

THE
*Original*TM
JUICE Co. LIMITED



ANNUAL REPORT
2023



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Who we are

The Original Juice Co. Limited (ASX: OJC) is an Australian beverage and wellness company, specialising in the development of innovative health focused products for retail in Australia and abroad.

Our purpose

To create healthy food that engages, excites and inspires health conscious consumers seeking better-for-you alternatives.

Our ambition

To be a leading provider of beverages, functional foods and wellness products that improve the quality of consumers' lives with the use of all natural ingredients.

Our values

The basis of how we work and operate daily:

- We are honest and transparent
- We respect all stakeholders...our team, our suppliers, our customers, our industry, our shareholders
- We are results focused and strive to grow shareholder value.



Our Strategy

HORIZON 3

Establish leadership position in wellness products

3

- Obtain substantial share in categories we operate in
- Extend availability into new markets
- Enter new categories building off branded platforms
- Progress juice acquisition/consolidation

HORIZON 2

Launch wellness offering and grow distribution in both export and Australian markets

2

- Build our branded wellness portfolio
- Roll out Juice Lab wellness offering
- Develop 3 year product pipeline – selected categories
- Structure business and capabilities to best serve other domestic and export markets

HORIZON 1

Profitably grow base juice business

1

- Grow Original Juice Co Brand franchise in extending offer and availability
- Secure supply of fruit at competitive prices
- Build our capabilities
- Ongoing performance improvements to deliver year on year cost savings
- Launch better-for-you juices

JUICE LAB WELLNESS KIDS SHOTS



ORIGINAL JUICE CO BLACK LABEL



ORIGINAL JUICE CO VEGGIE GOODNESS





2023 Overview

GROSS SALES

Gross sales from the juice business up 18% to \$52.4 million in FY23.

RAW MATERIAL PRICES

Orange price fluctuations mitigated through fixed term Valencia orange contracts.

EBITDA & STATUTORY LOSS

EBITDA of \$1.2m.

OPERATIONAL EFFICIENCY PROGRAM

Confirmed initiatives with operating costs remaining at 7% of gross revenue.

RANGE EXTENSIONS

- Launched Juice Lab 350ml Multi-dose Wellness Shots, 60ml Calm Wellness Shots and 60ml Kids Wellness Shots Range
- Launched Original Juice Co Vegetable juice range
- Increased private label business to Aldi Australia
- Increased Juice Lab Wellness Shots distribution.



Developments During the Year

SALES GROWTH

Extended Juice Lab range and private label production to Aldi Australia.

BALANCE SHEET

Secured additional NAB financing of \$3.5m. The facility includes a further \$1.1m equipment finance and \$2.4m interest only loan drawdown facility.

CASHFLOW

Cashflows from operating activities delivering cash inflow of \$1.8m, an improvement of \$2.4m on FY22 performance.

GOVERNANCE

Appointed Hon. Jeff Kennett AC as Non-Executive Chairman and Mr Adam Brooks as Non-Executive Director.

MANAGEMENT

Management team stabilised with priorities delivered in improving function capabilities and overall efficiency.



Chairman's Report

"Our strategy for the next three years, targets organic growth, developing our overseas market, and through innovation developing new health products for the Australian and export markets."



Hon Jeff Kennett AC
Chairman
The Original Juice Co

Dear Shareholders, since I joined the Board as Chairman of The Original Juice Co (OJC) in December last year, it has been a busy learning time for me, as well as an active time for the Board and staff.

Collectively with senior management we have been building on the significant changes that have been progressively put in place by the Board and senior management over the last two years.

To that end not only have our sales increased, but so too has our EBITDA.

Also, the company's focus on good governance practices, strategy, and growth has been a priority.

To that end we have added Adam Brooks, a very experienced lawyer, to our Board to assist with the very many negotiations in which the company is involved.

We have developed a growth strategy for the next three years.

We have invested in and installed a new bottling line to enable us to produce our very successful Shots range internally and more financially beneficial to the company.

We have secured further financing from National Australia Bank to help us acquire further plant and equipment and to help with our recurrent expenditure.

We have, together with senior management, traveled to Griffith, to meet with a number of our contracted growers. An initiative we intend to do twice a year.

On the other hand, we have had to deal with dramatic increases in electricity and gas prices, the impact of floods on the availability of fruit and the collapse of a major transport partner.

I am happy to report, thanks to the efforts of senior management, that these issues have been addressed but at some cost to OJC.

OJC is the third largest producer of juices in Australia. Our strategy for the next three years targets organic growth, developing our overseas markets, and through innovation developing new health products for the Australian and export markets.

OJC has a very healthy relationship with our major retailers and their customers who are increasingly demanding natural products rather than those that use additives, particularly concentrates. This is a major point of difference for OJC from our major competitors, given we only use the natural juices from the fruit we process.

There is no doubt in the market segment in which we work, economic pressures are forcing many smaller producers of juices to amalgamate or simply close. This consolidation is affecting industry generally as we all battle higher interest rates, cost of living pressures, and changes in working patterns.

That said, your Board and management are clearly focused on the long-term growth and sustainability of The Original Juice Co. Simply put we are producing some wonderful, fresh and healthy products.

It is a truly exciting time for The Original Juice Co.

I do not intend here to replicate the details that are contained in the CEO's report, but simply leave you with a flavour of where your company is heading.

Given the challenges the company has faced in its recent past, the leadership of OJC under CEO Steve Cail and CFO Ashley Bottrell and their senior reports have made substantial changes over the last few years, which makes me optimistic about the company's future.

I do thank all our staff for their considerable effort over the last two years. There is a wholesome family feeling among our team and good values that you would expect within a family. Ingredients that will underline our future growth.

I also thank my Board colleagues for their considerable time, input and advice since my appointment to the Board.

Board member Rocky Zou resigned from the Board this year and I thank him for his contribution over the past few years.

To our shareholders, who have stood by the company in challenging times, I thank you. I hope that over the next three years you will see some very positive outcomes from the strategy that is now in place.

Importantly I am excited about what the future offers for The Original Juice Co.

Hon Jeff Kennett AC
Chairman
The Original Juice Co

CEO's Report

"The introduction of new board members, specifically the Hon. Jeff Kennett AC as Chairman, and the subsequent decision to rebrand as The Original Juice Co. Ltd is a nod to the Group's heritage and continues to help build our brand strength within the market."



Steven Cail
CEO
The Original Juice Co

It gives me great pleasure to report on the progress of The Original Juice Co. Ltd (OJC or the 'Group') through FY2023. In the year under review, the team at OJC has continued its collaborative efforts to navigate and implement significant changes within the Group, which has undoubtedly contributed to its improved positioning for FY2024 and beyond.

The ability to enhance performance amidst structural transformations is a testament to the dedication and resilience of the entire team. The introduction of new board members, specifically the Hon. Jeff Kennett AC as Chairman, and the subsequent decision to rebrand as The Original Juice Co. Ltd is a nod to the Group's heritage and continues to help build our brand strength within the market. This strategic move aligns with the Group's vision for the future and sets a promising tone for the business' continued growth and success.

It's evident the investment in enhancing brands, developing products, and fostering strategic partnerships with retail partners has yielded substantial returns. The team has achieved notable growth in both top-line sales and EBITDA. This growth trajectory showcases the potential for sustained success in the market.

Acknowledging the challenges faced by the industry at large, including high-cost pressures, it's clear the business' solid foundation and commitment to growth have been pivotal in

meeting these obstacles and positioning the company for the future.

As we continue our journey of transformation and expansion, it's important we stay committed to innovation, adaptability, and strategic thinking. The successes achieved in FY2023 lays a strong foundation for continued advancement.

Health, Safety & Wellbeing

The health, safety and wellbeing of our team members, and wider business, remains a top priority. Ongoing improvement to our workplace health and safety practices will continue to remain a core focus of the business in FY2024. In FY2023 our volumes increased which created additional shifts and tighter production timelines. We asked more of our teams, and they responded positively, whilst maintaining high safety standards in the workplace.

People & Culture

FY2023 saw the Group focus on driving a positive and engaging culture. We made significant investment in our people to ensure

"As we continue our journey of transformation and expansion, it's important we stay committed to innovation, adaptability, and strategic thinking. The successes achieved in FY2023 lays a strong foundation for continued advancement. "

we are well placed to grow beyond our current base. Adequate support and resource are fundamental to a growing business.

To ensure we are set up for the future, we added key headcount across Supply Chain, Logistics, Quality Assurance and Finance. Last year we announced the appointment of a People and Culture Manager to support our commitment in this space which included the launch of a Human Resource Information System, and a business-wide communication platform. These investments delivered great returns in FY2023, providing us with meaningful people metrics and allowing the business to complete engagement surveys and town halls to ensure we provide our teams with a voice.

Trade & New Channels to Market

FY2023 saw a significant step change in sales. Our brands' performance remained strong, and our sales outgrew category growth of 6.1% by delivering 8.5% growth.

The Original Juice Co. (OJC) brand remains our staple, with a focus on providing customers with an all Australian, non-preservative juice with no competitor equivalent when it comes to quality. Rounding off the OJC brand offering are our apple and grapefruit variants, and veggie range, which were all well received in the market. The Juice Lab brand continues to go from strength to strength in the functional juice space category and has been successful at growing market share with The Juice Lab shots range now at 68% share in a fiercely competitive space. It's

a fantastic product and demonstrates how innovation can support a clear wellness need in the market while delivering strong growth and margins for the business.

The business also achieved its targets in alternative distribution channels. FY2023 provided opportunities for our industrial bulk juice sales, by-products, and export. These distribution channels, along with an expected push into petrol and convenience stores, will be an important strategic growth pillar in FY2024.

The success of our products has been supported by the major retailers with increased ranging for more of our product lines, ensuring our products can be consumed right across Australia. Our relationship with the retailers is paramount to our success when it comes to ranging and support. We continue to leverage these relationships by prioritising service levels and product quality to ensure our products remain front of mind. We are working closely with the retailers to further ensure our customers' demands are met, and as we look forward to 'new product development' in FY2024.

The success and growth in both of our key brands, Original Juice Co. and Juice Lab, maintains our position as the third largest supplier to the supermarkets in the chilled juice and drinks category.



Operations

Operating costs for FY2023 have remained at a similar level to FY2022, being 7% of gross revenue. This is a solid outcome considering the inflationary pressures we are seeing on general operational expenses including utilities, freight, and labour.

Increased volumes to support our record sales have been critical for the business to achieve economies of scale and maximise our overhead recovery. We continue to drive efficiency through our procurement and manufacturing to ensure we remain competitive. Our operators also work through strict audits with our retailer partners, to great success, to ensure our site is fully compliant and best in class.

With current high fuel prices and challenges in sourcing freight carriers, our aim of reducing freight and distribution costs has been extremely difficult. The business was aligned with Scotts Transport for much of its refrigerated logistics. The administration of Scotts in early 2023 put a strain on our ability to service product and manage costs. The business was able to pivot during this time and has since successfully aligned with other carriers.

Capital expenditure was deployed to bring the bottling of our Juice Lab shots in house. The new bottling line was commissioned in June 2023 and will aid in driving better margins and service levels. Through investment in larger juice extractors, the business is also now squeezing grapefruit onsite, to ensure we maximise our returns.

Costs & Margins

Overall, the expenses across the business remained in line with FY2022, which is a great result given the significant cost pressures in the marketplace. Employment costs came down as a percentage of sales to offset increases in general operating expenses as provided

by the market. Cost control is critical to the business as we continue to grow, and we have an expectation of achieving 'economies of scale' to spread our overheads over more production and procure on a greater scale. We are working at speed to continue to reduce costs and drive more positive cashflow outcomes for the business. Cashflow remains a priority for the business and FY2023 saw a \$2.4m improvement from the previous financial year.

Sustainable & Profitable Growth For The Future

Our sales growth in FY2023 is sustainable growth achieved in our core business. This step change in sales is critical for the business turnaround. The strategy is to maintain a strong growth trajectory, whilst ensuring the growth contributes to the bottom line.

Moving into FY2024 we look to continue to grow our presence in major retailers, industrial juice, and export, whilst exploring additional distribution channels such as petrol convenience and food service. The business will also focus on extracting profitability from our by-products. Orange oils, peels, and other by-products provide a great opportunity to add margin, whilst also creating a more sustainable value chain by using the whole of the fruit.

Earnings Performance Review FY2023

In FY2023 the group generated reported earnings before interest, tax, depreciation, and amortisation (EBITDA) of \$1.23 million, an overall increase on the comparative period of \$0.73 million. This increase is pleasing considering the additional cost challenges the business has endured during the period.

Gross revenue increased from \$44.3m in FY2022 to \$52.6m in FY2023. Additionally, a more profitable sales mix and an increase in margin against the comparative period has delivered stronger gross margin in FY2023. The key drivers of stronger gross margin included

the increasing success of Juice Lab shots and increased sales and price of our branded Original Juice Co (OJC) juices.

The company continues to focus on implementing the strategic procurement, resource and cost-out pillars to ensure our strong growth trajectory is fully supported moving into FY2024 and beyond.

