

Forward Looking Statements Disclaimer





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Additional Information

This presentation should be read in conjunction with the Annual Report at 30 June 2023 together with any announcements made by Fortescue in accordance with Fortescue's continuous disclosure obligations applying to it as a company listed on the Australian Securities Exchange. Any references to reserve and resources estimations should be read in conjunction with Fortescue's Ore Reserves and Mineral Resources statements included in the FY23 Annual Report released to the Australian Securities Exchange on 28 August 2023. Fortescue confirms in the subsequent public report that it is not aware of any new information or data that materially affects the information included in the relevant market announcement and, in the case of estimates of mineral resources or ore reserves, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed. All amounts within this presentation are stated in United States Dollars consistent with the functional currency of Fortescue, unless otherwise stated. Tables contained within this presentation may contain immaterial rounding differences.



1.8 TRIFR

Total Recordable Injury Frequency Rate, Metals 23%

Female employment rate

14%

First Nations employment rate across Pilbara operations





94.6_{Mt}

Total iron ore shipments

US**\$17.77**/wmt

C1 cost

US\$108/dmt

Average revenue

89%

Average revenue realisation

H1 FY24 financial highlights



US\$9.5bn

Revenue

62%

Underlying EBITDA margin

US**\$5.9**bn

Underlying EBITDA

US\$73/dmt

Metals Underlying EBITDA per tonne

US\$3.3bn

Net profit after tax

US\$1.08

Earnings per share (A\$1.66)



