



PFP

PROPEL
FUNERAL
PARTNERS

ANNUAL REPORT 2024

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PROPEL OWNS AND OPERATES
FUNERAL HOMES, CREMATION
FACILITIES, CEMETERIES AND
RELATED INFRASTRUCTURE IN
AUSTRALIA AND NEW ZEALAND



KEY HIGHLIGHTS FOR FY24

Revenue

\$209.2m

▲ 24.2%

Funeral Volumes

21,655

▲ 20.1%

Operating EBITDA

\$55.4m

▲ 20.5%

Pro forma Operating NPAT²

\$23.4m

▲ 12.2%

Average Revenue per Funeral¹

\$6,635

▲ 3.7%

Total Dividend

14.4cps

▲ FY23: 14.0cps

Cash Flow Conversion

99.0%

▲ 360 basis points

Locations⁴

196

▲ 37

Funding Capacity³

\$153m

Acquisitions³

\$295m

Since IPO

Gearing Ratio⁴

23%

Net Leverage Ratio⁴ 1.6x

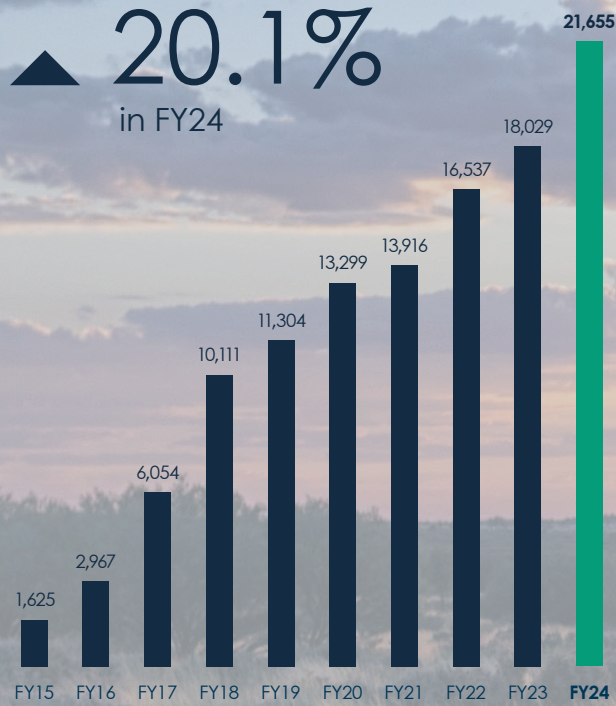
Expansion

NSW, QLD
and NZ

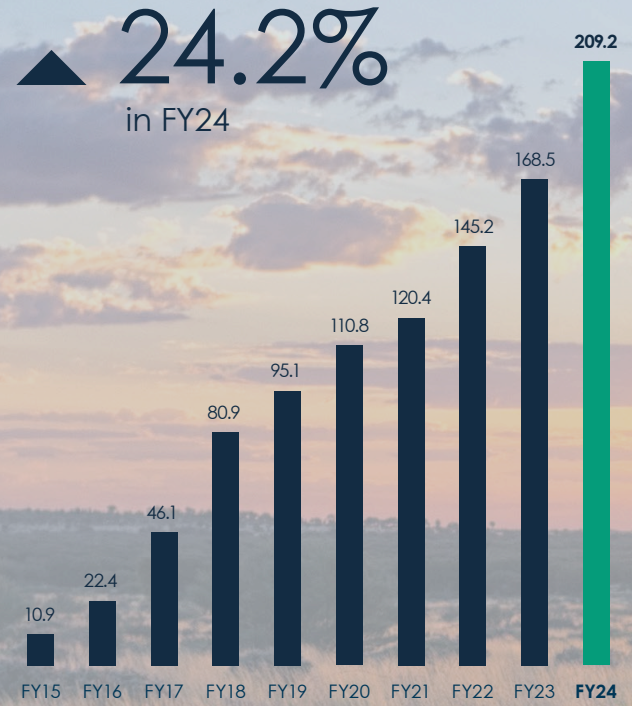
1. Means revenue from funeral operations, excluding direct disbursements (such as third party cemetery fees and third party cremation fees) and delivered pre-paid impacts, divided by the number of funerals in the relevant period.
2. FY24 is presented on a Pro forma basis, meaning statutory results adjusted for the impacts of the Capital Raising, including lower interest expense (net of tax) relating to the changes in the capital structure as if it had occurred on 1 July 2023.
3. As at 27 August 2024.
4. As at 30 June 2024.

PERFORMANCE HIGHLIGHTS

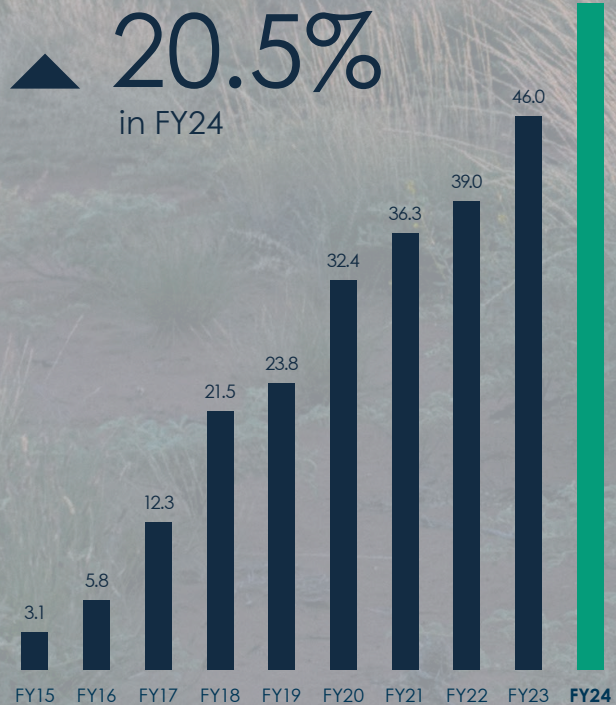
Funeral Volumes



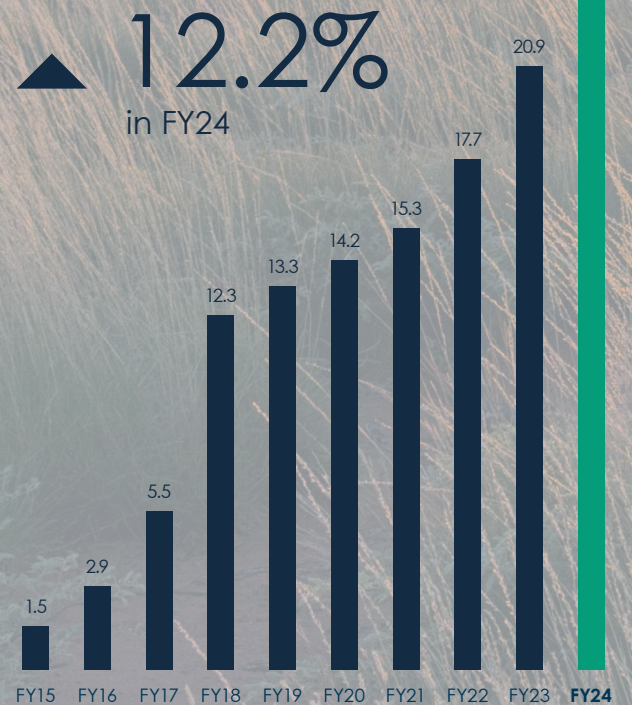
Revenue (\$m)



Operating EBITDA (\$m)



Operating NPAT⁵ (\$m)



5. FY24 is presented on a Pro forma basis.

LETTER FROM THE CHAIRMAN AND MANAGING DIRECTOR

Dear Fellow Shareholders,

On behalf of the Board, we are pleased to present to you the 2024 Annual Report of Propel Funeral Partners Limited ('Propel' or 'Company').

First and foremost, we thank our dedicated staff in Australia and New Zealand for their hard work, professionalism and commitment to providing essential and caring funeral and related services to the communities they served throughout FY24.

FY24 was another record year for Propel, which was admitted into the ASX300 Index on 18 March 2024. The Company continued its track record of delivering revenue and earnings growth, with revenue growing by 24.2% to \$209.2 million, Operating EBITDA growing by 20.5% to \$55.4 million and Pro forma Operating NPAT growing by 12.2% to \$23.4 million, despite the higher inflationary and interest rate environment and a contraction in industry death volumes, which is expected to be temporary.

The Board declared dividends totalling 14.4 cents per share fully franked in connection with FY24 (FY23: 14.0 cents), including a final dividend of 7.2 cents per share, fully franked. The final dividend will be paid on 3 October 2024, with a record date of 3 September 2024.

In FY24, the Company strengthened its balance sheet by completing an \$80 million placement of approximately 15.534 million fully paid ordinary shares to new and existing institutional investors and raising \$20.5 million from eligible shareholders via the issue of approximately 3.98 million fully paid ordinary shares via a share purchase plan.

As at 30 June 2024, the Company had a net leverage ratio of approximately 1.6x and material debt covenant headroom. In FY24, the Company expanded its senior debt facilities (which now mature in October 2027) to \$275 million (previously \$255 million) and increased the net leverage ratio covenant limit to 5.0 times (previously 4.0 times).

Propel provides essential services to individuals and families dealing with, or preparing for, death and bereavement. This includes the collection and transfer of the deceased, mortuary services, arranging and conducting a funeral, cremation, burial and/or memorialisation. The Company was established in FY12 and is now the second largest provider of death care services in Australia and New Zealand. Propel performed over 21,600 funeral services in FY24 and the Company's network currently comprises 198 locations (118 owned and 80 leased) in Australia and New Zealand, including 38 cremation facilities and 9 cemeteries.

Propel is focussed on a clearly defined investment strategy to acquire and operate assets within the death care industry in Australia and New Zealand such as:


- private funeral home operators;
- funeral related properties and infrastructure; and
- cemeteries and crematoria.

Demand for death care services is expected to grow in Australia and New Zealand because of increasing death volumes due to population growth and ageing of the "baby boomers". The death care industry is highly fragmented with approximately 70% of funerals performed in Australia conducted by independent and/or family owned service providers. The Company believes there is significant opportunity for further consolidation in Australia and New Zealand and Propel is well positioned to capitalise on the acquisition opportunities. In that regard, the Company completed eleven acquisitions during FY24 and, subsequent to year end, completed one acquisition.

The following directors' report provides commentary on the Company's FY24 performance highlights and outlook. Furthermore, as a leading provider of funeral and related essential services to client families at one of the most difficult times in their lives, Propel recognises it has a corporate responsibility to do so with dignity, respect and professionalism and acknowledges the growing importance of environmental, social and governance ('ESG') considerations in today's corporate and social landscape. ESG matters are an important part of the conversation with many stakeholders, including client families, staff, suppliers, corporate partners and shareholders. In this context, Propel is pleased to share its ESG journey to date in this Annual Report.

In FY25, the Company expects to benefit from the growing and ageing population, acquisitions completed to date and other potential future acquisitions (although the timing of which is unknown). Demand for essential funeral services is underpinned by favourable demographics and with approximately \$153 million of available funding capacity and no near term debt maturities, Propel is well placed to continue its acquisition led growth strategy.

Finally, we thank shareholders for their ongoing support and we look forward to reporting the Company's further progress, as and when appropriate.



Brian Scullin
Chairman



Albin Kurti
Managing Director

OUR VISION

Propel's vision is to further consolidate the highly fragmented death care industry in Australia and New Zealand while serving client families with care and dignity.

We aim to:

- provide succession solutions for vendors
- preserve and enhance the goodwill and quality of services provided by our funeral homes, cemeteries and cremation facilities
- empower our staff via a decentralised operating model with engaged and responsive management
- treat stakeholders with professionalism, dignity and respect
- create value through disciplined capital allocation and active network management



OUR STRATEGY

Propel's strategy is to acquire and operate assets within the death care industry in Australia and New Zealand.

The Company implements an investment strategy focussed on:

- expanding into locations with favourable demographics and/or market structures, through organic and inorganic initiatives
- acquiring and/or establishing death care assets, such as:
 - funeral homes
 - cemeteries and cremation facilities
 - related properties and infrastructure
- actively managing the network



PROPEL RECOGNISES THE IMPORTANCE OF ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG) MATTERS IN TODAY'S CORPORATE LANDSCAPE.

OUR ESG JOURNEY

As a leading provider of funeral and related essential services to client families at one of the most difficult times in their lives, Propel recognises it has a corporate responsibility to do so with dignity, respect and professionalism and acknowledges the growing importance of environmental, social and governance ('ESG') considerations in today's corporate and social landscape.

ESG matters are an important part of the conversation with many stakeholders, including client families, employees, suppliers, corporate partners and shareholders. In this context, Propel is pleased to share part of its ESG journey by highlighting some areas of focus:

Do the right thing

A guiding principle at Propel is to "do the right thing". This not only applies to our dealings with client families, but it also applies to how we interact with other external and internal stakeholders.

Governance

The Propel board comprises six members, including a majority of Independent Non-Executive Directors.

Following overwhelming support from its shareholders, Propel internalised its management structure in 2021 and has aligned the Company with more standard management structures for ASX listed operating entities.

Gender equality

Propel complies with the Workplace Gender Equality Agency Reporting Scheme. In accordance with the *Workplace Gender Equality Act 2020* (Cth) ('Act'), Propel is a "relevant employer" and therefore lodged a public report in July 2024, a copy of which is available on the Company's website.

Propel is proud to disclose that in its latest WGEA report, the Company's:

- workforce comprised 51% female and 49% male;
- gender pay gap of 4.4% compared favourably to 19% for all employers; and
- Non-Executive Directors comprised 50% female and 50% male.

Diversity and inclusion

Propel's Diversity Policy outlines its position of no discrimination or less favourable treatment of people in respect of age, race, religion or belief, gender, sex, sexual orientation, pregnancy, disability or marital status. Propel engages, promotes and trains its people on the basis of their capabilities, qualifications and experience, without discrimination. A copy of its Diversity Policy is available on the Company's website.

Modern Slavery risk mitigation

Given Propel's annual revenue is more than \$100 million, the Company is required to comply with the Modern Slavery Act 2018 (Cth) and has lodged its Modern Slavery Statement on the public register. A copy is available on the Company's website.

Propel has minimal exposure to modern slavery in the context of its business and its current supply chain. The Company estimates that more than 95% of the products it acquires, by value, were purchased from market leading specialist suppliers based in Australia and/or New Zealand.

Propel has implemented a Supplier Code of Conduct, which sets out the minimum standards of behaviour Propel requires of its suppliers. Each supplier that provides goods valued at over \$200,000 (ex GST) is provided with an on-boarding questionnaire which is used to assess modern slavery risks.

Workplace Health and Safety ('WHS') Management System

Propel is committed to providing a safe environment for its employees. During FY24, the Company continued the roll out of the WHS Management System which was launched in FY23 and is focussed on the health, safety and wellbeing of employees. The Company also provides support to its employees through access to an employee assistance program.

Staying Well Together Initiative

During FY24, Propel launched its Staying Well Together intranet for employees. The theme of the program is centred around positive communication on mental health by 'staying on top of your mountain' and consists of online training programs, wellbeing employee videos and the ability to access counselling services.

Code of Conduct

Propel is committed to maintaining ethical standards in the conduct of its business activities. Propel's reputation is important to its ongoing success and it expects all of its employees to be familiar with, and have a personal commitment to, meeting these standards.

The Code of Conduct is centred around the principles of respect, honesty, fairness, integrity, duty of care and compliance with the law.

Environment

Propel is working towards a more sustainable future and has or is in the process of:

- installing solar panels at 19 of its properties during FY24;
- participating in metal recycling by collecting metals post-cremation;
- replacing or upgrading equipment/machinery with more energy-efficient technologies, including cremators; and
- developing a green electricity roll out program with a preferred energy supplier.

Price Transparency

Prior to services being performed, each client family receives an itemised estimate of the funeral service they have requested, for their approval. Propel complies with State price transparency requirements on relevant websites and at physical locations, where applicable.

Affordable funerals

Propel respects the wishes of each client family, including those who seek a simple, no service, no attendance funeral as a more affordable option.

Remembering lost loved ones and supporting families through grief

Many of Propel's locations focus on remembrance and conduct community memorial services at key dates during the year. This enables families to remember loved ones at times such as Christmas, Easter, Anzac Day and Mother's/Father's Day.

Propel supports The Grief Centre, which offers grief counselling services and support groups to both client families and employees.

Charitable and local community support

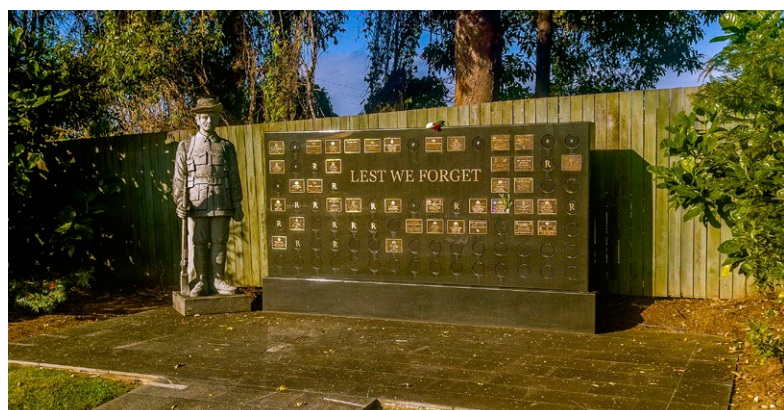
Propel is a proud supporter of the Children's Tumour Foundation, supporting important research into Neurofibromatosis. Many of the Company's operating businesses also support charities, not for profit organisations and social causes in their respective local communities. Examples include:

- Alfred James in Adelaide, South Australia has been a corporate sponsor of Tree For Life for over 25 years through its Memory Tree Program. Trees For Life delivers conservation, revegetation, community engagement and training programs. Its aim is to restore and protect South Australian landscapes, raise awareness about nature and empower people to take action;
- Grahams Funerals in Pukekohe, New Zealand run the Season for Growth program at local high schools and primary schools. The program is designed to support children and students who have experienced grief and loss;
- Gregson & Weight on the Sunshine Coast in Queensland sponsor the Variety Children's Charity Christmas party for children in Brisbane; and
- IC Mark Funeral Directors in Levin, New Zealand hold grief seminars facilitated by a renowned psychologist. The seminars are held numerous times throughout the year and are free of charge to the general public.

Member of associations such as the AFDA and the FDANZ

Propel's Australian funeral businesses are all members of the Australian Funeral Directors Association and the majority of its funeral businesses in New Zealand are members of the Funeral Directors Association of New Zealand. Some are also members of other associations such as the New Zealand Embalming Association, the National Funeral Directors Association, the NSW Funeral Directors Association, Cemeteries & Crematoria Association of NSW and the Australian Cemeteries & Crematoria Association.