Operating Results

- Revenue
 - Gross sales for the Group were \$52,681,359 and net revenues after trading terms, volume rebates and other claims were \$42,482,268. The juice related gross sales were up 18% on the previous corresponding period. Trading terms generally apply in respect of sales of product into the grocery channel.
- Cashflow
 - The operational cashflow for the period is positive \$1,785,913, this is an improvement on the prior comparative period, which generated a negative operational cashflow of \$582,017.
 - Cash of \$1.56 million on hand as of 30 June 2023.
- Gross profit and EBITDA
 - The gross profit grew from \$11.4m to \$12.2m which equates to 29% of net sales.
 - The loss before tax was \$2,817,362 for the full year.
 - The combination of improving sales volumes, prices and efficiencies delivered an EBITDA of \$1.23 million for FY2023.

- EBITDA calculation

| | |
|------------------------------------|-------------|
| Loss before tax | (2,817,362) |
| Add: depreciation and amortisation | 2,988,395 |
| Add: finance costs | 1,058,156 |
| EBITDA | 1,229,189 |



Steven Cail
CEO



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The financial report is presented in Australian dollars.



CORPORATE DIRECTORY

Corporate directory

Directors

| | |
|---------------------|------------------------|
| Jeffrey Kennett | Chairman |
| Jacqueline Phillips | Non-executive director |
| David Marchant | Non-executive director |
| Norman Li | Non-executive director |
| Adam Brooks | Non-executive director |

Postal Address

20 Heaths Court, Mill Park, VIC 3082

ASX Code

OJC

Share Registry

Advanced Share Registry

Auditors

Hall Chadwick
Level 40, 2 Park Street, Sydney, NSW 2000

Australian Securities

Exchange Centre
20 Bridge Street,
Sydney, NSW 2000

Solicitors

Lazarus Legal
Suite 205, Level 2, 55 Grafton Street,
Bondi Junction, NSW 2023

Web Address/Corporate Governance Statement

ojcltd.com.au

OPERATING AND FINANCIAL REVIEW

OPERATING AND FINANCIAL REVIEW

Financial report for the year ended 30 June 2023

Principal Activities

The principal activities of the consolidated group (**Group**) during the financial year were:

- the manufacture of a range of functional juices, fibres, infused fruits and fruit waters for sale as branded products and/or ingredients;
- the provision of co-packing services to third parties; and
- the research and development of various innovative food related technologies to develop new functional food products and ingredients.

The Group's operations were conducted in Australia.

Significant Changes to Activities

There were no significant changes in the nature of the consolidated Group's principal activities during the financial year.

Operating Results

Revenue

Gross sales for the Group were \$52,681,359 and net revenues after trading terms, volume rebates and other claims (**trading terms**) were \$42,482,268. The juice-related gross sales of \$52.4m are up 18% on FY22 juice sales of \$44.3m. Trading terms generally apply in respect of sales of product into the grocery channel.

Gross Profit

Gross profit margin for the year was 29%. The sales mix, together with stronger commercial terms across the procurement of raw materials, contributed to the strong gross margins.

OPERATING AND FINANCIAL REVIEW

Expenses

Expenses as percentage of Net Revenue reduced to 26% in FY2023. Expenditure remained in line with FY22, even though the Group delivered a material increase in revenues recorded year on year.

| | 2023 | 2022 |
|----------------------|-------------------|-------------------|
| | \$ | \$ |
| Employment costs | 5,592,165 | 5,625,322 |
| Administrative costs | 1,162,376 | 1,350,860 |
| Operating costs | 3,763,554 | 3,113,201 |
| Marketing costs | 353,169 | 740,683 |
| Total | 10,871,264 | 10,830,066 |
| % Net Revenue | 26% | 31% |

| | 2023 | 2022 |
|---|------------------|----------------|
| | \$ | \$ |
| Statutory loss after tax | (2,817,362) | (2,827,353) |
| Depreciation, amortisation and write-offs | 2,988,395 | 2,751,748 |
| Interest | 1,058,156 | 809,241 |
| EBITDA | 1,229,189 | 733,636 |

OPERATING AND FINANCIAL REVIEW

Cash flow

Cash balances at year end increased to \$1,563,263, from the prior year balance of \$909,969.

Debt

Borrowings have increased by \$0.9m, due to loans drawn from the National Australia Bank to cover working capital requirements and procure new production assets.

The Group has gained additional funding of \$3.5m AUD, in partnership with NAB further strengthening the relationship and demonstrating continued support of the business long term to cover all banking needs, including funding requirements additional to the previous five-year deal signed in July 2021.

The facility includes a further \$1.1m asset finance agreement, the rate and term to be determined at draw down, secured over all of the company's assets. Additionally, \$2.4m interest only loan drawdown - reviewed annually, at a floating rate of 8.27%, secured over all of the company's assets.

Financial Position

The net assets of the consolidated Group have decreased by \$1,876,622 to \$10,843,117 as of June 2023.

The directors believe the Group is in a stable financial position to expand and grow its current operations.

Significant Changes in State of Affairs

The following significant changes in the state of affairs of the parent entity occurred during the financial year:

- On 15 December 2022 Hon. Jeffrey Kennett AC was appointed Non-Executive Chairman.
- On 6 March 2023 the shareholders gave approval for change of company name from 'The Food Revolution Group' to 'The Original Juice Co. Limited' and to consolidate the company's shares and options on issue at the ratio of 1 to 4 basis.
- On 22 May 2023 Adam Brooks was appointed Non-Executive Director.
- On 14 October 2022 Norman (Minna) Rong resigned as Non-Executive Director.

Events after the Reporting Period

There are no events that have occurred after the balance date that would have an effect on the group's financial statements other than those that are already reflected in the financial statements.

Future Developments, Prospects and Business Strategies

In delivering the Group’s Vision:

“To be a leading provider of beverages and wellness products, that improve the quality of consumers’ lives in the use of all-natural ingredients.”

The ambition in Australia is to establish the Group as a leading juice supplier and lead functional/ wellness beverages. The Group continues to roll out wellness ranges domestically and enter further export markets.

Key strategic pillars to deliver future profitable growth:

Improve the foundations:

- Balance Sheet
- Cash improvements
- Governance
- Capability and brand

Profitability and growth:

- Original Black Label core range growth
- Juice Lab brand growth
- Maximise margins via procurement changes and asset utilisation
- Domestic channel growth
- Export opportunities

Environmental Issues

The consolidated Group’s operations are not subject to significant environmental regulations under the laws of the Commonwealth and state.

DIRECTORS’
REPORT



DIRECTORS' REPORT

Your directors present their report on the consolidated group (referred to herein as the Group) consisting of The Original Juice Co. Limited (formerly The Food Revolution Group Limited) and its controlled entities for the financial year ended 30 June 2023. The information in the preceding operating and financial review forms part of this directors' report for the financial year ended 30 June 2023 and is to be read in conjunction with the following information:

General Information

Directors

The following persons were directors of The Original Juice Co. Limited during or since the end of the financial year and up to the date of this report:

- Jeffrey Kennett
- Non-Executive Chairman, appointed 15 December 2022
- Tao (Norman) Li
- Non-Executive Director
- Adam Brooks
- Non-Executive Director, appointed 22 May 2023
- Minna (Norman) Rong
- resigned 14 October 2022
- Rocky Zhou
- Non-Executive Director - resigned 31 July 2023
- Jacqueline Phillips
- Non-Executive Director
- David Marchant
- Non-Executive Director

Particulars of each current director's experience and qualifications are set out in the following section of this report.

Dividends Paid or Recommended

No dividends were paid or declared during the financial year.

Indemnifying Officers or Auditor

During the financial year, the Group paid premiums based on normal commercial terms and conditions to ensure all directors and officers of the Group against the costs and expenses in defending claims brought against the individual while performing services for the Group. The premium paid has not been disclosed as it is subject to the confidentiality provisions of the insurance policy.

The Group has in place Deeds of Indemnity, Insurance and Access with each of its current Directors and such other officers that the Directors determine are entitled to receive the benefit of an indemnity.

No indemnity is provided to the auditor.

Proceedings on Behalf of Company

No person has applied for leave of court to bring proceedings on behalf of the Group or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the Group for all or any part of those proceedings.

The Group was not a party to any such proceedings during the year.

DIRECTORS' REPORT

Non-audit Services

The Board of Directors are satisfied that the provision of non-audit services during the year is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*. The directors are satisfied that the services disclosed below did not compromise the external auditor's independence for the following reasons:

- All non-audit services are reviewed and approved by the board prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- The nature of the services provided does not compromise the general principles relating to auditor independence in accordance with APES 110: *Code of Ethics for Professional Accountants* set by the Accounting Professional and Ethical Standards Board.

There were no non-audit services provided during the year ended 30 June 2023 by Hall Chadwick.

Auditor's Independence Declaration

The auditor's independence declaration for the year ended 30 June 2023 has been received and can be found on page 38 of the financial report.

Options

There were no options issued or exercised during the year.

Option holders do not have any rights to participate in any issues of shares or other interests of the company or any other entity.

For details of options issued to directors and executives as remuneration, refer to the remuneration report.

DIRECTORS' REPORT

Information Relating to Current Directors and Company Officers

| | |
|--|---|
| Hon. Jeffrey Kennett AC | - Non-Executive Chairman |
| Experience | - Board member since 15th December 2022 |
| Interest in Shares and Options | - 1,323,913 ordinary shares (directly and indirectly held) in The Original Juice Co. Limited |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |
| Norman Li | - Non-Executive Chairman |
| Experience | - Board member since 1 November 2018 |
| Interest in Shares and Options | - 48,509,009 ordinary shares (directly and indirectly held) in The Original Juice Co. Limited |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |
| Adam Brooks | - Non-Executive Director |
| Experience | - Board member since 22 May 2023 |
| Interest in Shares and Options | - Nil |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |
| Rocky Zhou | - Non-Executive Director |
| Experience | - Board Member since 24 September 2021 |
| Interest in Shares and Options | - Nil |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |
| Steven Cail | - Chief Executive Officer |
| Experience | - CEO since 12 July 2021 |
| Interest in Shares and Options | - Nil |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |

DIRECTORS' REPORT

| | |
|--|--|
| Jacqueline Phillips | - Non-Executive Director |
| Experience | - Board Member since 12 July 2021 |
| Interest in Shares and Options | - 147,046 ordinary shares (directly and indirectly held) in The Original Juice Co. Limited |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |
| David Marchant | - Non-Executive Director |
| Experience | - Board Member since 6 September 2021 |
| Interest in Shares and Options | - Nil |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |
| Ashley Bottrell | - Chief Financial Officer and Company Secretary |
| Experience | - CFO since 17 January 2022 and Joint Company secretary since 19 May 2023 |
| Interest in Shares and Options | - 494,429 ordinary shares |
| Special Responsibilities | - None |
| Directorships held in other listed entities during the three years prior to the current year | - None |

REMUNERATION REPORT

Meetings of Directors

During the financial year, 12 meetings of directors were held. Attendances by each director during the year were as follows:

| | Number eligible to attend | Number attended |
|--------------------------------|---------------------------|-----------------|
| Jeffrey Kennett ⁽²⁾ | 7 | 7 |
| Norman Li | 12 | 10 |
| Norman Rong ⁽¹⁾ | 3 | 2 |
| Adam Brooks ⁽³⁾ | 2 | 2 |
| Rocky Zhou | 12 | 9 |
| Jacqueline Phillips | 12 | 11 |
| David Marchant | 12 | 12 |

Notes:

- 1. Resigned 14 October 2022
- 2. Appointed 15 December 2022
- 3. Appointed 22 May 2023

The Board has three committees, being the Audit & Risk Committee, the Remuneration & Nomination Committee and the Export and Marketing Committee.



Remuneration Policy

The remuneration policy of The Original Juice Co. Limited (**OJC or the Group**) has been designed to align key management personnel (**KMP**) objectives with shareholder and business objectives by providing a fixed remuneration component and having regard to the current incentive to achieve revenue and earnings milestones pursuant to the performance shares issued to KMP as part of the acquisition of Langtech International Pty Ltd (**Langtech**) by the Group. The Board has also established an employee share option plan (**ESOP**). The Board believes the current remuneration policy to be appropriate and effective in its ability to attract and retain high-quality KMP to run and manage the consolidated Group, as well as create goal congruence between directors, executives and shareholders.

The Board’s policy for determining the nature and amount of remuneration for KMP of the consolidated Group is as follows:

- The remuneration policy is to be developed by the Board after professional advice is sought from independent external consultants.
- All KMP receive a base salary or services fee (which is based on factors such as length of service and experience), superannuation, and become eligible ESOP participants (subject to Board invitation).
- Other performance incentives (such as bonuses) are generally only paid once predetermined key performance indicators (KPIs) have been met.
- Incentives in the form of ESOP options are intended to align the interests of KMP and the Group with those of the shareholders.
- The remuneration committee reviews KMP packages annually by reference to the consolidated Group’s performance, executive performance, and comparable information from industry sectors.

The performance of KMP is measured against criteria agreed annually with each executive and is based predominantly on performance of the Group versus budget together with individual performance. All bonuses and incentives must be linked to predetermined performance criteria. The policy is designed to attract high calibre executives and reward them for performance/results leading to long-term growth in shareholder wealth.

KMP receive a superannuation guarantee contribution required by the government, which is currently 10.5% of the individual’s average weekly ordinary time earnings (AWOTE).

Other than the entitlements provided under the Group’s defined contribution superannuation arrangements, KMP do not receive any other retirement benefits.

All remuneration paid to KMP is valued at the cost to the company and expensed.