H1 FY24 financial highlights



US\$4.2bn

Net operating cash flow

US\$5.3bn

Gross debt

US\$2.7bn

Free cash flow

US**\$0.6**bn

Net debt

US\$4.7bn

Cash on hand

22%

Gross gearing





A\$1.08 per share

Fully franked interim dividend

65% of NPAT

Dividend payout ratio

A\$3.3bn

Value of interim dividend

FY24 guidance



192 - 197_{Mt}

Iron ore shipments

US\$18.00 - US\$19.00/wmt

C1 cost for Pilbara hematite

US\$2.8 - US\$3.2bn

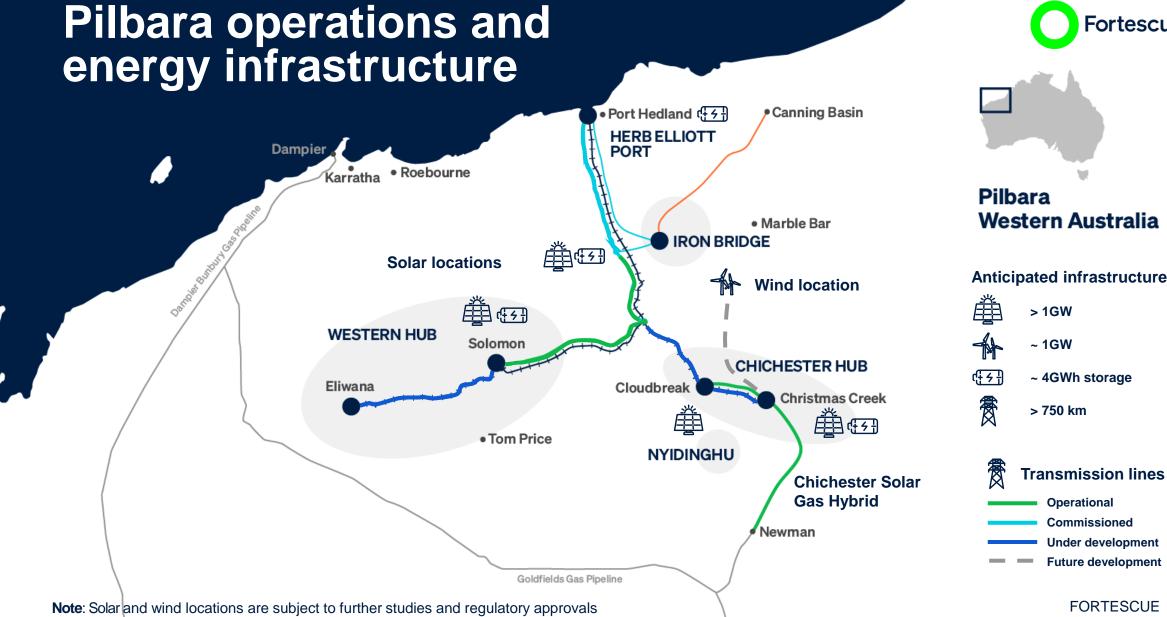
Metals capital expenditure

US\$800m

Energy net operating expenditure

US\$500m

Energy capital expenditure and investments

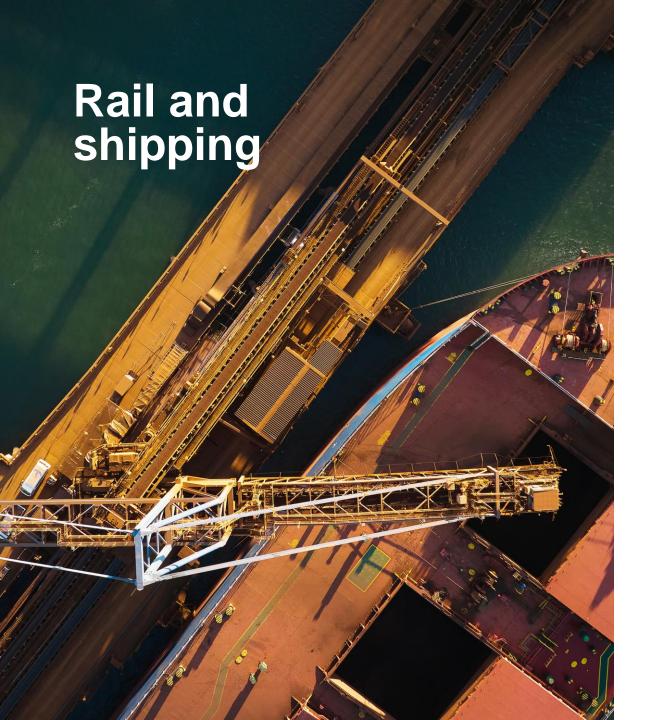


Western Australia

Anticipated infrastructure

Under development







2bn tonnes shipped

Since operations commenced

December shipments

Record month

Rail capacity uplift

Through supply chain improvements

Unlocking value at Iron Bridge





Unique process flow

Four international and national patents

High grade product

Supports lowering steelmaking emissions

Portfolio improvement

Product and market diversification

Minerals exploration





Pilbara

Mindy South, Wyloo North and White Knight

Australia

WA, NSW, SA and QLD

International

Argentina, Chile, Brazil, Peru and Kazakhstan





Exploration

Major exploration drilling campaign underway

Studies advancing

For a potential large-scale development

First shipment

Achieved in December 2023





Local employment

Over 400 Gabonese employed

Engaging communities

More than 200 community engagements

Supporting the economy

US\$40m local contract spend in Gabon since January 2023





>⁴\$4.9bn

Contracts awarded to First Nations businesses¹

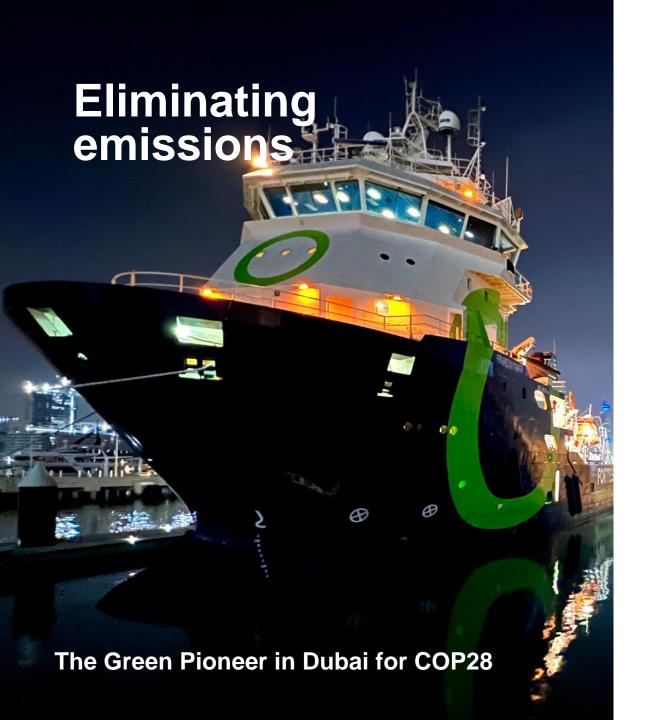
1,369 First Nations

Australians employed, 14% of operational workforce

>1,400

First Nations Australians employed through Vocational Training Employment Centre since 2006