Propel's ESG journey continues to evolve. Propel looks forward to continuing to play an important role in the communities it serves and continuing to share its ESG journey with its shareholders.



BOARD OF DIRECTORS AND EXECUTIVES



Brian Scullin

Chairman

Brian is the Chairman of Propel. He is the former Chairman of Spark Infrastructure Limited, Hastings Funds Management, BT Investment Management Limited, OAK Possability (a not-for-profit organisation in the Tasmanian disability sector) and most recently Macquarie Point Development Corporation. Brian was also a former Non-Executive Director of Dexus Property Group, Tasplan Super and State Super Finance Services.

Brian has more than 20 years' experience in the funds management industry in both Australia and Asia. Following a career in the Federal Government and politics, Brian was appointed the Executive Director of the Association of Superannuation Funds of Australia in 1987. In 1993, he joined Bankers Trust, holding a number of senior positions, including President of Japan Bankers Trust. He was appointed Chief Executive Officer – Asia/Pacific for Deutsche Asset Management in 1999. He retired from that full time position in 2002, although remained a Non-Executive Director of Deutsche Asset Management until June 2007.

Brian has held many industry positions including Vice Chair of the Financial Services Council (then known as the Investment & Financial Services Association), a part-time member of the Federal Government's Financial Reporting Council and a panel member for the Financial Industry Complaints Service.

Brian has a Bachelor of Economics from the Australian National University.



Naomi Edwards

Independent Non-Executive Director

Naomi is a professional company director who has chaired listed ASX companies, industry super funds and not-for-profit organisations. An actuary by training, with an executive background in the financial services industry, Naomi has a strong reputation in the responsible investing industry. Naomi is the current Chair of the Australian Institute of Company Directors and a past President of the Actuaries Institute. She is a non-executive director of TAL and Yarra Funds Management Ltd. She chairs the Risk and Audit Committee for Tasmanian State Growth.

Naomi has a first class honours degree in mathematics from the University of Canterbury and is a Fellow of the Actuaries Institute of Australia and a Fellow of the Australian Institute of Company Directors.



Peter Dowding

Independent Non-Executive Director

Peter is one of the co-founders of Propel and also a co-founder and Chair of Propel Investments, a boutique mid market private equity fund manager ('Prop Inv'). He has almost 30 years investment experience (including with Deutsche Asset Management, State Super Investment Management Corporation and Prop Inv) and has been responsible for completing and managing investments and also raising and managing institutional funds. Peter has been on the board of a significant number of companies, including several where he was Chairman. He was a director of Bledisloe Holdings (the largest funeral home operator in New Zealand and the second largest in Australia) prior to its sale to InvoCare Limited in 2011. Peter is Chair of the Children's Tumour Foundation of Australia and was previously a director and Chair of the Audit and Risk Committee of the Clinical Oncology Society of Australia.

Peter has a Bachelor of Civil Engineering from the University of Nottingham, Masters in Business from the University of Bath and is a Fellow of the Australian Institute of Company Directors.



Jennifer Lang
Independent Non-Executive Director

Jennifer is currently an independent director, Chair of the Audit Committee and a member of the Risk & Remuneration Committees of Pacific Life Re, Australia (the APRA regulated subsidiary of Pacific Life Reinsurance, a global life reinsurer). Jennifer is also a non-executive director of Auto & General Insurance Company and Medical Insurance Group Australia and was a previous board member of the Institute of Actuaries of Australia and Deloitte Australia. She was previously the CFO and Chief Actuary of CommInsure. Jennifer was the Actuary of the Year in 2020, is a regular presenter at conferences on leadership, insurance and risk management and is often requested to commentate on actuarial matters.

Jennifer has a Bachelor of Economics from Macquarie University, is a Fellow of the Actuaries Institute of Australia and a graduate member of the Australian Institute of Company Directors.



Albin Kurti
Managing Director

Albin co-founded the Company and is its Managing Director. Albin has extensive experience in sourcing, screening and executing acquisitions and actively managing business operations. He commenced his career in the insolvency and corporate finance division of Arthur Andersen, where he qualified as a chartered accountant and worked in Melbourne and Brunei. In 2000, he moved to Sydney and joined Deutsche Asset Management and, in 2007, he co-led the management buy-out of the private capital division of Deutsche Bank. He has led, co-led or been a key investment team member on a range of mergers and acquisitions ('M&A') transactions for Prop Inv and has been a director of numerous private companies. He played an important role in the sale of Bledisloe Holdings to InvoCare in 2011 and the IPO of Propel.

Albin is a Chartered Accountant and holds a Bachelor of Commerce from the University of Melbourne and a Masters in Business Administration from the Victoria University of Technology.



Fraser Henderson
Executive Director, Head of Mergers and Acquisitions, General Counsel
and Company Secretary

Fraser co-founded the Company. He is Propel's Head of M&A, General Counsel and Company Secretary. Fraser has extensive experience in sourcing, screening and executing acquisitions. He commenced his legal career with Ashurst, where he worked in both London and Singapore. In 2003, he moved to Sydney and joined Minter Ellison, becoming a Partner in their Private Equity and Capital Markets team in 2006. He joined Prop Inv in 2008, where he became a director of a number of its investee companies. He co-led a number of transactions for Prop Inv and played an important role in the sale of Bledisloe Holdings to InvoCare in 2011 and the IPO of Propel.

Fraser is a graduate of the University of Newcastle-Upon-Tyne (LLB), and of Sydney University (LLM). He has a Diploma in Applied Corporate Governance ('FCIS'). A Diploma in Investor Relations ('DiplInvRel') and completed the directors' course run by the Australian Institute of Company Directors ('AICD').



Lilli Gladstone
Chief Financial Officer

Lilli leads the finance function of Propel. She is responsible for the delivery of the Company's statutory and management reporting obligations, internal control procedures and treasury management. Lilli manages a team of accountants who, among other things, produce timely financial and operational reports. She plays an active role in sourcing and executing transactions and leads the financial due diligence and financial integration of acquisitions for Propel.

Lilli commenced her career at Ernst & Young in corporate finance specialising in business valuations and dispute advisory. She then joined Deutsche Asset Management (DB Capital Partners) in June 2006. She was a director of Bledisloe Holdings prior to its sale to InvoCare. Lilli played an important role in the sale of Bledisloe Holdings to InvoCare in 2011 and the IPO of Propel.

Lilli graduated from the University of Wollongong with a Bachelor of Commerce, majoring in accounting and finance. She is a chartered accountant, holds a Diploma in Investor Relations (DiplInvRel) and completed the directors' course run by the AICD.

FINANCIAL REPORT

The Directors of Propel Funeral Partners Limited present the report, together with the consolidated financial report for the year ended 30 June 2024.

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Directors' Report

for the year ended 30 June 2024

The directors of Propel Funeral Partners Limited (ACN 616 909 310) (referred to hereafter as 'Propel', the 'Company' or 'parent entity') present their report, together with the financial statements, of the consolidated entity (referred to hereafter as the 'Group') consisting of the Company and the entities it controlled at the end of, or during, the year ended 30 June 2024.

Due to rounding, numbers presented in this directors' report may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

Background

Propel owns and operates businesses, properties, infrastructure and related assets in the death care industry which stand to benefit from the growing and ageing population. As at the date of this directors' report, the Group comprises long established providers of funeral services operating from 198 properties (118 owned and 80 leased) across 7 states and territories of Australia and in New Zealand, including 38 cremation facilities and 9 cemeteries.

This directors' report includes certain financial measures, such as Operating EBITDA (operating earnings before interest, tax, depreciation and amortisation), Operating EBIT (operating earnings before interest and tax) and Operating NPAT (operating net profit after tax) which are not prescribed by Australian Accounting Standards ('AAS') and represent the result under AAS adjusted for certain non-operating items, such as acquisition and transaction costs and the net financing charge on pre-paid contracts. The directors consider Operating EBITDA, Operating EBIT and Operating NPAT to reflect the core earnings of the Group. These financial measures, along with other measures, have not been subject to specific audit or review procedures by the Company's auditor, but have been extracted from the accompanying financial statements.

Directors

The following persons were directors of Propel during the financial year and up to the date of this directors' report:

Brian Scullin - Chairman
Naomi Edwards
Jennifer Lang
Peter Dowding
Albin Kurti
Fraser Henderson

Principal activities

The principal activities of the Group during the financial year were the provision of death care related services in Australia and New Zealand.

Dividends

	Amount per security cents	Franked amount per security %	Total \$'000	Date of payment
Year ended 30 June 2024				
Interim dividend – 2024 financial year	7.20	100%	9,924	5 April 2024
Final dividend – 2023 financial year	6.90	100%	8,159	3 October 2023
Total			18,083	
Year ended 30 June 2023				
Interim dividend – 2023 financial year	7.10	100%	8,375	3 April 2023
Final dividend – 2022 financial year	6.25	100%	7,368	4 October 2022
Total			15,743	
Dividend not recognised at year end				
Final dividend – 2024 financial year	7.20	100%	9,933	3 October 2024

Directors' Report

for the year ended 30 June 2024

On 27 August 2024, the directors declared a fully franked final dividend in connection with the year ended 30 June 2024 ('FY24') of 7.2 cents per ordinary share. Total dividends declared in connection with FY24 were 14.4 cents per share (FY23: 14.0 cents per share), fully franked, which represents approximately 85% of pro forma Distributable Earnings (NPAT adjusted for the non-cash net financing charge on pre-paid contracts, acquisition costs and the pro forma impacts of the capital raising, being the placement of new shares and follow on share purchase plan ('SPP'), announced on 31 January 2024, to raise net proceeds of \$97,553,000 ('Capital Raising')). The financial effect of the final dividend declared after the reporting date is not reflected in the 30 June 2024 financial statements and will be recognised in the subsequent financial period.

All dividends referred to above were fully franked at the Company tax rate of 30%.

Significant changes in the state of affairs

During FY24, the Group experienced the following significant changes in its state of affairs:

- completed ten¹ acquisitions (refer to note 28 for further details), the consideration for which totalled \$92,677,000 (excluding transaction costs and contingent consideration) as follows:
 - in July 2023, the Group acquired the associated businesses, assets and freehold properties trading as Olsens Funerals, which operates from ten locations (including a cremation facility) and provides funeral and related services to client families in the south, south west and eastern suburbs of metropolitan Sydney under long established brands including Olsens Funerals, Walter Carter Funerals and Andrew Kennedy Funerals ('Olsens Funerals');
 - in July 2023, the Group acquired the businesses, assets and freehold properties associated with J Fraser & Sons and Winton and Districts Funeral Services ('J Fraser'), which operates from two locations in and around Southland, New Zealand;
 - in August 2023, the Group acquired the businesses, assets and freehold properties associated with Harbour City Funeral Home, Guardian Funeral Home and the Wilson Funeral Home ('Harbour City'), which operates from nine locations (including a cremation facility) in and around Wellington, New Zealand;
 - in September 2023, the Group acquired the businesses, assets and freehold properties associated with Terry Longley & Son and Tong & Peryer ('Terry Longley'), which operates from two locations in Hastings and Havelock North, New Zealand;
 - in January 2024, the Group acquired the business, assets and freehold properties associated with IC Mark Funeral Directors ('IC Mark'), which operates from two locations (including a cremation facility) in Levin, New Zealand;
 - in February 2024, the Group acquired the business, assets and a freehold property associated with Penhall Funerals ('Penhall'), which operates from one location in Orange, New South Wales;
 - in February 2024, the Group acquired the business and assets associated with Howard & Gannon Funerals ('Howard & Gannon'), which operates from one location in Taradale, New Zealand;
 - in March 2024, the Group acquired the businesses, assets and freehold properties associated with Southern Funeral Home, which operates from five locations (including a cremation facility) in Otago and Gore, New Zealand;
 - in April 2024, the Group acquired the business and assets associated with Brunswick Valley Funerals ('Brunswick Valley'), which operates from one location in Mullumbimby, New South Wales; and
 - in May 2024, the Group acquired the business, assets and a freehold property associated with Gladstone Valley Funerals ('Gladstone Valley'), which operates from one location in Gladstone, Queensland.
- acquired a 49.99% interest in an entity operating the business trading as Osbornes Funeral Directors ('Osbornes'), as well as 100% of the property from which Osbornes operates;
- announced it had entered into binding conditional legal documentation to acquire the businesses and assets associated with Decra Art Headstones & Monuments ('Decra'), which has supplied headstones and monuments across New Zealand for over 40 years;
- acquired four freehold properties, two of which were previously leased, for \$8,767,000, excluding stamp duty;
- in December 2023, the Group increased its senior debt facilities limit with Westpac Banking Corporation ('Financier') by \$20,000,000 to \$275,000,000, all of which now mature in October 2027. Refer to note 16 for further details; and
- completed the Capital Raising, the net proceeds of which was used to pay down debt to provide financial flexibility to pursue further growth initiatives, including acquisitions.

There were no other significant changes in the state of affairs of the Group during the financial year ended 30 June 2024.

¹ Excluding the 49.99% investment in Osbornes, which is equity accounted.

Directors' Report

for the year ended 30 June 2024

Financial and operating review

This financial and operating overview summarises the full year results for FY24, and results for the prior year ('FY23'), unless otherwise stated.

In light of the Capital Raising, the directors have elected to present certain financial information on a pro forma basis, in addition to the statutory results. The pro forma results reflect the impacts of the Capital Raising, including lower interest expense (net of tax) and changes in the Company's capital structure, as if it had occurred on 1 July 2023 ('Pro forma').

Financial Summary:

In FY24, the Group reported:

- Revenue of \$209,238,000, an increase of 24.2% on the prior year;
- Operating EBITDA of \$55,393,000, an increase of 20.5% on the prior year; and
- Pro forma Operating NPAT of \$23,434,000, an increase of 12.2% on the prior year.

The table below summarises the full year Pro forma and statutory results of the Group:

	FY24 Pro forma \$'000	FY23 Statutory \$'000	FY24 Statutory \$'000
Total revenue	209,238	168,512	209,238
Gross profit	145,988	118,084	145,988
...margin	69.8%	70.1%	69.8%
Total operating costs	(90,595)	(72,126)	(90,595)
Operating EBITDA	55,393	45,958	55,393
...margin	26.5%	27.3%	26.5%
Depreciation	(14,286)	(11,388)	(14,286)
Operating EBIT	41,108	34,570	41,108
...margin	19.6%	20.5%	19.6%
Net other income and expenses	9	-	9
Net interest expense	(7,768)	(4,988)	(11,051)
Operating NPBT	33,349	29,582	30,065
Income tax expense	(9,915)	(8,693)	(8,929)
Operating NPAT	23,434	20,888	21,135
<i>Operating earnings per share (cps)¹</i>	<i>17.01</i>	<i>17.71</i>	<i>16.81</i>
Non-operating items:			
Acquisition and transaction costs	(3,342)	(1,571)	(3,342)
Net other income and expenses	(158)	266	(158)
Net financing charge on pre-paid contracts	(486)	(778)	(486)
Tax effect of adjustments	664	204	664
Net profit after tax	20,111	19,010	17,812

Note:

1. Operating NPAT divided by the weighted average number of ordinary shares. Pro forma assumes the impacts of the Capital Raising as if it had occurred on 1 July 2023.

Further to the commentary above, the table below provides a reconciliation of the Group's statutory and Pro forma Operating NPAT:

	FY24 \$'000
Statutory Operating NPAT	21,135
Add: Interest expense (tax effected)	2,299
Pro forma Operating NPAT	23,434

Directors' Report

for the year ended 30 June 2024

The major income statement line items for the Group down to Operating EBITDA on a statutory basis are presented below:

	FY24 Statutory \$'000	FY23 Statutory \$'000
Funeral operations	186,559	148,075
Cemetery, crematoria and memorial gardens	20,265	18,473
Other trading revenue	2,414	1,964
Total revenue	209,238	168,512
Cost of sales	(63,250)	(50,428)
Gross profit	145,988	118,084
Employment costs	(66,613)	(54,162)
Occupancy and facility costs	(10,921)	(8,150)
Advertising costs	(4,470)	(3,421)
Motor vehicle costs	(2,974)	(2,459)
Other operating costs	(5,617)	(3,934)
Total operating costs	(90,595)	(72,126)
Operating EBITDA	55,393	45,958

Revenue

Revenue increased by 24.2% from \$168,512,000 in FY23 to 209,238,000 in FY24, driven by a:

- 26.0% increase in revenue from funeral operations;
- 9.7% increase in revenue from cemetery, crematoria and memorial gardens; and
- 22.9% increase in other trading revenue.

The number of funerals increased 20.1% from 18,029 in FY23 to 21,655 in FY24, largely due to the part year impact of ten¹ funeral businesses acquired during FY24 as well as the full year impact of four funeral businesses acquired during FY23, partially offset by a contraction in industry death volumes (which is expected to be temporary).

In FY24, Propel's comparable funeral volumes contracted ~6% on FY23, having cycled positive growth in consecutive prior years of ~9% in FY22 and ~1% in FY23.

Average Revenue Per Funeral² increased by 3.7% to \$6,635 in FY24 and was impacted by:

- the full period impact of four funeral businesses acquired during FY23;
- the part period impact of ten¹ funeral businesses acquired in FY24; and
- funeral mix and pricing.

Comparable Average Revenue Per Funeral increased 5.5% on FY23.

In FY24, the Group generated 50% of its revenue from metropolitan areas, an increase from FY23 (45%).

Gross profit margin

The gross profit margin decreased from 70.1% to 69.8% in FY24, primarily due to the financial profile of acquisitions completed during FY23 and FY24. However, FY24 comparable gross margin increased on the prior year and exceeded 71%.

Operating costs and Operating EBITDA

Operating costs increased by \$18,469,000 on FY23, as a result of:

- the full period impact of five businesses acquired during FY23;
- the part period impact of ten¹ businesses acquired in FY24; and
- inflationary impacts.

The FY24 Operating EBITDA was \$55,393,000, 20.5% higher than in FY23. The Group's Operating EBITDA margin decreased 80 bps in FY24, reflecting the financial profile of recent acquisitions and a contraction in comparable funeral volumes.

² Revenue from funeral operations excluding disbursements and delivered pre-paid funeral impacts divided by the number of funerals performed in the relevant period.

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Depreciation and other income and expenses

Depreciation increased from \$11,388,000 in FY23 to \$14,286,000 in FY24, which primarily related to business and property acquisitions completed during FY23 and FY24.

Pro forma net interest expense (excluding AASB 16) was \$6,730,000, \$2,662,000 higher than the prior year (FY23: \$4,068,000), driven by higher interest rates. On a statutory basis, net interest expense (excluding AASB 16) was \$10,014,000.