The Board’s policy is to remunerate KMP (including non-executive directors) at market rates for time, commitment, and responsibilities. The board currently determines payments to KMP and reviews their remuneration annually, based on market practice, duties and accountability. Independent external advice is sought when required. The maximum aggregate amount of fees that can be paid to non-executive directors is subject to approval by shareholders at the annual general meeting.

Options granted under the ESOP do not carry dividend or voting rights. The board is responsible for determining any conditions attaching to the options (including issue price, exercise price, vesting conditions, and conditions of exercise).

Engagement of Remuneration Consultants

The board did not engage any remuneration consultants during the financial year but did access remuneration surveys and data. The board will consider the appropriateness of appointing a remuneration consultant during FY24 to review the elements of KMP remuneration and to provide appropriate recommendations.

Performance-based Remuneration

KPIs are set annually, with a certain level of consultation with KMP. The measures are specifically tailored to the area each individual is involved in and has a level of accountability for. The KPIs target areas the Board believes hold greater potential for Group expansion and profit, covering financial and non-financial as well as short and long-term goals. The level set for each KPI is based on budgeted figures for the Group and, in some instances, relevant industry standards.

Performance in relation to the KPIs is assessed annually, with any KPI related bonuses being awarded based on achievement of the relevant KPIs (see below for further information regarding cash bonuses). Following the assessment, the KPIs are reviewed by the Board considering the desired and actual outcomes, and their efficiency is assessed in relation to the Group’s goals and shareholder wealth, before the KPIs are set for the following year.

In determining whether a KPI has been achieved, The Original Juice Co. Limited bases the assessment on audited figures and quantitative and qualitative data.

Relationship between Remuneration Policy and Company Performance

The remuneration policy has been tailored to increase goal congruence between shareholders, directors and executives. Two methods have been applied to achieve this aim, the first being a performance-based bonus based on KPIs, and the second being the establishment of an ESOP (under which KMP are eligible participants, subject to Board invitation) to encourage the alignment of personal and shareholder interests.

The Board is of the opinion that the above remuneration policy will enhance company performance going forward.

The Board has decided to maintain promotional activity among analysts so as to increase investor awareness of the company and to stabilise the company’s share price in line with a consistent and stable financial position.

Performance Conditions Linked to Remuneration

The Group seeks to emphasise reward incentives for results and continued commitment to the Group through the provision of cash bonus reward schemes, in particular the incorporation of incentive payments based on the achievement of Group budgets. The Group does not currently have any cash bonus rewards schemes tied to the company’s share price, preferring at this stage to align such cash bonus rewards to operational performance.

The objective of the reward schemes is to both reinforce the short and long-term goals of the Group and provide a common interest between management and shareholders.

The satisfaction of the KPIs is based on a review of the audited financial statements of the Group.

Employment Details of Members of Key Management Personnel

The following table provides employment details of persons who were, during the financial year, members of KMP of the consolidated Group. The table also illustrates the proportion of remuneration that was performance and non-performance based, having regard to the existing performance shares issued to KMP together with the current shareholdings of KMP.

| Group KMP | Position Held as at 30 June 2023 and any Change during the Year | Contract Details (Duration and Termination) | Proportions of Elements of Remuneration Related to Performance (Other than Options Issued) | | Proportions of Elements of Remuneration Not Related to Performance |
|---------------------|---|---|---|------------------|--|
| | | | Non-salary Cash- based Incentives | Shares/ Units | Fixed Salary/ Fees |
| | | | % | % | % |
| Jeffrey Kennett | Chairman since 15 December, 2022 ⁽²⁾ | Appointment deed | - | - | 100 |
| Norman Li | Non-Executive Director | Appointment deed | - | - | 100 |
| Norman Rong | Non-Executive Director ⁽¹⁾ | Appointment deed | - | - | 100 |
| Rocky Zou | Non-Executive Director | Appointment deed | - | - | 100 |
| Jacqueline Phillips | Non-Executive Director | Appointment deed | - | - | 100 |
| Adam Brooks | Non-Executive Director ⁽³⁾ | Appointment deed | - | - | 100 |
| Steven Cail | CEO | Employment contract | - | - | 100 |
| Ashley Bottrell | CFO and Company Secretary | Employment contract | - | - | 100 |

Notes:

1. Norman Rong resigned as Non-Executive Director on 14th October 2022.
2. Hon. Jeffrey Kennett AC was appointed Non-Executive Chairman on 15th December 2022. Remuneration will be in both equity, subject to shareholder approval, and a portion of cash, which will come from the pool of directors’ remuneration that has been previously approved by shareholders. Accordingly, the Company is proposing to grant up to 5 million ordinary shares to Mr Kennett by way of remuneration, vesting over three years subject to Mr Kennett remaining in the role.
3. Adam Brooks was appointed Non-Executive Director on 22nd May 2023.

The employment terms and conditions of all KMP are formalised in contracts of employment, director appointment deeds or services contracts (as the case may be).

Terms of employment generally require that KMP’s are provided with minimum of 1 months’ notice (and up to 6 months’ notice) prior to termination of such person’s contract. KMP’s who are directors cannot be terminated by the Group, other than in accordance with the Corporations Act 2001 (Cth). Termination payments are not payable on resignation or termination.

REMUNERATION REPORT

Remuneration Expense Details for the Year Ended 30 June 2023

The following table of benefits and payments represents the components of the current year and comparative year remuneration expenses for each member of KMP of the consolidated Group. Such amounts have been calculated in accordance with Australian Accounting Standards.

Table of Benefits and Payments for the Year Ended 30 June 2023

| | | Short-term Benefits | | | | Post-employment Benefits | | Long-term Benefits | | Equity-settled Share-based Payments | | Cash-settled Share-based Payments | Termination Benefits | Total |
|---------------------|-------------|------------------------|--------------------------|--------------|----------|--------------------------|----------|--------------------|----------|-------------------------------------|----------------|-----------------------------------|----------------------|----------------|
| | | Salary, Fees and Leave | Profit Share and Bonuses | Non-monetary | Other | Super-annuation | Other | Incentive Plans | LSL | Shares/Units | Options/Rights | | | |
| | | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Group KMP | | | | | | | | | | | | | | |
| Jeffrey Kennett | 2022 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | 2023 | 37,069 | - | - | - | 3,892 | - | - | - | - | - | - | - | 40,961 |
| Norman Li | 2022 | 45,818 | - | - | - | 2,182 | - | - | - | - | - | - | - | 48,000 |
| | 2023 | 44,442 | - | - | - | 4,666 | - | - | - | - | - | - | - | 49,108 |
| Rocky Zhou | 2022 | 22,909 | - | - | - | 1,091 | - | - | - | - | - | - | - | 24,000 |
| | 2023 | 33,533 | - | - | - | 3,521 | - | - | - | - | - | - | - | 37,054 |
| Steven Cail | 2022 | 333,637 | - | - | - | 27,500 | - | - | - | - | 57,717 | - | - | 418,854 |
| | 2023 | 380,006 | 45,000 | - | - | 44,625 | - | - | - | - | 8,602 | - | - | 478,233 |
| Jacqueline Phillips | 2022 | 31,364 | - | - | - | 1,636 | - | - | - | - | - | - | - | 33,000 |
| | 2023 | 38,988 | - | - | - | 4,093 | - | - | - | - | - | - | - | 43,081 |
| David Marchant | 2022 | 26,809 | - | - | - | 2,681 | - | - | - | - | - | - | - | 29,490 |
| | 2023 | 38,988 | - | - | - | 4,093 | - | - | - | - | - | - | - | 43,081 |
| Ashley Bottrell | 2022 | 100,971 | - | - | - | 10,097 | - | - | - | - | 17,816 | - | - | 128,884 |
| | 2023 | 246,339 | 15,125 | - | - | 27,453 | - | - | - | - | 3,346 | - | - | 292,263 |
| Total KMP | 2022 | 561,508 | - | - | - | 45,187 | - | - | - | - | 64,910 | - | - | 682,228 |
| | 2023 | 819,365 | 60,125 | - | - | 92,343 | - | - | - | - | 11,948 | - | - | 983,781 |

Securities Received that Are Not Performance-based

No members of KMP are entitled to receive securities that are not performance-based as part of their remuneration package.

REMUNERATION REPORT

KMP Shareholdings – Ordinary shares

The number of ordinary shares¹ in OJC held by each KMP of the Group during the financial year is as follows:

| | Balance at Beginning of Year | Issued during the Year | Released from Escrow during the Year | Other Changes during the Year | Balance at End of Year |
|---------------------|------------------------------|------------------------|--------------------------------------|-------------------------------|------------------------|
| Jeffrey Kennett | - | - | - | 1,323,913 | 1,323,913 |
| Norman Li | 49,259,009 | - | - | - | 49,259,009 |
| Rocky Zhou | - | - | - | - | - |
| Steven Cail | - | - | - | - | - |
| Jacqueline Phillips | 119,378 | - | - | 27,668 | 147,046 |
| Adam Brooks | - | - | - | - | - |
| David Marchant | - | - | - | - | - |
| Ashley Bottrell | 494,429 | - | - | 49,271 | 543,700 |
| | 49,872,816 | - | - | 1,400,852 | 51,273,668 |

The number of options¹ in OJC held by each KMP of the Group during the financial year is as follows:

| | Balance at Beginning of Year | Issued during the Year | Released from Escrow during the Year | Other Changes during the Year | Balance at End of Year |
|---|------------------------------|------------------------|--------------------------------------|-------------------------------|------------------------|
| Jeffrey Kennett | - | - | - | - | - |
| Norman Rong | - | - | - | - | - |
| Norman Li | - | - | - | - | - |
| Tony Rowlinson (Former Managing Director) | 5,000,000 | - | - | - | 5,000,000 |
| Rocky Zhou | - | - | - | - | - |
| Joe Zhou | - | - | - | - | - |
| Steven Cail | 5,000,000 | | | - | 5,000,000 |
| Jacqueline Phillips | - | - | - | - | - |
| David Marchant | - | - | - | - | - |
| Ashley Bottrell | 2,500,000 | - | - | - | 2,500,000 |
| Adam Brooks | - | - | - | - | - |
| | 12,500,000 | - | - | - | 12,500,000 |

Note:

- 1. The number of shares and options for have been adjusted to reflect share consolidation at the ratio of 1 share to 4 shares effective on 6 March 2023.

Other Equity-related KMP Transactions

There have been no other transactions involving equity instruments apart from those described in the tables above relating to options, rights, and shareholdings.

Other Transactions with KMP and/or their Related Parties

Please refer to Note 23: Related Party Transactions for details regarding other transactions conducted between the Group and KMP or their related parties.

This directors’ report, incorporating the remuneration report, is signed in accordance with a resolution of the Board of Directors.



Chairman
Hon. Jeffrey Kenneth AC

Dated: 30 August 2023

AUDITOR’S INDEPENDENCE DECLARATION




THE ORIGINAL JUICE CO. LTD
ABN 20 150 015 446
AND CONTROLLED ENTITIES

AUDITOR'S INDEPENDENCE DECLARATION
UNDER S 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF THE ORIGINAL JUICE CO. LTD

In accordance with s 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of The Original Juice Co. Ltd. As the lead audit partner for the audit of the financial report of The Original Juice Co. Ltd for the year ended 30 June 2023, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- i. the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii. any applicable code of professional conduct in relation to the audit.


HALL CHADWICK (NSW)
Level 40, 2 Park Street
Sydney NSW 2000


STEWART THOMPSON
Partner
Dated: 30 August 2023

STATEMENT OF PROFIT
OR LOSS AND OTHER
COMPREHENSIVE
INCOME



**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND
OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED
30 JUNE 2023**

| | Note | Consolidated Group | |
|--|------|--------------------|------------------------|
| | | 2023 | 2022 |
| | | \$ | \$ |
| Net Revenue | 3 | 42,482,268 | 35,383,282 |
| Cost of sales | | (30,234,690) | (23,978,203) |
| Gross profit | | 12,247,578 | 11,405,079 |
| Other income | 3 | 33,761 | 308,413 |
| Employment costs | 4 | (5,592,165) | (5,625,322) |
| Administration expenses | | (1,162,376) | (1,350,860) |
| Marketing costs | | (353,169) | (740,683) |
| Operating costs | | (3,763,554) | (3,113,201) |
| Depreciation, amortisation and write-offs | 4 | (2,988,395) | (2,751,748) |
| Finance costs | 4 | (1,058,156) | (809,241) |
| ASX and ASIC related expenses | | (100,886) | (62,140) |
| Share-based payments | | (80,000) | (87,650) |
| Loss before income tax | | (2,817,362) | (2,827,353) |
| Income tax expense | 19 | - | - |
| Loss for the year | | (2,817,362) | (2,827,353) |
| Other comprehensive income | | - | - |
| Total comprehensive income for the year | | (2,817,362) | (2,827,353) |
| Basic and diluted loss per share in cents | 7 | (1.18) | (1.20) ⁽¹⁾ |

Note:

1. EPS for 2022 has been adjusted to reflect share consolidation at the ratio of 1 share to 4 shares effective on 6 March 2023.

The accompanying notes form part of these financial statements.