¹Through Fortescue's Billion Opportunities program, since 2011.





Real Zero by 2030

Scope 1 and 2 terrestrial emissions target across Australian iron ore operations

Net Zero Scope 3

Emissions target by 2040

No voluntary offsets

To be purchased for Scope 1 and 2 emissions

Eliminating emissions now





2-3GW

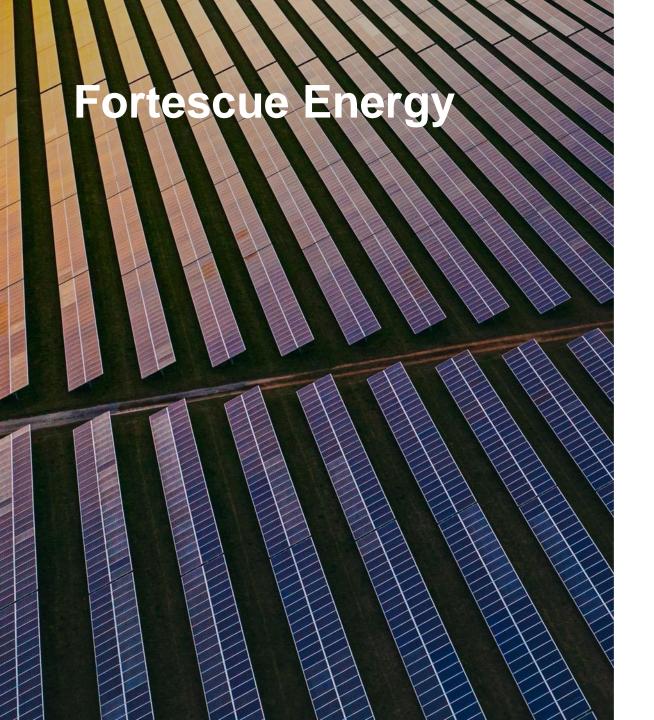
of renewable energy generation and battery storage to be deployed

4% emissions reduction

achieved in H1 FY24, relative to forecast

Pilbara Energy Connect

320km of transmission lines installed





Green Energy

Green energy production

Fortescue WAE

Technology development

Fortescue Hydrogen Systems

Electrolysers and hydrogen production systems

Fortescue Capital

Green energy investment platform

Global footprint Fortescue... **US Advanced** Manufacturing Manufacturing **Centre** Center Colorado Innovation Innovation Center Centre **Fortescue Capital** Headquarters Phoenix FID **Marine Projects Facility Green Iron Pilot** PEM50 FID R&D Facility **Electrolyser Green energy production Facility Heavy Industry** Technology development Green **Facility** — Hydrogen Systems Manufacturing

