in FY23; and
- performance in respect of FY23 non-financial objectives demonstrated through operational outcomes and advancement of Arena's sustainability program.

The FY23 STI scorecard is set out on pages 18-19.

The FY21 Long Term Incentive (LTI) was tested as at 30 June 2023 and fully vested as:

- Arena's FY23 DIS of 17.1 cents per security (representing a 5.6% compound annual growth rate (CAGR) over the three year performance period) exceeded the high hurdle of 16.9 cents per security (target of 5.1% CAGR); and
- Arena's TSR of 82% (equivalent to a 22% CAGR) for the three year period ended 30 June 2023 ranked 1<sup>st</sup> (the 100<sup>th</sup> percentile) amongst the comparator group that comprised 29 A-REITs (including Arena) in the ASX300 REIT index at 1 July 2020.

### **Approach to FY24 Remuneration and Framework**

The Committee monitors market conditions to ensure remuneration remains aligned with Arena's investment objective, strategies and performance outcomes. There are no changes to the remuneration framework proposed in FY24.

To further strengthen the link between stakeholder outcomes and KMP performance-based remuneration, Arena has refined its key strategies and key performance drivers (KPD's) which are detailed on page 15.

Identifying and defining our KPD's allows Arena's KMP to focus on the areas which contribute most to the success of our business and broader stakeholder outcomes, and provides a clear link between Arena's objective, strategies, and pay for performance based outcomes.

In reviewing our KPD's and setting our strategic business objectives for FY24 we are mindful of a new economic and investment environment, characterised by heightened inflation, reduced liquidity in investment markets and the likelihood of on-going volatility.

Notwithstanding this challenging backdrop, it is our view that Arena is well positioned to explore and capitalise on new opportunities consistent with our investment objective.

Our focus in FY24 is being ready for new growth opportunities as they arise, executing on our well-defined strategy and delivering on our purpose of *Better Communities. Together.*

### **Minimum Securityholding Requirement**

The Committee recognises that it is important for KMP to be aligned with securityholders, not just through the remuneration framework, but also by maintaining a minimum securityholding interest.

In recognition of this, Arena's minimum securityholding requirement (MSHR) for Executive KMP is set at 100% of their fixed annual remuneration (to be accumulated over a maximum period of four years). The MSHR for non-executive directors is set at 100% of the base Board Fee (to be accumulated over a maximum period of three years).

All KMP are compliant with our MSHR policy.

Looking forward, the Committee is focused on the development and engagement of our team and maintaining remuneration structures that clearly link and equitably reward and incentivise the achievement of performance based outcomes and behaviours that reflect our purpose, values and stakeholder expectations. We welcome your feedback in respect of this Report.



**Rosemary Hartnett**  
Chair, Culture and Remuneration Committee



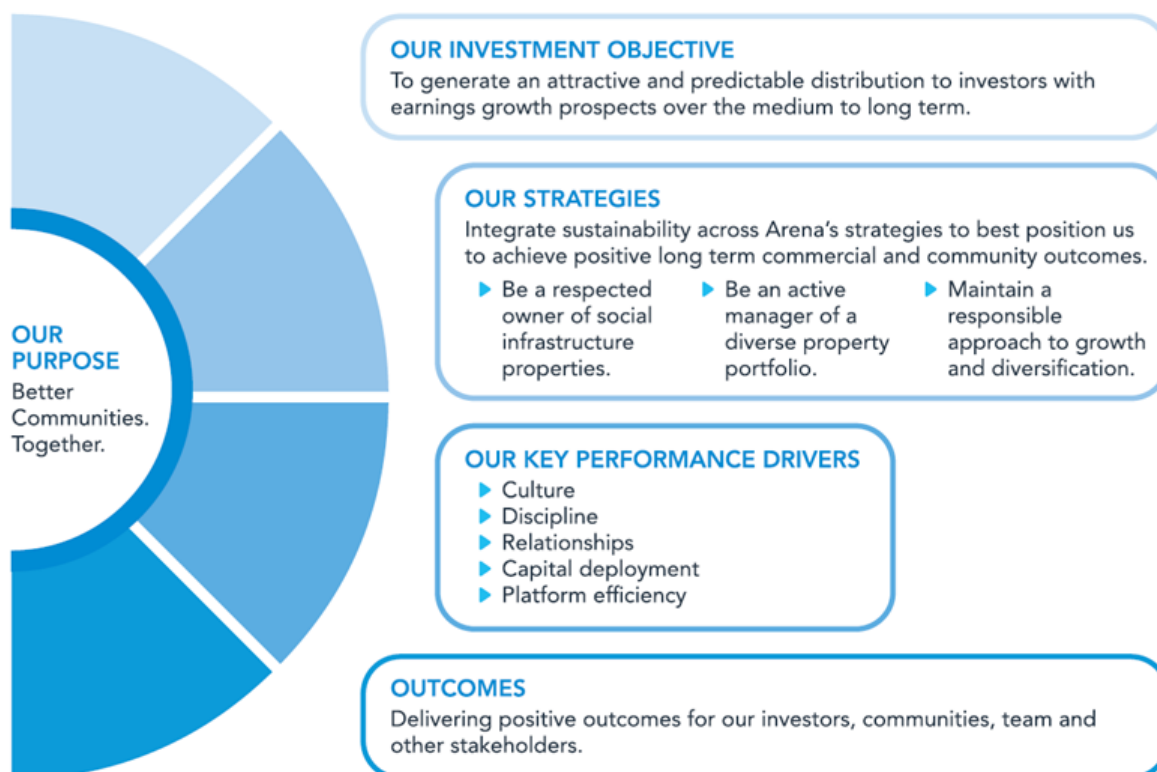
**Governance**

Who are the members of the Committee?	The Committee is comprised of the independent directors and is chaired by Ms Rosemary Hartnett.
What does the Committee do?	Advises the Board on remuneration policy and practices, sets and monitors standards of business behaviour and culture and has oversight of team development and wellness, succession planning and conflict management. The Committee also appoints remuneration advisers to review and advise on aspects of a remuneration policy and associated frameworks.
Who is included in the remuneration report?	<p>The independent non-executive directors (NED):</p> <ul style="list-style-type: none"> <li>• Mr David Ross (Chair);</li> <li>• Ms Rosemary Hartnett;</li> <li>• Mr Simon Parsons (retired 15 June 2023);</li> <li>• Ms Helen Thornton (appointed 15 December 2022); and</li> <li>• Mr Dennis Wildenburg.</li> </ul> <p>The Executive KMP:</p> <ul style="list-style-type: none"> <li>• Mr Rob de Vos – Managing Director and Chief Executive Officer (CEO); and</li> <li>• Mr Gareth Winter – Executive Director and Chief Financial Officer (CFO)</li> </ul>

**Key Committee Decisions and remuneration outcomes in FY23**

Executive KMP	<p>Executive KMP received a 3.5% increase in fixed and total target remuneration.</p> <p>There was no change in remuneration mix for FY23 with 59% of CEO and 56% of CFO target remuneration comprising at risk remuneration subject to short term and long term performance hurdles.</p>
Short Term Incentive (STI)	<p>There were no changes to the structure of the STI in FY23.</p> <ul style="list-style-type: none"> <li>• Executive KMP were awarded 75% of their FY23 STI opportunity based on the assessment of financial targets and performance in respect of non-financial objectives throughout FY23 as set out on pages 18-19 of this report.</li> <li>• 50% of an STI award to Executive KMP is deferred for 12 months with payment delivered in equity. The FY22 Deferred STI has fully vested.</li> </ul>
Long Term Incentive (LTI)	<p>There were no changes to the structure of the LTI in FY23.</p> <p>Following Arena's entry into the ASX200 AREIT Index in FY22, the Committee determined the comparator group for the Relative TSR measure in the FY23 LTI grant was the members of the ASX200 AREIT Index as at 1 July 2022 (previously the ASX300 AREITs).</p> <p>The testing of hurdles and other conditions in relation to the FY21 LTI Grant occurred as at 30 June 2023. The FY21 LTI Grant fully vested:</p> <ul style="list-style-type: none"> <li>• Arena's FY23 DIS of 17.1 cents per security (representing CAGR of 5.6%) exceeding the upper performance hurdle range of 16.9 cents per security (target 5.1% CAGR); and</li> <li>• Arena's three year Total Securityholder Return (TSR) of 82% (equivalent to a 22% CAGR) ranked 1<sup>st</sup> (the 100th percentile) of the comparator group comprising the members of the ASX300 A-REIT Index over the performance period.</li> </ul>
Non-Executive Director (NED) Board Fees	<p>Board fees are set at a level to attract and retain suitably qualified and experienced Directors having regard to appropriate benchmarks for comparable listed entities, the size and complexity of operations, responsibilities and time commitments.</p> <p>Board and Committee fees were increased by an average of 4.6% in FY23.</p>
Minimum Security Holding Requirement	All KMP are compliant with Arena's MSHR policy.
<b>Key Decisions in respect to FY24 Remuneration Framework</b>	
Short Term Incentive (STI)	There are no changes to the structure of the STI in FY24.
Long Term Incentive (LTI)	There are no changes to the structure of the LTI in FY24.

## ARENA'S PROPOSITION



### Executive KMP Pay for Performance Outcomes

LINKING ARENA'S STRATEGY & OBJECTIVES TO REMUNERATION				
PURPOSE	STRATEGIES	KEY PERFORMANCE DRIVERS	OUTCOMES	PAY FOR PERFORMANCE
Better Communities. Together.	<ul style="list-style-type: none"> <li>▶ Sustainability</li> <li>▶ Respected owner</li> <li>▶ Active manager</li> <li>▶ Responsible growth</li> </ul>	<ul style="list-style-type: none"> <li>▶ Culture</li> <li>▶ Discipline</li> <li>▶ Relationships</li> <li>▶ Capital deployment</li> <li>▶ Platform efficiency</li> </ul>	Financial objectives	LTI 100%
				STI 50%
			Non-financial objectives	STI 50%

**Executive KMP Remuneration Framework**

<b>Our Purpose: Better Communities. Together.</b>		
<b>Our Investment Objective</b>		
<b>Generate an attractive and predictable distribution for securityholders with earnings growth prospects over the medium to long term through developing, owning and managing social infrastructure property that meet Arena's preferred property characteristics</b>		
<b>Executive KMP Remuneration Framework Objectives</b>		
Attract, retain and incentivise Executive KMP	Align remuneration to performance and the successful execution of strategy	
<b>Remuneration Principles</b>		
<ul style="list-style-type: none"> <li>Market competitive rewards to attract and retain high calibre talent capable of executing strategy.</li> <li>Total remuneration opportunity to include a significant proportion of at risk performance based pay.</li> <li>Guide the behaviour and actions of Executive KMP in-line with our purpose, values and stakeholder expectations.</li> </ul>	<ul style="list-style-type: none"> <li>Generate market competitive returns for securityholders.</li> <li>Assess incentives against financial and non-financial measures aligned with strategy and values.</li> <li>Deliver a meaningful component of Executive KMP remuneration in the form of equity subject to performance hurdles to align Executive KMP with outcomes in the best interests of securityholders over the medium to long term.</li> </ul>	
<b>Remuneration Components</b>		
<b>Fixed Remuneration</b>	<b>STI (variable at risk)</b>	<b>LTI (variable at risk)</b>
<ul style="list-style-type: none"> <li>Base level of annual remuneration.</li> <li>Generally set around the median of comparable organisations with reference to complexity of the role and the skills and experience necessary for success in the role.</li> <li>Reviewed annually.</li> <li>Independently benchmarked on a periodic basis against comparable organisations.</li> </ul>	<ul style="list-style-type: none"> <li>Performance based remuneration focused on achieving pre-determined strategic business objectives outlined in Arena's business plan including delivery of distributions to securityholders.</li> <li>Opportunity based on a percentage of total remuneration.</li> <li>Payable 50% in cash and 50% in equity with vesting of equity component deferred for 12 months.</li> </ul>	<ul style="list-style-type: none"> <li>Performance based remuneration aligned directly with securityholder returns.</li> <li>Opportunity based on a percentage of total remuneration.</li> <li>Three year performance period.</li> <li>Payable in equity to align Executive KMP and securityholders.</li> <li>LTI participation is offered to all Executive KMP (and Arena staff) to align their interests with securityholders.</li> <li>Allocated using a face value method.</li> </ul>
What are the STI and LTI performance hurdles?	<ul style="list-style-type: none"> <li>Financial performance measures (50% weighting) based on Distribution and DIS targets.</li> <li>Non-financial objectives (50% weighting) based on achieving pre-determined strategic business objectives related to Arena's KPD's including culture, discipline, relationships and capital deployment.</li> </ul>	<ul style="list-style-type: none"> <li>Vesting determined by performance against a DIS target range (50% weighting) and Relative TSR ranking (50% weighting) against the members of the ASX200 AREIT Index.</li> <li>DIS targets are set at 3-5% CAGR as representing through-the-cycle growth expectations and competitive stretch targets.</li> </ul>
Why are these performance hurdles used and the link to Performance?	<ul style="list-style-type: none"> <li>Aligns Executive KMP with immediate strategic objectives and the sound management of financial and non-financial business priorities required to deliver the annual business plan.</li> <li>Aligns with securityholder expectations of earnings growth targets and directly linked to core elements of Arena's investment objectives.</li> </ul>	<ul style="list-style-type: none"> <li>DIS is a key driver of securityholder returns with sustained growth in earnings over the medium to long term a key value driver for securityholder wealth.</li> <li>The DIS target range of 3-5% CAGR is consistent with core elements of Arena's investment objective to deliver securityholders with attractive and predictable distributions with earnings growth prospects over the medium to long term. A DIS CAGR within the target range of 3-5% is expected to be competitive through the cycle compared to Arena's peers in the ASX200 A-REIT index. For example, the average and median DIS CAGR for the ASX200 A-REITs for the three and five year</li> </ul>

		<p>periods to 30 June 2022 was below a 3% CAGR and a 5% CAGR represented top quartile performance over these same three and five year periods. Consistency of the target range over time provides predictability in DIS and an appropriate balance between sustainable securityholder returns and risk. Achieving the target, in conjunction with disciplined capital, lease and portfolio management, requires the ongoing efficient and effective deployment of capital including the delivery of Arena's development opportunities.</p> <ul style="list-style-type: none"> <li>Relative TSR aligns Executive KMP with overall securityholder returns and reduces the effect of economic cycles by measuring performance relative to peers.</li> </ul>
Can the Board cancel or vary incentives?	The Board has full discretion to reduce, cancel or increase STI and LTI incentives, including if information in respect of past awards arises that would otherwise have meant an award would not have been made.	

#### Executive KMP FY23 Target Remuneration and Remuneration Mix

Executive KMP received a 3.5% increase in fixed and total target remuneration in FY23. There was no change in remuneration mix in FY23.

Executive KMP	FY23 Target Remuneration				Proportion of at Risk Performance Based Remuneration			
					Cash		Equity	
	Fixed <sup>1</sup>	STI <sup>2</sup>	LTI	Total	Fixed	STI	Deferred STI	LTI
Rob de Vos	\$724,500	\$465,750	\$569,250	\$1,759,500	41%	13%	13%	33%
Gareth Winter	\$457,500	\$228,750	\$357,422	\$1,043,672	44%	11%	11%	34%

- Fixed remuneration set by the Board as inclusive of the prescribed Superannuation Guarantee contribution.
- 50% of an STI award is deferred for 12 months and payable in Arena stapled securities.