STATEMENT OF FINANCIAL POSITION



**CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS
AT 30 JUNE 2023**

| | Note | Consolidated Group | |
|--------------------------------------|------|--------------------|-------------------|
| | | 2023 | 2022 |
| | | \$ | \$ |
| ASSETS | | | |
| CURRENT ASSETS | | | |
| Cash and cash equivalents | 8 | 1,563,263 | 909,969 |
| Trade and other receivables | 9 | 2,378,936 | 1,602,436 |
| Inventories | 10 | 3,610,125 | 3,718,362 |
| Other assets | 13 | 37,403 | 46,724 |
| TOTAL CURRENT ASSETS | | 7,589,727 | 6,277,491 |
| NON-CURRENT ASSETS | | | |
| Plant and equipment | 11 | 12,371,860 | 13,299,603 |
| Intangible assets | 12 | 7,142,575 | 6,681,537 |
| Right-of-use assets | 18 | 5,452,129 | 5,721,363 |
| Deferred tax assets | 19 | 2,739,765 | 3,111,293 |
| TOTAL NON-CURRENT ASSETS | | 27,706,329 | 28,813,796 |
| TOTAL ASSETS | | 35,296,056 | 35,091,287 |
| LIABILITIES | | | |
| CURRENT LIABILITIES | | | |
| Trade and other payables | 15 | 7,540,947 | 6,145,703 |
| Provisions | 16 | 576,155 | 474,070 |
| Borrowings | 17 | 3,297,339 | 1,094,995 |
| Lease liabilities | 18 | 657,167 | 433,838 |
| TOTAL CURRENT LIABILITIES | | 12,071,608 | 8,148,606 |
| NON-CURRENT LIABILITIES | | | |
| Provisions | 16 | 195,115 | 128,925 |
| Deferred tax liabilities | 19 | 2,739,765 | 3,111,293 |
| Borrowings | 17 | 2,842,029 | 4,113,785 |
| Lease liabilities | 18 | 6,604,422 | 6,868,939 |
| TOTAL NON-CURRENT LIABILITIES | | 12,381,331 | 14,222,942 |
| TOTAL LIABILITIES | | 24,452,939 | 22,371,548 |
| NET ASSETS | | 10,843,117 | 12,719,739 |
| EQUITY | | | |
| Issued capital | 20 | 54,574,692 | 53,713,952 |
| Options reserve | 25 | 1,147,446 | 1,067,446 |
| Revaluation reserve | 25 | 9,017,833 | 9,017,833 |
| Accumulated losses | | (53,896,854) | (51,079,492) |
| TOTAL EQUITY | | 10,843,117 | 12,719,739 |

The accompanying notes form part of these financial statements.

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR
THE YEAR ENDED 30 JUNE 2023**

| | Issued Capital (Ordinary Shares) | Accumulated Losses | Revaluation Reserve | Options Reserve | Total |
|--|---|-----------------------|------------------------|--------------------|--------------------|
| | \$ | \$ | \$ | \$ | \$ |
| Balance at 1 July 2022 | 53,438,952 | (48,252,139) | 9,017,833 | 1,254,796 | 15,459,442 |
| Comprehensive income | | | | | |
| Loss for the year | - | (2,827,353) | - | - | (2,827,353) |
| Other comprehensive income for the year | - | - | - | - | - |
| Total comprehensive income for the year | - | (2,827,353) | - | - | (2,827,353) |
| Transactions with owners, and other transfers | | | | | |
| Share-based payment transaction | 275,000 | - | - | (187,350) | 87,650 |
| Total transactions with owners, and other transfers | 275,000 | - | - | (187,350) | 87,650 |
| Balance at 30 June 2023 | 53,713,952 | (51,079,492) | 9,017,833 | 1,067,446 | 12,719,739 |
| Comprehensive income | | | | | |
| Loss for the year | - | (2,817,362) | - | - | (2,817,362) |
| Other comprehensive income for the year | - | - | - | - | - |
| Total comprehensive income for the year | - | (2,817,362) | - | - | (2,817,362) |
| Transactions with owners, and other transfers | | | | | |
| Issuance of shares | 869,000 | - | - | - | 869,000 |
| Capital raising costs | (8,260) | - | - | - | (8,260) |
| Share-based payment transactions (Note 22) | - | - | - | 80,000 | 80,000 |
| Total transactions with owners, and other transfers | 860,740 | - | - | 80,000 | 940,740 |
| Balance at 30 June 2023 | 54,574,692 | (53,896,854) | 9,017,833 | 1,147,446 | 10,843,117 |

The accompanying notes form part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS



CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2023

| | Note | Consolidated Group | |
|---|------|--------------------|--------------------|
| | | 2023 | 2022 |
| | | \$ | \$ |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Receipts from customers | | 42,002,457 | 35,163,304 |
| Payments to suppliers and employees | | (39,716,358) | (35,482,258) |
| Interest received | | 6,667 | 1,413 |
| Finance costs | | (506,853) | (264,476) |
| Net cash provided by (used in) operating activities | 8a | 1,785,913 | (582,017) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Payment for intangible assets | | (668,167) | (580,265) |
| Payment for plant and equipment | | (759,416) | (521,369) |
| Net cash (used in) investing activities | | (1,427,583) | (1,101,634) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Proceeds from borrowings | | 1,946,189 | 6,500,000 |
| Repayment of borrowings | | (1,312,154) | (7,391,667) |
| Proceeds from issuance of shares, net of transaction costs | | 781,740 | - |
| Repayment of lease liabilities | | (1,120,811) | (925,352) |
| Net cash provided by (used in) financing activities | | 294,964 | (1,817,019) |
| Net increase/(decrease) in cash held | | 653,294 | (3,500,670) |
| Cash and cash equivalents at beginning of financial year | | 909,969 | 4,410,639 |
| Cash and cash equivalents at end of financial year | 8 | 1,563,263 | 909,969 |

The accompanying notes form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

These consolidated financial statements and notes represent those The Original Juice Co. Limited and Controlled Entities (the “consolidated group” or “group”). The separate financial statements of the parent entity, The Original Juice Co. Limited, have not been presented within this financial report as permitted by the Corporations Act 2001.

The financial statements were authorised for issue on 30 August 2023 by the directors of the Company.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

These general purpose financial statements have been prepared in accordance with the Corporations Act 2001, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board and International Financial Reporting Standards as issued by the International Accounting Standards Board. The Group is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Except for cash flow information, the financial statements have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Going concern

The financial statements have been prepared on a going concern basis, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business. During the year ended 30 June 2023, the Group incurred a loss after tax of \$2,817,362, operating cash inflows of \$1,785,913, and as of that date, the Group’s current liabilities exceeded its current assets by \$4,481,881.

The directors have prepared cash flow projections that support the ability of the Group to continue as a going concern. These cash flow projections assume:

- Realisation of the projected sales from new and existing products;
- Implementation of cost-saving initiatives and entering into repayment arrangements with creditors to preserve working capital;
- Continued support from the existing financier. The current NAB loan facility is subject to an annual review and the group’s ability to service loan repayment obligations and meet its covenant as required by the financier;
- The ability of the group to raise additional funds in the form of debt or equity.

The directors are confident in the Group’s ability to achieve the projected forecasts and have therefore concluded that it is appropriate to adopt a going concern basis in preparing the financial statements.

The directors are of the view that the Group will be able to pay its debts as and when they become due and payable from net cash, from operating activities and from existing funds on hand.

If the Group is unable to achieve the above, such circumstances would indicate that a material uncertainty exists that may cast significant doubt as to whether the Group will continue as a going concern and therefore may not be able to realise its assets and extinguish its liabilities in the ordinary course of operations and at the amounts stated in the financial report.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Principles of Consolidation

The consolidated financial statements incorporate all of the assets, liabilities and results of the parent (The Original Juice Co. Limited) and all of the subsidiaries (including any structured entities). Subsidiaries are entities the parent controls. The parent controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. A list of the subsidiaries is provided in Note 14.

The assets, liabilities and results of all subsidiaries are fully consolidated into the financial statements of the Group from the date on which control is obtained by the Group. The consolidation of a subsidiary is discontinued from the date that control ceases. Intercompany transactions, balances and unrealised gains or losses on transactions between Group entities are fully eliminated on consolidation. The accounting policies of subsidiaries have been changed and adjustments made where necessary to ensure uniformity of the accounting policies adopted by the Group.

Business combinations

Business combinations occur where an acquirer obtains control over one or more businesses.

A business combination is accounted for by applying the acquisition method, unless it is a combination involving entities or businesses under common control. The business combination will be accounted for from the date that control is obtained, whereby the fair value of the identifiable assets acquired, and liabilities (including contingent liabilities) assumed is recognised (subject to certain limited exemptions).

When measuring the consideration transferred in the business combination, any asset or liability resulting from a contingent consideration arrangement is also included. Subsequent to initial recognition, contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability is remeasured in each reporting period to fair value, recognising any change to fair value in profit or loss, unless the change in value can be identified as existing at acquisition date.

All transaction costs incurred in relation to business combinations, other than those associated with the issue of a financial instrument, are recognised as expenses in profit or loss when incurred.

The acquisition of a business may result in the recognition of goodwill or a gain from a bargain purchase.

Goodwill

Goodwill is initially recorded at the amount by which the purchase price for a business combination exceeds the fair value attributed to the interest in the net fair value of identifiable assets, liabilities and contingent liabilities acquired at the date of acquisition. Goodwill is not amortised. Instead, goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

b. Income Tax

The income tax expense (income) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss.

Except for business combinations, no deferred income tax is recognised from the initial recognition of an asset or liability, where there is no effect on accounting or taxable profit or loss.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability. With respect to non-depreciable items of property, plant and equipment measured at fair value and items of investment property measured at fair value, the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of the asset will be recovered entirely through sale.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Where temporary differences exist in relation to investments in subsidiaries, branches, associates, and joint ventures, deferred tax assets and liabilities are not recognised where the timing of the reversal of the temporary difference can be controlled, and it is not probable that the reversal will occur in the foreseeable future.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (i) a legally enforceable right of set-off exists; and (ii) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

The Original Juice Co. Limited (the 'head entity') and its wholly owned Australian controlled entities have formed an income tax consolidated group under the tax consolidation regime. The head entity and the controlled entities in the tax consolidated group continue to account for their own current and deferred tax amounts. The tax consolidated group has applied the group allocation approach in determining the appropriate amount of taxes to allocate to members of the tax consolidated group.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

c. Fair Value of Assets and Liabilities

The Group measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

Fair value is the price the Group would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant’s ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity’s own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instruments, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.

d. Plant and Equipment

Each class of plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Plant and equipment are carried at their fair value (being the amount for which an asset could be exchanged between knowledgeable, willing parties in an arm’s length transaction), based on periodic, but at least triennial, valuations by external independent valuers, less accumulated impairment losses and accumulated depreciation for plant and equipment.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Increases in the carrying amount arising on revaluation of plant and equipment are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Office equipment

Office equipment are measured on the cost basis and therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of office equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(h) for details of impairment).

The carrying amount of office equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset’s employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

The cost of fixed assets constructed within the consolidated group includes the cost of materials, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a diminishing value basis over the asset’s useful life to the consolidated Group commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

| Class of Fixed Asset | Depreciation Rate |
|----------------------|---------------------------------|
| Plant and equipment | 15 years (Straight line method) |
| Office equipment | 3 years (Straight line method) |

The assets’ residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

e. Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of manufactured products includes direct materials, direct labour and an appropriate proportion of variable and fixed overheads. Overheads are applied on the basis of normal operating capacity. Costs are assigned on the basis of weighted average costs.

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f. Leases

At inception of a contract, the group assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability are recognised by the group where the group is a lessee. However, all contracts that are classified as short-term leases (ie a lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expenses on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at the commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the group uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The right-of-use assets comprise the initial measurement of the corresponding lease liability, any lease payments made at or before the commencement date and any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest.

Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the group anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

g. Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Group commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.63.

Classification and subsequent measurement

Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period. The effective interest rate is the internal rate of return of the financial asset or liability. That is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition. A financial liability cannot be reclassified.

Financial assets

Financial assets are subsequently measured at:

- amortised cost;
- fair value through other comprehensive income; or
- fair value through profit or loss.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured at fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates;
- the business model for managing the financial assets comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss.

The Group initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency (often referred to as “accounting mismatch”) that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases;
- it is in accordance with the documented risk management or investment strategy, and information about the groupings was documented appropriately, so that the performance of the financial liability that was part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis;
- it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of the financial instruments to measure at fair value through profit or loss is a one- time option on initial classification and is irrevocable until the financial asset is derecognised.

Derecognition

Derecognition refers to the removal of a previously recognised financial asset or financial liability from the statement of financial position.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Derecognition of financial liabilities

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Derecognition of financial assets

A financial asset is derecognised when the holder’s contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All of the following criteria need to be satisfied for derecognition of financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- the Group no longer controls the asset (ie the Group has no practical ability to make a unilateral decision to sell the asset to a third party).

On derecognition of a financial asset measured at amortised cost, the difference between the asset’s carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as at fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

Impairment

The Group recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost or fair value through other comprehensive income;
- lease receivables;
- contract assets (eg amounts due from customers under construction contracts);
- loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Loss allowance is not recognised for:

- financial assets measured at fair value through profit or loss; or
- equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The Group uses the following approaches to impairment, as applicable under AASB 9: Financial Instruments:

- the general approach
- the simplified approach

General approach

Under the general approach, at each reporting period, the Group assesses whether the financial instruments are credit-impaired, and if:

- the credit risk of the financial instrument has increased significantly since initial recognition, the Group measures the loss allowance of the financial instruments at an amount equal to the lifetime expected credit losses; or
- there is no significant increase in credit risk since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

Simplified approach

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times. This approach is applicable to:

- trade receivables or contract assets that result from transactions within the scope of AASB 15: *Revenue from Contracts with Customers* and which do not contain a significant financing component; and
- lease receivables.