Acquisition and transaction costs totalled \$3,342,000, reflective of the acquisition activity in FY24 (FY23: \$1,571,000).

Non-operating net other income and expenses of \$158,000 largely related to net foreign exchange gains, expenses primarily relating to the administration of the Group's pre-paid contracts, net insurance recoveries and the net gain on disposal of assets.

Pre-paid contracts

Funds held in connection with pre-paid contracts are largely held with third party friendly societies who invest the funds in cash and fixed interest products (more than 90% of funds held) and other asset classes (less than 10% of funds held). In FY24, pre-paid contracts that turned at need in Australia accounted for less than 10% of Propel's Australian funeral volumes (FY23: less than 10%).

In accordance with AASB 15, 'Revenue from Contracts with Customers', Propel recognises investment returns generated on funds held for pre-paid contracts net of a non-cash financing charge. The net financing charge is disclosed below Operating EBITDA.

Impairment

Following a review of the carrying value of assets, no impairment was deemed necessary in FY24 (FY23: Nil).

Income tax expense

Pro forma income tax expense was \$9,251,000 (FY23: \$8,490,000). The Pro forma adjusted effective tax rate was 29.7% (FY23 statutory: 29.6%). Income tax expense, on a statutory basis was \$8,266,000.

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for the year ended 30 June 2024

Cash flow highlights

The statutory cash flows for the Group are presented below:

	FY24 Statutory \$'000	FY23 Statutory \$'000
Receipts from customers (inc GST)	228,101	183,627
Payments to suppliers and employees (inc GST)	(174,061)	(138,764)
	54,040	44,863
Income taxes paid	(8,586)	(8,033)
Interest paid	(11,291)	(4,834)
Interest received	550	261
Transaction costs paid (inc GST)	(345)	-
Net cash provided by operating activities	34,368	32,257
Payment for purchase of business, net of cash acquired	(96,749)	(46,331)
Payments for investments	(466)	-
Net payments for property, plant and equipment	(24,355)	(18,277)
Other investing cash flows	(162)	(28)
Net cash used by investing activities	(121,732)	(64,636)
Proceeds from issue of shares, net of transaction costs	97,553	-
Net (repayment)/proceeds from borrowings	(27,461)	92,358
Dividends paid	(18,083)	(15,743)
Other financing cash flows	(4,156)	(5,279)
Net cash provided by financing activities	47,853	71,336
Net (decrease)/increase in cash during the year	(39,511)	38,957
Cash at the beginning of the year	46,882	7,869
Exchange rate effects	(121)	56
Cash at the end of the year	7,250	46,882

FY24 operating cash flows³ were 20.5% higher than in FY23, with growth driven by contributions from acquisitions.

Cash flow conversion was 99.0% in FY24, compared to 95.4% in FY23, as shown in the table below:

	FY24 \$'000	FY23 \$'000
Operating EBITDA	55,393	45,958
Net cash provided by operating activities	34,368	32,257
Add: Interest paid	11,291	4,834
Add: Income tax paid	8,586	8,033
Add: Transaction costs paid	345	-
Add/Less: Executive incentive timing difference	798	(1,021)
Less: Interest received	(550)	(261)
Ungeared, tax free, operating cash flow (adjusted)	54,839	43,843
Cash flow conversion¹	99.0%	95.4%

Note:

1. The percentage of Operating EBITDA converted into ungeared, pre-tax operating cash flow, adjusted for cash flow timing differences relating to executive bonuses.

Cash flows used in investing activities included capital expenditure relating to:

	FY24 \$'000	FY23 \$'000
Maintenance	12,624	6,890
Growth	2,938	5,482
Total capital expenditure	15,563	12,372

In FY24, maintenance capital expenditure amounted to 6.0% of revenue (FY23: 4.1%).

³ Ungeared; pre-tax operating cash flow.

Directors' Report

for the year ended 30 June 2024

Capital Management

In December 2023, the Group increased and extended its senior debt facilities with the Financier by \$20,000,000 to \$275,000,000, all of which matures in October 2027.

As at 30 June 2024, the Group had drawn down \$113,153,000 of its \$275,000,000 senior debt facilities, compared to \$140,573,000 as at 30 June 2023. The decrease in drawn debt largely related to the net proceeds received in connection with the Capital Raising which was used to repay debt, net of funding business and property acquisitions made during the year. As at 30 June 2024, the Group reported cash and cash equivalents of \$7,250,000 (30 June 2023: \$46,882,000) and net debt⁴ of \$105,903,000 (30 June 2023: \$93,691,000).

As at 30 June 2024, the Group's gearing ratio⁵ was 23.1%. Financial covenant ratios on the senior debt facilities comprise a net leverage ratio which must be no greater than 5.0x⁶ and a fixed charge cover ratio which must be greater than 1.75x. Both ratios were comfortably satisfied as at 30 June 2024, being 1.6x⁶ (30 June 2023: 1.7x) and 3.6x (30 June 2023: 5.3x) respectively.

As at the date of this report, the Group is well funded to continue its acquisition led growth strategy with approximately \$153,400,000⁷ of available funding capacity.

Matters subsequent to the end of the financial year

On 27 August 2024, the directors declared a fully franked final dividend in connection with the year ended 30 June 2024 ('FY24') of 7.2 cents per ordinary share. Total dividends declared in connection with FY24 were 14.4 cents per share (FY23: 14.0 cents per share), fully franked, which represents approximately 85% of Pro forma Distributable Earnings (NPAT adjusted for certain non-cash and non-operating items) for FY24.

Subsequent to year end:

- the Group completed the previously announced acquisition of Decra and issued 84,534 ordinary shares as part of the consideration;
- the Group exchanged contracts to acquire four freehold properties for aggregate consideration of approximately \$9,500,000 (excluding stamp duty); and
- Propel and three senior executives (Albin Kurti, Fraser Henderson and Lilli Gladstone) agreed to vary their service agreements which were otherwise due to expire on 31 August 2024. The varied service agreements are now evergreen contracts, with a six months' notice period. Key changes to the service agreements are set out in the Remuneration Report.

No other matter or circumstance has arisen since 30 June 2024 that has significantly affected, or may significantly affect, the Group's operations, the results of those operations or the Group's state of affairs in future financial years.

Likely developments and expected results of operations

In terms of the outlook for FY25, the Company expects to benefit from:

- favourable demographics in Australia and New Zealand;
- its strong funding position; and
- acquisitions completed to date and other potential future acquisitions in what remains a highly fragmented industry.

In that regard, Propel has started FY25 positively - in the month of July 2024⁸, revenue growth over the PCP exceeded 20%, reflecting:

- strong growth in total funeral volumes, including contributions from acquisitions and material growth in comparable funeral volumes; and
- higher Average Revenue Per Funeral.

It should be noted that:

- death volumes fluctuate over short time horizons; and
- inflation is expected to impact funeral related pricing and costs.

⁴ Drawn senior debt less cash and cash equivalents.

⁵ Net debt of \$105.9 million divided by net debt plus total equity of \$351.7 million.

⁶ The net leverage ratio for covenant purposes includes adjustments – for example: (1) the Group's \$25m working capital facility is excluded from net debt; and (2) Operating EBITDA includes the annualised impact of acquisitions and is calculated on a pre AASB16 basis.

⁷ Undrawn debt and cash at bank, as at 30 June 2024, less the cash required to fund the Decra acquisition and the purchase of four unrelated freehold properties. Excluding transaction costs and subject to completion adjustments and exchange rate movements, where applicable.

⁸ Based on the Company's unaudited management accounts.

Directors' Report

for the year ended 30 June 2024

Material business risks

The Company maintains a risk management framework which includes a risk register, which is tabled as a standing agenda item at scheduled meetings of the Company's Audit and Risk Committee.

The most significant risk to the Company's annual financial performance is the number of deaths occurring during that year in the markets in which the Group operates. However, there are other risks, and the key risks that could adversely impact the Group's annual financial performance and growth potential, including mitigating factors, are summarised below:

Risk	Description	Risk Management Mitigation
Number of deaths	<ul style="list-style-type: none"> - Change in mortality rates over a sustained period. - Movement of people to areas where the Group does not have operations. 	<ul style="list-style-type: none"> - Data monitoring and analysis. - Propel has a diversified network, currently operating from all states of Australia as well as the Australian Capital Territory and the North and South Islands of New Zealand. - Propel's growth strategy involves expanding into locations where it does not currently operate. - Management of operating costs.
Competitive market and changes to market trends	<ul style="list-style-type: none"> - Risk from existing and new market entrants. - Competitors may offer/develop alternative products/services, or alternative advertising initiatives. 	<ul style="list-style-type: none"> - Client focus on service delivery. - Leverage existing brands in local markets with strategies to maintain and/or expand market share locally. - Focus on local community engagement and relationship to maintain and/or improve competitive advantage.
Funding	<ul style="list-style-type: none"> - Insufficient funding to capitalise on growth initiatives, including acquisitions. 	<ul style="list-style-type: none"> - Long established relationship with the Company's debt funding partner, Westpac. - As at 30 June 2024, the Group had: <ul style="list-style-type: none"> - a net leverage ratio of 1.6x; - material debt covenant headroom; and - \$153 million of available funding capacity. - As an ASX listed entity, the Company can access equity markets from time to time, as demonstrated by the equity raising completed during the year.
Slow down in acquisitions	<ul style="list-style-type: none"> - Unable to agree terms with potential vendors. 	<ul style="list-style-type: none"> - Propel remains focused on its core strategy of acquiring assets and infrastructure that operate in the death care industry in Australia and New Zealand. - Since its IPO in November 2017, Propel has committed approximately \$295 million¹ on acquisitions and continues to explore other potential acquisitions, however, the timing (if they occur at all) associated with any future acquisitions is uncertain. - The Australia and New Zealand funeral industries remain highly fragmented.
Investment risk – acquisitions	<ul style="list-style-type: none"> - Propel's acquisition led growth strategy is not successfully executed or fails to deliver the expected returns. - Deficiencies in due diligence. - Assume unknown liabilities. - No guarantee of continued successful performance of acquired businesses. 	<ul style="list-style-type: none"> - Experienced management team that has been active in completing acquisitions in the death care industry since 2005. - Balance sheet management. - General preference to acquire assets, not shares (therefore, only assume known liabilities). - As at 30 June 2024, Propel has completed 56 acquisitions, so is experienced at identifying potential performance issues. - Management has a track record of actively monitoring post acquisition performance.

Note:

1. Upfront cash and equity consideration paid. Excludes properties purchased subsequent to completion of the acquisitions and other properties purchased totalling, in aggregate, \$35.9 million (excluding stamp duty).

Directors' Report

for the year ended 30 June 2024

Material business risks (continued)

Risk	Description	Risk Management Mitigation
Inflation	<ul style="list-style-type: none"> - Increasing cost of goods and services. 	<ul style="list-style-type: none"> - Pass on price increases where possible. - Prudent management of costs.
Loss of key brand reputation/customer relationships	<ul style="list-style-type: none"> - Failure to maintain brand reputation in market. - Failure to react to changes in customers' needs/trends. - Products and/or services do not keep pace with developments in market needs or technological advancements. - Customers/media complaints. 	<ul style="list-style-type: none"> - Close monitoring of market developments. - Do not operate a network of national brands, with each business managed and operated day to day by members of the local community. - Businesses support local initiatives.
Supply chain	<ul style="list-style-type: none"> - Unable to supply products to deliver services to families. 	<ul style="list-style-type: none"> - Not overly reliant on one single supplier for any individual product or item.
Lease arrangements	<ul style="list-style-type: none"> - Existing lease agreements are not renewed and/or terms cannot be agreed with new locations. 	<ul style="list-style-type: none"> - Active monitoring of leases approaching renewal dates. - Review of all lease contracts. - As at 30 June 2024, the Group owned approximately 60% of the properties from which it operates.
Natural disaster, health crises	<ul style="list-style-type: none"> - Pandemic. - Fire, floods etc. 	<ul style="list-style-type: none"> - The Group responded promptly and strategically to the impacts of COVID-19. - Geographic diversity of the Group's network would make it unlikely that a natural disaster would impact performance materially.
Regulatory compliance	<ul style="list-style-type: none"> - Australian Competition and Consumer Act 2010 (Cth) and other related commonwealth and state legislation. - Environmental regulations risks. - Perpetual care. 	<ul style="list-style-type: none"> - External advice received. - Culture of compliance.
Investment risk - pre paid contracts	<ul style="list-style-type: none"> - Escalation in service/product costs. - Volatility of investment returns on pre-paid funds under management fluctuation. 	<ul style="list-style-type: none"> - The overwhelming majority of funds held by/for the Group in relation to pre-paid funeral contracts are held in cash or fixed income, therefore, risk of volatility of investment returns is low. - Pre-paid contracts typically remain profitable in times of rising costs, versus the investment return generated. However, the profit margin may be lower than an at need funeral, all other things being equal. - Pre-paid bonds, where the client family makes a contribution to their funeral costs and the funeral director is not at risk of rising costs, are becoming more popular across the Company's network.

Directors' Report

for the year ended 30 June 2024

Material business risks (continued)

Risk	Description	Risk Management Mitigation
Meeting financial obligations	- Unable to meet its financial obligations.	<ul style="list-style-type: none"> - Regular monitoring by management and the Board. - Six monthly reporting to its debt funding partner, Westpac, on covenant compliance. - Board approved annual budget, which is provided to its funding partner, Westpac. - Regular monitoring and reporting on debtors, with historically low number of bad debts. - As at 30 June 2024: <ul style="list-style-type: none"> - net leverage ratio of 1.6x; and - material headroom to covenants.
Interest rates	- Higher interest rates may impact profitability.	- The Group may use interest rate swaps to partially hedge its exposure to interest rate risk.
People	<ul style="list-style-type: none"> - Loss of key executives. - Loss of key individuals in operating businesses with consequential material business disruption. 	- Appropriate incentives in place for key individuals, including short and long term incentives in place for key management personnel.

Environmental regulation

The Group's operations are subject to environmental regulation under the laws in the jurisdictions in which it operates. The directors are not aware of any environmental issues or claims which have had, or are likely to have, a material impact on the Group's business.

Measurable objectives

The Company respects and values diversity in the board and workforce at all levels as reflected in the diversity policy which is set out in the Company's Corporate Governance Charter, a copy of which is available on Company's website. For FY24, the Company had a measurable objective in respect of gender diversity on the board and the executives ('Key Management Personnel' or 'KMP') of 30%. This measurable objective was achieved by the Company.

Directors' Report

for the year ended 30 June 2024

Information on directors

Name:	Brian Scullin
Title:	Independent Non-Executive Chairman
Qualifications:	Bachelor of Economics from the Australian National University.
Experience and expertise:	Brian has more than 20 years' experience in the funds management industry in both Australia and Asia. Following a career in the Federal Government and politics, Brian was appointed the Executive Director of the Association of Superannuation Funds of Australia in 1987. In 1993, he joined Bankers Trust, holding a number of senior positions, including President of Japan Bankers Trust. He was appointed Chief Executive Officer – Asia/Pacific for Deutsche Asset Management in 1999. He retired from that full time position in 2002, although remained a Non-Executive Director of Deutsche Asset Management until June 2007. Brian has been Chairman of Spark Infrastructure Limited, Hastings Funds Management, BT Investment Management Limited, OAK Possability (a not-for-profit organisation in the Tasmanian disability sector) and most recently Macquarie Point Development Corporation. He has also been Non-Executive Director of Dexus Property Group, Tasplan Super and State Super Finance Services. Brian has held many industry positions including Vice Chair of the Financial Services Council (then known as the Investment & Financial Services Association), a part-time member of the Federal Government's Financial Reporting Council and a panel member for the Financial Industry Complaints Service.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Chair of the Board Member of the Audit and Risk Committee Member of the Remuneration and Nomination Committee
Interests in shares:	414,936 ordinary shares held indirectly
Name:	Naomi Edwards
Title:	Independent Non-Executive Director
Qualifications:	First class honours degree in mathematics from the University of Canterbury and is a Fellow of the Actuaries Institute of Australia and a Fellow of the Australian Institute of Company Directors.
Experience and expertise:	Naomi is a professional company director who has chaired listed ASX companies, industry super funds and not-for-profit organisations. An actuary by training, with an executive background in the financial services industry, Naomi has a strong reputation in the responsible investing industry. Naomi is the current Chair of the Australian Institute of Company Directors and a past President of the Actuaries Institute. She is a non-executive director of TAL and Yarra Funds Management Ltd. She chairs the Risk and Audit Committee for Tasmanian State Growth.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Chair of the Remuneration and Nomination Committee Member of the Audit and Risk Committee
Interests in shares:	38,590 ordinary shares held directly

Directors' Report

for the year ended 30 June 2024

Name:	Jennifer Lang
Title:	Independent Non-Executive Director
Qualifications:	Bachelor of Economics from Macquarie University, a Fellow of the Actuaries Institute of Australia and a graduate member of the Australian Institute of Company Directors.
Experience and expertise:	Jennifer is currently an independent director, Chair of the Audit Committee and a member of the Risk & Remuneration Committees of Pacific Life Re, Australia (the APRA regulated subsidiary of Pacific Life Reinsurance, a global life reinsurer). Jennifer is also a non-executive director of Auto & General Insurance Company and Medical Insurance Group Australia and was a previous board member of the Institute of Actuaries of Australia and Deloitte Australia. She was previously the CFO and Chief Actuary of CommInsure. Jennifer was the Actuary of the Year in 2020, is a regular presenter at conferences on leadership, insurance and risk management and is often requested to commentate on actuarial matters.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Chair of the Audit and Risk Committee Member of the Remuneration and Nomination Committee
Interests in shares:	20,825 ordinary shares held directly
Name:	Peter Dowding
Title:	Independent Non-Executive Director
Qualifications:	Bachelor of Civil Engineering from the University of Nottingham, Masters in Business from the University of Bath and a Fellow of the Australian Institute of Company Directors.
Experience and expertise:	Peter is one of the co-founders of Propel and also a co-founder and Chair of Propel Investments a boutique mid-market private equity fund manager ('Prop Inv'). He has almost 30 years investment experience (including with Deutsche Asset Management, State Super Investment Management Corporation) and has been responsible for completing and managing investments and also raising and managing institutional funds. Peter has been on the board of a significant number of companies, including several where he was Chairman. He was a director of Bledisloe Holdings (the largest funeral home operator in New Zealand and the second largest in Australia) prior to its sale to InvoCare Limited in 2011. Peter is Chair of the Children's Tumour Foundation of Australia and was previously a director and Chair of the Audit and Risk Committee of the Clinical Oncology Society of Australia.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Member of the Audit and Risk Committee Member of the Remuneration and Nomination Committee
Interests in shares:	3,487,865 ordinary shares held indirectly
Name:	Albin Kurti
Title:	Managing Director
Qualifications:	Chartered Accountant, Bachelor of Commerce from the University of Melbourne, Masters in Business Administration from the Victoria University of Technology.
Experience and expertise:	Albin co-founded the Company and is a director of Prop Inv. Albin has extensive experience in sourcing, screening and executing acquisitions and actively managing business operations. He commenced his career in the insolvency and corporate finance division of Arthur Andersen, where he qualified as a chartered accountant and worked in Melbourne and Brunei. In 2000, he moved to Sydney and joined Deutsche Asset Management and, in 2007, he co-led the management buy-out of the private capital division of Deutsche Bank. He has led, co-led or been a key investment team member on a range of mergers and acquisitions ('M&A') transactions and has been a director of numerous private companies. He played an important role in the sale of Bledisloe Holdings to InvoCare in 2011 and the IPO of Propel in 2017.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	None
Interests in shares:	10,166,373 ordinary shares held indirectly

Directors' Report

for the year ended 30 June 2024

Name:	Fraser Henderson
Title:	Executive Director, Head of Mergers and Acquisitions, General Counsel and Company Secretary
Qualifications:	LLB from the University of Newcastle-Upon-Tyne, LLM from Sydney University, Diplomas in Applied Corporate Governance ('FCIS') and the Australasian Investor Relations ('DiplInvRel'). Completed the directors' course run by the Australian Institute of Company Directors ('GAICD').
Experience and expertise:	Fraser co-founded the Company and is a director of Prop Inv. He commenced his legal career with Ashurst, where he worked in both London and Singapore. In 2003, he moved to Sydney and joined Minter Ellison, becoming a Partner in their Private Equity and Capital Markets team in 2006. He joined Prop Inv in 2008, where he became a director of a number of its investee companies. He co-led a number of transactions for Prop Inv, and played an important role in the sale of Bledisloe Holdings to InvoCare in 2011 and the IPO of Propel in 2017.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Company Secretary
Interests in shares:	7,254,582 ordinary shares held directly and indirectly

'Other current listed directorships' quoted above are current directorships for listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

'Former directorships of listed entities (last 3 years)' quoted above are directorships held in the last 3 years for listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

Company secretary

The Company Secretary is Fraser Henderson. For his experience refer to 'Information on directors' section above.