#### Executive KMP Employment Agreements

<b>Contract duration</b>	Ongoing
<b>Termination by the Executive KMP</b>	<p>CEO: 9 month notice period;  CFO: 6 month notice period.</p> <p>Unvested STI or LTI entitlements lapse unless the Board determines otherwise.</p>
<b>Termination by Arena REIT without cause, mutually agreed resignation, retirement or other circumstance</b>	<p>Notice period (as above) applies or equivalent payment in lieu of notice based on TFR.</p> <p>The Board has discretion to determine awards which may remain on foot and may also pro rata awards for time and performance. The Board may lapse an award in full and also allow accelerated vesting in special circumstances subject to termination benefit rules.</p>
<b>Termination by Arena REIT for cause</b>	<p>No notice period or termination payment unless the board determines otherwise.</p> <p>Unvested STI or LTI entitlements lapse unless the Board determines otherwise.</p>
<b>Post-employment restraints</b>	Restrained from soliciting suppliers, customers and staff for the term of the relevant notice period post-employment.

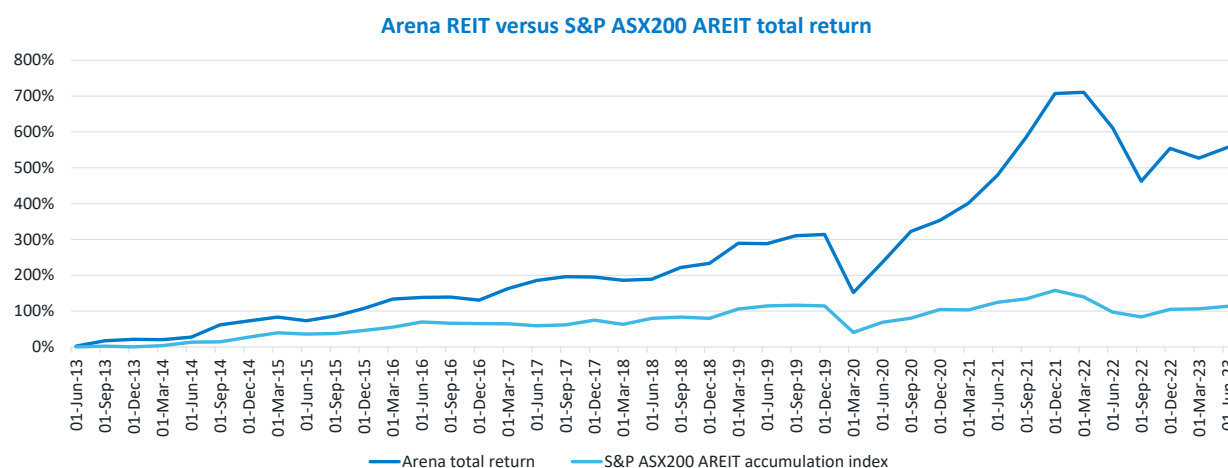
## Performance & Variable Remuneration Outcomes

### 5 Year Financial Performance Indicators

The table below summarises Arena's performance in key areas over the past 5 years.

Metric	FY23	FY22	FY21	FY20	FY19
Net Profit (Statutory) (\$million)	74.2	334.3	165.4	76.6	59.3
Distributable Income (\$million)	59.7	56.3	51.9	43.8	37.7
Distributable Income per Security (cents)	17.1	16.3	15.2	14.55	13.8
Distributions per Security (cents)	16.8	16.0	14.8	14.0	13.5
Net Asset Value per Security	\$3.42	\$3.37	\$2.56	\$2.22	\$2.10
Security Price at 30 June	\$3.76	\$4.27	\$3.60	\$2.19	\$2.74
Gearing	21.0%	20.2%	19.9%	14.8%	22.1%
Annual Total Shareholder Return (TSR)	(7.8%)	22.8%	72.4%	(15.6%)	34.3%
Annual TSR of ASX-300 A-REIT Index	7.5%	(11.2%)	33.9%	(20.7%)	11.4%

Arena listed on the ASX in June 2013. Relative securityholder return over the 10 years since listing compared to the ASX200 A-REIT index is set out in the chart below.



### FY23 STI Scorecard Performance and Outcomes

The Board set the Executive KMP target financial performance hurdles and non-financial objectives required to deliver strategic priorities that create long term value for securityholders. The Committee's assessment of the Executive KMP's FY23 performance is set out in the scorecard below.

Financial Objectives (50%)				
Category	Measurement	Weighting	Rating	Comments
Distributions and Earnings	FY23 distribution target of at least 16.8 cents per security (5% growth)	25%	T	Actual FY23 distribution of 16.8 cents per security (5% growth)
	FY23 DIS target of at least 17.25 cents (6% growth)	12.5%	B	Actual FY23 DIS of 17.1 cents (5% growth)
	Expected FY24 DIS supporting FY24 distribution guidance of at least 17.65 cents per security (5% growth on FY23 distribution target)	12.5%	B	Actual FY24 distribution guidance of 17.4 cents (3.6% growth on FY23 distribution target).

<b>Non-Financial Objectives (50%)</b>				
<b>Key Performance Driver</b>	<b>Strategic Business Objectives</b>	<b>Weighting</b>	<b>Rating</b>	<b>Comments</b>
Culture	Culture & Values Governance Sustainability Team performance Development & Succession	12.5%	T	<ul style="list-style-type: none"> <li>• No safety or injury incidents.</li> <li>• Independent team alignment and engagement survey benchmarked with top quartile ranking in employee engagement and top decile ranking for alignment.</li> <li>• Third Sustainability Report published disclosing Arena's ESG advancements.</li> <li>• Certified carbon neutral by Climate Active for business operations.</li> <li>• ISS QualityScore Governance rating improved to 1/10, the highest possible rating.</li> <li>• FTSE Russell ESG Governance Score improved to 5/5, the highest possible rating.</li> <li>• Delivered inaugural (and voluntary) Modern Slavery Statement.</li> <li>• Completed Physical Climate Risk Assessment.</li> <li>• Development and succession program in place and set as a KPI for Executive KMP.</li> <li>• Implementation of program of cyber risk enhancements.</li> </ul>
Discipline	Capital Management Lease Management Portfolio Management	12.5%	T	<ul style="list-style-type: none"> <li>• Business funding, hedging, liquidity and gearing maintained within approved parameters and development pipeline fully funded.</li> <li>• Inaugural Sustainability Linked Loan introduced with measurable sustainability targets relevant to Arena's operations.</li> <li>• Stability of 19.3 year WALE maintained.</li> <li>• 99.7% tenant occupancy.</li> </ul>
Relationships	Capital Markets Stakeholder Management Tenant Partners	12.5%	T	<ul style="list-style-type: none"> <li>• Positive tenant engagement survey rating.</li> <li>• Positive capital market engagement. Placed top four or higher ranking for Best Investor Relations by a Company in the ASX Mid-Cap 100 at the annual AIRA awards for third consecutive year.</li> </ul>
Capital Deployment	Developments and Origination	12.5%	T	<ul style="list-style-type: none"> <li>• 10 ELC development projects reached practical completion with a value of \$65 million and average net yield of 5.8%.</li> <li>• 2 ELCs acquired with a value of \$8 million at an average net yield of 6.0%.</li> <li>• 9 ELC projects added to the development pipeline.</li> </ul>
<b>Key:</b> E = Exceeded Target            T = On-Target            B = Below Target				

The Committee reviewed the scorecard of Arena's performance throughout FY23, in the context of a rapidly changing economic environment and determined that the outcome is consistent with the objectives of the STI plan.

Reduced transaction volumes and general uncertainty in the property investment markets in which Arena operates reflected a market in transition with respect to inflation and the rapid increase in interest rates during FY23. Arena's ongoing discipline in capital deployment and capital management was expected to contribute to a financial outcome in FY23 that would deliver 5% growth in distributions per security. However, the rapid increase in interest rates and high inflation throughout FY23 significantly reduced the opportunity to prudently deploy capital into new investment at yields sufficiently accretive to earnings. This resulted in outcomes below financial targets in respect of FY23 DIS and FY24 distribution guidance. The effect of the significant increase in interest rates during FY23 was materially mitigated by management's disciplined approach to capital management and interest rate hedging.

Based on their assessment of the STI scorecard, the Committee awarded the Executive KMP 50% of the financial component and 100% of the non-financial objectives component resulting in an overall award of 75% of their STI opportunity. The Committee also consulted with Arena's Audit Committee and confirmed that there were no adverse risk management, behavioural or financial matters relevant to the assessment of Executive KMP performance.

The STI awards for Executive KMP based on FY23 performance outcomes is set out below.

**Executive KMP FY23 STI Awards**

<b>Executive KMP</b>	<b>STI Award</b>	<b>Award as a % of STI Opportunity<sub>1</sub></b>	<b>Cash Component</b>	<b>Deferred STI Component<sub>2</sub></b>	<b>Deferred STI Rights Granted<sup>3,4</sup></b>
Rob de Vos	\$349,312	75%	\$174,656	\$174,656	46,497
Gareth Winter	\$171,564	75%	\$85,782	\$85,782	22,837

1. Any STI Opportunity not awarded is forfeited.
2. 50% of an STI Award is deferred for 12 months and vesting is subject to service over the deferral period.
3. Deferred STI Rights convert into Arena Stapled Securities. The allocation of rights uses a face value method by dividing the value of the Deferred STI award by the 15 day VWAP (ex-distribution) of Arena Stapled Securities immediately prior to the end of the relevant financial year (FY23: \$3.7563).
4. Rights granted to the Executive KMP are subject to approval by securityholders at Arena's 2023 AGM.
5. Deferred STI Rights do not receive cash distributions. However, additional rights will be granted equivalent to distributions declared on Arena Stapled Securities during the 12 month deferral period.

### LTI Performance Measures and Assessment

Distributable Income per Security and Relative TSR were established as performance measures in 2014 at the commencement of Arena's LTI Plan. The Committee considers that these measures remain appropriate and are:

- aligned with Arena's objective and strategy;
- metrics that align the Executive KMP with securityholders and drive long term sustainable performance and returns; and
- consistent with our purpose, values and stakeholder expectations of Executive KMP behaviour.

LTI Year	Performance Measurement Period	LTI Performance Measure <sup>4</sup>	Performance Hurdle	Result	Vesting Outcome <sup>5,6</sup>
FY21	FY21-FY23	Relative TSR <sup>1</sup>	50% of rights vest at the 50 <sup>th</sup> percentile; with pro rata vesting until 100% vesting at the 75 <sup>th</sup> percentile.	Arena's TSR of 82% (equivalent to a 22% CAGR) ranked 1 <sup>st</sup> (the 100 <sup>th</sup> percentile) of the comparator group over the three year performance period.	100%
	FY23	DIS <sup>2,3</sup>	Target range of 15.9 cents to 16.9 cents.	Target range exceeded. Actual DIS of 17.1 cents (equivalent to 5.6% CAGR over the three year performance period).	100%
					Overall Vesting <sup>4</sup>
FY22	FY22-FY24	Relative TSR <sup>1</sup>	50% of rights vest at the 50 <sup>th</sup> percentile; with pro rata vesting until 100% vesting at the 75 <sup>th</sup> percentile.	N/A	
	FY24	DIS <sup>2,3</sup>	Target range of 16.6 cents to 17.6 cents.		
FY23	FY23-FY25	Relative TSR <sup>1</sup>	50% of rights vest at the 50 <sup>th</sup> percentile; with pro rata vesting until 100% vesting at the 75 <sup>th</sup> percentile.	N/A	
	FY25	DIS <sup>2,3</sup>	Target range of 17.8 cents to 18.85 cents.		

1. Relative TSR rank versus a comparator group comprising the members of the ASX300 A-REIT Index (FY21 – FY22 Grants) or the ASX200 A-REIT Index (FY23 Grant) at the commencement of each three year performance period (assuming reinvestment of distributions). Relative TSR performance rank reduces the effect of market cycles as it measures Arena's performance relative to its peers.
2. DIS is a key performance indicator referenced by the Board in preparing business plans, measuring Arena's performance and creating value for securityholders. DIS is determined by the Board in accordance with Arena's Dividend and Distribution Policy.
3. The DIS target range is set at DIS growth of 3% to 5% CAGR over the three year performance period. The target range is considered appropriate by the Board as it is consistent with core elements of Arena's investment objective to deliver securityholders with attractive and predictable distributions with earnings growth prospects over the medium to long term. A DIS CAGR within the target range of 3-5% is expected to be competitive through the cycle compared to Arena's peers in the ASX200 A-REIT index. For example, the average and median DIS CAGR for the ASX200 A-REITS for the three and five year periods to 30 June 2022 was below a 3% CAGR with a 5% CAGR representing top quartile performance over the same three and five year periods. Consistency of the target range over time provides predictability in DIS and an appropriate balance between sustainable securityholder returns and risk. The DIS performance hurdle is assessed in the final year of a three year performance period.
4. A 50% weighting is attributed to each performance measure.
5. 50% vesting at the threshold of the target range plus progressive pro-rata vesting between 50% and 100% (ie on a straight-line basis) with 100% vesting at or above the upper target. Any LTI opportunity not awarded is forfeited.
6. The Board retains full discretion in respect of the LTI award including adjusting the conditions and / or performance outcomes to ensure that executive KMP are neither advantaged nor disadvantaged by matters that affect the conditions, for example the timing of a material equity raising or excluding the effects of one-off items.



### Executive KMP Remuneration Summary - Actual Amounts Received (Non-IFRS Information)<sup>1</sup>

		Short Term Benefits			Equity Based Payments <sup>3</sup>		Total
		Fixed Salary <sup>2</sup>	Non-Monetary Benefits	Cash STI	Deferred STI Rights	LTI Performance Rights	
Rob de Vos	FY23	\$724,500	\$18,127	\$219,375	\$160,993	\$552,398	\$1,675,393
	FY22	\$700,000	\$17,438	\$158,334	\$293,732	\$598,069	\$1,767,573
Gareth Winter	FY23	\$457,500	\$15,850	\$107,738	\$102,634	\$422,587	\$1,106,309
	FY22	\$442,000	\$15,244	\$100,938	\$187,254	\$602,531	\$1,347,967

1. Voluntary disclosure of actual remuneration received by Executive KMP in accordance with contemporary market practice. The information does not align to Australian Accounting Standards.
2. Salaries are set by the Board as inclusive of the prescribed Superannuation Guarantee contribution for the relevant financial year.
3. The value of vested equity based payments is based on the ASX closing price of an Arena Stapled Security on the date of issue of a stapled security following exercise of vested rights. This may be higher or lower than the value at the time of a grant of equity based remuneration which contributes to variation between target and actual remuneration.