In measuring the expected credit loss, a provision matrix for trade receivables was used taking into consideration various data to get to an expected credit loss (ie diversity of customer base, appropriate groupings of historical loss experience, etc).

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Recognition of expected credit losses in financial statements

At each reporting date, the Group recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value, with changes in fair value recognised in other comprehensive income. Amounts in relation to change in credit risk are transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (eg loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

h. Impairment of Assets

At the end of each reporting period, the Group assesses whether there is any indication that an asset may be impaired. The assessment will include the consideration of external and internal sources of information including dividends received from subsidiaries, associates or joint ventures deemed to be out of pre- acquisition profits. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg. in accordance with the revaluation model in AASB 116: Property, Plant and Equipment). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Impairment testing is performed annually for goodwill, intangible assets with indefinite lives and intangible assets not yet available for use.

i. Intangibles Other than Goodwill

Brand names

Brand names have been recognised at cost and are treated as having an indefinite useful life. The brand names relate to established products with strong market penetration into Australian markets. The brand names operate in a stable industry with a strong positioning in the functional beverage market. The brand names are not amortised, instead brand names are tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses.

Intellectual property

Intellectual property and software are recognised at cost of acquisition when incurred. Intellectual property and software have a useful life of 5 to 20 years and are carried at cost less any accumulated amortisation and impairment losses. Intellectual property and software are amortised over the life of the patents and licenses they relate to.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Product development costs

Expenditure during the research phase of a project is recognised as an expense when incurred. Development costs are capitalised only when technical feasibility studies identify that the project is expected to deliver future economic benefits and these benefits can be measured reliably.

Capitalised development costs have a finite useful life and are amortised on a systematic basis based on the future economic benefits over the useful life of the project.

j. **Foreign Currency Transactions and Balances**

Functional and presentation currency

The functional currency of each of the Group’s entities is measured using the currency of the primary economic environment in which that entity operates. The consolidated financial statements are presented in Australian dollars, which is the parent entity’s functional currency.

Transactions and balances

Foreign currency transactions are translated into functional currency using the exchange rates prevailing at the date of the transaction. Foreign currency monetary items are translated at the year-end exchange rate. Non-monetary items measured at historical cost continue to be carried at the exchange rate at the date of the transaction. Non-monetary items measured at fair value are reported at the exchange rate at the date when fair values were determined.

Exchange differences arising on the translation of monetary items are recognised in profit or loss, except where deferred in equity as a qualifying cash flow or net investment hedge.

Exchange differences arising on the translation of non-monetary items are recognised directly in other comprehensive income to the extent that the underlying gain or loss is recognised in other comprehensive income; otherwise the exchange difference is recognised in profit or loss.

Group companies

The financial results and position of foreign operations, whose functional currency is different from the Group’s presentation currency, are translated as follows:

- assets and liabilities are translated at exchange rates prevailing at the end of the reporting period;
- income and expenses are translated at average exchange rates for the period; and
- retained earnings are translated at the exchange rates prevailing at the date of the transaction.

Exchange differences arising on translation of foreign operations with functional currencies other than Australian dollars are recognised in other comprehensive income and included in the foreign currency translation reserve in the statement of financial position. The cumulative amount of these differences is reclassified into profit or loss in the period in which the operation is disposed of.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

k. **Employee Benefits**

Short-term employee benefits

Provision is made for the Group’s obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Group’s obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position. The Group’s obligations for employees’ annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Other long-term employee benefits

Provision is made for employees’ long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any re-measurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Group’s obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Group does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Equity-settled compensation

The Group operates an employee share and option plan. Share-based payments to employees are measured at the fair value of the instruments issued and amortised over the vesting periods. Share-based payments to non-employees are measured at the fair value of goods or services received or the fair value of the equity instruments issued, if it is determined the fair value of the goods or services cannot be reliably measured, and are recorded at the date the goods or services are received. The corresponding amount is recorded to the option reserve. The fair value of options is determined using the Black-Scholes pricing model. The number of shares and options expected to vest is reviewed and adjusted at the end of each reporting period such that the amount recognised for services received as consideration for the equity instruments granted is based on the number of equity instruments that eventually vest

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

l. Provisions

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

m. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of 3 months or less.

n. Revenue and Other Income

Revenue recognition

Sale of branded products

The Group manufactures a range of functional juices, fibres, infused fruits and fruit waters for sale as branded products to wholesalers and retailers. Revenue is recognised when control of the products has transferred to the customer. For such transactions, this is when the products are delivered to the customers. Discounts can be provided with the sale of these items, depending on the volume of aggregate sales made to certain eligible customers. Revenue from these sales is based on the price stipulated in the contract, net of the estimated discounts. The discounts are estimated using historical experience and applying the expected value method. Revenue is then only recognised to the extent that there is a high probability that a significant reversal of revenue will not occur.

Where there are expected discounts payable to customers for sales made until the end of the reporting period, a contract liability is recognised.

A receivable is recognised when the goods are delivered. The Group’s right to consideration is deemed unconditional at this time, as only the passage of time is required before payment of that consideration is due. There is no significant financing component because sales (which include those with discounts) are made within a credit term of 30 to 60 days.

Co-packaging and logistic services

The Group provides co-packaging and logistic services to customers and manages the internal supply chain in distributing manufactured products. In relation to the co-packaging and logistic transportation services to customers, revenue is recognised at the point of time when the service is provided. On average, the performance obligation service is provided within 30 to 60 days.

Other income

Interest revenue is recognised using the effective interest method. All revenue is stated net of the amount of goods and services tax.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

o. Trade and Other Receivables

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for loss allowance. Refer to Note 1(g) for further discussion on the determination of impairment losses.

p. Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

q. Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

r. Government Grants

Government grants are recognised at fair value where there is reasonable assurance that the grant will be received, and all grant conditions will be met. Grants relating to expense items are recognised as income (or where there was increased expenditure as a result of the grant, are credited to the appropriate expense item) over the periods necessary to match the grant to the costs it is compensating. Grants relating to assets are credited to the assets at fair value.

s. Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

t. Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Group.

Key estimates

(i) Impairment – general

The Group assesses impairment at the end of each reporting period by evaluating conditions and events specific to the Group that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions. Refer to Note 12(b) for further details regarding management’s impairment assessment.

Key judgements

(i) Provision for loss allowance of receivables

The provision for loss allowance of receivables assessment requires a degree of estimation and judgement. The level of provision is assessed by considering the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

(ii) Recoverability of deferred tax assets

Deferred tax assets are recognised for deductible temporary difference and unused tax losses as management considers that it is probable that future taxable profits will be available to utilise those temporary differences and unused tax losses. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits which may lead to impairment of the deferred tax asset.

(iii) Valuation of plant and equipment

Critical judgements are made by the Group in respect of the fair value of plant and equipment. The fair value of plant and equipment is reviewed by management with reference to market value as determined by an independent valuer who has recognised and appropriate professional qualifications and recent experience in the category of plant and equipment being valued. The market value is the amount in which an asset should exchange at the date of valuation between a willing buyer and willing seller in an arm’s length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The valuation also assumes the assets will be sold by way of a private treaty sale and remain in its current location after the sale.

NOTE 2: PARENT INFORMATION

The following information has been extracted from the books and records of the parent and has been prepared in accordance with Australian Accounting Standards.

| | 2023 | 2022 |
|--|--------------|--------------|
| | \$ | \$ |
| Statement of Financial Position | | |
| ASSETS | | |
| Current assets | 1,251,965 | 613,265 |
| Non-current assets | 39,728,328 | 40,028,788 |
| TOTAL ASSETS | 40,980,293 | 40,642,053 |
| LIABILITIES | | |
| Current liabilities | 3,599,404 | 6,487,937 |
| Non-current liabilities | 2,608,780 | - |
| TOTAL LIABILITIES | 6,208,184 | 6,487,937 |
| EQUITY | | |
| Issued capital | 54,574,692 | 53,713,952 |
| Accumulated losses | (20,950,029) | (20,627,282) |
| Option reserve | 1,147,446 | 1,067,446 |
| TOTAL EQUITY | 34,772,109 | 34,154,116 |
| Statement of Profit or Loss and Other Comprehensive Income | | |
| Total losses | (322,747) | (448,529) |
| Total comprehensive income | (322,747) | (448,529) |

Guarantees

The company has a bank guarantee of \$590,589 (2022: \$590,589) as security bond for the office lease.

Contingent liabilities

There are no contingent liabilities as at 30 June 2023 and 30 June 2022.

Contractual capital commitments

There are no contingent capital commitments as at 30 June 2023 and 30 June 2022.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 3: REVENUE AND OTHER INCOME

| | Consolidated Group | |
|--|---------------------------|-------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Gross sales | 52,681,359 | 44,292,271 |
| - Zless volume rebates and trading terms | (10,199,091) | (8,908,989) |
| Net Revenue | 42,482,268 | 35,383,282 |
| Other income: | | |
| - rent income | - | 7,000 |
| - interest income | 6,667 | 1,413 |
| - debt forgiveness on Greensil loan | - | 300,000 |
| - government grant | 27,094 | - |
| Total other income | 33,761 | 308,413 |
| Total revenue and other income | 42,516,029 | 35,691,695 |

NOTE 4: EXPENSES

| | Consolidated Group | |
|--|---------------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Loss before income tax includes the following specific expenses: | | |
| a. Employment costs | | |
| wages and salaries | 4,535,725 | 4,714,038 |
| other employee related expenses | 1,056,440 | 911,284 |
| | 5,592,165 | 5,625,322 |
| b. Depreciation, amortisation and write-offs | | |
| depreciation and write-offs | 2,781,266 | 2,549,905 |
| amortisation expenses | 207,129 | 201,843 |
| | 2,988,395 | 2,751,748 |
| c. Finance costs | | |
| interest expenses | 259,518 | 217,493 |
| other finance charges | 247,335 | 46,983 |
| interest expense on lease liabilities | 551,303 | 544,765 |
| | 1,058,156 | 809,241 |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 5: KEY MANAGEMENT PERSONNEL COMPENSATION

Refer to the remuneration report contained in the directors' report for details of the remuneration paid or payable to each member of the Group's key management personnel (KMP) for the year ended 30 June 2023.

The totals of remuneration paid to KMP of the company and the Group during the year are as follows:

| | 2023 | 2022 |
|------------------------------|----------------|------------------|
| | \$ | \$ |
| Short-term employee benefits | 879,490 | 651,100 |
| Post-employment benefits | 92,343 | 52,322 |
| Share-based payments | - | 395,867 |
| Other long-term benefits | 11,948 | 75,533 |
| Total KMP compensation | 983,781 | 1,174,822 |

Short-term employee benefits

These amounts include fees and benefits paid to the non-executive Chair and non-executive directors as well as all salary, paid leave benefits, fringe benefits and cash bonuses awarded to executive directors and other KMP.

Post-employment benefits

These amounts are the current-year's estimated costs of providing for the Group's superannuation contributions made during the year.

Share-based payments

These are options issued under the EIS to Key Management Personnel, both past and present.

Other long-term benefits

These amounts represent long service leave benefits accruing during the year, long-term disability benefits and deferred bonus payments.

Further information in relation to KMP remuneration can be found in the directors' report.