Meetings of directors

The number of meetings of the Company's Board and each board committee held during FY24, and the number of meetings attended by each director were as follows:

	Board		Audit and Risk Committee ¹		Remuneration and Nomination Committee ¹	
	Attended	Held	Attended	Held	Attended	Held
Brian Scullin	10	10	5	5	6	6
Naomi Edwards	10	10	5	5	6	6
Jennifer Lang	10	10	5	5	6	6
Peter Dowding	10	10	5	5	6	6
Albin Kurti	10	10	-	-	-	-
Fraser Henderson	10	10	-	-	-	-

Note:

1. Board committees consist entirely of the independent non-executive directors.

Directors' Report

for the year ended 30 June 2024

Remuneration Report (audited)

This remuneration report details the nature and amount of remuneration paid to key management personnel ('KMP') of Propel Funeral Partners Limited ('Propel' or 'the Company') and the entities it controlled ('the Group') during the year ended 30 June 2024 ('FY24'), in accordance with the requirements of the Corporations Act 2001 ('Corporations Act') and its regulations.

1. KMP covered by the report

For the purposes of this remuneration report, KMP are those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, being the Company's non-executive directors and executive KMP, as listed below:

Name	Position	Term as KMP
<i>Non-executive directors:</i>		
Brian Scullin	Non-executive director - Chair	Full year
Naomi Edwards	Non-executive director	Full year
Jennifer Lang	Non-executive director	Full year
Peter Dowding	Non-executive director	Full year
<i>Executive KMP:</i>		
Albin Kurti	Executive director - Managing Director and Chief Executive Officer	Full year
Fraser Henderson	Executive director - Head of Mergers and Acquisitions, General Counsel and Company Secretary	Full year
Lilli Gladstone	Chief Financial Officer	Full year

There have been no changes to directors since the end of the reporting period.

Principles used to determine the nature and amount of remuneration

Propel aims to attract, motivate and retain high performing and high quality personnel. The objective of the Group's senior executive remuneration framework is to reward its senior executives for the achievement of the Company's strategic objectives and shareholder value creation.

The Company's Remuneration and Nomination Committee ('RNC'), which is made up of four independent non-executive directors, is responsible for determining and reviewing remuneration arrangements for the Company's directors and senior executives. The RNC reviews and determines the remuneration structure for the executive KMP periodically to ensure it remains aligned to business requirements and the remuneration objectives. The RNC has structured a remuneration framework for the executive KMP which aims to achieve various objectives, including being:

- linked to performance;
- aligned to shareholder value creation;
- transparent;
- competitive and reasonable; and
- acceptable to shareholders.

In accordance with best practice corporate governance, the structure of non-executive director and executive KMP remuneration is separate.

Use of remuneration consultants

The Company did not engage a remuneration consultant during the financial year but did conduct a market benchmarking exercise of similar (by market capitalisation) listed companies in Australia.

2. Non-executive directors' remuneration

Fees and payments to non-executive directors reflect the demands and responsibilities of their role. Non-executive directors receive a director's fee and additional fees for chairing sub committees. Non-executive directors' fees are reviewed periodically by the RNC. In conducting such review, the RNC may, from time to time, receive advice from independent remuneration consultants to ensure non-executive directors' fees are appropriate and in line with market. Non-executive directors do not receive share options or other incentives.

Non-executive directors may be paid such additional or special remuneration (out of the funds of the Company) as the Board of Directors ('the Board') may determine is appropriate where a director performs extra work or services which are outside the scope of ordinary duties of a director of the Company or a subsidiary of the Company. No fees of this nature were paid in FY24.

Directors' Report

for the year ended 30 June 2024

ASX listing rules require the aggregate non-executive directors' remuneration be determined periodically by a general meeting. The most recent determination was at the 2021 AGM, where the Company's shareholders approved a maximum annual aggregate remuneration of \$750,000 per annum. The total paid in FY24 was \$321,000.

3. Executive KMP remuneration

The Group aims to reward the executive KMP based on their position and responsibility, with a level and mix of remuneration which has both fixed and variable components. The executive KMP remuneration and reward framework for FY24 had three components:

- total fixed remuneration, comprising salary and superannuation ('TFR');
- eligibility to participate in a short-term incentive ('STI') plan; and
- eligibility to participate in a long-term incentive ('LTI') plan.

The combination of these three components comprises the executive KMP's total remuneration and are described in more detail below.

The executive KMP's total remuneration is reviewed periodically by the RNC based on individual performance, the overall performance of the Group and comparable market remunerations.

TFR

The TFR for the executive KMP is set out below:

	TFR (\$)	
	2024	2023
Albin Kurti	696,280	669,500
Fraser Henderson	535,600	515,000
Lilli Gladstone	482,040	463,500
	<u>1,713,920</u>	<u>1,648,000</u>

Directors' Report

for the year ended 30 June 2024

STI Plan

Purpose	STI is awarded for achievement of annual financial and non-financial performance conditions.	
Participants	Executive KMP.	
Percentage of TFR	Maximum STI opportunity as a percentage of TFR is 75% for Albin Kurti and 50% for each of Fraser Henderson and Lilli Gladstone.	
Target STI	60% of the maximum.	
Performance period	1 July to 30 June (annual).	
Performance conditions	<p>Subject to financial (70%) and non-financial (30%) performance conditions.</p> <p>The financial performance condition is based on actual Operating EBITDA¹ verses target Operating EBITDA for the relevant financial year, adopting the financial performance scale below, on a pro-rata basis.</p> <p>The non-financial performance conditions have regard to factors such as acquisition activity, investor relations, timely and accurate reporting, capital management initiatives and the provision of general business support and guidance to general managers.</p>	
Financial performance scale	Operating EBITDA versus target Below 90% 90% to 100% 100% to 110% 110% or greater	STI outcome Nil 20% to 60% (pro-rated) 60% to 100% (pro-rated) 100%
Measurement of performance conditions	Following the end of the financial year, the RNC assesses the performance of the executive KMP against the performance conditions set by the Board and determines the actual level of award for the executive KMP. The Board believes this method is the most efficient and results in the most fair outcomes.	
Board discretion	If STI performance conditions are not achieved (either in part or in full), then any STI award is at the sole discretion of the Board.	
Payment	100% in cash, paid on or before 31 August each year. In light of the significant shareholdings of the Executive KMP (totalling 18,174,584 shares as at 30 June 2024, as set out in section 6 below), the RNC considers the payout of 100% in cash for any STI paid to be appropriate.	

Note:

1. means the Group's operating earnings before interest, tax, depreciation, amortisation, accruals relating to the executives STIs and LTIs and certain non-operating items, as determined by the Board.

Directors' Report

for the year ended 30 June 2024

LTI Plan

Purpose	LTI is awarded for performance metrics aimed at driving long term shareholder value.										
Participants	Executive KMP.										
Percentage of TFR	Maximum LTI opportunity as a percentage of TFR is 75% for Albin Kurti and 50% for each of Fraser Henderson and Lilli Gladstone.										
Target LTI	60% of the maximum.										
Performance period	Rolling three year period as follows: <ul style="list-style-type: none"> - the first LTI grant related to FY22 and vested at the end of FY24; - the second LTI grant related to FY23 and vests at the end of FY25; and - the third grant related to FY24 and vests at the end of FY26. 										
Performance conditions	100% financial performance condition being Adjusted EPS ¹ CAGR over a rolling three year period, adopting the financial performance scale below, on a pro-rata basis.										
Financial performance scale	<table border="0"> <thead> <tr> <th>Adjusted EPS CAGR</th> <th>LTI outcome</th> </tr> </thead> <tbody> <tr> <td>Below 6%</td> <td>Nil</td> </tr> <tr> <td>6% to 8%</td> <td>20% to 60% (pro-rated)</td> </tr> <tr> <td>8% to 10%</td> <td>60% to 100% (pro-rated)</td> </tr> <tr> <td>10% or greater</td> <td>100%</td> </tr> </tbody> </table>	Adjusted EPS CAGR	LTI outcome	Below 6%	Nil	6% to 8%	20% to 60% (pro-rated)	8% to 10%	60% to 100% (pro-rated)	10% or greater	100%
Adjusted EPS CAGR	LTI outcome										
Below 6%	Nil										
6% to 8%	20% to 60% (pro-rated)										
8% to 10%	60% to 100% (pro-rated)										
10% or greater	100%										
Measurement of performance conditions	<p>To measure the Adjusted EPS CAGR performance condition, financial results are extracted by reference to the Company's audited financial statements. The use of financial statements ensures the integrity of the measure and alignment with the financial performance of the Company.</p> <p>Adjusted EPS CAGR is calculated having regard to shares on issue and Operating NPAT², which measures underlying profit from the Group's ongoing operations, adjusted where the Board considers it appropriate.</p>										
Board discretion	If LTI performance conditions are not achieved, then any LTI award is paid at the sole discretion of the Board.										
Payment	100% in cash. The FY22 grant vested at 30 June 2024 and was achieved in full. It will be paid on or around 31 August 2024. The second LTI grant will be calculated and paid (if triggered) after 30 June 2025 and the third LTI grant will be calculated and paid (if triggered) after 30 June 2026. In light of the significant shareholdings of the Executive KMP (totalling 18,174,584 shares as at 30 June 2024, as set out in section 6 below), the RNC considers the payout of 100% in cash for any LTI paid to be appropriate.										
Change of control	In the event of a change of control, LTIs will be calculated on a pro rata basis and paid as at the date of the change of control event.										

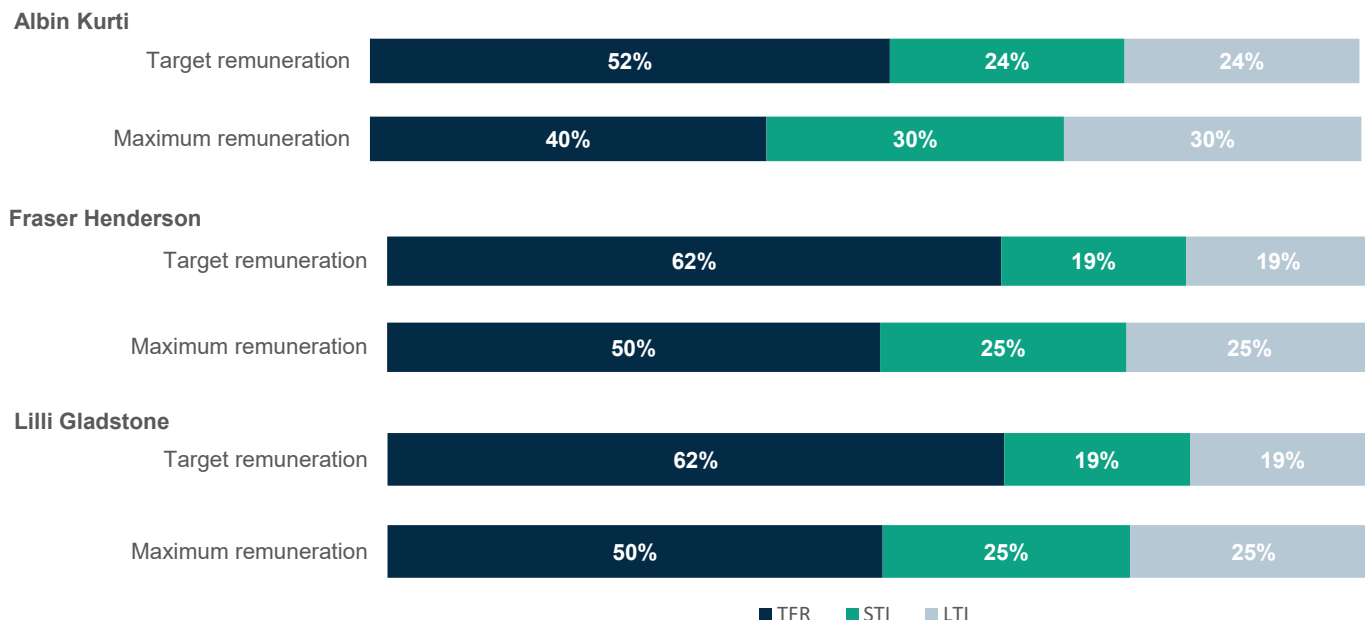
Notes:

1. means the Group's Operating NPAT divided by the weighted average number of shares on issue in the Company.
2. means the Group's net profit after tax, adjusted for certain non-operating items, as determined by the Board.

Directors' Report

for the year ended 30 June 2024

The target and maximum remuneration mix for the executive KMP for FY24 is illustrated below:



Group's performance and link to remuneration

As set out above, a portion of the STI Plan and the LTI Plan are dependent on annual and long term financial measures.

STI awarded and forfeited during the financial year

In respect of FY24, the actual Operating EBITDA was approximately 93% of the target Operating EBITDA, resulting in each executive KMP achieving 32% of the financial STI. In addition to this, the Board elected to use its discretion to award each executive KMP:

- a discretionary bonus (\$100,000 for each of Fraser Henderson and Lilli Gladstone and \$170,000 for Albin Kurti), which increased the percentage outcome in respect of their financial STI; and
- 100% of the non-financial STI, having regard to the non-financial performance conditions stated above.

A summary of the STI outcomes payable to the executive KMPs are outlined in the table below:

Executive KMP:	Year	Maximum potential STI award (\$)	STI awarded (\$)	Percentage of maximum STI award granted %	Percentage of maximum STI award forfeited %
Albin Kurti	2024	522,210	444,283	85%	15%
	2023	502,125	478,171	95%	5%
Fraser Henderson	2024	267,800	240,658	90%	10%
	2023	257,500	245,216	95%	5%
Lilli Gladstone	2024	241,020	226,592	94%	6%
	2023	231,750	220,694	95%	5%

LTI awarded during the financial year

In respect of the FY22 grant, 100% was triggered as the Adjusted EPS CAGR for the three years ended 30 June 2024 was 13.7%, above the highest financial performance scale of 10%. The LTI is payable to the executive KMPs in August 2024.

Summary of executive KMP remuneration – actual pre-tax awarded

The table below provides details of the cash benefits awarded to the executive KMP in FY24 and FY23. This is a voluntary disclosure to provide shareholders with increased transparency in relation to executive KMP remuneration. Actual pay below represents the pre-tax, take home amounts by each executive KMP in connection with both years.

Directors' Report

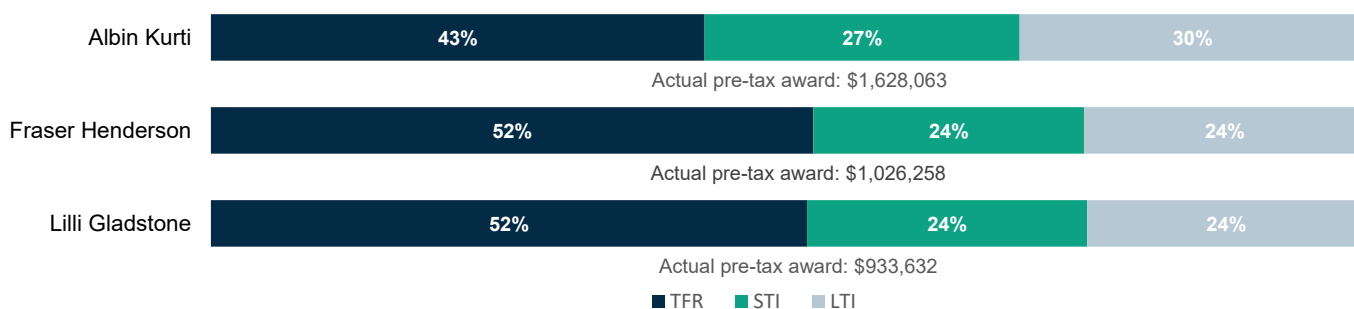
for the year ended 30 June 2024

	Year	Short-term benefits	Cash	Post-employment benefits	Long-term benefits	Total
		Salary	bonus	Super-annuation	LTI	
		\$ 1	\$ 2	\$ 1,3	\$ 3,4	\$
Executive KMP:						
Albin Kurti	2024	668,780	444,283	27,500	487,500	1,628,063
	2023	642,000	478,171	27,500	-	1,147,671
Fraser Henderson	2024	508,100	240,658	27,500	250,000	1,026,258
	2023	488,670	245,216	26,330	-	760,216
Lilli Gladstone	2024	454,540	226,592	27,500	225,000	933,632
	2023	436,000	220,694	27,500	-	684,194
Total	2024	1,631,420	911,534	82,500	962,500	3,587,954
	2023	1,566,670	944,081	81,330	-	2,592,081

Notes:

- Cash salary and superannuation represents actual amounts received during the financial year. Cash salary excludes the movement of annual leave accruals.
- STI amount awarded in connection with the relevant financial year and settled in cash (typically paid on or around 31 August). Superannuation on STI awarded are paid in accordance with legislative requirements, where applicable.
- Superannuation contributions are paid in accordance with legislative requirements. Superannuation is included in the executive KMP's TFR.
- The FY22 grant vested at 30 June 2024 and was achieved in full. The LTI was accrued in full in FY22 and will be settled in cash on or around 31 August 2024. Superannuation on LTI awarded will be paid in accordance with legislative requirements, where applicable.