Fortescue Capital





Approved project

Investment of approximately US\$550 million

Phase 1

80MW electrolyser and liquefaction facility

11,000tpa

Liquified green hydrogen production targeted to start in 2026





Approved project

Total investment of up to US\$150 million

Electrolyser plant

Stage 1 construction of 30MW to start in 2024

8,000tpa

Remaining 20MW capacity to be installed in 2028





Trial Commercial Plant

Green iron facility at Christmas Creek

Green pit to product

Utilising existing green hydrogen infrastructure

>1,500tpa

Technology to support magnetite and hematite ores





Develop technology

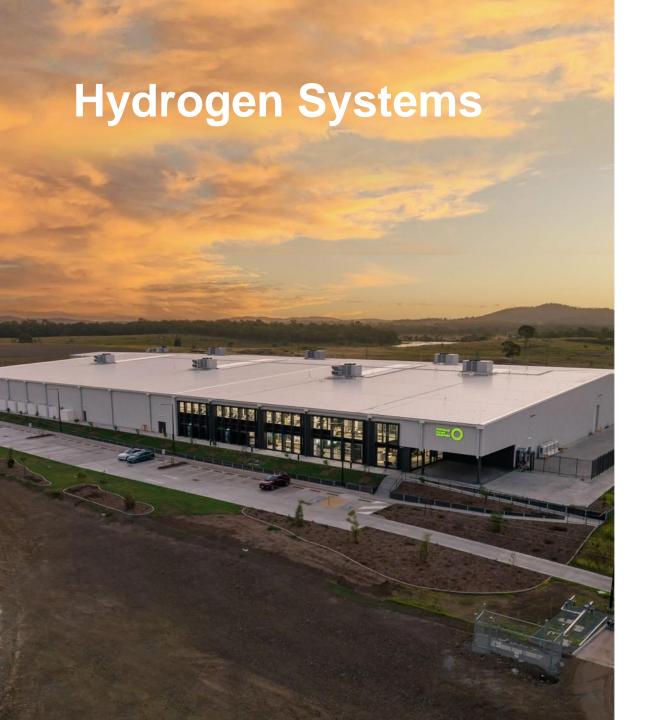
Battery and electric powertrains, zero emissions products for heavy industry