NOTE 6: AUDITOR'S REMUNERATION

| | Consolidated Group | |
|--|---------------------------|---------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Remuneration of the auditor for: | | |
| - audit and review of the financial statements | 80,000 | 76,500 |
| | 80,000 | 76,500 |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 7: EARNINGS PER SHARE

| | Consolidated Group | |
|---|--------------------|-----------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Basic and diluted loss per share | | |
| a. Loss attributable to the ordinary equity holders of the Company | (2,738,362) | (2,827,353) |
| b. Weighted average number of shares used as the denominator | | |
| Weighted average number of ordinary shares outstanding during the year used in calculating basic and dilutive EPS | 238,076,517 | 236,690,464 |
| Earnings per share | | |
| Earnings per share (cents) – basic and diluted | (1.18) | (1.20) ⁽¹⁾ |

Note:

1. EPS for 2022 has been adjusted to reflect share consolidation at the ratio of 1 share to 4 shares effective 6 March 2023.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 8: CASH AND CASH EQUIVALENTS

| | Consolidated Group | |
|--------------------------|--------------------|----------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Cash at bank and on hand | 1,563,263 | 909,969 |
| | 1,563,263 | 909,969 |

a. Cash Flow Information

Reconciliation of Cash Flow from Operations with Loss after Income Tax

| | Consolidated Group | |
|--|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Loss after income tax | (2,817,362) | (2,827,353) |
| Adjustments for: | | |
| Depreciation, amortisation and write-offs | 2,988,395 | 2,751,748 |
| Share-based payments | 80,000 | 87,650 |
| Lease interest and loan establishment fees | 551,303 | 544,765 |
| Debt forgiveness on Greensil loan | - | (300,000) |
| Fair value of equity instruments issued | 79,000 | - |
| Changes in: | | |
| - Trade and other receivables | (776,500) | (226,978) |
| - Trade and other payables | 1,395,244 | 9,568 |
| - Inventories | 108,237 | (861,798) |
| - Other assets | 9,321 | 86,911 |
| - Provisions | 168,275 | 153,470 |
| - Deferred tax assets/liabilities | - | - |
| Net cash provided by operating activities | 1,785,913 | (582,017) |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 9: TRADE AND OTHER RECEIVABLES

| | Consolidated Group | |
|---|---------------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Trade receivables | 2,156,605 | 1,602,436 |
| Less: provision for impairment | - | - |
| | 2,156,065 | 1,602,436 |
| Other receivables | 222,871 | - |
| Total current trade and other receivables | 2,378,936 | 1,602,436 |

a. Expected Credit Loss – Credit Impaired

The Group applies the simplified approach to providing for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The loss allowance provision as at 30 June 2022 and 30 June 2023 is determined as follows. These expected credit losses also incorporate forward-looking information.

| | Current | >30 days past due | >60 days past due | >90 days past due | Total |
|---------------------------|------------------|---------------------------------|---------------------------------|---------------------------------|------------------|
| 2022 | | | | | |
| <i>Expected loss rate</i> | | | | | |
| Trade receivables (gross) | 1,038,558 | 165,028 | 128,978 | 269,872 | 1,602,436 |
| Loss allowance provision* | - | - | - | - | - |
| Total | 1,038,558 | 165,028 | 128,978 | 269,872 | 1,602,436 |
| 2023 | | | | | |
| <i>Expected loss rate</i> | | | | | |
| Trade receivables (gross) | 1,834,732 | 108,079 | 52,844 | 160,410 | 2,156,065 |
| Loss allowance provision* | - | - | - | - | - |
| Total | 1,834,732 | 108,079 | 52,844 | 160,410 | 2,156,065 |

* The past due receivables owing by specific customers amounting to \$160,410 (2022: \$269,872) were subsequently received prior to the date of this report. The allowance for credit loss calculated on trade receivables that were grouped into similar credit characteristics was inconsequential and therefore no allowance for credit losses were recorded at 30 June 2023 and 30 June 2022.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 9: TRADE AND OTHER RECEIVABLES

b. Credit Risk

The Group has a significant concentration of credit risk arising from its ordinary course of business due to its relatively small customer base, being primarily major grocery retailers. The class of assets described as “trade and term receivables” is considered to be the main source of credit risk related to the Group.

The Group measures the loss allowance for trade receivables at an amount equal to lifetime expected credit loss. The expected credit losses on trade receivables is estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor’s current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current and forecast directions of conditions at the reporting date.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery (for example when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over one year past due, whichever occurs earlier).

c. Collateral Pledged

Security over all of the Group’s current and future assets (including receivables) has been provided to National Australia Bank. Refer to Note 17(b) for further details.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 10: INVENTORIES

| | Consolidated Group | |
|------------------|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| CURRENT | | |
| At cost | | |
| Work in progress | 885,785 | 1,263,418 |
| Raw materials | 1,395,006 | 1,437,430 |
| Finished goods | 1,329,334 | 1,017,514 |
| | 3,610,125 | 3,718,362 |

NOTE 11: PLANT AND EQUIPMENT

| | Consolidated Group | |
|-------------------------------------|--------------------|-------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Plant and equipment – at fair value | 22,589,879 | 21,534,917 |
| Less: accumulated depreciation | (10,286,835) | (8,304,816) |
| | 12,303,044 | 13,230,101 |
| Office equipment – at cost | 336,170 | 335,163 |
| Less: accumulated depreciation | (267,354) | (265,661) |
| | 68,816 | 69,502 |
| TOTAL PLANT AND EQUIPMENT | 12,371,860 | 13,299,603 |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 11: PLANT AND EQUIPMENT

a. Movements in Carrying Amounts

Movements in the carrying amounts for each class of plant and equipment between the beginning and the end of the current financial year:

| | Plant and Equipment | Office Equipment | Total |
|--------------------------------|---------------------|------------------|-------------------|
| | \$ | \$ | \$ |
| Balance at 1 July 2021 | 14,651,077 | 65,114 | 14,716,191 |
| Additions | 513,574 | 7,795 | 521,369 |
| Depreciation expense | (1,934,550) | (3,407) | (1,937,957) |
| Balance at 30 June 2022 | 13,230,101 | 69,502 | 13,299,603 |
| Additions | 1,054,962 | 1,007 | 1,055,969 |
| Depreciation expense | (1,982,019) | (1,693) | (1,983,712) |
| Balance at 30 June 2023 | 12,303,044 | 68,816 | 12,371,860 |

b. Impairment Disclosures

On 28 April 2021, a valuation report on our plant and equipment was issued by a certified industry leading independent valuer. This independent valuation was used for both the bank facility purpose and as a reference for fair value.

Based on the valuation result and management's judgement, management believe the carrying amount of category "plant and equipment" as at the end of FY22 and FY23 reflects its fair value at that date and no revaluation is required.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 12: INTANGIBLE ASSETS

| | Consolidated Group | |
|---|---------------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Intellectual property and software – at cost | 390,735 | 294,324 |
| Less: Amortisation | (220,376) | (201,214) |
| | 170,359 | 93,110 |
| Product development costs – at cost | 2,392,987 | 1,821,231 |
| Less: Accumulated amortisation and impairment | (1,038,037) | (850,070) |
| | 1,354,950 | 971,161 |
| Brand names – at cost | 7,914,998 | 7,914,998 |
| Less: Impairment | (2,297,732) | (2,297,732) |
| | 5,617,266 | 5,617,266 |
| TOTAL INTANGIBLE ASSETS | 7,142,575 | 6,681,537 |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 12: INTANGIBLE ASSETS

Reconciliations of the written down values at the beginning and end of the current and previous financial years are set out below:

| | Brand names | Intellectual property and software | Product development costs | Total |
|--------------------------------|--------------------|---|----------------------------------|------------------|
| Consolidated Group: | \$ | \$ | \$ | \$ |
| Balance at 1 July 2021 | 5,617,266 | 79,403 | 606,446 | 6,303,115 |
| Additions | - | 16,266 | 564,003 | 580,269 |
| Amortisation charge | - | (2,559) | (199,288) | (201,847) |
| Balance at 30 June 2022 | 5,617,266 | 93,110 | 971,161 | 6,681,537 |
| Additions | - | 96,411 | 571,756 | 668,167 |
| Amortisation charge | - | (19,162) | (187,967) | (207,129) |
| Balance at 30 June 2023 | 5,617,266 | 170,359 | 1,354,950 | 7,142,575 |

a. Impairment Disclosures

The recoverable amounts of the consolidated entity's goodwill and brand have been determined by a value-in-use calculation using a discounted cash flow model, based on a 12-month projection period approved by management and extrapolated for a further 4 years by using the key assumptions of business revenue and cost growth rates of 4% per annum and a discount rate of 12%.

The value-in-use calculation is most sensitive to changes in the discount rate and revenue growth rates used to extrapolate cash flows beyond the forecast period. A rise in the discount rate to 12.5% (i.e. +0.5%) in the value-in-use calculation would result in nil headroom for impairment. If the budgeted growth in revenue is less than 9% of management's estimate, the Group would have recognised an impairment against the carrying value of intangible assets.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 13: OTHER ASSETS

| | Consolidated Group | |
|----------------|--------------------|---------------|
| | 2023 | 2022 |
| | \$ | \$ |
| CURRENT | | |
| Prepayments | 37,403 | 46,724 |
| | 37,403 | 46,724 |

NOTE 14: INTERESTS IN SUBSIDIARIES

a. Information about Principal Subsidiaries

The subsidiaries listed below have share capital consisting solely of ordinary shares, which are held directly by the Group. The proportion of ownership interests held equals the voting rights held by the Group. Each subsidiary's principal place of business is also its country of incorporation.

| Name of Subsidiary | Principal Place of Business | Ownership Interest Held by the Group | | Proportion of Non-controlling Interests | |
|--------------------------------|-----------------------------|--------------------------------------|------|---|------|
| | | 2023 | 2022 | 2023 | 2022 |
| | | % | % | % | % |
| LangTech International Pty Ltd | Australia | 100 | 100 | - | - |
| LangTech Citrus Pty Ltd | Australia | 100 | 100 | - | - |
| LangTech Bottling Pty Ltd | Australia | 100 | 100 | - | - |
| Thirsty Brothers Pty Ltd | Australia | 100 | 100 | - | - |
| New Age Beverages Pty Ltd | Australia | 100 | 100 | - | - |
| Allure Australia Pty Ltd | Australia | 100 | 100 | - | - |

b. Significant Restrictions

Other than the following, there are no significant restrictions over the Group's ability to access or use assets, and settle liabilities, of the Group.

LangTech International Pty Ltd has entered into a various financing facilities with National Australia Bank as disclosed in Note 17. These facilities are secured by all of the Group's current and future assets via a security interest over personal property and via fixed and floating charge over all other property (including trade receivables, cash and cash equivalents).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 15: TRADE AND OTHER PAYABLES

| | Consolidated Group | |
|---------------------------------------|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| CURRENT | | |
| Trade payables | 5,877,951 | 5,034,242 |
| Other payables and accruals | 1,662,996 | 1,111,461 |
| TOTAL TRADE AND OTHER PAYABLES | 7,540,947 | 6,145,703 |

Trade payables are unsecured and are generally paid within 45 days (and up to 90 days) from date of invoice.

NOTE 16: PROVISIONS

| | 2023 | 2022 |
|-------------------------|----------------|----------------|
| | \$ | \$ |
| CURRENT | | |
| Employee benefits | 576,155 | 474,070 |
| NON-CURRENT | | |
| Employee benefits | 195,115 | 128,925 |
| TOTAL PROVISIONS | 771,270 | 602,995 |

Provision for Employee Benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements, and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the Group does not expect the full amount of annual leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Group does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 17: BORROWINGS

| | Consolidated Group | |
|----------------------------|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| SECURED LIABILITIES | | |
| Current | 3,297,339 | 1,094,995 |
| Non-current | 2,842,029 | 4,113,785 |
| TOTAL BORROWINGS | 6,139,368 | 5,208,780 |

a. Loan Facility

- \$3.9 million NAB equipment finance loan at a fixed 4.2% interest. The equipment finance loan is secured over all of the company's assets and will be over a 5-year term.
- \$1.0 million NAB invoice finance facility at 6.22% interest is secured over all of the company's assets and reviewed bi-annually on an ongoing basis; this facility will be used for working capital.
- \$2.4 million NAB trade facility at 8.27% variable is secured over all the company's assets and will be reviewed annually on an ongoing basis.
- \$1.1 million equipment finance facility with NAB at 8.27% variable rate has been designated for the acquisition of new machinery and equipment.
- \$0.3 million equipment financing loan from Halidon Hill is established for new production line equipment. The facility has a balance of \$0.3 million at the date of reporting.

b. Collateral provided

The company has entered into equipment finance loan and invoice finance facility NAB. The equipment finance loan is secured by plant and equipment as disclosed in Note 14(b) via a security interest over personal property. The invoice finance facility is secured by all of the present and future rights, property and undertaking of Thirsty Brothers Pty Ltd, The Original Juice Co. Limited and Langtech International Pty Ltd.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 18: LEASES

a. Right-of-use assets

| | Consolidated Group | |
|----------------------------------|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Leased building | 7,747,079 | 7,747,079 |
| Accumulated depreciation | (2,693,204) | (2,175,032) |
| | 5,053,875 | 5,572,047 |
| Leased equipment | 997,199 | 468,879 |
| Accumulated depreciation | (598,945) | (319,563) |
| | 398,254 | 149,316 |
| TOTAL RIGHT-OF-USE ASSETS | 5,452,129 | 5,721,363 |

b. Lease liabilities

| | Consolidated Group | |
|--------------------------------|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Current | 657,167 | 433,838 |
| Non-current | 6,604,422 | 6,868,939 |
| TOTAL LEASE LIABILITIES | 7,261,589 | 7,302,777 |

c. Movements in carrying amounts

| | Leased building | Leased equipment | Total |
|--------------------------------|------------------|------------------|------------------|
| | \$ | \$ | \$ |
| Balance at 1 July 2021 | 6,110,618 | 222,693 | 6,333,311 |
| Depreciation expense | (538,571) | (73,377) | (611,948) |
| Balance at 30 June 2022 | 5,572,047 | 149,316 | 5,721,363 |
| Additions | - | 528,320 | 528,320 |
| Depreciation expense | (518,172) | (279,382) | (797,554) |
| Balance at 30 June 2023 | 5,053,875 | 398,254 | 5,452,129 |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 18: LEASES

d. AASB 16 related amounts recognised in the statement of profit and loss

| | 2023 | 2022 |
|----------------------------------|---------|---------|
| | \$ | \$ |
| Right-of-use assets depreciation | 797,554 | 611,948 |
| Lease interest expense | 551,303 | 544,765 |