The actual remuneration mix and the proportion of each executive KMP's remuneration linked to performance in FY24 is illustrated below:



Executive service agreements

Remuneration and other terms of employment for the executive KMP are documented in their service agreements. Remuneration details are set out above and other key terms are summarised below:

	Albin Kurti	Fraser Henderson	Lilli Gladstone
Position	Managing Director and Chief Executive Officer	Executive Director, Head of Mergers and Acquisitions, General Counsel and Company Secretary	Chief Financial Officer
Commencement date	26 July 2021	26 July 2021	26 July 2021
Term	Three years to 31 August 2024 (subject to six months' notice period) ¹	Three years to 31 August 2024 (subject to six months' notice period) ¹	Three years to 31 August 2024 (subject to six months' notice period) ¹
Leave	5 weeks, annually	5 weeks, annually	5 weeks, annually
Termination and notice	6 months	6 months	6 months
Non-compete	12 months	12 months	12 months
Change of control	75% of the relevant TFR payable, at the date of the change of control event.	75% of the relevant TFR payable, at the date of the change of control event.	75% of the relevant TFR payable, at the date of the change of control event.

Note:

- The executive KMPs entered into new service agreements post balance date. Refer to section 5 below for further details.

Directors' Report

for the year ended 30 June 2024

Executive KMPs have no entitlement to termination payments in the event of removal for misconduct.

4. Statutory remuneration disclosures

The table below discloses the remuneration for each KMP calculated in accordance with statutory requirements and Australian accounting standards in respect of FY24 and FY23:

	Year	Short-term benefits			Post-employment benefits	Long-term benefits		Total
		Salary and fees	Cash bonus	Non-monetary	Super-annuation	Long service leave	LTI	
		\$	\$	\$	\$	\$	\$	\$
		1	2	1,3	1,4	5	6	
Non-executive directors:								
Brian Scullin	2024	96,505	-	-	10,615	-	-	107,120
	2023	93,213	-	-	9,787	-	-	103,000
Naomi Edwards	2024	74,984	-	-	-	-	-	74,984
	2023	65,249	-	-	6,851	-	-	72,100
Jennifer Lang	2024	67,553	-	-	7,431	-	-	74,984
	2023	65,249	-	-	6,851	-	-	72,100
Peter Dowding	2024	57,903	-	-	6,369	-	-	64,272
	2023	55,928	-	-	5,872	-	-	61,800
Executive KMP:								
Albin Kurti	2024	650,985	444,283	4,917	27,500	1,886	(251,063)	878,508
	2023	654,731	478,171	4,720	27,500	617	502,125	1,667,864
Fraser Henderson	2024	546,919	240,658	-	27,500	1,429	(128,750)	687,756
	2023	502,843	245,216	-	26,330	507	257,500	1,032,396
Lilli Gladstone	2024	447,077	226,592	4,479	27,500	9,301	(115,875)	599,074
	2023	451,170	220,694	5,171	27,500	17,081	231,750	953,366
Total	2024	1,941,925	911,534	9,396	106,916	12,616	(495,688)	2,486,698
	2023	1,888,383	944,081	9,891	110,691	18,205	991,375	3,962,626

Notes:

- The total cost of cash salary including annual leave taken and the increase or decrease in the annual leave provision applicable as determined in accordance with AASB 119 Employee Benefits.
- STI amount awarded in connection with the relevant financial year and settled in cash (typically paid on or around 31 August). Superannuation on STI awarded are paid in accordance with legislative requirements, where applicable.
- Non-monetary benefits represent the costs to the Group, including any fringe benefits tax, for the provision of car parking.
- Superannuation contributions are paid in accordance with legislative requirements. Superannuation is included in the executive KMP's TFR.
- Amounts disclosed represent the movements in the accrual in accordance with AASB 119 Employee Benefits.
- LTIs are dependent upon the Adjusted EPS CAGR over a rolling three year period. In relation to the unvested LTIs:
 - no LTI relating to the FY24 grant was accrued given the Adjusted EPS CAGR for the first year was -5.1%, below the lowest threshold; and
 - 50% of the FY23 grant (\$495,688) was released during FY24, given the rolling two year Adjusted EPS CAGR was 3.4%, below the lowest threshold.
 Any LTI payable will be settled in cash, i.e. no equity component.

During FY24, 100% of non-executive director's remuneration was fixed and none was at risk.

Share based compensation

During FY24, the executive KMP were not entitled to any share-based compensation, in connection with their employment or otherwise.

Directors' Report

for the year ended 30 June 2024

5. Variations to executive service agreements

On or around the date of this Remuneration Report, the executive KMP and a subsidiary of the Company agreed to vary their service agreements which were otherwise due to expire on 31 August 2024. Key changes to the service agreements are summarised below:

	Albin Kurti	Fraser Henderson	Lilli Gladstone
Term of agreement	Evergreen (subject to six months' notice period)	Evergreen (subject to six months' notice period)	Evergreen (subject to six months' notice period)
TFR	\$950,000 per annum	\$680,000 per annum	\$580,000 per annum
STI	no change	up to 55% of the relevant TFR	up to 55% of the relevant TFR
LTI	no change	up to 65% of the relevant TFR	up to 65% of the relevant TFR
Change of control	100% of the relevant TFR payable at the date of the change of a control event.	100% of the relevant TFR payable at the date of the change of a control event.	100% of the relevant TFR payable at the date of the change of a control event.

6. Additional information and disclosures

KMP shareholding

The number of shares in the Company held during FY24 by each KMP, including their associated entities, is set out below:

	Balance at the start of the year	Received as part of remuneration	Purchases/ (Sales)	Other	Balance at the end of the year
Non-executive directors:					
Brian Scullin	403,286	-	11,650	-	414,936
Naomi Edwards	34,707	-	3,883	-	38,590
Jennifer Lang	15,000	-	5,825	-	20,825
Peter Dowding	3,482,040	-	5,825	-	3,487,865
Executive KMP:					
Albin Kurti	10,160,548	-	5,825	-	10,166,373
Fraser Henderson	7,242,932	-	11,650	-	7,254,582
Lilli Gladstone	750,717	-	2,912	-	753,629
	22,089,230	-	47,570	-	22,136,800

The executive KMP have not, during or since the end of the financial year, been granted options over unissued shares or interests in shares of the Company as part of their remuneration.

Other transactions with the executive KMP and their related parties

No director of the Company has received or become entitled to receive a benefit by reason of a contract made between the Company (or any of its related entities) with any director (or with a firm of which he/she is a member or with a company in which he/she has a substantial financial interest).

Business performance

The table below shows the Group's financial performance in FY24, FY23 and FY22:

		2024	2023	2022
Revenue	\$'000	209,238	168,512	145,245
Operating EBITDA	\$'000	55,393	45,958	39,643
Operating NPAT	\$'000	21,135	20,888	18,201
Net Profit After Tax	\$'000	17,812	19,010	(318)
Adjusted EPS	cents	16.81	17.7	16.2
Dividends paid in connection with the FY (fully franked)	cents	14.40	14.00	12.25
Share price at the end of the financial year	\$	5.76	4.19	4.73

This concludes the Remuneration Report, which has been audited.

Directors' Report

for the year ended 30 June 2024

Shares under option

There were no unissued ordinary shares of the Company under options outstanding at the date of this directors' report.

Shares issued on the exercise of options

There were no ordinary shares of the Company issued on the exercise of options during FY24 and up to the date of this directors' report.

Indemnity and insurance of officers

The Company has indemnified the directors and executives of the Company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

The directors have entered into deeds of indemnity, insurance and access with the Group which confirms each director's right of access to Board papers and requires the Company to indemnify the directors on a full indemnity basis and to the fullest extent permitted by law, against all losses or liabilities (including all reasonable legal costs) incurred as an officer of the Company or of a related body corporate of the Company.

Under the deeds of indemnity, insurance and access, the Company must maintain a directors and officers insurance policy insuring each director (among others) against liability as a director and officer of the Company and its related bodies corporate until seven years after each director ceases to hold office as a director of the Company or a related body corporate (or the date any relevant proceedings commenced during the seven year period have been finally resolved). The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor

The Company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Company or any related entity against a liability incurred by the auditor.

During FY24, the Company has not paid a premium in respect of a contract to insure the auditor of the Company or any related entity.

Proceedings on behalf of the Company

No person has applied to the Court under section 237 of the Corporations Act 2001 ('Corporations Act') for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

Non-audit services

Details of the amounts paid or payable to the auditor for non-audit services provided during FY24 by the auditor are outlined in note 23 to the financial statements.

The directors are satisfied that the provision of non-audit services during FY24 by the auditor (or by another person or firm on the auditor's behalf), is compatible with the general standard of independence for auditors imposed by the Corporations Act namely.

- all non-audit services have been reviewed and approved to ensure that they do not impact the integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants (including Independence Standards) issued by the Accounting Professional and Ethical Standards Board, including reviewing or auditing the auditor's own work, acting in a management or decision-making capacity for the Company, acting as advocate for the Company or jointly sharing economic risks and rewards.

Officers of the Company who are former directors of Nexia Sydney Audit Pty Ltd

There are no officers of the Company who are former directors of the Company's auditor, Nexia Sydney Audit Pty Ltd.

Rounding of amounts

The Company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this directors' report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

Auditor's independence declaration

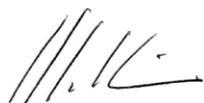
A copy of the auditor's independence declaration as required under section 307C of the Corporations Act is set out immediately after this directors' report.

Directors' Report

for the year ended 30 June 2024

This directors' report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act.

On behalf of the directors



Brian Scullin
Chairman

27 August 2024



Albin Kurti
Managing Director

Auditor's Independence Declaration



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To the Board of Directors of Propel Funeral Partners Limited

Auditor's Independence Declaration under section 307C of the *Corporations Act 2001*

As lead audit director for the audit of the financial statements of Propel Funeral Partners Limited for the financial year ended 30 June 2024, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mark Boyle'.

Nexia Sydney Audit Pty Ltd

A handwritten signature in black ink, appearing to read 'Mark Boyle'.

Mark Boyle

Director

Date: 27 August 2024

Consolidated statement of profit or loss and other comprehensive income

for the year ended 30 June 2024

	Note	Consolidated	
		2024 \$'000	2023 \$'000
Revenue	5	209,238	168,512
Expenses			
Cost of sales and goods		(63,250)	(50,428)
Employee costs	6	(66,828)	(54,382)
Occupancy and facility expenses		(10,954)	(8,183)
Advertising expenses		(4,623)	(3,513)
Motor vehicle expenses		(2,990)	(2,474)
Other expenses		(5,745)	(4,219)
		54,848	45,313
Acquisition and transaction costs	6	(3,342)	(1,571)
Net gain on disposal of assets		197	381
Other income		291	459
Depreciation expense	6	(14,286)	(11,388)
Interest income		594	315
Interest expense	6	(11,645)	(5,303)
Net financing charge on contract assets and contract liabilities	7	(486)	(778)
Net foreign exchange (losses)/gain		(93)	72
Profit before income tax expense		26,078	27,500
Income tax expense	8	(8,266)	(8,490)
Profit after income tax expense for the year attributable to the shareholders of Propel Funeral Partners Limited		17,812	19,010
Other comprehensive income			
<i>Items that may be reclassified subsequently to profit or loss</i>			
Foreign currency translation		(1,302)	1,085
Changes in the fair value of cash flow hedges, net of tax		-	(7)
Other comprehensive income for the year, net of tax		(1,302)	1,078
Total comprehensive income for the year attributable to the shareholders of Propel Funeral Partners Limited		16,510	20,088
		cents	cents
Basic earnings per share	34	14.17	16.12
Diluted earnings per share	34	14.17	16.12

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Consolidated statement of financial position

as at 30 June 2024

	Note	Consolidated 2024 \$'000	2023 \$'000
Assets			
Current assets			
Cash and cash equivalents	9	7,250	46,882
Customer deposits		595	657
Contract assets	7	77,166	64,511
Trade and other receivables	10	10,062	10,932
Inventories	11	5,735	4,825
Prepayments		1,544	1,433
Current tax assets		916	26
Total current assets		<u>103,268</u>	<u>129,266</u>
Non-current assets			
Investments accounted for using the equity method	30	466	-
Property, plant and equipment	12	289,044	216,187
Right-of-use assets	13	29,303	31,058
Goodwill	14	194,497	155,380
Deferred tax assets	8	7,751	7,752
Other assets		251	217
Total non-current assets		<u>521,312</u>	<u>410,594</u>
Total assets		<u>624,580</u>	<u>539,860</u>
Liabilities			
Current liabilities			
Trade and other payables	15	12,532	11,887
Borrowings	16	24,845	19,835
Provisions	18	13,351	10,565
Lease liabilities	17	4,137	3,491
Contract liabilities	7	84,029	71,336
Total current liabilities		<u>138,894</u>	<u>117,114</u>
Non-current liabilities			
Borrowings	16	87,423	119,707
Lease liabilities	17	28,380	30,488
Deferred tax liabilities	8	14,448	14,410
Provisions	18	3,573	4,659
Other liabilities		128	149
Total non-current liabilities		<u>133,952</u>	<u>169,413</u>
Total liabilities		<u>272,846</u>	<u>286,527</u>
Net assets		<u>351,734</u>	<u>253,333</u>
Equity			
Issued capital	19	380,436	280,462
Reserves		(2,018)	(716)
Accumulated losses		(26,684)	(26,413)
Total equity		<u>351,734</u>	<u>253,333</u>

The above consolidated statement of financial position should be read in conjunction with the accompanying notes

Consolidated statement of changes in equity

for the year ended 30 June 2024

Consolidated	Issued capital \$'000	Foreign currency translation reserve \$'000	Hedging reserve \$'000	Accumulated losses \$'000	Total equity \$'000
Balance at 1 July 2022	280,237	(1,801)	7	(29,680)	248,763
Profit after income tax expense for the year	-	-	-	19,010	19,010
Other comprehensive income for the year, net of tax	-	1,085	(7)	-	1,078
Total comprehensive income for the year	-	1,085	(7)	19,010	20,088
<i>Transactions with shareholders in their capacity as shareholders:</i>					
Contributions of equity, net of transaction costs (note 19)	225	-	-	-	225
Dividends paid (note 20)	-	-	-	(15,743)	(15,743)
Balance at 30 June 2023	<u>280,462</u>	<u>(716)</u>	<u>-</u>	<u>(26,413)</u>	<u>253,333</u>
Consolidated	Issued capital \$'000	Foreign currency translation reserve \$'000	Hedging reserve \$'000	Accumulated losses \$'000	Total equity \$'000
Balance at 1 July 2023	280,462	(716)	-	(26,413)	253,333
Profit after income tax expense for the year	-	-	-	17,812	17,812
Other comprehensive income for the year, net of tax	-	(1,302)	-	-	(1,302)
Total comprehensive income for the year	-	(1,302)	-	17,812	16,510
<i>Transactions with shareholders in their capacity as shareholders:</i>					
Contributions of equity, net of transaction costs (note 19)	99,974	-	-	-	99,974
Dividends paid (note 20)	-	-	-	(18,083)	(18,083)
Balance at 30 June 2024	<u>380,436</u>	<u>(2,018)</u>	<u>-</u>	<u>(26,684)</u>	<u>351,734</u>

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes

Consolidated statement of cash flows

for the year ended 30 June 2024

	Note	Consolidated	
		2024 \$'000	2023 \$'000
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		228,101	183,627
Payments to suppliers and employees (inclusive of GST)		(174,061)	(138,764)
		54,040	44,863
Interest received		550	261
Interest and other finance costs paid - borrowings		(10,253)	(3,913)
Interest paid - leases (AASB 16)		(1,038)	(921)
Income taxes paid		(8,586)	(8,033)
Transaction costs paid (inclusive of GST)		(345)	-
Net cash from operating activities	32	34,368	32,257
Cash flows from investing activities			
Payment for purchase of business, net of cash acquired	28	(96,749)	(46,331)
Payments for investments		(466)	-
Payments for property, plant and equipment		(26,429)	(19,723)
Proceeds from disposal of property, plant and equipment		2,074	1,446
Net cash outflow in contract assets and contract liabilities		(162)	(28)
Net cash used in investing activities		(121,732)	(64,636)
Cash flows from financing activities			
Proceeds from issue of shares, net of transaction costs		97,553	-
Proceeds from borrowings		90,130	135,250
Repayment of borrowings		(117,550)	(42,800)
Loans to other parties		-	(1,788)
Repayment of lease liabilities	33	(4,156)	(3,491)
Repayment of hire purchases	33	(41)	(92)
Dividends paid	20	(18,083)	(15,743)
Net cash from financing activities		47,853	71,336
Net (decrease)/increase in cash and cash equivalents		(39,511)	38,957
Cash and cash equivalents at the beginning of the financial year		46,882	7,869
Effects of exchange rate changes on cash and cash equivalents		(121)	56
Cash and cash equivalents at the end of the financial year	9	7,250	46,882

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 1. General information

These general purpose financial statements ('financial statements') relate to Propel Funeral Partners Limited as the consolidated entity consisting of Propel Funeral Partners Limited (referred to hereafter as 'Propel', the 'Company' or 'parent entity') and the entities it controlled at the end of, or during, the year ended 30 June 2024 (referred to hereafter as the 'Group'). The financial statements are presented in Australian dollars, which is the Company's functional and presentation currency.

Propel is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Level 18.03
135 King Street
Sydney NSW 2000

A description of the nature of the Group's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors passed on 27 August 2024. The directors have the power to amend and reissue the financial statements.

Note 2. Material accounting policy information

New or amended Accounting Standards and Interpretations adopted

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. These Accounting Standards did not have any material impact for the Group.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The following Accounting Standards and Interpretations have been adopted from 1 July 2023:

AASB 17 Insurance contracts

AASB 17 was issued in July 2017 and is applicable for annual reporting periods beginning on or after 1 January 2023 (as deferred by AASB 2020-5).

AASB 17 replaced AASB 4 'Insurance Contracts', AASB 1023 'General Insurance Contracts' and AASB 1038 'Life Insurance Contracts'.