### Executive KMP Remuneration measured in accordance with accounting standards (IFRS/statutory)

		Short Term Benefits			Equity Based Payments		Other	Total
		Fixed Salary <sup>1</sup>	Non-Monetary Benefits	Cash STI	Deferred STI Rights	LTI Performance Rights	Leave Entitlements <sup>2</sup>	
Rob de Vos	FY23	\$724,500	\$18,127	\$174,656	\$197,016	\$441,624	\$22,717	\$1,578,640
	FY22	\$700,000	\$17,438	\$219,375	\$188,854	\$424,674	\$84,934	\$1,635,275
Gareth Winter	FY23	\$457,500	\$15,850	\$85,782	\$96,760	\$295,100	\$12,363	\$963,355
	FY22	\$442,000	\$15,244	\$107,738	\$104,338	\$297,993	\$33,861	\$1,001,174

1. Salary is fixed remuneration and is set by the Board as inclusive of the prescribed Superannuation Guarantee contribution for the relevant financial year.
2. Change in value of accrued annual and long service leave entitlements during the period.
3. FY22 value of LTI Performance Rights has been adjusted to reflect fair value on the date each respective grant was approved by securityholders at each AGM.

### Executive KMP Statutory Remuneration Mix<sup>1</sup>

The relative proportion of variable and at risk remuneration based on the IFRS/Statutory remuneration set out in the table above.

Executive KMP	Fixed Salary	STI	LTI
Rob de Vos	47%	24%	29%
Gareth Winter	49%	20%	31%

1. Variation between target remuneration opportunity mix and actual remuneration mix is a result of the forfeiture or non-vesting of opportunities and timing differences between granting equity based remuneration and the amortisation of equity based remuneration over the relevant performance and service period.

### Executive KMP Interests in Securities

#### Ordinary Stapled Securities

Executive KMP	Holding Balance 1 July 2022	FY21 Deferred STI Award <sup>1</sup>	FY20 LTI Award	Bought/(Sold) During Period	Other Changes	Holding Balance 30 June 2023 <sup>2</sup>
Rob de Vos	787,779	47,644	157,828	-	-	993,251
Gareth Winter	804,532	30,373	120,739	-	-	955,644

1. Includes additional securities granted in respect of distribution equivalents on Deferred STI awards.
2. Arena requires Executive KMP to accumulate (over four years from their date of appointment) and maintain a minimum holding of Arena securities equivalent to 100% of their fixed annual remuneration. Value is determined by reference to the higher of cost or market value at the commencement of the financial year. The Executive KMP comply with the minimum securityholding requirement.

**Deferred STI Rights**

Executive KMP	Year <sup>1</sup>	Grant Date <sup>3</sup>	Vesting Date <sup>4</sup>	Value per Right <sup>2</sup>	Rights Granted <sup>2</sup>	Portion Vested <sup>4</sup>	Rights Lapsed	Maximum Value to be recognised in future years
Rob de Vos	FY23	1-July-23	1-July-24	\$3.7563	46,497	-	-	\$87,328
	FY22	1-July-22	1-July-23	\$4.1011	56,030	100%	-	-
	FY21	1-July-21	1-July-22	\$3.4422	47,644	100%	-	-
Gareth Winter	FY23	1-July-23	1-July-24	\$3.7563	22,837	-	-	\$42,891
	FY22	1-July-22	1-July-23	\$4.1011	27,518	100%	-	-
	FY21	1-July-21	1-July-22	\$3.4422	30,373	100%	-	-

1. Represents the period in respect of which the STI was awarded. Vesting is subject to service at the vesting date.
2. The initial allocation of rights is determined on a face value basis by dividing the value of the Deferred STI award by the 15 day VWAP (ex-distribution) of Arena Stapled Securities immediately prior to the end of the relevant financial year. This also reflects a reasonable estimation of their grant date fair value as additional rights are subsequently granted for the value of distributions equivalent to that declared to ordinary securityholders during the deferral period.
3. The FY23 grant of Deferred STI Rights to the Executive KMP have been approved by the Board with an effective date of 1 July 2023 but will be presented for securityholder approval at Arena's 2023 AGM as vesting may not be satisfied by acquiring equivalent securities on market. The FY22 grant was approved by securityholders on 24 November 2022 and the FY21 grant was approved by securityholders on 25 November 2021.
4. Vested FY21 Deferred STI Rights were exercised by Executive KMP on 26 September 2022. FY22 Deferred STI Rights have vested, are unexercised but may be exercised by Executive KMP at any time after the date of this report.

**LTI Performance Rights** <sup>6,7,8</sup>

Executive KMP	Grant Year	Grant Date <sup>1</sup>	Vesting Date <sup>4</sup>	Fair Value per Right <sup>3</sup>	Rights Granted <sup>1,2</sup>	Portion Vested <sup>4</sup>	Rights Lapsed	Maximum Value to be recognised in future years <sup>5</sup>
Rob de Vos	FY23	24-Nov-22	1-July-25	\$2.50	138,804	-	-	\$231,340
	FY22	25-Nov-21	1-July-24	\$3.68	159,782	-	-	\$195,999
	FY21	19-Nov-20	1-July-23	\$2.00	194,932	100%	-	-
Gareth Winter	FY23	24-Nov-22	1-July-25	\$2.50	87,153	-	-	\$145,256
	FY22	25-Nov-21	1-July-24	\$3.68	100,318	-	-	\$123,057
	FY21	19-Nov-20	1-July-23	\$2.00	149,123	100%	-	-

1. Rights are approved by the Board at the commencement of the three year performance period. Each LTI grant to Executive KMP is conditional on approval by securityholders at Arena's AGM.
2. Commencing from the FY22 grant year, the allocation of rights is determined on a face value basis by dividing the LTI opportunity by the 15 day VWAP (ex-distribution) of Arena Stapled Securities to 30 June at the beginning of each grant year (FY23: \$4.1011).
3. Reflects fair value for accounting purposes noting that actual LTI allocations from FY22 have been determined on a face value basis.
4. LTI Rights vested in accordance with the FY21 LTI assessment as set out on page 21. Vested rights are unexercised but may be exercised by Executive KMP at any time after the date of this report.
5. The fair value of rights is amortised over the 3 year performance period for accounting purposes. This represents the maximum value of rights to be recognised in future years in the Statement of Comprehensive Income. The value will be nil if rights do not vest.
6. No payment is required on issue of Rights or stapled securities in respect of a vested Right. Vesting is subject to performance measures and service at the vesting date.
7. In the event of an actual or proposed change of control event that the Board in its discretion determines should be treated as a change of control, a pro-rata number of unvested grants will vest at the time of the relevant event, based on the performance period elapsed and the extent to which performance hurdles have been achieved at the time (unless the Board determines another treatment in its discretion).
8. Executive KMP are restricted from entering into transactions (using derivatives or otherwise) that would have the effect of limiting the economic risk from participating in the LTI.

### Non-Executive Director Remuneration Framework

How are NED fees set?	Fees are set to ensure NEDs are remunerated fairly for their services, recognising the level of skill, expertise and experience required to perform the role. The fees are periodically benchmarked against a comparable group of listed entities.
Who approves the fees?	Each NED is paid an amount determined by the Board. NEDs do not receive any equity based payments, retirement benefits or incentive payments.
Is there a maximum fee?	NED fees are subject to a maximum aggregate amount approved by securityholders of \$1 million per annum.
Are NEDs required to have a minimum securityholding?	Arena's minimum securityholding policy requires NEDs to acquire (over three years from the later of the date the policy was adopted or their date of appointment) and maintain a minimum holding of Arena securities equivalent to 100% of the annual Board fee. The assessed value is the higher of cost or market value at the beginning of the relevant financial year.

### FY23 Board and Committee Fees

	Board Fee <sup>1</sup>	Audit Committee	Culture & Remuneration Committee	Nomination Committee
<b>Chair</b>	\$240,000	\$21,000	\$21,000	\$5,200
<b>Member</b>	\$110,000	\$10,500	\$10,500	\$2,600

1. The Board Fee received by the Chair of the Board is inclusive of all Committee fees.
2. All Fees are set inclusive of prescribed Superannuation Guarantee contributions.

### Non-Executive Director Reported Remuneration (statutory)

		Fee <sup>1</sup>
David Ross (Board Chair)	FY23 FY22	<b>\$240,000</b> \$230,000
Rosemary Hartnett <sup>2</sup>	FY23 FY22	<b>\$144,100</b> \$137,500
Simon Parsons <sup>3</sup>	FY23 FY22	<b>\$133,600</b> \$127,500
Helen Thornton <sup>4</sup>	FY23 FY22	<b>\$73,022</b> -
Dennis Wildenburg <sup>5</sup>	FY23 FY22	<b>\$144,100</b> \$137,500

1. Fees are set inclusive of prescribed Superannuation Guarantee contributions.
2. Chair of the Culture and Remuneration Committee.
3. Dr Parsons retired from the Board on 15 June 2023.
4. Ms Thornton was appointed to the Board on 15 December 2022.
5. Chair of the Audit Committee.

### Non-Executive Director Securityholdings

Ordinary Securities	Balance 1 July 2022	Acquired	Disposed	Other	Balance 30 June 2023
David Ross	213,565	-	-	-	213,565 <sup>1</sup>
Rosemary Hartnett	26,711	1,194	-	-	27,905 <sup>1</sup>
Simon Parsons <sup>3</sup>	217,644	-	-	(217,644)	-
Helen Thornton <sup>2</sup>	-	-	-	-	-
Dennis Wildenburg	173,334	-	-	-	173,334 <sup>1</sup>

1. Complies with minimum securityholding requirement (MSHR) as measured at the commencement of the financial year.
2. Ms Thornton has three years from appointment on 15 December 2022 to meet the MSHR.
3. Dr Parsons retired from the Board on 15 June 2023.

### **Indemnification and insurance of officers and auditors**

During the year, the Group has paid insurance premiums to insure each of the directors and officers of the Group against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of the Group other than conduct involving a wilful breach of duty in relation to the Group.

The contract of insurance prohibits disclosure of the nature of the liability covered and the amount of the premium.

The Group has not, during or since the end of the financial year indemnified or agreed to indemnify an auditor of the Group or of any related body corporate against a liability incurred in their capacity as an auditor.

### **Non-audit services**

Details of the non-audit services provided to the Group by the Independent Auditor during the year ended 30 June 2023 are disclosed in note 24 of the financial statements.

### **Fees paid to and interests held in the Group by the Responsible Entity or its associates**

Fees paid to the Responsible Entity and its related parties out of Group property during the year are disclosed in note 22 of the financial statements.

### **Interests in the Group**

The movement in securities on issue in the Group during the year is disclosed in note 13 to the financial statements.

### **Corporate governance statement**

The board of directors for Arena REIT Limited and Arena REIT Management Limited work together and take a co-ordinated approach to the corporate governance of the Group.

Each Board has a Board Charter which details the composition, responsibilities, and protocols of the Board. In addition, the Boards have a Code of Conduct which sets out the standard of business practices required of the Group's directors and staff.

The Group conducts its business in accordance with these policies and code, as well as other key policies which are published on its website. These include:

- Communications Policy;
- Continuous Disclosure Policy;
- Diversity Policy;
- Environmental, Social and Governance Policy;
- Privacy Policy;
- Securities Trading Policy;
- Summary of Risk Management Framework;
- Whistleblower Policy.

In compliance with ASX Listing Rule 4.10.3, the Group publishes an annual statement on its website disclosing the extent to which it has followed the recommendations for good corporate governance set by the ASX Corporate Governance Council during the reporting period.

### **Environmental regulation**

The operations of the Group are not subject to any particular or significant environmental regulations under a Commonwealth, State or Territory law.

### **Rounding of amounts to the nearest thousand dollars**

The Group is an entity of a kind referred to in ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191, relating to the 'rounding off' of amounts in the Directors' report. Amounts in the Directors' report have been rounded to the nearest thousand dollars in accordance with that Instrument, unless otherwise indicated.

**Auditor's independence declaration**

The Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 27.

This report is made in accordance with a resolution of directors.



David Ross  
Chair

Melbourne  
10 August 2023



## Auditor's Independence Declaration

As lead auditor for the audit of Arena REIT No. 1 for the year ended 30 June 2023, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Arena REIT No. 1 and the entities it controlled during the period.

A handwritten signature in blue ink, appearing to read 'JDP Wills', is written over a horizontal line.

JDP Wills  
Partner  
PricewaterhouseCoopers

Sydney  
10 August 2023

**Arena REIT**  
**Consolidated statement of comprehensive income**  
**For the year ended 30 June 2023**

**Consolidated statement of comprehensive income**

		<b>Consolidated</b>	
		<b>30 June</b>	30 June
		<b>2023</b>	2022
	Notes	<b>\$'000</b>	\$'000
<b>Income</b>			
Property income	8(c)	<b>92,641</b>	80,804
Management fee income		-	396
Interest		<b>594</b>	42
Revaluation gain on investment properties	8	-	240,253
Net gain on change in fair value of derivative financial instruments		<b>527</b>	24,478
Profit on sale of direct properties		-	1,023
<b>Total income</b>		<b>93,762</b>	346,996
<b>Expenses</b>			
Property expenses	8(c)	<b>(635)</b>	(576)
Management and administration expenses		<b>(6,543)</b>	(6,110)
Revaluation loss on investment properties	8	<b>(1,497)</b>	-
Finance costs	3	<b>(10,023)</b>	(5,608)
Loss on sale of direct properties		<b>(47)</b>	-
Other expenses		<b>(778)</b>	(414)
<b>Total expenses</b>		<b>(19,523)</b>	(12,708)
<b>Net profit for the year</b>		<b>74,239</b>	334,288
Other comprehensive income		-	-
<b>Total comprehensive income for the year</b>		<b>74,239</b>	334,288
<b>Total comprehensive income for the year is attributable to Arena REIT stapled group investors, comprising:</b>			
Unitholders of Arena REIT No. 1		<b>72,637</b>	304,012
Unitholders of Arena REIT No. 2 (non-controlling interest)		<b>3,242</b>	31,373
Unitholders of Arena REIT Limited (non-controlling interest)		<b>(1,640)</b>	(1,097)
		<b>74,239</b>	334,288
<b>Earnings per security:</b>			
		<b>Cents</b>	Cents
Basic earnings per security in Arena REIT No. 1	5	<b>20.83</b>	88.00
Diluted earnings per security in Arena REIT No. 1	5	<b>20.75</b>	87.67
Basic earnings per security in Arena REIT Group	5	<b>21.29</b>	96.76
Diluted earnings per security in Arena REIT Group	5	<b>21.20</b>	96.40