Expand manufacturing

Technical innovation and manufacturing centres

Design and build

Gen 3 Formula E battery





PEM technology

In-house designed proton exchange membrane electrolyser stack

2GW capacity

Automated assembly line to be operational in FY24

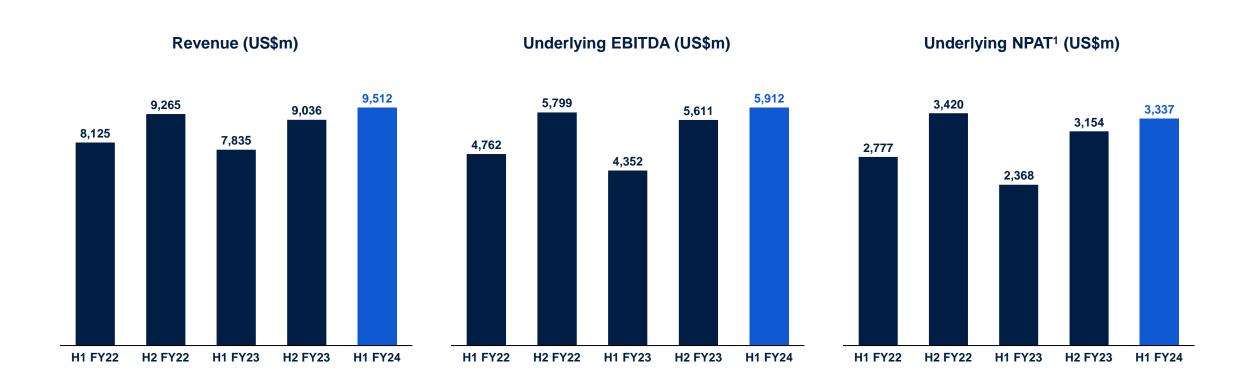
Electrolyser

Manufacturing Facility



EarningsHalf year earnings profile

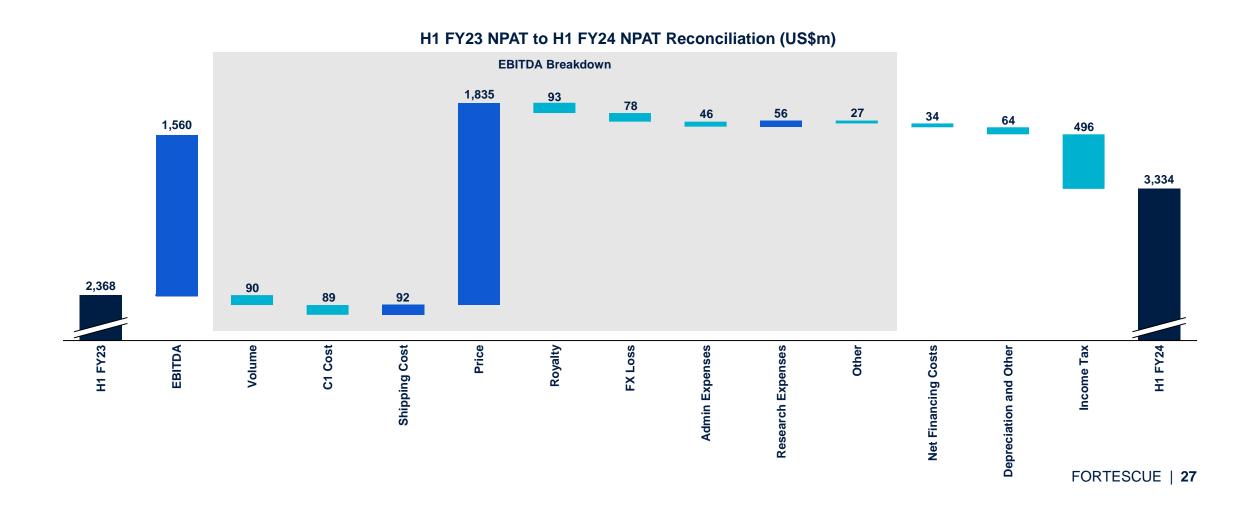




Earnings reconciliation



Favorable price movements and disciplined cost performance

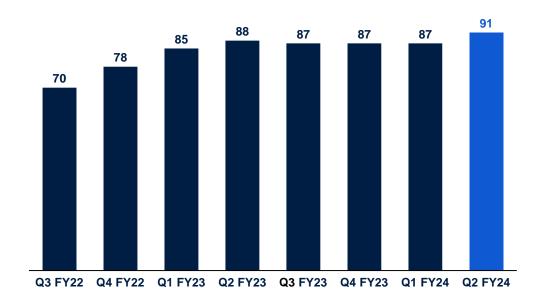


Price realisations

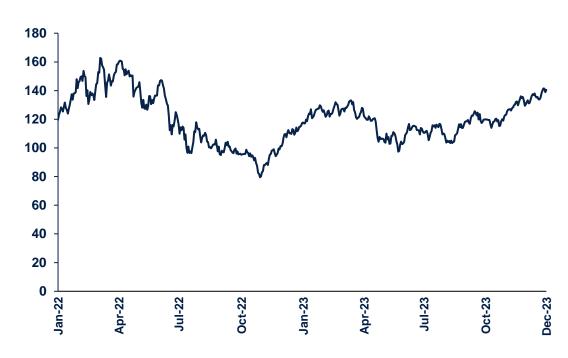
H1 FY24 average revenue of US\$108/dmt



Average price realisation of the Platts 62% CFR Index (%)



Platts 62% CFR Index (US\$/dmt)