Assessment of impact

The Group undertook a detailed assessment of whether AASB 17 applies to its prepaid funeral contracts by analysing those contracts to determine whether significant insurance risk exists. This assessment included a comprehensive review of a representative sample of the Group's existing prepaid contracts which included determining the possibility of a loss on a present value basis. Based on this assessment, the Group concluded that the existing prepaid funeral contracts do not contain significant insurance risk as defined in AASB 17. Consequently, AASB 17 has not been applied to the Group's prepaid funeral contracts and those contracts will continue to be accounted for in accordance with AASB 15.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the AASB and the Corporations Act 2001 (Cth) ('Corporations Act'), as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the contingent consideration arising from business combinations and derivative financial instruments.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

Reclassifications and restatements of comparatives

Where applicable, the comparative information has been reclassified or restated to be consistent with the current financial year's presentation.

Non-IFRS information

The notes to the financial statements include certain financial measures which are not prescribed by the AASBs, namely the reference to Operating EBITDA in note 4. Operating Earnings Before Interest, Tax, Depreciation and Amortisation ('Operating EBITDA') is used to report the operating segments given the directors assess this to be one of the core earnings measures for the Group. This measure has not been subject to specific audit. However, it has been extracted from the information disclosed in the audited financial statements.

Parent entity information

In accordance with the Corporations Act, these financial statements present the results of the Group only. Supplementary information about the parent entity is disclosed in note 35.

Principles of consolidation

The financial statements incorporate the assets and liabilities of all subsidiaries of Propel as at 30 June 2024 and the results of all subsidiaries for the year then ended.

Subsidiaries are all those entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the Group are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Where the Group loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The Group recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.

Operating segments

Operating segments are presented using the 'management approach', where the information presented is on the same basis as the internal reports provided to the Chief Operating Decision Makers ('CODM'). The CODM are responsible for the allocation of resources to operating segments and assessing their performance.

Foreign currency translation

The financial statements are presented in Australian dollars, which is the Company's functional and presentation currency.

Foreign currency transactions

Foreign currency transactions are translated into the Company's functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

Foreign operations

The assets and liabilities of foreign operations are translated into Australian dollars using the exchange rates at the reporting date. Goodwill and fair value adjustments arising on the acquisition of a foreign entity have been treated as assets and liabilities of the foreign entity and translated into Australian dollars at the closing rate. The revenues and expenses of foreign operations are translated into Australian dollars using the average exchange rates, which approximate the rates at the dates of the transactions, for the period. All resulting foreign exchange differences are recognised in other comprehensive income through the foreign currency reserve in equity.

The foreign currency reserve is recognised in profit or loss when the foreign operation or net investment is disposed of.

Revenue recognition

The Group recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the Group is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the Group: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are initially recognised as deferred revenue in the form of a separate refund liability.

Rendering of service and sale of goods

Revenue is recognised upon rendering of service and sale of goods; i.e. when the funeral, cremation or other service is performed or goods supplied which is at a point in time. It is also at this point that a contract asset and liability is crystallised which results in the contract asset being recognised as cash and a contract liability recognised as revenue. Refer to note 7 for further explanation.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Interest income

Interest income is recognised in the statement of profit or loss over the relevant period using the effective interest method.

Income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- when the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- when the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

The carrying amount of recognised and unrecognised deferred tax assets are reviewed at each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entities which intend to settle simultaneously.

Propel (the 'head entity') and its wholly-owned Australian subsidiaries have formed an income tax consolidated group under the tax consolidation regime. The head entity and each subsidiary in the tax consolidated group continue to account for their own current and deferred tax amounts. The tax consolidated group has applied the 'separate taxpayer within group' approach in determining the appropriate amount of taxes to allocate to members of the tax consolidated group.

In addition to its own current and deferred tax amounts, the head entity also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from each subsidiary in the tax consolidated group.

Assets or liabilities arising under tax funding agreements with the tax consolidated entities are recognised as amounts receivable from or payable to other entities in the tax consolidated group. The tax funding arrangement ensures that the intercompany charge equals the current tax liability or benefit of each tax consolidated group member, resulting in neither a contribution by the head entity to the subsidiaries nor a distribution by the subsidiaries to the head entity.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the Group's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the Group's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Contract assets and contract liabilities

Contract assets and contract liabilities held directly by the Group and with friendly societies are recognised in the statement of financial position. The profit or loss impact is the recognition of investment income earned on those funds and a finance charge to reflect the financing component associated with the contract liability to provide future goods and services relating to the contract liability. In addition to this, administration fees charged at the time the contract is written are recognised upon completion of the contract (i.e. when the funeral service is provided). The carrying value of the contract asset and contract liability is impacted by: the investment returns; the financing charge; contracts acquired through business combinations; sale of new contract and completion of contractual services.

Contract assets are recognised when the Group has committed to provide goods or services to the customer at a future date at a fixed price, but where the Group is yet to establish an unconditional right to consideration. Contract assets are treated as financial assets for impairment purposes.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

Contract liabilities represent the Group's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration, or when the Group recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the Group has transferred the goods or services to the customer.

Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Group has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Inventories

Work in progress and finished goods are stated at the lower of cost and net realisable value on a 'first in first out' basis. Cost comprises of direct materials and delivery costs, direct labour, import duties and other taxes, an appropriate proportion of variable and fixed overhead expenditure based on normal operating capacity. Costs of purchased inventory are determined after deducting rebates and discounts received or receivable.

Inventories includes coffins, memorial items, unsold memorial plots and burial positions, which are primarily held for trading. These are sold, consumed or realised as part of the usual operating cycle of the Group. Even when they are not expected to be realised within twelve months, they are classified as current.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Joint ventures

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement and have rights to the net assets of the arrangement. Investments in joint ventures are accounted for using the equity method. Under the equity method, the share of the profits or losses of the joint venture is recognised in profit or loss and the share of the movements in equity is recognised in other comprehensive income. Investments in joint ventures are carried in the statement of financial position at cost plus post-acquisition changes in the Group's share of net assets of the joint venture. Goodwill relating to the joint venture is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment. Income earned from joint venture entities reduce the carrying amount of the investment.

Property, plant and equipment

Each class of property, plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Buildings	20 - 40 years
Improvements	3 - 40 years
Plant and equipment	2 - 25 years
Motor vehicles	5 - 15 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Group. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Construction in progress

Construction in progress is stated at cost and is not depreciated until it is ready for use. The costs are transferred to the relevant class of asset from the time the asset is held ready for use and is then subsequently depreciated based on the class of asset.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

Right-of-use assets

Right-of-use assets are recognised at the commencement date of a lease. The right-of-use assets are measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date, net of any lease incentives received, any initial direct costs incurred, and an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the Group expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The Group has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases relating to low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Goodwill

Goodwill arises on the acquisition of a business. Goodwill is not amortised and has an indefinite useful life. Instead, goodwill is tested annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses. Impairment losses on goodwill are taken to profit or loss and are not subsequently reversed.

Goodwill is allocated to Cash-Generating Units ('CGUs') for the purpose of impairment testing. The allocation is made to those CGUs or groups of CGUs that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes, being at the regional levels. Refer to note 14 for further details.

Impairment of non-financial assets

Non-financial assets, other than goodwill, are reviewed annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired. Other non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or CGU to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a CGU.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Borrowings are classified as current liabilities when the Group does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Lease liabilities

Lease liabilities are recognised at the commencement date of a lease. The lease liabilities are initially recognised at the present value of the lease payments to be made over the term of the leases, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivables, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Finance costs

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred. AASB 107 'Statement of Cash Flows' does not specify how to classify cash flows from interest paid as operating or financing cash flows. The Group has chosen to present interest paid on borrowings and leases as operating cash flows in the statement of cash flows.

Provisions

Provisions are recognised when the Group has a present (legal or constructive) obligation as a result of a past event, it is probable the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. If the time value of money is material, provisions are discounted using a current pre-tax rate specific to the liability. The increase in the provision resulting from the passage of time is recognised as a finance cost.

Contingent consideration

Contingent consideration is initially recognised at the present value of the Group's probability weighted estimate of the cash outflow. It reflects management's estimate that the target will be achieved and is discounted using the Group incremental borrowing rate.

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Fair value measurement

When a financial or non-financial asset or liability is measured at fair value for recognition or disclosure purposes, the fair value is based on, as applicable, the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date and on the assumption that the transaction will take place either in the principal market, or in the absence of a principal market, in the most advantageous market available.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques used to measure fair value are those appropriate in the circumstances and which maximise the use of relevant observable inputs and minimise the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

Issued capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Dividends

Dividends are recognised when declared during the financial year.

Business combinations

The acquisition method of accounting is used to account for business combinations regardless of whether equity instruments or other assets are acquired.

The consideration transferred is the sum of the acquisition date fair values of the assets transferred, equity instruments issued or liabilities incurred by the acquirer to former owners of the acquiree and the amount of any non-controlling interest in the acquiree. For each business combination, the non-controlling interest in the acquiree is measured at either fair value or at the proportionate share of the acquiree's identifiable net assets. All acquisition costs are expensed as incurred to profit or loss.

On the acquisition of a business, the Group assesses the financial assets acquired and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic conditions, the Group's operating or accounting policies and other pertinent conditions in existence at the acquisition date.

Where the business combination is achieved in stages, the Group remeasures its previously held equity interest in the acquiree at the acquisition-date fair value and the difference between the fair value and the previous carrying amount is recognised in profit or loss.

Contingent consideration to be transferred by the acquirer is recognised at the acquisition date fair value. Subsequent changes in the fair value of the contingent consideration classified as an asset or liability is recognised in profit or loss.

The difference between the acquisition date fair value of assets acquired, liabilities assumed and any non-controlling interest in the acquiree and the fair value of the consideration transferred and the fair value of any pre-existing investment in the acquiree is recognised as goodwill. If the consideration transferred and the pre-existing fair value is less than the fair value of the identifiable net assets acquired, being a bargain purchase to the acquirer, the difference is recognised as a gain directly in profit or loss by the acquirer on the acquisition date, but only after a reassessment of the identification and measurement of the net assets acquired, the non-controlling interest in the acquiree, if any, the consideration transferred and the acquirer's previously held equity interest in the acquiree.

Business combinations are initially accounted for on a provisional basis. The acquirer retrospectively adjusts the provisional amounts recognised and also recognises additional assets or liabilities during the measurement period, based on new information obtained about the facts and circumstances that existed at the acquisition-date. The measurement period ends on either the earlier of (i) 12 months from the date of the acquisition or (ii) when the acquirer receives all the information possible to determine fair value.

Earnings per share

Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the shareholders of the Group, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of additional ordinary shares that would have been outstanding assuming conversion of all dilutive potential ordinary shares.

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

Rounding of amounts

The Company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Group for the annual reporting period ended 30 June 2024. The Group's assessment of the impact of these new or amended Accounting Standards and Interpretations, most relevant to the Group, are set out below.

AASB 18 Presentation and Disclosure in Financial Statements

This standard is applicable to annual reporting periods beginning on or after 1 January 2027, with early adoption permitted. The standard replaces AASB 101 'Presentation of Financial Statements', although many of the requirements have been carried forward unchanged and is accompanied by limited amendments to the requirements in AASB 107 'Statement of Cash Flows'. The standard requires income and expenses to be classified into five categories: 'Operating' (residual category if income and expenses are not classified into another category), 'Investing', 'Financing', 'Income taxes' and 'Discontinued operations'. The standard introduces two mandatory sub-totals: 'Operating profit' and 'Profit before finance and income taxes'. There are also new disclosure requirements for 'management-defined performance measures', such as earnings before interest, taxes, depreciation and amortisation ('EBITDA') or 'adjusted profit'. The standard provides enhanced guidance on how to organise and group information (aggregation and disaggregation) in the financial statements and whether to provide it in the primary financial statements or in the notes. The Group is expected to adopt this standard from 1 July 2027 and it is expected that there will be a significant change to the layout of the statement of profit or loss.

AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-Current and AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants

AASB 2020-1 was issued in March 2020 and is applicable to annual periods beginning on or after 1 January 2024, as extended by AASB 2020-6. Early adoption is permitted. AASB 2022-6 was issued in December 2022 and is applicable to annual periods beginning on or after 1 January 2024. Early adoption is permitted where AASB 2020-1 is also early adopted.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 2. Material accounting policy information (continued)

These standards amend AASB 101 'Presentation of Financial Statements' to clarify requirements for the presentation of liabilities in the statement of financial position as current or non-current. The amendments clarify that a liability is classified as non-current if an entity has the right at the end of the reporting period to defer settlement of the liability for at least 12 months after the reporting period. If the deferral right is subject to the entity complying with covenants in the loan arrangement based on information up to and including reporting date, the deferral right will exist where the entity is able to comply with the covenant on or before the end of the reporting date even if compliance is assessed after the reporting date. The deferral right will be deemed to exist at reporting date if the entity is required to comply with the covenant only after the reporting date based on post-reporting date information. Additional disclosure is required about loan arrangements classified as non-current liabilities in such circumstances which enables users of financial statements to understand the risk that the liabilities could become repayable within twelve months after the reporting period. Classification of a liability as non-current is unaffected by the likelihood that the entity will exercise its right to defer settlement of the liability for at least 12 months after the reporting date or even if the entity settles the liability prior to issue of the financial statements. The meaning of settlement of a liability is also clarified. The Group does not expect these amendments to have a material impact.

AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback

AASB 2022-5 was issued in November 2022 and is applicable to annual periods beginning on or after 1 January 2024. Early adoption is permitted.

This Standard amends AASB 16 to add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in AASB 15 Revenue from Contracts with Customers to be accounted for as a sale. Consistent with the AASB 16 requirements for a seller-lessee to recognise only the amount of any gain or loss that relates to the rights transferred to the buyer-lessor, the amendments made by this Standard ensure that a similar approach is applied by also requiring a seller-lessee to subsequently measure lease liabilities arising from a leaseback in a way that does not recognise any amount of the gain or loss related to the right of use it retains. The Group does not expect these amendments to have a material impact.

AASB 2023-1 Amendments to Australian Accounting Standards - Supplier Finance Arrangements

AASB 2023-1 was issued in June 2023 and is applicable for annual reporting periods beginning on or after 1 January 2024. Early adoption is permitted.

This standard makes amendments to AASB 7 'Financial Instruments: Disclosures' and AASB 107 'Statement of Cash Flows' to require an entity to provide additional disclosures about its supplier finance arrangements. The additional information will enable users of financial statements to assess how supplier finance arrangements affect an entity's liabilities, cash flows and exposure to liquidity risk. The amendments require an entity to disclose the terms and conditions of the arrangements, the carrying amount of the liabilities that are part of the arrangements, the carrying amounts of those liabilities for which the suppliers have already received payment from the finance providers, the range of payment due dates and the effect of non-cash changes. The Group does not expect these amendments to have a material impact.

AASB 2023-5 Amendments to Australian Accounting Standards – Lack of Exchangeability

AASB 2023-5 was issued in October 2023 and is applicable for annual reporting periods beginning on or after 1 January 2025. Early adoption is permitted.

This standard makes amendments to AASB 121 'The Effects of Changes in Foreign Exchange Rates' and AASB 1 'First-time Adoption of Australian Accounting Standards' to require entities to apply a consistent approach to determining whether a currency is exchangeable into another currency. The Group does not expect these amendments to have a material impact.

AASB 2014-10 Sale or contribution of assets between investor and its associate or joint venture

AASB 2014-10 was issued in December 2014 and is applicable for annual reporting periods beginning on or after 1 January 2025 (as extended by AASB 2021-7). Early adoption is permitted.

This standard makes amendments to AASB 10 'Consolidated Financial Statements' and AASB 128 'Investments in Associates and Joint Ventures' to clarify the extent to which gains or losses are recognised when accounting for sales or contributions of assets between an investor and its associate or joint venture. The standard requires that a full gain or loss is recognised when the transaction involves a business whilst a partial gain or loss is recognised when the transaction involves assets that do not constitute a business. The Group does not expect these amendments to have a material impact.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 3. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each ageing group. These assumptions include historical collection rates and available forward-looking information. The allowance for expected credit losses, as disclosed in note 10, is calculated based on the information available at the time of preparation. The actual credit losses in future years may be higher or lower.

Fair value measurement hierarchy

The Group is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date; Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs including any management probability analysis.

Estimation of useful lives of assets

The Group determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Goodwill

The Group tests annually, or more frequently if events or changes in circumstances indicate impairment, whether goodwill has suffered any impairment, as outlined in note 14 and in accordance with the accounting policy stated in note 2. The recoverable amounts of CGUs have been determined based on value-in-use calculations. These calculations require the use of assumptions, including estimated discount rates based on the current cost of capital, budgeted cash flows and growth rates of the estimated future cash flows.

Impairment of non-financial assets other than goodwill

The Group assesses impairment of non-financial assets other than goodwill at each reporting date by evaluating conditions specific to the Group and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations. These calculations require the use of assumptions, including estimated discount rates based on the current cost of capital, budgeted cash flows and growth rates of the estimated future cash flows.

Investment income on contracts assets

Funds held in connection with pre-paid contracts are largely held with third party friendly societies who invest the funds in cash and fixed interest products (more than 90% of funds held) and other asset classes (less than 10% of funds held). Investment income on contract assets in relation to pre-paid contracts is calculated using an estimated rate which is based on past performance of the investments, having regard to interest rates during the reporting period.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 3. Critical accounting judgements, estimates and assumptions (continued)

Significant financing on contract liabilities

The Group recognises contract liabilities in relation to pre-paid funerals and other products and services where the customer pays for those products and services in advance. As the period between when the customer pays for that good or service and when the Group transfers the goods or service to a customer usually exceeds one year, it is determined there is a significant financing component for the pre-paid contracts in accordance with AASB 15 'Revenue from Contracts with Customers'. The Group discounts the nominal amount of the promised consideration to the price that the customer would pay in cash for the goods or services when (or as) they transfer to the customer, also considering the credit characteristics of the third party friendly societies where the funds are largely held.

Business combinations

As discussed in note 2, business combinations are initially accounted for on a provisional basis. The fair value of assets acquired, liabilities and contingent liabilities assumed are initially estimated by the Group taking into consideration all available information at the reporting date. Fair value adjustments on the finalisation of the business combination accounting is retrospective, where applicable, to the period the combination occurred and may have an impact on the assets and liabilities, depreciation and amortisation reported.

Contingent consideration

As discussed in note 2, contingent consideration is recognised at the present value of Group's probability weighted estimate of the cash outflow. Management estimates a 100% probability that the target will be achieved and the liability is discounted using the Group's incremental borrowing rate.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the Group's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The Group reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

Many of the property leases to which the Group is party, have extension options. These terms maximise operational flexibility across the Group. They are only included in the calculation of the lease term if the Group is 'reasonably certain' that it will exercise the option to renew the lease. The assessment is reviewed if a significant event or change in circumstance occurs which affects this assessment and the event is within the control of the Group.