*The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.*

**Arena REIT**  
**Consolidated balance sheet**  
**For the year ended 30 June 2023**

**Consolidated balance sheet**

		<b>Consolidated</b>	
		<b>30 June</b>	30 June
		<b>2023</b>	2022
	Notes	\$'000	\$'000
<b>Current assets</b>			
Cash and cash equivalents	6	16,113	22,200
Trade and other receivables	7	5,304	3,595
Derivative financial instruments	12	6,939	3,064
<b>Total current assets</b>		<b>28,356</b>	<b>28,859</b>
<b>Non-current assets</b>			
Trade and other receivables	7	-	314
Derivative financial instruments	12	12,558	15,906
Property, plant and equipment		654	783
Investment properties	8	1,515,912	1,461,888
Intangible assets	9	10,816	10,816
<b>Total non-current assets</b>		<b>1,539,940</b>	<b>1,489,707</b>
<b>Total assets</b>		<b>1,568,296</b>	<b>1,518,566</b>
<b>Current liabilities</b>			
Trade and other payables	10	12,579	11,450
Provisions		766	792
Distributions payable		14,730	14,040
Lease liabilities		229	215
<b>Total current liabilities</b>		<b>28,304</b>	<b>26,497</b>
<b>Non-current liabilities</b>			
Provisions		121	97
Interest bearing liabilities	11	340,342	322,547
Lease liabilities		222	451
<b>Total non-current liabilities</b>		<b>340,685</b>	<b>323,095</b>
<b>Total liabilities</b>		<b>368,989</b>	<b>349,592</b>
<b>Net assets</b>		<b>1,199,307</b>	<b>1,168,974</b>
<b>Equity</b>			
Contributed equity - ARF1	13	424,361	415,410
Accumulated profit	14	632,316	591,012
Non-controlling interests - ARF2 and ARL	15	142,630	162,552
<b>Total equity</b>		<b>1,199,307</b>	<b>1,168,974</b>

*The above consolidated balance sheet should be read in conjunction with the accompanying notes.*



**Arena REIT**  
**Consolidated statement of changes in equity**  
**For the year ended 30 June 2023**

**Consolidated statement of changes in equity**

	<b>Consolidated</b>			
	<b>Contributed equity \$'000</b>	<b>Accumulated profit \$'000</b>	<b>Non-controlling interests - ARL &amp; ARF2 \$'000</b>	<b>Total equity \$'000</b>
<b>Balance at 1 July 2021</b>	406,736	335,143	137,039	878,918
Profit for the year	-	304,012	30,276	334,288
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>304,012</b>	<b>30,276</b>	<b>334,288</b>
<b>Transactions with owners in their capacity as owners:</b>				
Issue of securities under the DRP	8,674	-	1,303	9,977
Distributions to securityholders	-	(48,143)	(7,194)	(55,337)
Equity-based remuneration	-	-	1,128	1,128
<b>Balance at 30 June 2022</b>	<b>415,410</b>	<b>591,012</b>	<b>162,552</b>	<b>1,168,974</b>
<b>Balance at 1 July 2022</b>	415,410	591,012	162,552	1,168,974
Profit for the year	-	72,637	1,602	74,239
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>72,637</b>	<b>1,602</b>	<b>74,239</b>
<b>Transactions with owners in their capacity as owners:</b>				
Issue of securities under the DRP	8,951	-	4,334	13,285
Distributions to securityholders	-	(31,333)	(27,335)	(58,668)
Equity-based remuneration	-	-	1,477	1,477
<b>Balance at 30 June 2023</b>	<b>424,361</b>	<b>632,316</b>	<b>142,630</b>	<b>1,199,307</b>

*The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.*

**Arena REIT**  
**Consolidated statement of cash flows**  
**For the year ended 30 June 2023**

**Consolidated statement of cash flows**

		<b>Consolidated</b>	
		<b>30 June</b>	30 June
		<b>2023</b>	2022
Notes		<b>\$'000</b>	\$'000
<b><i>Cash flows from operating activities</i></b>			
	Receipts in the course of operations	<b>81,210</b>	74,916
	Payments in the course of operations	<b>(13,111)</b>	(12,341)
	Finance costs paid	<b>(8,837)</b>	(4,520)
	Interest received	<b>593</b>	41
	<b><i>Net cash inflow from operating activities</i></b>	<b>59,855</b>	58,096
16		<hr/>	<hr/>
<b><i>Cash flows from investing activities</i></b>			
	Proceeds from sale of investment properties	<b>33,004</b>	15,969
	Payments for investment properties and capital expenditure	<b>(71,326)</b>	(103,996)
	Refund of investment property acquisition costs	<b>115</b>	384
	Proceeds from transfer of ownership of plant and equipment	<b>-</b>	142
	<b><i>Net cash (outflow) from investing activities</i></b>	<b>(38,207)</b>	(87,501)
		<hr/>	<hr/>
<b><i>Cash flows from financing activities</i></b>			
	Net proceeds from issue of securities	<b>(60)</b>	(44)
	Distributions paid to securityholders	<b>(44,633)</b>	(44,077)
	Loan establishment costs paid	<b>(817)</b>	(1,436)
	Capital receipts from lenders	<b>43,000</b>	84,064
	Capital payments to lenders	<b>(25,000)</b>	(666)
	Finance lease payments	<b>(225)</b>	(254)
	<b><i>Net cash (outflow)/inflow from financing activities</i></b>	<b>(27,735)</b>	37,587
		<hr/>	<hr/>
	<b><i>Net (decrease)/increase in cash and cash equivalents</i></b>	<b>(6,087)</b>	8,182
	Cash and cash equivalents at the beginning of the financial year	<b>22,200</b>	14,018
	<b><i>Cash and cash equivalents at the end of the financial year</i></b>	<b>16,113</b>	22,200
6		<hr/>	<hr/>

*The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.*

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## 1 General information

These financial statements cover Arena REIT (the 'Group') comprising Arena REIT No. 1 ('ARF1'), Arena REIT No. 2 ('ARF2'), Arena REIT Limited ('ARL'), and their controlled entities. Arena REIT is listed on the ASX and registered and domiciled in Australia. The Responsible Entity of ARF1 and ARF2 is Arena REIT Management Limited (the 'Responsible Entity').

As permitted by Class order 13/1050 issued by ASIC, this financial report is a combined financial report that presents the financial statements and accompanying notes of Arena REIT at and for the year ended 30 June 2023.

The financial statements were authorised for issue by the directors on 10 August 2023. The directors have the power to amend and reissue the financial statements.

### (a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and interpretations issued by the Australian Accounting Standards Board and the *Corporations Act 2001*. Arena REIT is a for-profit unit trust for the purpose of preparing the financial statements.

The financial report has been prepared on an accruals and historical cost basis except for investment properties, financial assets at fair value through profit or loss, derivative financial instruments which are measured at fair value, and share-based payments which are measured at fair value. Cost is based on the fair value of consideration given in exchange for assets. Comparative information is reclassified where appropriate to enhance comparability.

The financial statements are presented in Australian Dollars, which is the Group's functional currency.

#### *Compliance with International Financial Reporting Standards*

The financial statements of the Group also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

### (b) New and amended standards adopted by the Group

There are no standards, interpretations or amendments to existing standards that are effective for the first time for the financial year beginning 1 July 2022 that have a material impact on the amounts recognised in prior periods or will affect the current or future periods.

### (c) New accounting standards and interpretations not yet adopted

There are no standards that are not yet effective and that are expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

### (d) Critical accounting estimates and judgements

The Group makes estimates and judgements that affect the reported amounts of assets and liabilities within the next financial year. Estimates are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Estimates and judgements which are material to the financial report are found in the following notes:

Investment properties	Note 8
Impairment of goodwill	Note 9
Financial instruments	Notes 12, 17

### (e) Rounding of amounts

The Group is an entity of the kind referred to in ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191, relating to the 'rounding off' of amounts in the financial statements. Amounts in the financial statements have been rounded off to the nearest thousand dollars in accordance with that Instrument, unless otherwise indicated.

## Financial results, assets and liabilities

This section provides additional information about those individual line items in the financial statements that the directors consider most relevant in the context of the operations of the Group, including:

- (a) accounting policies that are relevant for an understanding of the items recognised in the financial statements
- (b) analysis and sub-totals
- (c) information about estimates and judgements made in relation to particular items.

## 2 Segment information

The Group operates as one business segment being investment in real estate, and in one geographic segment being Australia. The Group's segments are based on reports used by the Board (as the Chief Operating Decision Maker) in making strategic decisions about the Group, assessing the financial performance and financial position of the Group, determining the allocation of resources and risk management. Refer to the Consolidated Statement of Comprehensive Income for the segment financial performance and the Consolidated Balance Sheet for the assets and liabilities.

A key financial metric used to define the results and performance of the Group is net operating profit (distributable income). Net operating profit is a non-statutory measure of profit used to determine securityholder distributions and represents the underlying cash-based profit for the relevant period. Net operating profit excludes fair value changes from asset and derivative valuations and items of income or expense not representative of the underlying operating earnings or cashflow.

A reconciliation between statutory net profit per the Consolidated Statement of Comprehensive Income and net operating profit (distributable income) is set out below:

	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
<b>Statutory net profit</b>	<b>74,239</b>	334,288
Investment property revaluation and straight-lining of rent	<b>(16,997)</b>	(254,486)
Change in fair value of derivatives	<b>(527)</b>	(24,478)
Loss/(profit) on sale of investment properties	<b>47</b>	(1,023)
Transaction costs	<b>745</b>	541
Amortisation of equity-based remuneration (non-cash)	<b>1,557</b>	1,135
Other	<b>588</b>	350
<b>Net operating profit (distributable income) *</b>	<b>59,652</b>	56,327

\* Net operating profit (distributable income) is not a statutory measure of profit

### 3 Finance costs

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
<b>Finance costs:</b>		
Interest paid or payable	<b>9,318</b>	4,707
Loan establishment and other finance costs	<b>544</b>	513
Write-off of loan establishment costs due to refinancing	<b>161</b>	388
Total finance costs expensed	<b>10,023</b>	5,608
Finance costs capitalised (a)	<b>3,079</b>	3,338
Total finance costs	<b>13,102</b>	8,946

Finance costs are capitalised at rates based on contracted fund through rates for each development ranging from 5.0% to 6.8% (30 June 2022: 5.0% to 6.8%).

#### (a) Accounting policy - Finance costs

Finance costs include interest and amortisation of costs incurred in connection with the arrangement of borrowings. Finance costs are expensed as incurred unless they relate to qualifying assets. Qualifying assets are assets which take more than twelve months to get ready for their intended use or sale. Where funds are borrowed for the acquisition, construction or production of a qualifying asset, the finance costs capitalised are those incurred in relation to that qualifying asset.

### 4 Income taxes

Under current Australian income tax legislation, ARF1 and ARF2 are not liable to Australian income tax, provided that the securityholders are presently entitled to the income of the Trusts. Trust distributions are subject to income tax in the hands of securityholders.

ARL and its wholly-owned Australian controlled entities have implemented the tax consolidation legislation.

#### 4 Income taxes (continued)

**(a) Numerical reconciliation of tax expense per the statutory income tax rate to income tax expense recognised**

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Profit/(loss) before income tax	<b>74,239</b>	334,288
Tax at the applicable Australian tax rate of 25.0% (2022 - 25.0%)	<b>(18,560)</b>	(83,572)
Profit attributable to entities not subject to tax	<b>18,970</b>	83,846
Deferred tax assets not recognised	<b>(410)</b>	(274)
<b>Income tax expense</b>	<b>-</b>	<b>-</b>

Unrecognised deferred tax assets are \$0.4 million (2022: \$0.3 million). These have not been recognised as it is not probable that future taxable profit will arise to offset these deductible temporary differences.

**(b) Accounting policy - income tax**

*(i) Trusts*

Arena REIT No.1 and Arena REIT No.2 (the Trusts) are not subject to Australian income tax provided their taxable income is fully distributed to securityholders.

*(ii) Companies*

The income tax expense or revenue for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### 4 Income taxes (continued)

##### (b) Accounting policy - income tax (continued)

###### (iii) Tax consolidation legislation

ARL and its wholly-owned Australian controlled entities have implemented the tax consolidation legislation. As a consequence, these entities are taxed as a single entity and the deferred tax assets and liabilities of these entities are set off in the consolidated financial statements.

The head entity, ARL, and the controlled entities in the tax consolidated group account for their own current and deferred tax amounts. These tax amounts are measured as if each entity in the tax consolidated group continues to be a standalone taxpayer in its own right.

In addition to its own current and deferred tax amounts, ARL also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from controlled entities in the tax consolidated group.

All current tax balances are transferred from the controlled entities in the group to ARL. As there is no tax sharing agreement in place the current tax receivable or payable is transferred from each controlled entity to ARL as a contribution to (or distribution from) wholly owned entities.

#### 5 Earnings per security ('EPS')

	<b>2023</b>	2022
	<b>Cents</b>	Cents
Basic EPS in Arena REIT No. 1	<b>20.83</b>	88.00
Diluted EPS in Arena REIT No. 1	<b>20.75</b>	87.67
Basic EPS in Arena REIT Group	<b>21.29</b>	96.76
Diluted EPS in Arena REIT Group	<b>21.20</b>	96.40

The following information reflects the income and security numbers used in the calculations of basic and diluted EPS.

	<b>2023</b>	2022
	<b>Number of securities '000</b>	Number of securities '000
Weighted average number of ordinary securities used in calculating basic EPS	<b>348,771</b>	345,469
Rights granted under employee incentive plans	<b>1,353</b>	1,308
Adjusted weighted average number of ordinary securities used in calculating diluted EPS	<b>350,124</b>	346,777



## 5 Earnings per security ('EPS') (continued)

	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Earnings used in calculating basic EPS for Arena REIT No. 1	<b>72,637</b>	304,012
Earnings used in calculating diluted EPS for Arena REIT No. 1	<b>72,637</b>	304,012
Earnings used in calculating basic EPS for Arena REIT Group	<b>74,239</b>	334,288
Earnings used in calculating diluted EPS for Arena REIT Group	<b>74,239</b>	334,288

### (a) Accounting policy - earnings per security

#### (i) Basic earnings per security

Basic earnings per security is calculated by dividing:

- the profit attributable to the security holders, excluding any costs of servicing equity other than ordinary securities;
- by the weighted average number of ordinary securities outstanding during the financial year.

#### (ii) Diluted earnings per security

Diluted earnings per security adjust the figures used in the determination of basic earnings per security to take into account:

- the effect of interest and other financial costs associated with dilutive potential ordinary securities;
- the weighted average number of additional ordinary securities that would have been outstanding assuming the conversion of all dilutive potential ordinary securities.

## 6 Cash and cash equivalents

	<b>30 June 2023 \$'000</b>	<b>Consolidated 30 June 2022 \$'000</b>
Cash at bank	<b>16,113</b>	22,200
Total cash and cash equivalents	<b>16,113</b>	22,200

### (a) Accounting policy - Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments with original maturities of three months or less from the date of acquisition that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

## 7 Trade and other receivables

### (a) Trade and other receivables - Current

	<b>30 June</b>	<b>Consolidated</b>
	<b>2023</b>	30 June
	<b>\$'000</b>	2022
		\$'000
Trade receivables	911	989
Expected credit loss provision	(154)	(154)
Other receivables	3,437	1,862
Prepayments	1,110	898
	<b>5,304</b>	<b>3,595</b>

#### (i) Ageing of trade receivables

The ageing of trade receivables at the end of the reporting period was:

	<b>2023</b>	2022
	<b>\$'000</b>	\$'000
Not past due	880	989
Past due 0 - 30 days	12	-
Past due 31 - 60 days	14	-
Past due 61 - 90 days	-	-
Past due over 90 days	5	-
	<b>911</b>	<b>989</b>

No other class of financial asset is past due.

Any receivables which are doubtful have been provided for.

From time to time, tenant payments are delayed for administrative reasons such as lease assignment. Management have reviewed all receivables for impairment and are comfortable that the balances are due and payable, and that recovery can be obtained.