NOTE 19: TAX

a. Components of income tax expense comprise in:

| | Consolidated Group | |
|--------------------------|--------------------|------|
| | 2023 | 2022 |
| | \$ | \$ |
| Deferred tax expense | - | - |
| Total income tax expense | - | - |

b. The prima facie tax on loss from ordinary activities before income tax, is reconciled to income tax as follows:

| | | |
|---|-------------|-------------|
| Loss before tax | (2,817,362) | (2,827,353) |
| Prima facie tax expense on loss from ordinary activities before income tax at 25% (2022: 26%) | (704,341) | (706,838) |
| Tax effect of: | | |
| - Non-allowable items | 45,372 | (156,890) |
| - Deferred tax assets not recognised | 658,969 | 863,728 |
| Prima facie tax expense on loss attributable to entity | - | - |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 19: TAX

c. Deferred tax assets and liabilities

| | Opening Balance | Recognised in profit or loss | Credited direct to equity | Closing Balance |
|--|------------------|------------------------------|---------------------------|------------------|
| | \$ | \$ | \$ | \$ |
| Consolidated Group | | | | |
| 2023 | | | | |
| Deferred tax liabilities | | | | |
| Revaluation amount recognised in reserve, gross | 2,640,755 | - | - | 2,640,755 |
| Tangible assets depreciation including depreciation on revaluation | (959,803) | (304,219) | - | (1,264,022) |
| Right-of-use assets | 1,430,341 | (67,309) | - | 1,363,032 |
| | 3,111,293 | (371,528) | - | 2,739,765 |
| Deferred tax assets | | | | |
| Lease liabilities | 1,430,341 | (67,309) | - | 1,363,032 |
| Carried forward tax offsets | 1,680,952 | (304,219) | - | 1,376,733 |
| | 3,111,293 | (371,528) | - | 2,739,765 |

NOTE 19: TAX

c. Deferred tax assets and liabilities

| | Opening Balance | Recognised in profit or loss | Credited direct to equity | Closing Balance |
|--|--------------------|------------------------------------|---------------------------------|--------------------|
| | \$ | \$ | \$ | \$ |
| Consolidated Group | | | | |
| 2022 | | | | |
| Deferred tax liabilities | | | | |
| Revaluation amount recognised in reserve, gross | 2,640,755 | - | - | 2,640,755 |
| Tangible assets depreciation including depreciation on revaluation | (765,808) | (193,995) | - | (959,803) |
| Right of use assets | 1,583,328 | (152,987) | - | 1,430,341 |
| | 3,458,275 | (346,982) | - | 3,111,293 |
| Deferred tax assets | | | | |
| Lease liabilities | 1,583,328 | (152,987) | - | 1,430,341 |
| Carried forward tax offsets | 1,706,374 | (25,422) | - | 1,680,952 |
| Tax losses | 168,573 | (168,573) | - | - |
| | 3,458,275 | (346,982) | - | 3,111,293 |

NOTE 20: ISSUED CAPITAL

| | Consolidated Group | |
|---|--------------------|-------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| 244,590,464 (2022: 946,761,854) fully paid ordinary shares | 54,574,692 | 53,713,952 |

a. Ordinary Shares

| | Consolidated Group | | | |
|--|--------------------|--------------------|-------------------|------------------------|
| | 2023 | 2022 | 2023 | 2022 |
| | No. | No. | \$ | \$ |
| At the beginning of the reporting period: | 946,761,854 | 946,761,854 | 53,713,952 | 53,438,952 |
| - Issue of shares 2 March 2021 | - | - | - | 275,000 ⁽¹⁾ |
| - Share consolidation ⁽²⁾ | (710,071,390) | - | - | - |
| - Issue of shares 27 March 2023 | 7,900,000 | - | 869,000 | - |
| - Less capital raising costs | - | - | (8,260) | - |
| At the end of the reporting period | 244,590,464 | 946,761,854 | 54,574,692 | 53,713,952 |

Notes:

- Represents the fair value of shares issued for marketing services provided. The shares were issued on 2 March 2021.
- On 6 March 2023, the shareholders approved to consolidate every four shares into one share at the general meeting.

Ordinary shares participate in dividends and the proceeds on winding-up of the parent entity in proportion to the number of shares held.

At the shareholders' meetings each ordinary share is entitled to one vote when a poll is called; otherwise each shareholder has one vote on a show of hands.

b. Options

For information relating to The Original Juice Co. Limited option plan, including details of options issued, exercised and lapsed during the financial year and the options outstanding at balance date, refer to Note 22.

NOTE 20: ISSUED CAPITAL

c. Capital Management

Management controls the capital of the Group in order to maintain a sustainable debt to equity ratio, generate long-term shareholder value and ensure that the Group can fund its operations and continue as a going concern.

The Group’s debt and capital include ordinary share capital and financial liabilities, supported by financial assets.

The Group is not subject to any externally imposed capital requirements.

Management effectively manages the Group’s capital by assessing the Group’s financial risks and adjusting its capital structure in response to changes in these risks and in the market. These responses include the management of debt levels, distributions to shareholders and share issues

The gearing ratios for the years ended 30 June 2022 and 30 June 2023 are as follows:

| | Consolidated Group | |
|--|--------------------|------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Total financial debt | 6,139,368 | 5,208,780 |
| Total lease liabilities | 7,261,589 | 7,302,777 |
| Less cash and cash equivalents | (1,563,263) | (909,969) |
| Net debt | 11,837,694 | 11,601,588 |
| Total equity | 10,843,117 | 12,719,739 |
| Total capital | 22,680,811 | 24,321,327 |
| Gearing ratio net debt / (net debt + equity) | 52% | 48% |

NOTE 21: OPERATING SEGMENTS

General Information

Identification of reportable segments

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Board of Directors (chief operating decision makers) in assessing performance and determining the allocation of resources.

The Directors have considered the requirements of AASB 8 – Operating Segments and have concluded that at this time there are no separately identifiable reportable segments.

NOTE 22: SHARE-BASED PAYMENTS

The Group established The Original Juice Co. Limited Plan Scheme (approved by shareholders on 22 January 2021) (Plan) to provide incentives to the employees of the Group and to recognise their contribution to the Group’s success. The Plan is limited to directors, senior executives and full or part-time employees of the Company or a related body corporate of the Group. The Directors are considering adopting a plan on broadly similar terms for contractors.

Under the Plan, the Board may offer eligible people the opportunity to receive such number of Options in the Group as the Board may decide and on terms set out in the rules of the Plan. Options granted under the Plan will be offered to participants in the Plan on the basis of the Board’s view of the contribution of the eligible person to the Group.

Options may be issued with performance conditions, as determined by the board, which are required to be met before the options vest (failing which the options lapse). Options may be issued for nil or nominal consideration, and with an expiry date and exercise price, as determined by the board.

As at the date of this report 18,125,000 (2022: 27,767,857) options have been issued under the Plan to KMP and employees.

The total expense arising from the above share-based payment transactions recognised during the year was \$80,000 (2022: \$87,650).

NOTE 23: RELATED PARTY TRANSACTIONS

a. The Group's main related parties are as follows:

(i) Entities exercising control over the Group:

The ultimate parent entity that exercises control over the Group is The Original Juice Co. Limited, which is incorporated in Australia.

(ii) Key management personnel:

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, are considered key management personnel.

For details of disclosures relating to key management personnel, refer to Note 5.

(iii) Other related parties:

Other related parties include entities controlled by the ultimate parent entity and entities over which key management personnel have joint control.

b. Transactions with related parties:

A number of key management personnel, or their related parties, hold positions in other companies that result in them having control or significant influence over these companies.

A number of these companies transacted with the Group during the year. The terms and conditions of these transactions were no more favourable than those available, or which might reasonably be expected to be available, in a similar transaction with non-key management personnel related companies on an arm's length basis.

NOTE 23: RELATED PARTY TRANSACTIONS

The aggregate value of transactions and outstanding balances related to key management personnel and entities over which they have control or significant influence were as follows.

| | Consolidated Group | |
|---|--------------------|---------|
| | 2023 | 2022 |
| | \$ | \$ |
| Professional services and other related expenses rendered by Healthy Generation Pty Ltd | 44,263 | 144,000 |
| Payable at reporting date | - | 84,000 |
| Share service recharge to Healthy Generation Pty Ltd | - | 60,000 |
| Receivable at reporting date | - | - |
| Sales of goods to Careline (Australia) Pty Ltd | 189,383 | - |
| Sales of goods to C-Mart (Australia) Pty Ltd | - | 79,195 |
| Receivable at reporting date | 189,383 | 79,195 |

Careline (Australia) Pty Ltd and C-Mart (Australia) Pty Ltd are entities related to Norman Li.

Healthy Generation Pty Ltd is an entity related to a former director, Matthew Bailey.

All transactions and outstanding balances with these related parties are priced on an arm's length basis and are to be settled in cash within the standard credit terms. None of these balances is secured. No expense has been recognised in the current year or prior year for bad or doubt debts in respect of amounts owed by related parties. No guarantees have been given or received.

NOTE 24: FINANCIAL RISK MANAGEMENT

The Group’s financial instruments consist mainly of deposits with banks, accounts receivable and payable and loans.

The totals for each category of financial instruments, measured in accordance with AASB 9: Financial Instruments as detailed in the accounting policies to these financial statements, is as follows:

| | Note | Consolidated Group | |
|--|------|--------------------|-------------------|
| | | 2023 | 2022 |
| | | \$ | \$ |
| Financial assets | | | |
| Financial assets at amortised cost: | | | |
| - Cash and cash equivalents | 8 | 1,563,263 | 909,969 |
| - Trade and other receivables | 9 | 2,378,936 | 1,602,436 |
| Total financial assets | | 3,942,199 | 2,512,405 |
| Financial liabilities | | | |
| Financial liabilities at amortised cost: | | | |
| - trade and other payables | 15 | 7,540,947 | 6,145,703 |
| - borrowings | 17 | 6,139,368 | 5,208,780 |
| - lease liabilities | 18 | 7,261,589 | 7,302,777 |
| Total financial liabilities | | 20,941,904 | 18,657,260 |

Specific Financial Risk Exposures and Management

The main risks the Group is exposed to through its financial instruments are credit risk and liquidity risk, and, to a lesser extent, market risk consisting of interest rate risk, foreign currency risk and other price risk (commodity risk). There have been no substantive changes in the types of risks the Group is exposed to, how these risks arise, or the Board’s objectives, policies, and processes for managing or measuring the risks from the previous period.

a. Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Group.

Credit risk is managed through the maintenance of procedures (such as the utilisation of systems for the approval, granting and renewal of credit limits, regular monitoring of exposures against such limits and monitoring of the financial stability of significant customers and counterparties), and ensuring to the extent possible that customers and counterparties to transactions are of sound credit worthiness. Such monitoring is used in assessing receivables for impairment. Credit terms are generally 30 days from the invoice date.

NOTE 24: FINANCIAL RISK MANAGEMENT

Where the Group is unable to ascertain a satisfactory credit risk profile in relation to a customer or counterparty, the risk may be further managed through title retention clauses over goods or obtaining security by way of personal or commercial guarantees over assets of sufficient value which can be claimed against in the event of any default.

Credit risk exposures

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period excluding the value of any collateral or other security held, is equivalent to the carrying amount and classification of those financial assets (net of any provisions) as presented in the statement of financial position.

The Group has significant concentrations of credit risk arising from its ordinary course of business due to its relatively small customer base. Details are provided in Note 9.

Trade and other receivables that are neither past due nor impaired are disclosed in Note 9.

b. Liquidity risk

Liquidity risk arises from the possibility that the Group might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The Group manages this risk through the following mechanisms:

- preparing forward-looking cash flow analyses in relation to its operating, investing and financing activities;
- monitoring undrawn credit facilities;
- obtaining funding from a variety of sources;
- maintaining a reputable credit profile;
- managing credit risk related to financial assets;
- only investing surplus cash with major financial institutions; and
- comparing the maturity profile of financial liabilities with the realisation profile of financial assets.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 24: FINANCIAL RISK MANAGEMENT

The table below reflects an undiscounted contractual maturity analysis for financial liabilities.

Cash flows realised from financial assets reflect management's expectation as to the timing of realisation. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates and does not reflect management's expectations that banking facilities will be rolled forward.

Financial liabilities and financial assets maturity analysis

| | Within 1 Year | | 1 to 5 Years | | Over 5 Years | | Total | |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 |
| Consolidated Group | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Borrowings | 3,297,339 | 1,094,995 | 2,842,029 | 4,113,785 | - | - | 6,139,368 | 5,208,780 |
| Lease liabilities | 657,167 | 433,838 | 2,341,168 | 2,155,314 | 4,263,254 | 4,713,625 | 7,261,589 | 7,302,777 |
| Trade and other payables | 7,540,947 | 6,145,703 | - | - | - | - | 7,540,947 | 6,145,703 |
| Total expected outflows | 11,495,453 | 7,674,536 | 5,183,197 | 6,269,099 | 4,263,254 | 4,713,625 | 20,941,904 | 18,657,260 |
| Cash and cash equivalents | 1,563,263 | 909,969 | - | - | - | - | 1,563,263 | 909,969 |
| Trade and other receivables | 2,378,936 | 1,602,436 | - | - | - | - | 2,378,936 | 1,602,436 |
| Total anticipated inflows | 3,942,199 | 2,512,405 | - | - | - | - | 3,942,199 | 2,512,405 |
| Net (outflow)/inflow on financial instruments | (7,553,254) | (5,162,131) | (5,183,197) | (6,269,099) | (4,263,254) | (4,713,625) | (16,999,705) | (16,144,855) |

**NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 30 JUNE 2023**

NOTE 24: FINANCIAL RISK MANAGEMENT

c. Market risk

(i) Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments.

The financial instruments that primarily expose the Group to interest rate risk are cash, cash equivalents and borrowings.

Except for \$1.1 million equipment finance and \$2.4 million trade facilities contracted with NAB, the Group's current borrowings are at fixed rates of interest.