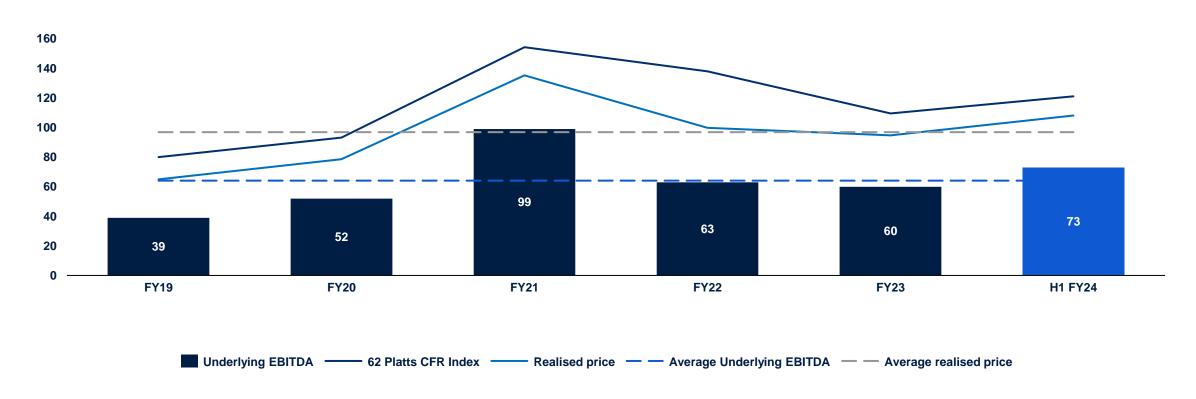


Prices and margins



Strong margins through cycle

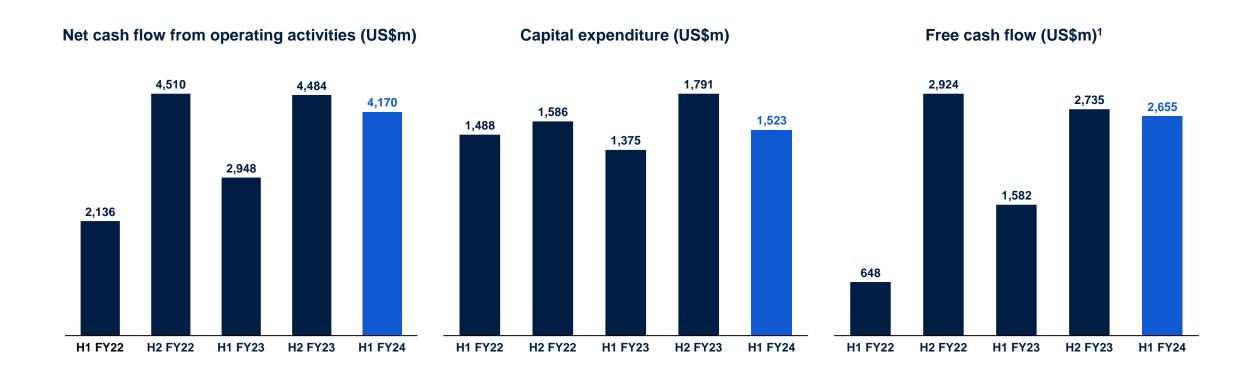
Prices and Metals Underlying EBITDA margin (US\$/dmt)



Cash generation

Fortescue.

Operating cash flows support growth

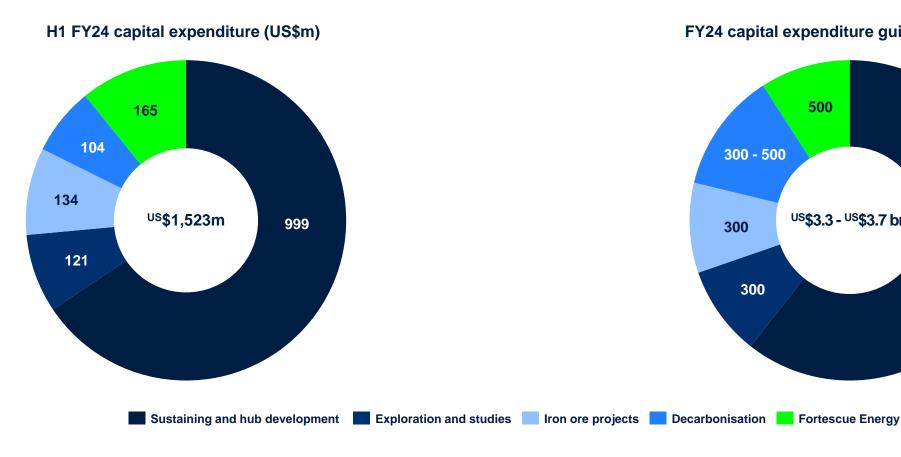


¹ Free cash flow is calculated as net cash flow from operating activities less net cash flow from investing activities.