### (b) Accounting policy - Receivables

Receivables may include amounts for interest and trust distributions. Trust distributions are accrued when the right to receive payment is established. Interest is accrued at the end of each reporting period from the time of last payment. Amounts are generally received within 30 days of being recorded as receivables.

Receivables are recognised initially at fair value and subsequently measured at amortised cost. At each reporting date, the Group measures the loss allowance on receivables at an amount equal to the lifetime expected credit losses. Expected credit losses are measured using probability of default, exposure at default and loss given default. Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An expected credit loss provision is used when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. The amount of the expected credit loss provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate.

## 7 Trade and other receivables (continued)

### (b) Accounting policy - Receivables (continued)

The amount of the impairment loss is recognised in the statement of comprehensive income within other expenses. When a trade receivable for which an expected credit loss provision had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the statement of comprehensive income.

## 8 Investment properties

### (a) Valuations and carrying amounts

Property Portfolio	Carrying amount		Latest independent valuation	
	2023 \$'000	2022 \$'000	2023 \$'000	2022 \$'000
ELC properties	1,335,964	1,236,859	1,228,375	1,033,210
ELC developments	41,108	50,705	26,273	25,174
Healthcare properties	138,840	174,324	135,230	162,794
<b>Total</b>	<b>1,515,912</b>	<b>1,461,888</b>	<b>1,389,878</b>	<b>1,221,178</b>

The Group has adopted a valuation program that provides for each property to be independently valued by suitably qualified valuers at least once every three years. Changes in market conditions may necessitate more frequent independent revaluations of properties.

Independent valuations were performed on 96 Early Learning Centres ('ELC') and three healthcare properties throughout the year ended 30 June 2023. The directors have reviewed these valuations and determined they are appropriate to adopt during the financial period ending 30 June 2023. Director valuations were performed on investment properties not independently valued as at 30 June 2023.

Development properties have been subject to a Director valuation and are carried at fair value on completion less cost to complete, including an appropriate adjustment for development risk.

The key inputs into valuations are:

- Passing rent;
- Market rents;
- Capitalisation rates;
- Lease terms;
- Rent reviews;
- Planning status and approvals;
- Discount rates (healthcare properties); and
- Capital expenditure and vacancy contingencies (healthcare properties).

The key inputs into the valuation are based on market information for comparable properties. The majority of early learning and healthcare properties are located in markets with evidence to support valuation inputs and methodology. The independent valuers have experience in valuing similar assets and have access to market evidence to support their conclusions. Comparable assets are considered those in similar markets and condition.

Investment properties have been classified as Level 3 in the fair value hierarchy.

## 8 Investment properties (continued)

### (a) Valuations and carrying amounts (continued)

(i) Key assumptions - ELCs

	30 June 2023	30 June 2022
Market rent per licenced place	<b>\$1,800 to \$6,000</b>	\$1,300 to \$5,450
Capitalisation rates	<b>4.25% to 6.50%</b>	4.25% to 7.50%
Passing yields	<b>3.75% to 6.75%</b>	3.50% to 6.50%

(ii) Key assumptions - Healthcare properties

	30 June 2023	30 June 2022
Capitalisation rates	<b>4.75% to 6.25%</b>	4.25% to 6.25%
Passing yields	<b>4.75% to 6.00%</b>	4.75% to 6.50%
Discount rates	<b>5.75% to 7.50%</b>	5.50% to 7.00%

(iii) Sensitivity analysis

The Group's investment properties are 100% occupied with a weighted average lease expiry of 19.3 years. The Group's investment properties are typically on long term leases with contracted annual income escalations and accordingly, they are generally valued on a capitalisation of income or discounted cash flow (DCF) (healthcare properties) basis. The Group's investment properties are therefore exposed to a risk of change in their fair values due to changes in market capitalisation rates and discount rates.

For ELC properties, if the capitalisation rate expanded by 25 basis points, fair value would reduce by \$62 million from the fair value as at 30 June 2023 and if the capitalisation rate compressed by 25 basis points, fair value would increase by \$68 million from the fair value as of 30 June 2023.

For Healthcare properties, if the capitalisation rate expanded by 25 basis points, fair value would reduce by \$3 million from the fair value as at 30 June 2023 and if the capitalisation rate compressed by 25 basis points, fair value would increase by \$4 million from the fair value as of 30 June 2023. If the discount rate expanded by 25 basis points, fair value would reduce by \$1 million from the fair value as at 30 June 2023 and if the discount rate compressed by 25 basis points, fair value would increase by \$1 million from the fair value as of 30 June 2023.

### (b) Movements during the financial year

	<b>Consolidated</b>	
	30 June 2023 \$'000	30 June 2022 \$'000
<b>At fair value</b>		
Opening balance	<b>1,461,888</b>	1,112,431
Property acquisitions and capital expenditure	<b>70,219</b>	105,345
Refund of property acquisition costs	<b>(115)</b>	(384)
Disposals	<b>(33,049)</b>	(9,989)
Revaluations	<b>(1,497)</b>	240,253
Other IFRS revaluation adjustments	<b>18,466</b>	14,232
Closing balance	<b>1,515,912</b>	1,461,888

## 8 Investment properties (continued)

### (c) Amounts recognised in profit or loss for investment properties

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Property income	<b>74,147</b>	66,570
Other property income (recognised on a straight line basis)	<b>18,494</b>	14,234
Direct operating expenses from property that generated property income	<b>(635)</b>	(576)
Revaluation gain/(loss) on investment properties	<b>(1,497)</b>	240,253

### (d) Tenancy risk

Set out below are details of the major tenants who lease properties from the Group:

Goodstart Early Learning Ltd ('Goodstart') - representing 24% of the Group's investment property portfolio by income. Like many not-for-profit entities, Goodstart is a company limited by guarantee. It therefore does not have "shareholders", rather, each of the member charities (Mission Australia, Benevolent Society, Brotherhood of St Laurence and Social Ventures Australia) is a member of the company. Goodstart's "capital" is loan capital of varying degrees of risk and subordination.

Green Leaves Group Limited ('Green Leaves') - representing 18% of the Group's investment property portfolio by income. Green Leaves is a privately held provider of early childhood education, owning and operating approximately 60 ELCs throughout Australia.

Edge Early Learning ('Edge') - representing 11% of the Group's investment property portfolio by income. Edge is a privately held provider of early childhood education, owning and operating more than 50 ELCs throughout Australia.

Affinity Education Group Limited ('Affinity') - representing 10% of the Group's investment property portfolio by income. Affinity is a privately held provider of early childhood education, owning and operating over 225 ELCs throughout Australia.

#### Other Tenants

<b>Operator</b>	<b>% of Investment Property Portfolio by Income</b>
ForHealth	7%
G8 Education	5%
Aspire Education	4%
Petit Early Learning Journey	3%
Mayfield	2%
SACare	2%

All of the above tenants are ELC or healthcare operators. G8 Education and Mayfield are listed on the Australian Securities Exchange. The other tenants are privately owned with experience operating ELCs or healthcare businesses. Typically, tenants are required to provide an unconditional and irrevocable bank guarantee, which must not expire until at least six months after the ultimate expiry of the lease.

### (e) Assets pledged as security

Refer to note 11 for information on investment properties and other assets pledged as security by the Group.

### (f) Contractual obligations

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

## 8 Investment properties (continued)

### (f) Contractual obligations (continued)

	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Investment properties	<b>56,763</b>	45,619

The above commitments include the costs associated with developing early learning properties.

### (g) Leasing arrangements

Investment properties are leased to tenants under long-term operating leases with rentals payable monthly. Minimum lease payments receivable on leases of investment properties are as follows:

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Minimum lease receivable under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:		
Within 1 year	<b>72,246</b>	68,714
1 - 2 years	<b>73,885</b>	70,131
2 - 3 years	<b>75,743</b>	71,733
3 - 4 years	<b>77,653</b>	73,536
4 - 5 years	<b>79,618</b>	75,389
Greater than 5 years	<b>1,452,002</b>	1,441,846
	<b>1,831,147</b>	1,801,349

### (h) Impact of climate change on investment property valuations

Climate change can impact investment property values in a number of ways. Firstly, the increasing frequency and severity of extreme weather events pose risks of property damage, higher maintenance costs and income loss. The risk of this is influenced by factors like property location and whether measures have been implemented to mitigate the impacts of adverse weather. Regulators may demand additional sustainability measures for buildings, both during their construction phase and through the course of operations. Properties that effectively minimise their environmental impact may attract premium rents, thereby supporting higher property valuations.

Valuers consider the impact of specific identified risk factors, such as flooding or bushfires, when assessing the value of each property during their valuation process. They utilise property-specific overlays and benchmarking against market transactions that demonstrate premiums and discounts for properties with varying levels of risk.

### (i) Accounting policy - Investment properties

Investment property is real estate investments held to earn long-term rental income and for capital appreciation. Investment properties are carried at fair value determined either by the Directors or independent valuers with changes in fair value recorded in the statement of comprehensive income.

## 8 Investment properties (continued)

### (i) Accounting policy - Investment properties (continued)

Land and buildings (including integral plant and equipment) that comprise investment property are not depreciated. The carrying amount of investment properties may include the cost of acquisition, additions, refurbishments, redevelopments, improvements, lease incentives, assets relating to fixed increases in operating lease rental in future periods and borrowing costs incurred during the construction period of qualifying assets.

#### (i) Valuation basis

The basis of the valuation of investment properties is fair value, being the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Directors may determine the requirement for a valuation at any time but have adopted a valuation program that provides for each property to be independently valued by suitably qualified valuers at least once every three years. Changes in market conditions may necessitate more frequent independent revaluations of properties.

Valuations are derived through a combination of the valuations determined using the discounted cash flow (DCF) method, the income capitalisation method, and the direct comparison method. They consider a number of factors that may include a direct comparison between the subject property and a range of comparable sales evidence, the present value of net future cash flow projections based on reliable estimates of future cash flows, existing lease contracts, external evidence such as current market rents for similar properties, and using capitalisation rates and discount rates that reflect current market assessments of the uncertainty in the amount and timing of cash flows.

## 9 Intangible assets

	<b>Consolidated</b>	
	<b>30 June</b>	<b>30 June</b>
	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
Goodwill	<b>10,816</b>	10,816
	<b>10,816</b>	10,816

The intangible asset held by the Group represents goodwill on acquisition. There are no other intangibles held by the Group.

Goodwill has been allocated to the Group's lowest cash generating unit representing funds management across the Arena REIT business as a whole.

The Group tests impairment of goodwill annually by comparing its carrying amount with its recoverable amount. The recoverable amount is determined using a fair value methodology which applies asset values and net cashflow financial budgets approved by the Board of Directors, contractual fee rates and a valuation multiple.

There has been no impairment of goodwill recognised in the current or prior financial years.

Key assumptions include:

- growth rates set in the range of 2% to 5% per annum, reflecting a line-by-line net cashflow and asset value forecast and contracted fee income; and
- cash flows are discounted at a rate of 9.68% per annum, based on an appropriate measure of cost of capital plus a premium for risk capitalised at a rate derived from an independent valuation obtained in support of the acquisition and updated for current economic conditions and risk.

The Group has considered and assessed reasonably possible changes in key assumptions and have not identified any foreseeable instances that could cause the carrying amount to exceed its recoverable amount.

## 9 Intangible assets (continued)

### (a) Accounting policy - Goodwill

Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes, being the operating segments.

## 10 Trade and other payables

	<b>Consolidated</b>	
	<b>30 June</b>	<b>30 June</b>
	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
Prepaid rental income	<b>3,260</b>	3,831
Sundry creditors and accruals	<b>9,319</b>	7,619
	<b>12,579</b>	11,450

Trade and other payables are non-interest bearing.

## 11 Interest bearing liabilities

	<b>Consolidated</b>	
	<b>30 June</b>	<b>30 June</b>
	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Non-current:</b>		
<b>Secured</b>		
Syndicated facility	<b>342,000</b>	324,000
Unamortised transaction costs	<b>(1,658)</b>	(1,453)
Total secured non-current borrowings	<b>340,342</b>	322,547

### (a) Financing arrangements

	<b>Consolidated</b>	
	<b>30 June</b>	<b>30 June</b>
	<b>2023</b>	<b>2022</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Committed facilities available at the end of the reporting period</b>		
Interest bearing liabilities	<b>500,000</b>	430,000
<b>Facilities used at the end of the reporting period</b>		
Interest bearing liabilities	<b>342,000</b>	324,000



## 11 Interest bearing liabilities (continued)

### (a) Financing arrangements (continued)

The Group refinanced its syndicated debt facility in December 2022, increasing the facility limit by \$70 million to \$500 million, extending the maturity dates and adding a Sustainability Linked Loan (SLL) overlay. The SLL has annual Sustainability Performance Targets (SPTs) which may result in an adjustment to the margin paid on the drawn debt balance.

The Group has a \$200 million facility expiring 31 March 2026, a \$150 million facility expiring 31 March 2027, and a \$150 million facility expiring 31 March 2028, providing a remaining weighted average term of 3.7 years (30 June 2022: 3.4 years).

The facilities are available to both ARF1 and ARF2 and the assets of both Trusts are held as security under the facilities.

The interest rate applying to the drawn amount of the facilities is set on a monthly or quarterly basis at the prevailing market interest rates.

The undrawn amount of the bank facilities may be drawn at any time.

### (b) Assets pledged as security

The bank facilities are secured by a registered first mortgage over investment property and a fixed and floating charge over the assets of ARF1 and ARF2.

The carrying amounts of assets pledged as security are:

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	<b>30 June 2022 \$'000</b>
<b>Financial assets pledged</b>		
Cash and cash equivalents	<b>9,689</b>	15,430
Trade and other receivables	<b>4,868</b>	3,442
Derivative financial instruments	<b>19,497</b>	18,970
	<b>34,054</b>	37,842
	<b>30 June 2023 \$'000</b>	<b>30 June 2022 \$'000</b>
<b>Other assets pledged</b>		
Investment properties	<b>1,515,912</b>	1,461,888
	<b>1,515,912</b>	1,461,888

### (c) Covenants

The covenants over the Group's bank facility require an interest cover ratio of greater than 2.0 times (actual at 30 June 2023 of 5.4 times) and a loan to market value of investment properties ratio of less than 50% (actual at 30 June 2023 of 24.6%). The Group was in compliance with its covenants throughout the year.

## 11 Interest bearing liabilities (continued)

### (d) Accounting policy - Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. Transaction costs are amortised over the period of the facility to which it relates.

Borrowings are removed from the consolidated balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of the financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as finance costs.

Borrowings are classified as current liabilities unless the entity has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

## 12 Derivative financial instruments

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
<b>Current assets</b>		
Interest rate swaps	6,939	3,064
	<b>6,939</b>	3,064
<b>Non-current assets</b>		
Interest rate swaps	12,558	15,906
	<b>12,558</b>	15,906

The Group has entered into interest rate swap contracts under which they receive interest at variable rates and pay interest at fixed rates to protect interest bearing liabilities from exposure to changes in interest rates.

Swaps in place as at 30 June 2023 cover 88% (2022: 77%) of the facility principal outstanding. The weighted average fixed interest swap rate at 30 June 2023 was 2.03% (2022: 1.68%), and the weighted average term was 3.5 years (2022: 4.3 years).