(ii) Foreign exchange risk

The Group has exposure to movements in foreign currency exchange rates through purchases of ingredients (where those ingredients are not available in Australia).

The Original Juice Co. Limited's functional currency is Australian dollars.

The Group imports a small amount of ingredients to meet demand (where those ingredients are not available in Australia), and accordingly has exposure to foreign currencies of those suppliers.

Given the Group's small foreign currency exposure, the Group does not currently hedge.

Exposure to overseas debtors to foreign exchange risk is minimal as these transactions are primarily denominated in Australian dollars.

The Group has no open foreign exchange forward contracts at the end of the reporting period relating to highly probable forecast transactions and recognised financial assets and financial liabilities.

(iii) Other price risk

Other price risk relates to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices largely due to demand and supply factors (other than those arising from interest rate risk or currency risk) for commodities.

The Group is exposed to commodity price risk through the purchase of fruit and other commodity ingredients, and the sale of commodity products (primarily concentrates). There were no hedges in place at the end of the reporting period.

d. Fair Values

The carrying amounts of financial assets and financial liabilities recognised in the consolidated financial statements are considered to approximate their fair values.

NOTE 25: RESERVES

- a. Revaluation reserve**
The revaluation reserve records revaluations of non-current assets. Under certain circumstances dividends can be declared from this reserve.
- b. Options reserve**
The option reserve records items recognised as expenses on valuation of employee share options.

| | Consolidated Group | |
|--|--------------------|------------------|
| | 2023 | 2022 |
| | \$ | \$ |
| Revaluation reserve | | |
| Opening balance | 9,017,833 | 9,017,833 |
| Closing balance | 9,017,833 | 9,017,833 |
| Options reserve | | |
| Opening balance | 1,067,446 | 1,254,796 |
| Share-based payments expense | 80,000 | 100,974 |
| Reversal of share-based payments expense | - | (288,324) |
| Closing balance | 1,147,446 | 1,067,446 |

NOTE 26: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

There are no capital commitments as at 30 June 2023 and 30 June 2022.

NOTE 27: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

There are no capital commitments as at 30 June 2023 and 30 June 2022. The Group has a bank guarantee of \$590,589 (2022: \$590,589) as security bond for the office lease.

At the date of this report, the Group is not aware of any reportable contingent liabilities as at 30 June 2023.

NOTE 28: FAIR VALUE MEASUREMENTS

The Group measures some items of plant and equipment at fair value on a non-recurring basis.

- a. Valuation Techniques**
In the absence of an active market for an identical asset or liability, the Group selects and uses one or more valuation techniques to measure the fair value of the asset or liability. The Group selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Group are consistent with one or more of the following valuation approaches:
- **Market approach** uses prices and other relevant information generated by market transactions for identical or similar assets or liabilities.
 - **Income approach** converts estimated future cash flows or income and expenses into a single discounted present value.
 - **Cost approach** reflects the current replacement cost of an asset at its current service capacity.
- Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Group gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

NOTE 28: FAIR VALUE MEASUREMENTS

b. Fair Value Hierarchy

| Fair Value Measurements at 30 June 2023 Using: | | | |
|--|---|--|---------------------------------------|
| | Quoted Prices in Active Markets for Identical Assets | Significant Observable Inputs Other than Level 1 Inputs | Significant Unobservable Inputs |
| | \$ | \$ | \$ |
| | (Level 1) | (Level 2) | (Level 3) |
| Plant and equipment – at revalued amounts | - | - | 12,303,044 |
| Total non-recurring fair value measurements | - | - | 12,303,044 |

c. Valuation Techniques Used to Determine Level 3 Fair Values

The fair value of plant and equipment is based on their market value as determined by an independent valuer who has recognised and appropriate professional qualifications and recent experience in the category of plant and equipment being valued.

The market value is the amount in which an asset should exchange at the date of valuation between a willing buyer and willing seller in an arm’s length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The valuation also assumes the assets will be sold by way of a private treaty sale and remain in its current location after the sale.

d. Reconciliation of Recurring Level 3 Fair Value Measurements

| | Plant and Equipment 30 Jun 2023 |
|--------------------------------------|------------------------------------|
| | \$ |
| Balance at the beginning of the year | 13,230,101 |
| Additions | 1,054,962 |
| Depreciation expense | (1,982,019) |
| Balance at the end of the year | 12,303,044 |

NOTE 29: EVENTS AFTER THE REPORTING PERIOD

There are no other events that have occurred after the balance date that would have an effect on the Group’s financial statements other than those that are already reflected in the financial statements.

NOTE 30: COMPANY DETAILS

The registered office and principal place of business of the company is:

The Food Revolution Group Limited
20 Heaths Court
Mill Park VIC 3082

DIRECTOR'S DECLARATION



DIRECTORS' DECLARATION

In accordance with a resolution of the directors of The Original Juice Co. Limited, the directors of the company declare that:

1. the financial statements and notes, as set out on pages 21 to 64, are in accordance with the Corporations Act 2001 and:
 - a. comply with Australian Accounting Standards, which, as stated in accounting policy Note 1 to the financial statements, constitutes compliance with International Financial Reporting Standards; and
 - b. give a true and fair view of the financial position as at 30 June 2023 and of the performance for the year ended on that date of the consolidated Group;
2. in the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
3. the directors have been given the declarations required by s 295A of the Corporations Act 2001 from the Chief Executive Officer and Chief Financial Officer.

Chairman
Hon. Jeffrey Kenneth AC

Dated: 30 August 2023

INDEPENDENT AUDITOR'S REPORT



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ORIGINAL JUICE CO. LTD

Report on the Financial Report

Opinion

We have audited the financial report of The Original Juice Co. Ltd (the company) and its controlled entities (the group), which comprises the consolidated statement of financial position as at 30 June 2023, the consolidated statement of profit or loss other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and the directors' declaration.

In our opinion the accompanying financial report of the group is in accordance with the *Corporations Act 2001*, including:

- giving a true and fair view of the group's financial position as at 30 June 2023 and of its financial performance for the year then ended; and
- complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 1 to the financial statements which indicates that the group incurred a loss after tax of \$2,817,362 during the year ended 30 June 2023 and as of that date, the group's current liabilities exceeded its current assets by \$4,481,881. As stated in Note 1, these events or conditions, along with other matters as set forth in Note 1 indicate the existence of a material uncertainty that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the year ended 30 June 2023. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
THE ORIGINAL JUICE CO. LTD

| Key Audit Matter | How Our Audit Addressed the Key Audit Matter |
|---|---|
| Carrying value of non-current assets | |
| <i>Refer to Note 11 Plant and equipment, Note 12 Intangible assets and Note 1(t) Critical accounting estimates and judgements</i> | |
| A substantial amount of the group's non-current assets relates to intangible assets amounting to \$7,142,575 and plant and equipment amounting to \$12,371,860 that are subject to an impairment assessment in accordance with AASB 136 "Impairment of Assets". | Our procedures included, amongst others: |
| The group's impairment assessment of non-current assets is considered a key audit matter as the value in use model used to assess the recoverable amount is based on a number of assumptions including the directors' assessment of the fair value of plant and equipment, cash flow projections, discount rates and terminal growth rates which are affected by future events and economic conditions. | <ul style="list-style-type: none"> We assessed management's determination of the group's cash-generating units ("CGUs"); We involved Hall Chadwick's valuation experts to evaluate the methodologies used by the group and review the mathematical accuracy of the cash flow forecasts. We evaluated management's key assumptions used in the cash flow forecasts to determine the recoverability of assets and agreed relevant data to supporting documents. We evaluated the historical reliability of prior period cash flow forecasts including assessing this against the actual financial performance of the group. We reviewed management's assessment of the fair value of plant and equipment. We performed sensitivity analysis around the key assumptions of growth rates and discount rate used in the cash flow forecasts and assessed the sensitivity and likelihood of a change of these assumptions that either individually and collectively would result in the intangible assets to be impaired or otherwise. We assessed the adequacy of the group's disclosures in relation to the carrying value of intangible assets and plant and equipment. |

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the group's annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
THE ORIGINAL JUICE CO. LTD

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
THE ORIGINAL JUICE CO. LTD

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the Remuneration Report

We have audited the remuneration report included in the directors' report for the year ended 30 June 2023.

In our opinion, the remuneration report of The Original Juice Co. Ltd for the year ended 30 June 2023 complies with s 300A of the *Corporations Act 2001*.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the remuneration report in accordance with s 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.



HALL CHADWICK (NSW)
Level 40, 2 Park Street
Sydney NSW 2000


STEWART THOMPSON
Partner

Dated: 30 August 2023

ASX ADDITIONAL INFORMATION



ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

The following information is as at 28/08/2023:

1. Shareholding

a. Distribution of Shareholders

| Spread of Holdings | Number Of Holders | Number Of Units | % Of Total Issued Capital |
|-----------------------|-------------------|--------------------|---------------------------|
| 1 – 1,000 | 264 | 98,018 | 0.04% |
| 1,001 – 5,000 | 765 | 2,307,212 | 0.94% |
| 5,001 – 10,000 | 379 | 2,798,934 | 1.14% |
| 10,001 – 100,000 | 869 | 27,182,081 | 11.11% |
| 100,001 – 999,999,999 | 199 | 212,204,546 | 86.76% |
| TOTAL | 2,476 | 244,590,791 | 100% |

b. The number of shareholdings less than marketable parcels is 916.

c. The names of the substantial shareholders listed in the holding company's register are:

| Shareholder | Number Ordinary | % of Voting Power |
|---|-----------------|-------------------|
| Batman Invest Pty Ltd <Batman Invest A/C> | 27,561,152 | 11.27 |
| Careline Australia Pty Ltd | 25,833,085 | 10.56 |
| Y&L Family Investments Pty Ltd <Y&L Family A/C> | 19,722,223 | 8.06 |

ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

d. Voting Rights

| Rank | Name | Units | % of Units |
|--|--|--------------------------|---------------------|
| 1 | Batman Invest Pty Ltd <Batman Invest A/C> | 27,561,152 | 11.27 |
| 2 | <u>CARELINE AUSTRALIA PTY LTD</u> | <u>25,833,085</u> | <u>10.56</u> |
| 3 | Y & L Family Investments Pty Ltd <Y & L Family A/C> | 19,722,223 | 8.06 |
| 4 | Shenzhen Youngheng Biotechnology Co Limited | 13,750,000 | 5.62 |
| 5 | <u>FOOD INNOVATORS (#1146840)</u> | <u>11,250,000</u> | <u>4.6</u> |
| - | Food Innovators Pty Ltd <Food Innovators Unit A/C> | 11,250,000 | 4.6 |
| 6 | Ella Australia Pty Ltd | 9,768,519 | 3.99 |
| 7 | Investorlend Services Pty Ltd <Client Holding A/C> | 8,683,745 | 3.55 |
| 8 | Talk To Us Communications Australia Pty Ltd | 7,900,000 | 3.23 |
| 9 | Y & L Family Investments Pty Ltd <Y & L Super A/C> | 3,703,704 | 1.51 |
| 10 | Gourley Investments Pty Ltd <The Gourley Super Fund A/C> | 3,625,000 | 1.48 |
| 11 | BNP Paribas Nominees Pty Ltd ACF Clearstream | 2,949,388 | 1.21 |
| 12 | <u>GROUP # 8348</u> | <u>2,823,464</u> | <u>1.15</u> |
| - | HSBC Custody Nominees (Australia) Limited | 2,823,464 | 1.15 |
| 13 | Investorlend Pty Ltd <Client Holding A/C> | 2,698,413 | 1.1 |
| 14 | <u>GROUP # 37587</u> | <u>2,538,184</u> | <u>1.04</u> |
| - | Citicorp Nominees Pty Limited | 2,538,184 | 1.04 |
| 15 | BNP Paribas Nominees Pty Ltd <Ib Au Noms Retailclient DRP> | 2,331,526 | 0.95 |
| 16 | Branding Rewards Pty Ltd | 2,083,585 | 0.85 |
| 17 | Jeff Kennett Pty Ltd <JGK Super Fund A/C> | 1,823,913 | 0.75 |
| 18 | BNP Paribas Noms Pty Ltd <DRP> | 1,800,502 | 0.74 |
| 19 | Mr Anthony John Morgan | 1,800,000 | 0.74 |
| 20 | GKCT Pty Limited | 1,757,643 | 0.72 |
| Totals: Top 20 holders of OJC ORDINARY FULLY PAID | | 154,404,046 | 63.13 |
| Total Remaining Holders Balance | | 90,186,745 | 36.87 |
| Total Holders Balance | | 244,590,791 | 100 |

ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

The voting rights attached to each class of equity security are as follows:

- 1. **Ordinary Shares**
Each ordinary share is entitled to one vote when a poll is called.
- 2. The name of the company secretary is Ashley Bottrell
- 3. The address of the principal registered office in Australia is 20 Heaths Court, Mill Park, VIC 3082. Telephone +61 3 9982 1451.
- 4. Registers of securities are held at the following addresses:
20 Heaths Court, Mill Park, Victoria 3082
- 5. **Stock Exchange Listing**
Quotation has been granted for all the ordinary shares of the company on all Member Exchanges of the Australian Securities Exchange Limited.
- 6. **Unquoted Securities**
Ordinary Shares:
Nil

Options over Unissued Shares:
18,125,000 options are on issue to directors and employees under The Original Juice Co. Limited employee option plan.





THE
*Original*TM
JUICE Co. LIMITED