Some of the property leases to which the Group is party, have purchase options. Purchase options are only included in the measurement of the lease liabilities if the Group is 'reasonably certain' that it will exercise the option and the exercise price is fixed rather than variable.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the Group estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Note 4. Operating segments

Identification of reportable operating segments

The Group is organised into two geographic segments, Australian operations and New Zealand operations, both of which operate in the death care related services industry. The Australian and New Zealand operations include the aggregation of a number of businesses that exhibit similar long-term financial performance and economic characteristics.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 4. Operating segments (continued)

Operating segments are presented using the 'management approach', where the information presented is on the same basis as the internal reports provided to the Chief Operating Decision Makers ('CODM'), which includes two reportable segments, being Australia and New Zealand operations. The CODM are responsible for the allocation of resources to operating segments and assessing their performance. The CODM considers Operating EBITDA to be one of the core earnings measures of the Group.

Intersegment transactions

Intersegment transactions were made at market rates. Intersegment transactions are eliminated on consolidation.

Intersegment receivables, payables and loans

Intersegment loans are initially recognised at cost. Intersegment loans receivable and loans payable that earn or incur non-market interest are not adjusted to fair value based on market interest rates. Intersegment loans are eliminated on consolidation.

Operating segment information

	Australian operations \$'000	New Zealand operations \$'000	Total \$'000
Consolidated - 2024			
Revenue			
Sales to external customers	156,087	52,612	208,699
Other revenue (excluding interest)	460	79	539
Total revenue	<u>156,547</u>	<u>52,691</u>	<u>209,238</u>
Operating EBITDA			
Acquisition and transaction costs	(3,127)	(215)	(3,342)
Net gain on disposal of assets	108	89	197
Net other income/(expenses) *	600	(854)	(254)
Depreciation and amortisation	(11,488)	(2,798)	(14,286)
Interest income **	6,048	132	6,180
Finance costs **	(11,288)	(5,943)	(17,231)
Net financing charge on contracts assets and contract liabilities	(476)	(10)	(486)
Net foreign exchange gain	(93)	-	(93)
Profit before income tax expense	<u>21,482</u>	<u>4,596</u>	<u>26,078</u>
Income tax expense			(8,266)
Profit after income tax expense			<u>17,812</u>
Assets			
Segment assets	552,275	145,466	697,741
Intersegment eliminations			(73,161)
Total assets			<u>624,580</u>
Liabilities			
Segment liabilities	256,783	89,224	346,007
Intersegment eliminations			(73,161)
Total liabilities			<u>272,846</u>

* Includes \$898,000 management charge from the Australian operations to the New Zealand operations.

** Includes \$5,586,000 interest charged on intercompany loan from the Australian operations to the New Zealand operations.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 4. Operating segments (continued)

Consolidated - 2023	Australian operations \$'000	New Zealand operations \$'000	Total \$'000
Revenue			
Sales to external customers	131,438	36,656	168,094
Other revenue (excluding interest)	409	9	418
Total revenue	<u>131,847</u>	<u>36,665</u>	<u>168,512</u>
Operating EBITDA			
Acquisition and transaction costs	35,103	10,855	45,958
Net gain/(loss) on disposal of assets	(1,501)	(70)	(1,571)
Net other income/(expenses) *	391	(10)	381
Depreciation and amortisation	729	(915)	(186)
Interest income **	(9,354)	(2,034)	(11,388)
Finance costs **	2,079	124	2,203
Net financing charge on contracts assets and contract liabilities	(5,112)	(2,079)	(7,191)
Net foreign exchange gain	(778)	-	(778)
Profit before income tax expense	<u>72</u>	<u>-</u>	<u>72</u>
Income tax expense	21,629	5,871	27,500
Profit after income tax expense			<u>(8,490)</u>
			<u>19,010</u>
Assets			
Segment assets	497,210	85,110	582,320
Intersegment eliminations			(42,460)
Total assets			<u>539,860</u>
Liabilities			
Segment liabilities	272,227	56,760	328,987
Intersegment eliminations			(42,460)
Total liabilities			<u>286,527</u>

* Includes \$1,006,000 management charge from the Australian operations to the New Zealand operations.

** Includes \$1,888,000 interest charged on intercompany loan from the Australian operations to the New Zealand operations.

Geographical information

	Geographical non-current assets	
	2024 \$'000	2023 \$'000
Australia	449,438	371,791
New Zealand	136,900	72,505
Intersegment eliminations	(72,777)	(41,454)
	<u>513,561</u>	<u>402,842</u>

The geographical non-current assets above are exclusive of, where applicable, financial instruments, deferred tax assets, post-employment benefits assets and rights under insurance contracts.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 5. Revenue

	Consolidated	
	2024	2023
	\$'000	\$'000
Revenue from contracts with customers	208,699	168,094
<i>Other revenue</i>		
Rent	539	418
Revenue	209,238	168,512

Disaggregation of revenue

The disaggregation of revenue from contracts with customers is as follows:

	Consolidated	
	2024	2023
	\$'000	\$'000
Funeral operations	186,559	148,075
Cemetery, crematoria and memorial gardens	20,265	18,473
Other trading revenue	1,875	1,546
	208,699	168,094

All revenue is recognised at a point in time. Refer to note 4 for geographical region information.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 6. Expenses

	Consolidated	
	2024	2023
	\$'000	\$'000
Profit before income tax includes the following specific expenses:		
<i>Depreciation</i>		
Buildings	3,134	2,351
Improvements	911	604
Plant and equipment	3,650	2,802
Motor vehicles	2,153	1,743
	<hr/>	<hr/>
Total depreciation - property, plant and equipment (note 12)	9,848	7,500
	<hr/>	<hr/>
Building right-of-use assets	4,081	3,583
Plant and equipment right-of-use assets	343	289
Motor vehicles right-of-use assets	14	16
	<hr/>	<hr/>
Total depreciation - right-of-use assets (note 13)	4,438	3,888
	<hr/>	<hr/>
Total depreciation expense	14,286	11,388
	<hr/>	<hr/>
<i>Other non-operating expenses</i>		
Acquisition costs (note 28)	2,997	1,571
Other transaction costs	345	-
	<hr/>	<hr/>
Total other non-operating expenses	3,342	1,571
	<hr/>	<hr/>
<i>Interest expense</i>		
Interest and finance charges paid/payable on borrowings	10,607	4,382
Interest and finance charges paid/payable on lease liabilities (AASB 16)	1,038	921
	<hr/>	<hr/>
Total interest expense	11,645	5,303
	<hr/>	<hr/>
<i>Employee costs</i>		
Employee costs and superannuation expense	63,751	51,832
Employee costs reclassified to other costs	(1,079)	(741)
	<hr/>	<hr/>
Defined contribution superannuation expense	4,156	3,291
	<hr/>	<hr/>
Total employee costs	66,828	54,382

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 7. Contract assets and liabilities

	Consolidated	
	2024	2023
	\$'000	\$'000
Contract assets		
– pre-paid contracts	77,166	64,511
Contract liabilities		
– pre-paid contracts	82,156	69,620
– monument works	1,873	1,716
	<u>84,029</u>	<u>71,336</u>

Pre-paid contracts

The Group recognises contract assets and contract liabilities in relation to pre-paid funerals, memorials and other products and services where the customer pays for those products and services in advance. Funds held in connection with pre-paid contracts are largely held with third party friendly societies who invest the funds in cash and fixed interest products (more than 90% of funds held) and other asset classes (less than 10% of funds held).

Profit or loss impacts and movements in contract assets and contract liabilities in relation to the pre-paid contracts are set out below:

	Consolidated	
	2024	2023
	\$'000	\$'000
Profit or loss impact of undelivered contract assets and contract liabilities - pre-paid contracts		
Investment income on contracts assets	1,614	768
Finance charge on contracts liabilities	(2,100)	(1,546)
Net financing charge on contract assets and contract liabilities - pre-paid contracts	<u>(486)</u>	<u>(778)</u>

	Consolidated	
	2024	2023
	\$'000	\$'000
Movements in contract assets - pre-paid contracts		
Opening balance	64,511	53,113
Sales of new contract assets	3,785	2,713
Redemption of contract assets following service delivery	(7,345)	(5,577)
Increase due to business combinations (note 28)	14,607	13,494
Exchange differences	(6)	-
Increase due to investments returns	1,614	768
Closing balance	<u>77,166</u>	<u>64,511</u>
Contract assets expected to be realised within one year	8,740	6,711
Contract assets expected to be realised after one year	68,426	57,800
Total contract assets - pre-paid contracts	<u>77,166</u>	<u>64,511</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 7. Contract assets and liabilities (continued)

	Consolidated	
	2024	2023
	\$'000	\$'000
Movements in contract liabilities - pre-paid contracts		
Opening balance	69,620	57,881
Sales of new contract liabilities	3,785	2,713
Decrease following delivery of services	(7,950)	(6,014)
Increase due to business combinations (note 28)	14,607	13,494
Exchange differences	(6)	-
Increase due to finance charge applied in accordance with AASB 15	2,100	1,546
	<u>82,156</u>	<u>69,620</u>
Closing balance	<u>82,156</u>	<u>69,620</u>
Contract liabilities expected to be realised within one year	9,305	7,248
Contract liabilities expected to be realised after one year	<u>72,851</u>	<u>62,372</u>
Total contract liabilities - pre-paid contracts	<u>82,156</u>	<u>69,620</u>

All contract assets and contract liabilities have been treated as current because the asset and the liability originate from the same contract. The contract liability is recognised as a current liability as the Group does not have an unconditional right to defer settlement of the liability for more than 12 months after the reporting period. Accordingly, because the liability is classified as current, the associated contract asset balance is also classified as current.

The assets and liabilities have been split between amounts 'expected to be realised within one year' and 'amounts expected to be realised after one year' based on historical trends.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 8. Income tax

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Income tax expense</i>		
Current tax	7,681	7,136
Deferred tax - origination/(reversal) of temporary differences	573	1,354
Adjustment recognised for prior periods	12	-
	<hr/>	<hr/>
Aggregate income tax expense	8,266	8,490
	<hr/>	<hr/>
Deferred tax included in income tax expense comprises:		
Decrease in deferred tax assets	1,279	824
Increase/(decrease) in deferred tax liabilities	(706)	530
	<hr/>	<hr/>
Deferred tax - origination/(reversal) of temporary differences	573	1,354
	<hr/>	<hr/>
<i>Numerical reconciliation of income tax expense and tax at the statutory rate</i>		
Profit before income tax expense	26,078	27,500
	<hr/>	<hr/>
Tax at the statutory tax rate of 30%	7,823	8,250
	<hr/>	<hr/>
Tax effect amounts which are not deductible/(taxable) in calculating taxable income:		
Net financing charge on contract assets and liabilities	8	92
Entertainment expenses	58	52
Acquisition costs	421	178
Other non-allowable/(non-assessable) items	36	35
	<hr/>	<hr/>
	8,346	8,607
Adjustment recognised for prior periods	12	-
Difference in overseas tax rates	(92)	(117)
	<hr/>	<hr/>
Income tax expense	8,266	8,490
	<hr/>	<hr/>
	<hr/>	<hr/>
	<hr/>	<hr/>
	<hr/>	<hr/>
	<hr/>	<hr/>
	<hr/>	<hr/>
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<i>Amounts credited directly to equity</i>		
Deferred tax assets	(774)	-
	<hr/>	<hr/>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 8. Income tax (continued)

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Deferred tax asset</i>		
Deferred tax asset comprises temporary differences attributable to:		
Amounts recognised in profit or loss:		
Allowance for expected credit losses	83	124
Employee benefits	3,738	3,317
Accrued expenses	57	23
Termination fee in connection with the management internalisation	1,916	2,874
Transaction costs	85	173
Net movement of lease balances (AASB 16)	1,066	972
Prepayments	-	(11)
	<u>6,945</u>	<u>7,472</u>
Amounts recognised in equity:		
Transaction costs on share issue	806	280
Deferred tax asset	<u>7,751</u>	<u>7,752</u>
Movements:		
Opening balance	7,752	8,321
Charged to profit or loss	(1,279)	(824)
Credited to equity	774	-
Additions through business combinations (note 28)	511	153
Other adjustments	20	(14)
Net movement of lease balances (AASB 16)	(27)	116
Closing balance	<u>7,751</u>	<u>7,752</u>
	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Deferred tax liability</i>		
Deferred tax liability comprises temporary differences attributable to:		
Amounts recognised in profit or loss:		
Property, plant and equipment	14,448	14,410
Deferred tax liability	<u>14,448</u>	<u>14,410</u>
Movements:		
Opening balance	14,410	9,423
Charged/(credited) to profit or loss	(706)	530
Additions through business combinations (note 28)	1,708	4,476
Reclassification of building to land for properties acquired in connection with an acquisition	(960)	-
Other adjustments	(4)	(19)
Closing balance	<u>14,448</u>	<u>14,410</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 9. Cash and cash equivalents

	Consolidated	
	2024 \$'000	2023 \$'000
<i>Current assets</i>		
Cash on hand	48	28
Cash at bank	7,202	5,494
Cash on deposit	-	41,360
	<u>7,250</u>	<u>46,882</u>

Note 10. Trade and other receivables

	Consolidated	
	2024 \$'000	2023 \$'000
<i>Current assets</i>		
Trade receivables - customer contracts	10,189	9,373
Other receivables	165	84
Less: Allowance for expected credit losses	(292)	(429)
Loan receivables	-	1,904
	<u>10,062</u>	<u>10,932</u>

Allowance for expected credit losses

The Group has recognised a reversal of allowance for expected credit losses of \$36,000 (2023: reversal for expected credit losses of \$458,000) in profit or loss for the year ended 30 June 2024.

The ageing of the receivables and allowance for expected credit losses provided for above are as follows:

Consolidated	Expected credit loss rate		Carrying amount		Allowance for expected credit losses	
	2024 %	2023 %	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000
Current	-	-	6,838	6,035	14	20
1 to 3 months overdue	2%	4%	1,403	1,466	35	51
3 to 6 months overdue	7%	13%	677	596	47	76
Over 6 months overdue	14%	21%	1,436	1,360	196	282
			<u>10,354</u>	<u>9,457</u>	<u>292</u>	<u>429</u>

Movements in the allowance for expected credit losses are as follows:

	Consolidated	
	2024 \$'000	2023 \$'000
Opening balance	429	987
Loss allowance (released)/ recognised during the year	(36)	(458)
Receivables written off during the year as uncollectable	(85)	(88)
Movement in acquired provisions	(18)	(9)
Movements in exchange rates	2	(3)
Closing balance	<u>292</u>	<u>429</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 11. Inventories

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Current assets</i>		
Work in progress - at cost	138	166
Finished goods - at cost	5,634	4,696
Less: Provision for inventory obsolescence	(37)	(37)
	<u>5,735</u>	<u>4,825</u>
	<u>5,735</u>	<u>4,825</u>

Note 12. Property, plant and equipment

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Non-current assets</i>		
Land - at cost	115,230	73,700
Buildings - at cost	131,453	112,116
Less: Accumulated depreciation	(13,909)	(10,802)
	<u>117,544</u>	<u>101,314</u>
Improvements - at cost	17,072	11,965
Less: Accumulated depreciation	(3,189)	(2,282)
	<u>13,883</u>	<u>9,683</u>
Plant and equipment - at cost	37,784	29,391
Less: Accumulated depreciation	(15,401)	(11,805)
	<u>22,383</u>	<u>17,586</u>
Motor vehicles - at cost	24,719	19,281
Less: Accumulated depreciation	(9,856)	(8,434)
	<u>14,863</u>	<u>10,847</u>
Construction in progress - at cost	5,141	3,057
	<u>5,141</u>	<u>3,057</u>
	<u>289,044</u>	<u>216,187</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 12. Property, plant and equipment (continued)

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Land \$'000	Buildings \$'000	Improvements \$'000	Plant and equipment \$'000	Motor vehicles \$'000	Construction in progress \$'000	Total \$'000
Balance at 1 July 2022	56,696	74,866	8,803	13,985	9,129	5,080	168,559
Additions	2,863	10,950	668	1,884	1,295	2,137	19,797
Additions through business combinations	13,916	17,254	398	2,891	1,434	-	35,893
Disposals	(266)	(388)	(4)	(65)	(511)	-	(1,234)
Exchange differences	317	205	26	58	39	27	672
Transfers in/out	174	778	396	1,635	1,204	(4,187)	-
Depreciation expense (note 6)	-	(2,351)	(604)	(2,802)	(1,743)	-	(7,500)
Balance at 30 June 2023	73,700	101,314	9,683	17,586	10,847	3,057	216,187
Additions	3,158	1,982	627	2,152	1,943	19,085	28,947
Additions through business combinations (note 28)	29,711	20,121	676	3,545	2,527	-	56,580
Disposals	(1,275)	(377)	-	(44)	(431)	-	(2,127)
Exchange differences	(366)	(248)	(12)	(26)	(31)	(12)	(695)
Transfers in/out	10,302	(2,114)	3,820	2,820	2,161	(16,989)	-
Depreciation expense (note 6)	-	(3,134)	(911)	(3,650)	(2,153)	-	(9,848)
Balance at 30 June 2024	115,230	117,544	13,883	22,383	14,863	5,141	289,044

Note 13. Right-of-use assets

	Consolidated	
	2024 \$'000	2023 \$'000
<i>Non-current assets</i>		
Land and buildings - right-of-use	42,862	41,493
Less: Accumulated depreciation	(14,463)	(11,087)
	28,399	30,406
Plant and equipment - right-of-use	1,552	1,247
Less: Accumulated depreciation	(671)	(632)
	881	615
Motor vehicles - right-of-use	43	43
Less: Accumulated depreciation	(20)	(6)
	23	37
	29,303	31,058

Right-of-use assets are tested for impairment whenever events or changes in circumstances indicates that their carrying amounts may not be recoverable. For impairment testing, the right-of-use assets have been allocated to the regional CGUs. Refer to note 14 for further information on the impairment testing key assumptions and sensitivity analysis.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 13. Right-of-use assets (continued)

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Land and buildings \$'000	Plant and equipment \$'000	Motor vehicles \$'000	Total \$'000
Balance at 1 July 2022	35,194	503	9	35,706
Additions	1,781	347	44	2,172
Additions through business combinations	1,716	42	-	1,758
Lease reassessment and rent increases	1,261	2	-	1,263
Early terminations	(6,062)	-	-	(6,062)
Exchange differences	99	10	-	109
Depreciation expense (note 6)	(3,583)	(289)	(16)	(3,888)
Balance at 30 June 2023	30,406	615	37	31,058
Additions	408	352	-	760
Additions through business combinations (note 28)	3,302	260	-	3,562
Lease reassessment and rent increases	859	2	-	861
Early terminations	(2,423)	-	-	(2,423)
Exchange differences	(72)	(5)	-	(77)
Depreciation expense (note 6)	(4,081)	(343)	(14)	(4,438)
Balance at 30 June 2024	<u>28,399</u>	<u>881</u>	<u>23</u>	<u>29,303</u>

For other lease related disclosures, refer to the following:

- note 6 for details of depreciation on right-of-use assets and interest on lease liabilities;
- note 17 for lease liabilities at 30 June 2024;
- note 21 for undiscounted future lease commitments; and
- statement of cash flows for repayment of lease liabilities.