Periodic swap settlements match the period for which interest is payable on the underlying debt, and are settled on a net basis.

The notional principal amounts and periods of expiry of the interest rate swap contracts are as follows:

## 12 Derivative financial instruments (continued)

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	<b>30 June 2022 \$'000</b>
Less than 1 year	<b>15,000</b>	-
1 - 2 years	<b>45,000</b>	15,000
2 - 3 years	<b>70,000</b>	45,000
3 - 4 years	<b>60,000</b>	50,000
4 - 5 years	<b>45,000</b>	60,000
Greater than 5 years	<b>65,000</b>	80,000
	<b><u>300,000</u></b>	<b><u>250,000</u></b>

### (a) Accounting policy - Derivative financial instruments

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The Group does not designate any derivatives as hedges in a hedging relationship and therefore changes in the fair value of any derivative instrument are recognised immediately in the statement of comprehensive income.

### (b) Key estimate - Fair value of financial instruments

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives or unquoted securities) is determined using valuation techniques.

Models use observable data, to the extent practicable. However, areas such as credit risk (both own and counterparty), volatilities and correlations require management to make estimates. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Refer to Note 17 for further information on the fair value estimation and fair value hierarchy of financial instruments.

## 13 Contributed equity

### (a) Securities

	<b>Consolidated</b>			
	<b>30 June 2023 Securities '000</b>	<b>30 June 2022 Securities '000</b>	<b>30 June 2023 \$'000</b>	<b>30 June 2022 \$'000</b>
<b>Ordinary Securities</b>				
Fully paid	<b><u>350,705</u></b>	<u>346,678</u>	<b><u>424,361</u></b>	<u>415,410</u>

Other contributed equity attributable to securityholders of the Group relating to ARF2 and ARL of \$89.7 million is included within Non-controlling interests - ARF2 and ARL (30 June 2022: \$84.4 million).

### 13 Contributed equity (continued)

#### (b) Movements in ordinary securities

Date	Details	Number of securities '000	\$'000
1 July 2021	Opening balance	343,644	406,736
	Issue of securities under the DRP (i)	2,334	8,674
	Vesting of equity-based remuneration (ii)	700	-
30 June 2022	Closing balance	346,678	415,410
1 July 2022	Opening balance	<b>346,678</b>	<b>415,410</b>
	Issue of securities under the DRP (i)	<b>3,546</b>	<b>8,951</b>
	Vesting of equity-based remuneration (ii)	<b>481</b>	-
30 June 2023	Closing balance	<b>350,705</b>	<b>424,361</b>

#### (i) Distribution Re-investment Plan (DRP)

The Group has a Distribution Reinvestment Plan (DRP) under which securityholders may elect to have all or part of their distribution entitlements satisfied by the issue of new securities rather than being paid in cash.

#### (ii) Equity-based remuneration

In September 2022, 368,439 performance rights granted to employees of a related party of the Responsible Entity in FY20 vested as a result of performance conditions being fulfilled. In addition, 112,658 deferred short-term incentive rights granted to employees of a related party of the Responsible Entity in FY21 vested.

### 14 Accumulated profit

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Movements in accumulated profit were as follows:		
Opening accumulated profit	<b>591,012</b>	335,143
Net profit for the year attributable to ARF1	<b>72,637</b>	304,012
Distribution paid or payable attributable to ARF1	<b>(31,333)</b>	(48,143)
Closing accumulated profit	<b>632,316</b>	591,012

#### Distributions to securityholders

The following table details the distributions to securityholders during the financial year on a consolidated basis, including distributions declared by ARF2 (classified as a non-controlling interest) of \$27.3 million (30 June 2022: \$7.2 million).

#### 14 Accumulated profit (continued)

	<b>2023</b>	2022	<b>2023</b>	2022
	<b>\$'000</b>	\$'000	<b>cps</b>	cps
	<b>Distributions declared (\$'000)</b>		<b>Distribution declared (cps)</b>	
September quarter	<b>14,607</b>	13,629	<b>4.20</b>	3.95
December quarter	<b>14,646</b>	13,651	<b>4.20</b>	3.95
March quarter	<b>14,685</b>	14,017	<b>4.20</b>	4.05
June quarter	<b>14,730</b>	14,040	<b>4.20</b>	4.05
Total distributions to securityholders	<b>58,668</b>	55,337	<b>16.80</b>	16.00

#### 15 Non-controlling interests

The financial statements reflect the consolidation of ARF1, ARF2 and ARL. For financial reporting purposes, one entity in the stapled group must be identified as the acquirer or parent entity of the others. ARF1 has been identified as the acquirer and parent of ARF2 and ARL, resulting in ARF2 and ARL being disclosed as non-controlling interests.

Movements in non-controlling interests were as follows:

	<b>ARF2</b>	<b>ARL</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Opening balance - 1 July 2021	<b>116,290</b>	<b>20,749</b>	<b>137,039</b>
Issue of securities under the DRP	<b>1,303</b>	-	<b>1,303</b>
Vesting of equity-based remuneration	-	<b>1,126</b>	<b>1,126</b>
Net profit/(loss) for the year attributable to non-controlling interests	<b>31,373</b>	<b>(1,097)</b>	<b>30,276</b>
Distributions paid or payable attributable to non-controlling interests	<b>(7,194)</b>	-	<b>(7,194)</b>
Increase/(decrease) in reserves (i)	-	<b>2</b>	<b>2</b>
Closing balance - 30 June 2022	<b>141,772</b>	<b>20,780</b>	<b>162,552</b>
	<b>ARF2</b>	<b>ARL</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Opening balance - 1 July 2022	<b>141,772</b>	<b>20,780</b>	<b>162,552</b>
Issue of securities under the DRP	<b>4,334</b>	-	<b>4,334</b>
Vesting of equity-based remuneration	-	<b>961</b>	<b>961</b>
Net profit/(loss) for the year attributable to non-controlling interests	<b>3,242</b>	<b>(1,640)</b>	<b>1,602</b>
Distributions paid or payable attributable to non-controlling interests	<b>(27,335)</b>	-	<b>(27,335)</b>
Increase/(decrease) in reserves (i)	-	<b>516</b>	<b>516</b>
Closing balance - 30 June 2023	<b>122,013</b>	<b>20,617</b>	<b>142,630</b>

## 15 Non-controlling interests (continued)

(i) Reserves

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Opening balance	1,753	1,751
Vesting of equity-based remuneration	(961)	(1,126)
Equity-based remuneration expense	<u>1,477</u>	<u>1,128</u>
Balance 30 June	<u>2,269</u>	<u>1,753</u>

The equity-based remuneration reserve is used to recognise the fair value of rights issued under the Group's Deferred Short Term and Long Term Incentive Plan. Refer to Note 23 for further details.

## 16 Cashflow information

(a) Reconciliation of profit/(loss) to net cash inflow/(outflow) from operating activities

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Profit for the year	74,239	334,288
Amortisation of borrowing costs	612	821
Net decrease/(increase) in fair value of investment properties	1,497	(240,253)
Straight lining adjustment on rental income	(18,494)	(14,234)
Net loss/(gain) on sale of direct property	47	(1,023)
Net (gain)/loss on derivative financial instruments	(527)	(24,478)
Equity-based remuneration expense	1,477	1,128
Other	379	368
Changes in operating assets and liabilities		
(Increase)/decrease in trade and other receivables	(2,137)	3,071
Increase/(decrease) in trade and other payables	2,765	(1,735)
(Decrease)/increase in provisions	(3)	143
<b>Net cash inflow from operating activities</b>	<u>59,855</u>	<u>58,096</u>

## 16 Cashflow information (continued)

### (b) Net debt reconciliation

This section sets out an analysis of the net debt movements for the financial year:

	Cash and cash equivalents	Interest bearing liabilities & lease liabilities	Derivative financial instruments	Total
	\$'000	\$'000	\$'000	\$'000
Net debt as at 1 July 2021	14,018	(240,069)	(6,174)	(232,225)
Cash flows	8,182	(82,310)	666	(73,462)
Other non-cash movements	-	(835)	24,478	23,643
<b>Net debt as at 30 June 2022</b>	<b>22,200</b>	<b>(323,214)</b>	<b>18,970</b>	<b>(282,044)</b>

	Cash and cash equivalents	Interest bearing liabilities & lease liabilities	Derivative financial instruments	Total
	\$'000	\$'000	\$'000	\$'000
Net debt as at 1 July 2022	22,200	(323,214)	18,970	(282,044)
Cash flows	(6,087)	(16,958)	-	(23,045)
Other non-cash movements	-	(621)	527	(94)
<b>Net debt as at 30 June 2023</b>	<b>16,113</b>	<b>(340,793)</b>	<b>19,497</b>	<b>(305,183)</b>

## Risk

This section of the notes discusses the Group's exposure to various risks and shows how these could affect the Group's financial position and performance.

## 17 Financial risk management and fair value measurement

The Group's activities expose it to various types of risk that are associated with the financial instruments and markets in which it operates. The most important types of financial risk to which the Group is exposed to are market risk, credit risk and liquidity risk. The exposure to each of these risks, as well as the Group's policies and processes for managing these risks are described below.

The Directors are responsible for ensuring a prudent risk management culture is established for the Group. This is reflected in the adoption of a Risk Management Framework that clearly defines risk appetite and risk tolerance limits which are consistent with Arena REIT's investment mandate.

The effective design and operation of the risk management systems, controls and policies is overseen by the Audit Committee and Board of Directors.

Risk management in respect of financial instruments is achieved via written policies that establish risk appetite and tolerance limits in respect to exposure to interest rate risk, credit risk, the use of derivative financial instruments and the investment of excess liquidity. Compliance with these policies and exposure limits is reviewed by the Directors on a periodic basis.

## 17 Financial risk management and fair value measurement (continued)

### (a) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Group is exposed to the market risk that is the result of interest rate risk.

#### (i) Cash flow and fair value interest rate risk

The Group's cash and cash equivalents, floating rate borrowings and interest rate swaps expose it to a risk of change in the fair value or future cash flows due to changes in interest rates. The specific interest rate exposures are disclosed in the relevant notes to the financial statements.

The Group economically hedges a portion of its exposure to changes in interest rates on variable rate borrowings by using floating-to-fixed interest rate swaps. By hedging against changes in interest rates, the Group has limited its exposure to changes in interest rates on its cash flows. The portion that is hedged is set by the Board of Directors and is influenced by the hedging requirements set out in the Group's debt facility documents, and the market outlook.

The Group's exposure to interest rate risk at reporting date, including its sensitivity to changes in market interest rates that were reasonably possible, is as follows:

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
<b>Financial assets</b>		
Cash and cash equivalents - floating interest rate	16,113	22,200
<b>Financial liabilities</b>		
Interest bearing liabilities - floating interest rate	(342,000)	(324,000)
Derivative financial instruments (notional principal amount) - fixed rate interest rate swaps	300,000	250,000
Net Exposure	(25,887)	(51,800)

Sensitivity of profit or loss to movements in market interest rates for derivative instruments with cash flow risk:

	<b>Consolidated</b>	
	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Market interest rate increased by 100 basis points (2022: 100 bp)	(259)	(518)
Market interest rate decreased by 100 basis points (2022: 100 bp)	259	518



## 17 Financial risk management and fair value measurement (continued)

### (a) Market risk (continued)

#### (i) Cash flow and fair value interest rate risk (continued)

	<b>Consolidated</b>	
	<b>30 June</b>	30 June
	<b>2023</b>	2022
	<b>\$'000</b>	\$'000
<i>Instruments with fair value risk:</i>		
Derivative financial instruments	<b>300,000</b>	250,000

Sensitivity of profit or loss to movements in market interest rates for financial instruments with fair value risk:

	<b>Consolidated</b>	
	<b>30 June</b>	30 June
	<b>2023</b>	2022
	<b>\$'000</b>	\$'000
Market interest rate increased by 100 basis points (2022: 100 bp)	<b>9,028</b>	9,423
Market interest rate decreased by 100 basis points (2022: 100 bp)	<b>(9,028)</b>	(9,423)

The interest rate range for sensitivity purposes has been determined using the assumption that interest rates changed by +/- 100 basis points from year end rates with all other variables held constant. In determining the impact of an increase/decrease in net profit or loss to securityholders arising from market risk, the Group has considered prior period and expected future movements of the portfolio information in order to determine a reasonable possible shift in assumptions.

### (b) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge its obligation and cause the other party to incur a financial loss.

The Group's maximum credit risk exposure at balance date in relation to each class of recognised financial asset, other than equity and derivative financial instruments, is the carrying amount of those assets as indicated in the balance sheet. This does not represent the maximum risk exposure that could arise in the future as a result of changes in values, but best represents the current maximum exposure at reporting date.

	<b>Consolidated</b>	
	<b>30 June</b>	30 June
	<b>2023</b>	2022
	<b>\$'000</b>	\$'000
Cash at bank	<b>16,113</b>	22,200
Trade and other receivables	<b>5,458</b>	3,165
Less: Expected credit loss provision	<b>(154)</b>	(154)
Maximum exposure to credit risk	<b>21,417</b>	25,211

## 17 Financial risk management and fair value measurement (continued)

### (b) Credit risk (continued)

The Group manages credit risk and the losses which could arise from default by ensuring that parties to contractual arrangements are of an appropriate credit rating, or do not show a history of defaults. Financial assets such as cash at bank and interest rate swaps are held with high credit quality financial institutions (rated equivalent A or higher by the major rating agencies). Before accepting a new tenant, the Group endeavours to obtain financial information from the prospective tenant, and rental guarantees are sought before a tenancy is approved. Third party credit risk is secured by corporate, personal and bank guarantees where possible (refer note 8(d) for further details).

All receivables are monitored by the Group. If any amounts owing are overdue these are followed up and if necessary, expected credit losses provision is made for debts that are doubtful.

At the end of the reporting period there are no issues with the credit quality of financial assets that are either past due or impaired, and all amounts are expected to be received in full.

### (c) Liquidity risk

Liquidity risk is the risk that the Group may not be able to generate sufficient cash resources to settle its obligations in full as they fall due or can only do so on terms that are materially disadvantageous.

The Group monitors its exposure to liquidity risk by ensuring that as required there is sufficient cash on hand or debt facility funding available to meet the contractual obligations of financial liabilities as they fall due. The Group sets budgets to monitor cash flows.

The tables below analyse the Group's financial liabilities into relevant maturity groupings based on the remaining period at the end of the reporting period. The amounts in the table are the contractual undiscounted cash flows from these liabilities, and do not take into account revenue that could be used to meet these obligations.

#### Consolidated 30 June 2023

	Less than 12 months \$'000	1-2 years \$'000	Greater than 2 years \$'000
Trade and other payables	12,579	-	-
Interest rate swaps	(6,985)	(5,848)	(10,357)
Interest bearing liabilities	20,754	20,754	368,628
Lease liabilities	229	222	-
Contractual cash flows (excluding gross settled derivatives)	<u>26,577</u>	<u>15,128</u>	<u>358,271</u>

#### Consolidated 30 June 2022

	Less than 12 months \$'000	1-2 years \$'000	Greater than 2 years \$'000
Trade and other payables	11,450	-	-
Interest rate swaps	(3,061)	(2,995)	(6,512)
Interest bearing liabilities	14,210	157,697	195,805
Lease liabilities	215	229	222
Contractual cash flows (excluding gross settled derivatives)	<u>22,814</u>	<u>154,931</u>	<u>189,515</u>

## 17 Financial risk management and fair value measurement (continued)

### (d) Fair value estimation

The carrying amounts of the Group's assets and liabilities at the end of each reporting period approximate their fair values.