Capital expenditure



Disciplined capital investment



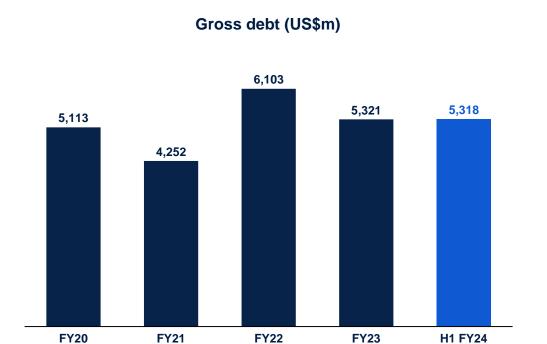
FY24 capital expenditure guidance (US\$m) 500 300 - 500 1,900 -US\$3.3 - US\$3.7 bn 2,100 300

300

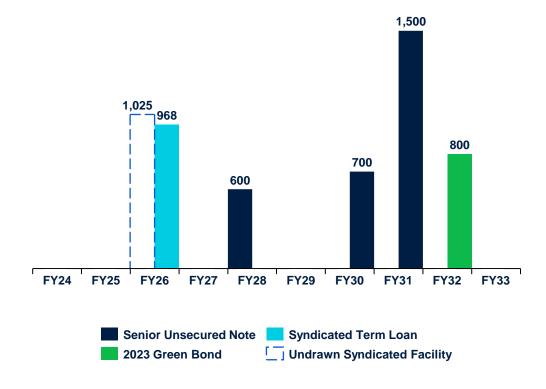
Strong balance sheet

With long dated debt maturity profile



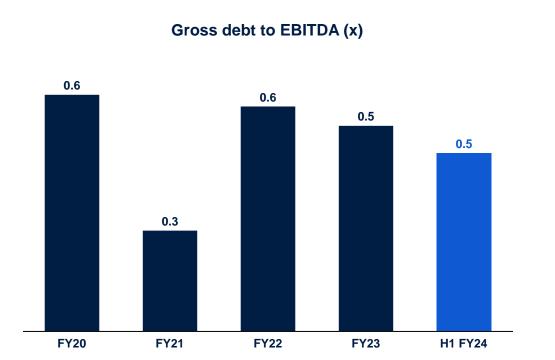


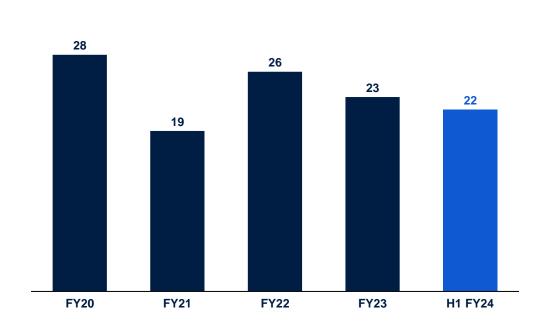
Debt maturity profile excluding leases (US\$m)



Credit metrics

Strong credit metrics through the cycle

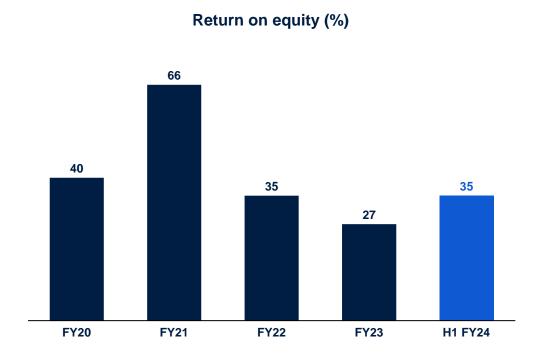




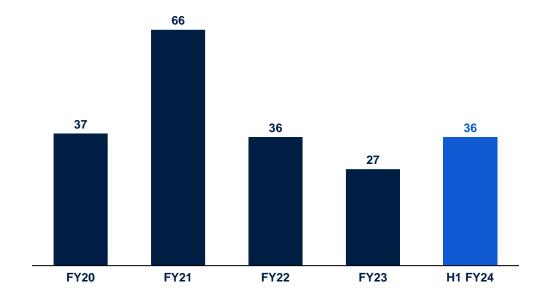
Gross gearing (%)

Return on capital

Capital efficiency driving strong returns



Return on capital employed 1 (%)



¹ ROCE is calculated as earnings before interest and tax divided by average capital (total assets minus current liabilities).

Delivering returns to our shareholders



Dividend policy to pay out 50-80% of Underlying NPAT

Dividends (A\$/share) and payout ratio