Financial assets and liabilities held at fair value through profit or loss are measured initially at fair value excluding any transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability. Transaction costs on financial assets and financial liabilities at fair value through profit or loss are expensed immediately. Subsequent to initial recognition, all instruments held at fair value through profit or loss are measured at fair value with changes in their fair value recognised in profit or loss.

### (e) Fair value hierarchy

#### (i) Classification of financial assets and financial liabilities

AASB 13 requires disclosure of fair value measurements by level of fair value hierarchy. The fair value hierarchy has the following levels:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2);
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The level in the fair value hierarchy within which the fair value measurement is categorised in its entirety is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety. For this purpose, the significance of an input is assessed against the fair value measurement in its entirety. If a fair value measurement uses observable inputs that require significant adjustment based on unobservable inputs, that measurement is a level 3 measurement. Assessing the significance of a particular input to the fair value measurement in its entirety requires judgement, considering factors specific to the asset or liability.

The determination of what constitutes 'observable' requires significant judgement by the Responsible Entity. The Responsible Entity considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The following table presents the Group's financial assets and liabilities (by class) measured at fair value according to the fair value hierarchy at 30 June 2023 and 30 June 2022 on a recurring basis:

#### **Consolidated** **30 June 2023**

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Financial assets</b>				
Interest rate swaps	-	12,558	-	12,558
<b>Total</b>	-	12,558	-	12,558

## 17 Financial risk management and fair value measurement (continued)

### (e) Fair value hierarchy (continued)

#### (i) Classification of financial assets and financial liabilities (continued)

Consolidated  
30 June 2022

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Financial assets</b>				
Interest rate swaps	-	18,970	-	18,970
<b>Total</b>	-	18,970	-	18,970

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period. There were no transfers between levels during the year.

The Group did not measure any financial assets or financial liabilities at fair value on a non-recurring basis as at 30 June 2023.

#### (ii) Valuation techniques used to derive level 2 and level 3 values

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves, taking into account any material credit risk.

### (f) AFSL financial compliance risk

The Group is exposed to the risk of having inadequate capital and liquidity. Arena REIT Management Limited, a subsidiary of ARL, holds an Australian Financial Services License ('AFSL') and acts as a responsible entity for the Group's managed investment schemes. The AFSL requires minimum levels of net tangible assets, liquid assets, cash reserves and liquidity, which may restrict the Group in paying dividends that would breach these requirements.

The directors regularly review and monitor the Group's balance sheet to ensure ARML's compliance with its AFSL requirements.

## 18 Capital management

The objectives of the Group are to generate attractive and predictable income distributions to investors with earnings growth prospects over the medium to long term.

The Group aims to invest to meet the Group's investment objectives while maintaining sufficient liquidity to meet its commitments. The Group regularly reviews performance, including asset allocation strategies, investment and operational management strategies, investment opportunities, performance review, and risk management.

In order to maintain its capital structure, the Group may adjust the amount of distributions paid to securityholders, return capital to securityholders, issue new securities or sell assets to reduce debt.

The Group monitors capital through the analysis of a number of financial ratios, including the Gearing ratio.

## 18 Capital management (continued)

<b>Gearing Ratio</b>	<b>30 June 2023 \$'000</b>	30 June 2022 \$'000
Net Interest bearing liabilities	<b>325,887</b>	301,800
Total assets less cash	<b>1,552,183</b>	1,496,366
Gearing ratio	<b>21.0%</b>	20.2%

## Group structure

This section provides information which will help users understand how the Group structure affects the financial position and performance of the Group as a whole.

## 19 Investments in controlled entities

The consolidated financial statements incorporate the assets, liabilities and results of the following:

<b>Name of entity</b>	<b>Country of incorporation</b>	<b>Class of shares</b>	<b>Equity holding</b>	
			<b>2023 %</b>	2022 %
Citrus Investment Services Pty Limited	Australia	Ordinary	<b>100</b>	100
Arena REIT Management Limited	Australia	Ordinary	<b>100</b>	100
Arena REIT Operations Pty Limited	Australia	Ordinary	<b>100</b>	100

## Unrecognised items

This section of the notes provides information about items that are not recognised in the financial statements as they do not satisfy the recognition criteria.

## 20 Contingent assets and liabilities and commitments

There are no material outstanding contingent assets or liabilities as at 30 June 2023 and 30 June 2022. For details of commitments of the Group as at 30 June 2023, refer to note 8.

## 21 Events occurring after the reporting period

No significant events have occurred since the end of the reporting period which would impact on the financial position of the Group disclosed in the consolidated balance sheet as at 30 June 2023 or on the results and cash flows of the Group for the year ended on that date.

## Further details

This section of the notes includes other information that must be disclosed to comply with the accounting standards and other pronouncements, but that is not immediately related to individual line items in the financial statements.

## 22 Related party disclosures

### Subsidiaries

Investments in controlled entities is set out in note 19.

## 22 Related party disclosures (continued)

### Key management personnel compensation

	<b>30 June 2023</b>	30 June 2022
	\$	\$
Short term employee benefits	<b>2,090,828</b>	2,029,659
Post-employment benefits	<b>120,409</b>	104,636
Long term benefits	<b>35,080</b>	27,358
Termination benefits	-	-
Equity-based remuneration	<b>1,030,499</b>	840,694
	<b>3,276,816</b>	<b>3,002,347</b>

Detailed remuneration disclosures are provided in the Remuneration report.

### Stapled group

The Arena REIT Stapled Group comprises ARF1, ARF2, and ARL and its controlled entities.

Arena REIT Management Limited (a wholly owned subsidiary of ARL) is Responsible Entity of the Trusts.

### Responsible entity

The Responsible Entity or its related parties are entitled to receive fees in accordance with the Group's constitution, from the Group and its controlled entities.

Outside of the Group, the Responsible Entity was receiving fees associated with being Manager to a wholesale fund. This fund was wound-up during the year ended 30 June 2022.

	<b>30 June 2023</b>	30 June 2022
	\$	\$
The following transactions occurred with related parties:		
Property management income received from other related parties	-	30,231
Management fees received by the Group from other related parties	-	603,737
Property income received from other related parties	-	23,250
Increase/(decrease) in fair value of performance fee receivable by the Group from other related parties	-	162,003
Performance fees received by the Group from other related parties	-	376,826

### Amounts receivable:

Amount receivable from other related parties at the end of the reporting period	-	-
Deferred management and performance fees receivable at the end of the reporting period	-	-

### Amounts payable:

Amounts payable to other related parties at the end of the reporting period	-	-
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## 23 Equity-based remuneration

### (a) Performance Rights and Deferred Short Term Incentive Rights Plan (Rights)

The performance rights and deferred short term incentive rights are unquoted securities. Conversion to stapled securities is subject to performance conditions which are discussed in the Remuneration Report.

	2023 Number	2022 Number	2021 Number	2020 Number	2019 Number	Total Number
<b>Performance rights</b>						
Rights issued	401,833	372,783	475,774	377,023	604,596	2,232,009
<b>Performance rights issued</b>	<b>401,833</b>	<b>372,783</b>	<b>475,774</b>	<b>377,023</b>	<b>604,596</b>	<b>2,232,009</b>
Number rights forfeited/lapsed in prior years	-	(7,206)	(10,738)	(8,544)	(111,319)	(137,807)
Number rights forfeited/lapsed in current year	-	-	-	-	-	-
Number rights vested in prior years	-	-	-	-	(493,277)	(493,277)
Number rights vested in current year	-	-	-	(368,479)	-	(368,479)
<b>Closing balance</b>	<b>401,833</b>	<b>365,577</b>	<b>465,036</b>	<b>-</b>	<b>-</b>	<b>1,232,446</b>

	2023 Number	2022 Number	2021 Number	2020 Number	2019 Number	Total Number
<b>Deferred Short Term Incentive Rights</b>						
Rights issued	120,157	108,767	191,677	161,034	171,120	752,755
<b>Deferred Short Term Incentive rights issued</b>	<b>120,157</b>	<b>108,767</b>	<b>191,677</b>	<b>161,034</b>	<b>171,120</b>	<b>752,755</b>
Number rights forfeited/lapsed in prior years	-	-	-	-	-	-
Number rights forfeited/lapsed in current year	-	-	-	-	-	-
Number rights vested in prior years	-	-	(191,677)	(161,034)	(171,120)	(523,831)
Number rights vested in current year	-	(108,767)	-	-	-	(108,767)
<b>Closing balance</b>	<b>120,157</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120,157</b>

## 23 Equity-based remuneration (continued)

### (b) Rights expense

Total expenses relating to the Rights recognised during the year as part of equity-based remuneration was as follows:

	<b>30 June 2023 \$'000</b>	<b>30 June 2022 \$'000</b>
Performance Rights	<b>1,048</b>	678
Deferred Short Term Incentive Rights	<b>429</b>	450
	<b>1,477</b>	1,128

### (c) Rights valuation inputs

#### (i) Performance Rights

Performance Rights issued were independently valued for the purposes of valuation and accounting using a Binomial Tree or Monte Carlo method, as applicable. The model inputs for the Rights issued during FY23 to assess the fair value are as follows:

<b>Grant period</b>	<b>FY23</b>
Weighted average security price at grant date	\$4.08
Weighted average fair value of right	\$2.84
Expected price volatility	24%
Risk-free interest rate	2.97%

#### (ii) Deferred Short Term Incentive Rights

The valuation of Deferred Short Term Incentive Rights is based on the volume weighted average price ('VWAP') 15 days prior to the commencement of the performance period. The VWAP is deemed to be a reasonable estimation of fair value, as the rights are entitled to distribution equivalents over the performance period.

### (d) Accounting policy - Equity-based remuneration

Employees may receive remuneration in the form of security-based incentives, whereby employees render services as consideration for equity-based incentives (equity-settled transactions). The Group did not have any cash-settled equity-based incentives in the financial year.

The cost of equity-settled transactions is recognised, together with a corresponding increase in reserves in equity, over the period in which the performance and service conditions are fulfilled. The cumulative expense recognised for these transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and for awards subject to non-market vesting conditions, the Group's best estimate of the number of equity instruments that will ultimately vest in respect of the relevant rights. The income statement expense or credit for a period represents the movement in cumulative expense recognised as at the beginning and end of that period and is recognised in employee expenses.

If the terms of an equity-settled transaction are modified, the minimum expense recognised is the expense as if the terms had not been modified, if the original terms of the award are met. An additional expense is recognised for any modification that increases the total fair value of the transaction, or is otherwise beneficial to the employee as measured at the date of modification.



## 23 Equity-based remuneration (continued)

### (d) Accounting policy - Equity-based remuneration (continued)

If an equity-settled award is cancelled, it is treated as if it vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award.

## 24 Remuneration of auditors

During the year the following fees were paid or payable for services provided by the auditor of the Group:

	<b>30 June 2023</b>	<b>Consolidated 30 June 2022</b>
	\$	\$
<b>PricewaterhouseCoopers Australian firm</b>		
<i>Audit and other assurance services</i>		
Audit and review of financial statements	<b>173,210</b>	152,200
Audit of compliance plans	<b>17,200</b>	16,200
Total remuneration for audit and other assurance services	<b>190,410</b>	168,400
<i>Taxation services</i>		
Tax compliance services, including review of income tax returns	<b>47,825</b>	32,342
Tax consulting	<b>3,000</b>	3,000
Total remuneration for taxation services	<b>50,825</b>	35,342
<i>Other services</i>		
Provision of training	<b>2,500</b>	-
Total remuneration of PricewaterhouseCoopers	<b>243,735</b>	203,742

## 25 Parent entity financial information

The financial information for the parent entity Arena REIT No. 1, has been prepared on the same basis as the consolidated financial statements.

### (a) Summary of financial information

The individual financial statements for the parent entity show the following aggregate amounts:

<b>Parent</b>	<b>30 June 2023 \$'000</b>	<b>30 June 2022 \$'000</b>
<b>Income statement information</b>		
Net profit attributable to Arena REIT No. 1	<u>72,637</u>	<u>304,012</u>
<b>Comprehensive income information</b>		
Total comprehensive income attributable to Arena REIT No. 1	<u>72,637</u>	<u>304,012</u>
<b>Balance Sheet</b>		
Current assets	<b>18,590</b>	16,058
Non-current assets	<u>1,388,850</u>	<u>1,303,144</u>
Total assets	<u>1,407,440</u>	<u>1,319,202</u>
Current liabilities	<b>18,224</b>	26,437
Non-current liabilities	<u>332,539</u>	<u>286,343</u>
Total liabilities	<u>350,763</u>	<u>312,780</u>
Equity attributable to securityholders of Arena REIT No. 1		
Contributed equity	<b>424,361</b>	415,410
Accumulated profit	<u>632,316</u>	<u>591,012</u>
	<u>1,056,677</u>	<u>1,006,422</u>

## **26 Summary of other significant accounting policies**

This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements to the extent they have not already been disclosed in the other notes above. These policies have been consistently applied to all years presented, unless otherwise stated.

### **(a) Principles of consolidation**

#### *(i) Stapled entities*

The units of ARF1, ARF2 and the shares of ARL are combined and issued as stapled securities in the Arena REIT Stapled Group. The units of ARF1, ARF2 and shares of ARL cannot be traded separately and can only be traded as a stapled security. This financial report consists of the consolidated financial statements of the Arena REIT Stapled Group, which comprises ARF1, ARF2, and ARL and its controlled entities.

AASB 3 Business Combinations requires one of the stapled entities in a stapling structure to be identified as the parent entity for the purpose of preparing consolidated financial reports. In accordance with this requirement, ARF1 has been identified as the parent entity in relation to the stapling with ARF2 and ARL.

The consolidated financial statements of the Arena REIT Stapled Group incorporate the assets and liabilities of the entities controlled by ARF1 at 30 June 2023, including those deemed to be controlled by ARF1 by identifying it as the parent of the Arena REIT Stapled Group, and the results of those controlled entities for the year then ended. The effects of all transactions between entities in the consolidated entity are eliminated in full.

Non-controlling interests in the results and equity are shown separately in the Statement of Comprehensive Income and Statement of Financial Position respectively. Non-controlling interests are those interests in ARF2 and ARL which are not held directly or indirectly by ARF1.

#### *(ii) Subsidiaries*

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (refer to note 26(c)).

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and balance sheet respectively.

#### *(iii) Changes in ownership interests*

When the Group ceases to have control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. The fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

## **26 Summary of other significant accounting policies (continued)**

### **(b) Presentation of members interests in ARF2 and ARL**

As ARF1 has been assessed as the parent entity of the Group, the securityholders interests in ARF2 and ARL are included in equity as "non-controlling interests" relating to the stapled entity. Securityholders interests in ARF2 and ARL are not presented as attributable to owners of the parent reflecting the fact that they are not owned by ARF1, but by the securityholders of the stapled group.

### **(c) Business combinations**

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary.

Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition-date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred and the amount of any non-controlling interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the subsidiary acquired and the measurement of all amounts has been reviewed, the difference is recognised directly in profit or loss as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

### **(d) Revenue**

Rental income from operating leases is recognised as income on a straight-line basis over the lease term. Where a lease has fixed annual increases, the total rent receivable over the operating lease is recognised as revenue on a straight-line basis over the lease term. This results in more income being recognised early in the lease term and less late in the lease term compared to the lease conditions. The difference between the lease income recognised and the actual lease payments received is shown within the fair value of the investment property on the consolidated balance sheet.

When the Group provides lease incentives to tenants, the cost of the incentives are recognised over the lease term, on a straight-line basis, as a reduction in rental income.

Contingent rents based on the future amount of a factor that changes other than with the passage of time, are only recognised when contractually due.

Interest income is recognised in the consolidated statement of comprehensive income on a time-proportionate basis using the effective interest rate method.

Distribution income is recognised when the right to receive a distribution has been established.

Management service fees earned from managed investment schemes or trusts are calculated based on the agreed percentage of funds under management and agreed percentages of schemes or trust acquisitions and disposals. Management fees are received for performance obligations fulfilled over time with revenue recognised accordingly.

## **26 Summary of other significant accounting policies (continued)**

### **(d) Revenue (continued)**

Performance fees earned from managed funds are for performance obligations fulfilled over time and fees are determined in accordance with the relevant agreement. It is recognised to the extent that it is highly probable that the amount of consideration recognised will not be significantly reversed when uncertainty is resolved.

Deferred management fees and performance fees are measured at the present value of the Responsible Entity's best estimate of the amount receivable at the end of the reporting period. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the asset.

Other income is recognised when the right to receive the revenue has been established.

All income is stated net of goods and services tax (GST).

### **(e) Expenses**

All expenses are recognised in profit or loss on an accruals basis.

### **(f) Employee benefits**

#### *(i) Short-term obligations*

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

#### *(ii) Other long-term employee benefit obligations*

The liabilities for long service leave and annual leave that are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

### **(g) Distributions**

The Group distributes income adjusted for amounts determined by the Group. Provision is made for any distribution amounts declared, being appropriately disclosed and no longer at the discretion of the entity, on or before the end of the reporting date but not distributed at the end of the reporting period. The distributions are recognised within the balance sheet and statement of changes in equity as a reduction in accumulated profit/(losses).

### **(h) Assets held for sale**

Assets are classified as held-for-sale when a sale is considered highly probable and their carrying amount will be recovered principally through a sale transaction rather than through continued use. Assets classified as held-for-sale are presented separately from the other assets in the consolidated balance sheet.

Assets classified as held-for-sale are measured at the lower of their carrying amount and fair value less costs to sell. Changes to fair value are recorded in the consolidated statement of comprehensive income.

An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the asset (or disposal group) is recognised at the date of derecognition.

## **26 Summary of other significant accounting policies (continued)**

### **(h) Assets held for sale (continued)**

Assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

### **(i) Property, plant and equipment**

Property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains or losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss.

### **(j) Impairment of assets**

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

### **(k) Financial instruments**

#### *(i) Classification*

The Group's investments are classified as at fair value through profit or loss. They comprise:

- Financial instruments held for trading

Derivative financial instruments such as futures, forward contracts, options and interest rate swaps are included under this classification. The Group does not designate any derivatives as hedges in a hedging relationship.

- Financial instruments designated at fair value through profit or loss upon initial recognition

These include financial assets that are not held for trading purposes and which may be sold. These are investments in exchange traded debt and equity instruments, unlisted trusts and commercial paper.

Financial assets designated at fair value through profit or loss at inception are those that are managed and their performance evaluated on a fair value basis in accordance with the Group's documented investment strategy. The Group's policy is for the Responsible Entity to evaluate the information about these financial instruments on a fair value basis together with other related financial information.

#### *(ii) Recognition/derecognition*

Financial assets and financial liabilities are recognised on the date it becomes party to the contractual agreement (trade date) and recognises changes in fair value of the financial assets or financial liabilities from this date.

## **26 Summary of other significant accounting policies (continued)**

### **(k) Financial instruments (continued)**

#### *(ii) Recognition/derecognition (continued)*

Investments are derecognised when the right to receive cash flows from the investments have expired or the Group has transferred substantially all risks and rewards of ownership.

#### *(iii) Measurement*

##### *Financial assets and liabilities held at fair value through profit or loss*

At initial recognition, financial assets are recognised at fair value. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the profit or loss.

Subsequent to initial recognition, all financial assets and financial liabilities at fair value through profit or loss are measured at fair value. Gains and losses arising from changes in the fair value of the financial assets or financial liabilities at fair value through profit or loss category are presented in the statement of comprehensive income within 'net gain/(loss) on change in fair value' of the financial instrument in the period in which they arise.

The fair value of financial assets and liabilities traded in active markets is subsequently based on their quoted market prices at the end of the reporting period without any deduction for estimated future selling costs. The quoted market price used for financial assets held by the consolidated entity and the Group is the current bid price and the quoted market price for financial liabilities is the current asking price.

The fair value of financial assets and liabilities that are not traded in an active market are determined using valuation techniques. Accordingly, there may be a difference between the fair value at initial recognition and amounts determined using a valuation technique. If such a difference exists, the Group recognises the difference in profit or loss to reflect a change in factors, including time, that market participants would consider in setting a price.

Further detail on how the fair values of financial instruments are determined is disclosed in note 17(d).

##### *Loans and receivables*

Loan assets are measured initially at fair value plus transaction costs and subsequently amortised using the effective interest rate method, less impairment losses if any. Such assets are reviewed at the end of each reporting period to determine whether there is objective evidence of impairment.

If evidence of impairment exists, an impairment loss is recognised in profit or loss as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the original effective interest rate.

If in a subsequent period the amount of an impairment loss recognised on a financial asset carried at amortised cost decreases and the decrease can be linked objectively to an event occurring after the write-down, the write-down is reversed through profit or loss.

Further detail on receivables' accounting policy is disclosed in note 7(b).

#### *(iv) Offsetting financial instruments*

Financial assets and liabilities are offset and the net amount reported in the consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

## **26 Summary of other significant accounting policies (continued)**

### **(l) Provisions**

A provision is recognised when the Group has a legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are measured at the present value of the Group's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

### **(m) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of the GST incurred is not recoverable from the relevant taxation authority. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables in the consolidated balance sheet are shown inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables and payables in the consolidated balance sheet.

Cashflows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.



## **Directors' declaration**

In the opinion of the directors:

- (a) the financial statements and notes set out on pages 28 to 69 are in accordance with the *Corporations Act 2001*, including:
  - (i) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements, and
  - (ii) giving a true and fair view of the Group's financial position as at 30 June 2023 and of its performance for the financial year ended on that date, and
- (b) there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable, and
- (c) Note 1(a) confirms that the financial statements comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The directors have been given the declarations by the managing director and chief financial officer required by section 295A of the *Corporations Act 2001*.

This declaration is made in accordance with a resolution of the directors.



David Ross  
Chair

Melbourne  
10 August 2023



## Independent auditor's report

To the stapled securityholders of Arena REIT No. 1

### Report on the audit of the financial report

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#### Our opinion

In our opinion:

The accompanying financial report of Arena REIT No. 1 (the Trust) and its controlled entities (together the Group) is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Group's financial position as at 30 June 2023 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

#### What we have audited

For the purposes of consolidation accounting, the Trust is the deemed parent entity and acquirer of Arena REIT No. 2 and Arena REIT Limited and its controlled entities. The financial report represents the consolidated financial results of the Trust, Arena REIT No.2 and Arena REIT Limited and its controlled entities.

The Group financial report comprises:

- the consolidated balance sheet as at 30 June 2023
- the consolidated statement of comprehensive income for the year then ended
- the consolidated statement of changes in equity for the year then ended
- the consolidated statement of cash flows for the year then ended
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information
- the directors' declaration.

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#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

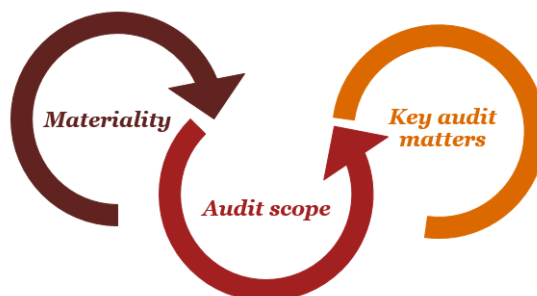
PricewaterhouseCoopers, ABN 52 780 433 757  
One International Towers Sydney, Watermans Quay, Barangaroo, GPO BOX 2650, SYDNEY NSW 2001  
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T: +61 2 9659 2476, F: +61 2 8266 9999

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## Our audit approach

An audit is designed to provide reasonable assurance about whether the financial report is free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial report as a whole, taking into account the geographic and management structure of the Group, its accounting processes and controls and the industry in which it operates.



### Materiality

- For the purpose of our audit we used overall Group materiality of \$2.981 million, which represents approximately 5% of the Group's net operating profit (distributable income). This metric is defined in note 2 of the financial report.
- We applied this threshold, together with qualitative considerations, to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements on the financial report as a whole.
- We chose Group net operating profit (distributable income) because, in our view, it is the benchmark against which the performance of the Group is most commonly measured in the industry.
- We utilised a 5% threshold based on our professional judgement, noting it is within the common range relative to profit-based benchmarks.

### Audit Scope

- Our audit focused on where the Group made subjective judgements; for example, significant accounting estimates involving assumptions and inherently uncertain future events.
- The audit team consisted of individuals with the appropriate skills and competencies needed for the audit, which included industry expertise in real estate.



## Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the current period. The key audit matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. Further, any commentary on the outcomes of a particular audit procedure is made in that context. We communicated the key audit matters to the Audit Committee.

<i>Key audit matter</i>	<i>How our audit addressed the key audit matter</i>
<p><b>Valuation of investment properties</b> <b>(Refer to note 8) \$1,516 million</b></p> <p>The Group's investment property portfolio comprised Early Learning Centre (ELC) properties, ELC developments and healthcare properties ("Investment Properties") in Australia at 30 June 2023.</p> <p>Investment Properties were valued at fair value as at balance sheet date primarily using a combination of the income capitalisation method, discounted cash flow method and the direct comparison method.</p> <p>Factors such as current market conditions, existing lease contracts, and comparable sales impact fair value. Amongst others, the following inputs and assumptions were key in establishing fair value:</p> <ul style="list-style-type: none"><li>• passing rent;</li><li>• market rents;</li><li>• capitalisation rates;</li><li>• lease terms and rent reviews;</li><li>• planning status and approvals;</li><li>• discount rates; and</li><li>• capital expenditure and vacancy contingencies.</li></ul> <p>At each balance sheet date the directors determine the fair value of the Investment Properties in accordance with the Group's valuation policy as described in note 8.</p> <p>This was a key audit matter because of the:</p> <ul style="list-style-type: none"><li>• relative size of the Investment Property portfolio to net assets and related valuation movements, and</li></ul>	<p>To assess the valuation of Investment Properties we performed the following procedures, amongst others:</p> <ul style="list-style-type: none"><li>• We developed an understanding of the Group's processes and controls for determining the valuation of Investment Properties.</li><li>• We assessed the scope, competence and objectivity of the independent valuation experts engaged by the Group to provide independent valuations at reporting date.</li><li>• We met with a sample of independent valuation experts used by the Group to develop an understanding of their processes, judgements, and observations.</li><li>• We compared the valuation methodology adopted by the Group with commonly accepted valuation approaches used in the real estate industry for investment properties.</li><li>• We agreed the rental income used in a sample of Investment Property valuations to relevant lease agreements.</li><li>• We assessed the appropriateness of significant assumptions, including capitalisation rates and discount rates, for a risk-based sample of Investment Properties with reference to market data and comparable transactions, where possible.</li><li>• We tested the mathematical accuracy of a sample of the Investment Property valuations.</li></ul>



<b>Key audit matter</b>	<b>How our audit addressed the key audit matter</b>
<ul style="list-style-type: none"><li>the inherent subjectivity of the significant assumptions that underpin the valuations.</li></ul>	<ul style="list-style-type: none"><li>We agreed the fair value of each Investment Property to the independent valuation or Directors' valuation, as applicable.</li><li>We assessed the reasonableness of the disclosures made in the Group's financial report against the requirements of Australian Accounting Standards.</li></ul>

### **Other information**

The directors of Arena REIT Management Limited, the Responsible Entity of the Trust (the directors), are responsible for the other information. The other information comprises the information included in the annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon. Prior to the date of this auditor's report, the other information we obtained included the Directors' Report. We expect the remaining other information to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and we do not and will not express an opinion or any form of assurance conclusion thereon through our opinion on the financial report. We have issued a separate opinion on the remuneration report.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the other information not yet received, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors and use our professional judgement to determine the appropriate action to take.

### **Responsibilities of the directors for the financial report**

The directors are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.



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### Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: [https://www.auasb.gov.au/admin/file/content102/c3/ar1\\_2020.pdf](https://www.auasb.gov.au/admin/file/content102/c3/ar1_2020.pdf). This description forms part of our auditor's report.

### Report on the remuneration report

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#### Our opinion on the remuneration report

We have audited the remuneration report included in pages 12 to 24 of the Directors' Report for the year ended 30 June 2023.

In our opinion, the remuneration report of Arena REIT No. 1 for the year ended 30 June 2023 complies with section 300A of the *Corporations Act 2001*.

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#### Responsibilities

The Directors are responsible for the preparation and presentation of the remuneration report in accordance with section 300A of *the Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

A handwritten signature in blue ink that reads 'PricewaterhouseCoopers'.

PricewaterhouseCoopers

A handwritten signature in blue ink that appears to read 'JDP Wills'.

JDP Wills  
Partner

Sydney  
10 August 2023

## Corporate directory

<b>Principal place of business</b>	<b>Arena REIT Limited</b> ACN 602 365 186  <b>Arena REIT Management Limited (ARML)</b> ACN 600 069 761; AFSL 465754 Level 32, 8 Exhibition Street Melbourne Vic 3000  Telephone: +61 3 9093 9000 Email: <a href="mailto:info@arena.com.au">info@arena.com.au</a> Website: <a href="http://www.arena.com.au">www.arena.com.au</a>
<b>Directors</b>	David Ross (Independent, Non-Executive Chairman) Rosemary Hartnett (Independent, Non-Executive Director) Simon Parsons (Independent, Non-Executive Director) (retired 15 June 2023) Helen Thornton (Independent, Non-Executive Director) (commenced 15 December 2022) Dennis Wildenburg (Independent, Non-Executive Director) Rob de Vos (Managing Director) Gareth Winter (Executive Director of ARML)
<b>Company Secretary</b>	Gareth Winter
<b>Auditor</b>	<b>PricewaterhouseCoopers</b> 2 Riverside Quay Southbank Vic 3006
<b>Registry</b>	<b>Boardroom Pty Limited</b> Level 8 210 George Street Sydney NSW 2000 Telephone: 1300 737 760
<b>Stock exchange listings</b>	Arena REIT stapled securities are listed on the Australian Securities Exchange (ASX).