Note 14. Goodwill

	Consolidated	
	2024 \$'000	2023 \$'000
<i>Non-current assets</i>		
Goodwill - at cost	<u>194,497</u>	<u>155,380</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 14. Goodwill (continued)

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Goodwill \$'000
Balance at 1 July 2022	141,765
Additions through business combinations	13,204
Exchange differences	411
	<hr/>
Balance at 30 June 2023	155,380
Additions through business combinations (note 28)	40,563
Reclassification of building to land for properties acquired in connection with an acquisition	(960)
Exchange differences	(486)
	<hr/>
Balance at 30 June 2024	<u>194,497</u>

Goodwill acquired through business combinations has been allocated to CGUs on a regional level, which is consistent with reporting and monitoring for management purposes. The CGUs identified for the year ended 30 June 2024 and 30 June 2023 are as follows:

- New South Wales (NSW)
- Queensland (QLD)
- Victoria (VIC)
- Tasmania (TAS)
- South Australia (SA)
- Western Australia (WA)
- Australian Capital Territory (ACT)
- New Zealand (NZ)

Goodwill is specific to each CGU and is allocated as follows:

	Consolidated	
	2024 \$'000	2023 \$'000
NSW	39,595	19,625
QLD	41,442	40,584
VIC	21,629	21,629
TAS	13,645	13,645
SA	12,654	13,614
WA	11,287	11,287
ACT	6,484	6,484
NZ	47,761	28,512
	<hr/>	<hr/>
	<u>194,497</u>	<u>155,380</u>

Impairment testing

The recoverable amount of the Group's goodwill has been determined by a value-in-use calculation using a 5 year discounted cash flow model. The Board approved budgeted cashflows have been used for the first year and then extrapolated for a further 4 years using steady rates, together with a terminal value. Budgeted cash flows have been based on past performance and expectations for the future.

Key assumptions are those to which the recoverable amount of an asset or CGU is most sensitive and are as follows:

- discount rate; and
- growth rates.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 14. Goodwill (continued)

The key assumptions, including the pre-tax discount rate which was 10.8% (30 June 2023: 10.5%), used for assessing the carrying value of goodwill of each CGU reflects the risk estimates for the business as a whole.

Growth rates of 5.2% (30 June 2023: 4.6%) for revenue, 4.3% (30 June 2023: 3.8%) for cost of sales and goods and 2.7% (30 June 2023: 2.6%) for operating expenses and overheads have been adopted. These growth rates are broadly in line with historical trends and forecasts prepared by market analysts.

Based on the above, the Group's recoverable amount exceeded the Group's carrying amount. Given this, no impairment was recognised.

Sensitivity

As disclosed in note 3, the directors have made judgements and estimates in respect of impairment testing of goodwill. Should these judgements and estimates not occur the resulting goodwill carrying amount may decrease. Sensitivity analysis has been performed by adjusting underlying assumptions unfavourably by 10%. The analysis indicated that material headroom exists in the value-in-use calculations for each CGU.

Note 15. Trade and other payables

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Current liabilities</i>		
Trade payables	4,087	4,410
Deposits	980	751
Accrued expenses	3,952	3,599
GST payable	1,137	943
Other payables	2,376	2,184
	12,532	11,887

Refer to note 21 for further information on financial risk management.

Note 16. Borrowings

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Current liabilities</i>		
Bank Loans	24,840	19,794
Hire purchases	5	41
	24,845	19,835
<i>Non-current liabilities</i>		
Bank Loans	87,423	119,702
Hire purchases	-	5
	87,423	119,707
	112,268	139,542
Senior Debt	113,153	140,573
Less: loan establishment costs	(890)	(1,077)
	112,263	139,496

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 16. Borrowings (continued)

Refer to note 21 for further information on financial risk management.

Bank Loans

In December 2023, the Group increased its senior debt facilities with Westpac Banking Corporation ('Financier') by \$20,000,000. As at the reporting date, the Group was party to the following debt facilities with the Financier:

- \$250,000,000 senior debt facility which matures in October 2027; and
- \$25,000,000 working capital facility which matures in October 2027 and is required to be cleaned down annually,

resulting in total debt facilities of \$275,000,000 (together, 'Senior Debt'), of which \$113,153,000 was drawn as at 30 June 2024 (30 June 2023: \$140,573,000). The net debt position (i.e. drawn Senior Debt less cash and cash equivalents of \$7,250,000) was \$105,903,000 as at 30 June 2024 (30 June 2023: \$93,691,000).

In connection with the Senior Debt, the Company and its subsidiaries have granted a charge in favour of the Financier over all its assets and guaranteed the payment of the secured monies.

Hire purchase

The Group is also party to hire purchase agreements in connection with motor vehicles where the lessors have a security interest in the leased assets, recognised in the statement of financial position and revert to the lessor in the event of default.

Financing arrangements

As at the reporting date, the Group had access to the following funding sources:

	Consolidated	
	2024	2023
	\$'000	\$'000
Total Senior Debt facilities	275,000	255,000
Used at the reporting date	<u>(113,153)</u>	<u>(140,573)</u>
Unused at the reporting date	<u>161,847</u>	<u>114,427</u>

The financial covenant ratios applicable to the Senior Debt are tested biannually and calculated on a 12 month rolling basis and, as at 30 June 2024, were as follows:

- net leverage ratio which must be no greater than 5.0x; and
- a fixed charge cover ratio which must be greater than 1.75x.

Both covenant ratios were satisfied as at 30 June 2024, being 1.6x (30 June 2023: 1.7x) and 3.6x (30 June 2023: 5.3x) respectively.

Note 17. Lease liabilities

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Current liabilities</i>		
Lease liability	<u>4,137</u>	<u>3,491</u>
<i>Non-current liabilities</i>		
Lease liability	<u>28,380</u>	<u>30,488</u>
	<u>32,517</u>	<u>33,979</u>

Refer to note 13 for further information on right-of-use assets.

Refer to note 21 for further information on financial risk management.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 18. Provisions

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Current liabilities</i>		
Employee benefits	11,161	8,266
Contingent consideration (note 22)	2,130	2,266
Lease make good	60	33
	13,351	10,565
<i>Non-current liabilities</i>		
Employee benefits	973	2,443
Contingent consideration (note 22)	2,013	1,657
Lease make good	294	300
Perpetual maintenance care provision	293	259
	3,573	4,659
	16,924	15,224

Lease make good

The provision represents the present value of the estimated cost to make good premises leased by the Group at the end of the respective lease terms.

Perpetual maintenance care provision

The provision represents the estimated perpetual maintenance care of the Group's cemeteries and memorial sites.

Movements in provisions

Movements in each class of provision during the current financial year, other than employee benefits, are set out below:

	Lease make good \$'000	Perpetual maintenance care \$'000
Consolidated - 2024		
Carrying amount at the start of the year	333	259
Additional provisions recognised	59	34
Unused amounts reversed	(20)	-
Movements due to change in discount rate	(18)	-
	354	293
Carrying amount at the end of the year	354	293

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 19. Issued capital

	2024 Shares	Consolidated 2023 Shares	2024 \$'000	2023 \$'000
Ordinary shares - fully paid	<u>137,873,815</u>	<u>117,959,990</u>	<u>380,436</u>	<u>280,462</u>

Movements in ordinary share capital

Details	Date	Shares	Issue price/ fair value	\$'000
Balance	1 July 2022	117,895,750		280,237
Shares issued - business combinations (note 28)	1 November 2022	<u>64,240</u>	\$3.50	<u>225</u>
Balance	30 June 2023	117,959,990		280,462
Shares issued	11 August 2023	57,654	\$3.08	177
Shares issued - business combinations (note 28)	18 August 2023	222,878	\$3.13	697
Shares issued - business combinations (note 28)	1 September 2023	58,685	\$3.13	184
Shares issued - business combinations (note 28)	23 January 2024	19,086	\$3.64	69
Shares issued - placement (net of transactions costs and tax)	6 February 2024	15,533,999	\$5.15	80,000
Shares issued - share purchase plan (net of transactions costs and tax)	1 March 2024	3,976,552	\$5.15	20,479
Shares issued - business combinations (note 28)	5 March 2024	44,971	\$3.86	174
Transaction costs				<u>(1,806)</u>
Balance	30 June 2024	<u>137,873,815</u>		<u>380,436</u>

Ordinary shares

Ordinary shares entitle the holder to participate in any dividends and any proceeds attributable to shareholders should the company be wound up, in proportions that consider both the number of shares held and the extent to which those shares are paid up. The fully paid ordinary shares have no par value and the Company does not have a limited amount of authorised capital.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

Share buy-back

There is no current on-market share buy-back.

Capital risk management

The Group's objectives when managing capital is to safeguard its ability to continue as a going concern, so that it can provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

Capital is regarded as total equity, as recognised in the statement of financial position, plus net debt. Net debt is calculated as total borrowings less cash and cash equivalents.

In order to maintain or adjust the capital structure, the Group may raise further debt, adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares and/or sell assets.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 20. Dividends

Dividends

Dividends paid during the financial year were as follows:

	Consolidated	
	2024	2023
	\$'000	\$'000
Final dividend for the year ended 30 June 2023 of 6.9 cents (30 June 2022: 6.25 cents) per ordinary share	8,159	7,368
Interim dividend for the year ended 30 June 2024 of 7.2 cents (30 June 2023: 7.1 cents) per ordinary share	9,924	8,375
	18,083	15,743
	18,083	15,743

Dividends not recognised at year end

In addition to the above and since the reporting date, the directors declared a fully franked dividend of 7.2 cents per ordinary share on 27 August 2024.

This dividend will be paid on 3 October 2024. This equates to an estimated total distribution of \$9,933,000. The financial effect of the dividend declared after the reporting date is not reflected in the 30 June 2024 financial statements and will be recognised in the subsequent financial period.

Franking credits

	Consolidated	
	2024	2023
	\$'000	\$'000
Franking credits available for subsequent financial years based on a tax rate of 30%	12,561	14,490
	12,561	14,490
	12,561	14,490

The above amounts represent the balance of the franking account as at the end of the financial year, adjusted for franking credits that will arise from the:

- payment of the amount of the provision for income tax at the reporting date;
- payment of dividends recognised as a liability at the reporting date;
- receipt of dividends recognised as receivables at the reporting date; and
- franking credits acquired through business combinations.

Note 21. Financial risk management

Financial risk management objectives

The Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. The Group may use interest rate swaps to partially hedge its exposure to the interest rate risk associated with its net debt. The Group uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate and foreign exchange risk and ageing analysis for credit risk.

Strategic risk management is carried out by the Board. The Audit and Risk Committee is responsible for operational and financial risk management. Matters addressed by the Audit and Risk Committee include, but are not limited to, identification and analysis of the risk exposure of the Group and appropriate procedures, controls and risk limits. During the year ended 30 June 2024, senior executives of the Group:

- identified, evaluated and hedged (where relevant) financial and operational risks within the Group's operating units; and
- conferred with the Board no less than four times a year regarding the financial and operational performance of the Group and strategic risk management matters.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 21. Financial risk management (continued)

Market risk

Foreign currency risk

The Group undertakes certain transactions denominated in foreign currency and is exposed to foreign currency risk through foreign exchange rate fluctuations.

Foreign exchange risk arises from recognised financial assets and financial liabilities that are denominated in a currency that is not the Group's functional currency, the Australian dollar. The foreign exchange exposure relates to the investments in controlled entities in New Zealand. However, the Group is not exposed to significant foreign currency risk.

Price risk

The Group is the ultimate beneficiary of the funds invested in various friendly societies and prepaid contract trusts, as described in note 2 and note 7. The majority of the funds are held in cash and fixed interest investments which have minimal price risk associated with the investment.

Interest rate risk

The Group's main interest rate risk arises from borrowings, cash at bank and contract assets. Borrowings, cash at bank and contract assets with variable interest rates expose the Group to interest rate risk. Borrowings and cash at bank obtained at fixed rates expose the Group to fair value interest rate risk.

The Group's interest rate risk target is to maintain a hedging level of approximately 40% of the net debt in connection with the Senior Debt (excluding the working capital facility) at any given reporting date. However, the Board may elect to increase or reduce the hedging level having regard to, among other things, the quantum of drawn debt, level of gearing and the historical and forecast interest rate environment at a particular point in time.

The Group may use interest rate swaps to partially hedge its exposure to the interest rate risk associated with its net debt. As at 30 June 2024, the Group was 100% unhedged.

As at the reporting date, the Group had the following variable rates on borrowings, cash at bank and contract assets (an analysis by maturities is provided in the liquidity risk section of this note):

Consolidated	2024		2023	
	Weighted average interest rate %	Balance \$'000	Weighted average interest rate %	Balance \$'000
Cash at bank	5.00%	7,202	3.98%	46,854
Contract assets	2.00%	77,166	1.25%	64,511
Senior Debt *	6.72%	(113,153)	5.13%	(140,573)
Net exposure to cash flow interest rate risk		<u>(28,785)</u>		<u>(29,208)</u>

* The weighted average interest rate includes the establishment fees.

An analysis by remaining contractual maturities is shown in 'liquidity and interest rate risk management' below.

An official increase/decrease in interest rates of 100 (2023: 100) basis points would have a (unfavourable)/favourable effect on profit before tax of (\$288,000)/\$288,000 (2023: unfavourable/favourable effect of (\$292,000)/\$292,000) and unfavourable/favourable effect on equity of (\$201,000)/\$201,000 (2023: favourable/unfavourable \$204,000/(\$204,000)) per annum. The percentage change is based on the expected volatility of interest rates using market data and analyst forecasts.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 21. Financial risk management (continued)

Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The maximum exposure to credit risk at the reporting date to recognise financial assets is the carrying amount, net of any provisions for impairment of those assets, as disclosed in the statement of financial position and notes to the financial statements. Credit risk in relation to customers is highly dispersed and without concentration on any particular customer, region or segment. In respect of funeral services, in most cases the Group collects deposits at the time the service is arranged. Cemetery and memorial products are generally not delivered prior to the receipt of all of the amounts due.

The Group has adopted a lifetime expected loss allowance in estimating expected credit losses to trade receivables through the use of a provisions matrix using fixed rates of credit loss provisioning. These provisions are considered representative across all customers of the Group based on historical collection rates and available forward-looking information.

Generally, trade receivables are written off when there is no reasonable expectation of recovery. Indicators of this include the failure of a debtor to engage in a repayment plan, no active enforcement activity and a failure to make contractual payments for a period greater than 1 year.

Liquidity risk

Vigilant liquidity risk management requires the Group to maintain sufficient liquid assets (mainly cash and cash equivalents) and available borrowing facilities to be able to pay debts as and when they become due and payable.

The Group manages liquidity risk by maintaining adequate cash reserves and available borrowing facilities by continuously monitoring actual and forecast cash flows and matching the maturity profiles of financial assets and liabilities.

Financing arrangements

Unused borrowing facilities at the reporting date:

	Consolidated	
	2024	2023
	\$'000	\$'000
Senior Debt (note 16)	161,847	114,427

The key terms and covenants relating to the Senior Debt financing arrangements are disclosed in note 16.

Remaining contractual maturities

The following tables detail the Group's remaining contractual maturity for its financial instrument liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the financial liabilities are required to be paid. The tables include both interest and principal cash flows disclosed as remaining contractual maturities and therefore these totals may differ from their carrying amount in the statement of financial position.

Consolidated - 2024	1 year or less	Between 1	Between 2	Over 5 years	Remaining
	\$'000	and 2 years	and 5 years	\$'000	contractual
		\$'000	\$'000	\$'000	maturities
					\$'000
Non-derivatives					
<i>Non-interest bearing</i>					
Trade payables	4,087	-	-	-	4,087
Other payables	5,799	-	-	63	5,799
Contingent consideration	2,130	1,130	1,124	63	4,447
<i>Interest-bearing</i>					
Bank Loans	32,604	7,604	98,319	-	138,527
Hire purchase	5	-	-	-	5
Lease liability	5,050	4,840	10,927	17,534	38,351
Total non-derivatives	49,675	13,574	110,370	17,597	191,216

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 21. Financial risk management (continued)

Consolidated - 2023	1 year or less \$'000	Between 1 and 2 years \$'000	Between 2 and 5 years \$'000	Over 5 years \$'000	Remaining contractual maturities \$'000
Non-derivatives					
<i>Non-interest bearing</i>					
Trade payables	4,410	-	-	-	4,410
Other payables	5,114	-	-	-	5,114
Contingent consideration	2,266	1,429	400	-	4,095
<i>Interest-bearing</i>					
Bank Loans	27,213	7,213	137,430	-	171,856
Hire purchase	43	5	-	-	48
Lease liability	4,452	4,360	11,253	20,398	40,463
Total non-derivatives	<u>43,498</u>	<u>13,007</u>	<u>149,083</u>	<u>20,398</u>	<u>225,986</u>

The cash flows in the maturity analysis above are not expected to occur significantly earlier than contractually disclosed above.

Fair value of financial instruments

Unless otherwise stated, the carrying amounts of financial instruments reflect their fair value.

Note 22. Fair value measurement

Fair value hierarchy

This section outlines the valuation techniques used to measure fair value of financial instruments which maximises the use of relevant observable inputs and minimises the use of unobservable inputs.

The following tables detail the Group's assets and liabilities, measured or disclosed at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3: Unobservable inputs for the asset or liability

Consolidated - 2024	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<i>Liabilities</i>				
Current				
Contingent consideration	-	-	2,130	2,130
Non-current				
Contingent consideration	-	-	2,013	2,013
Total liabilities	<u>-</u>	<u>-</u>	<u>4,143</u>	<u>4,143</u>
Consolidated - 2023				
<i>Liabilities</i>				
Current				
Contingent consideration	-	-	2,266	2,266
Non-current				
Contingent consideration	-	-	1,657	1,657
Total liabilities	<u>-</u>	<u>-</u>	<u>3,923</u>	<u>3,923</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 22. Fair value measurement (continued)

There were no transfers between levels during the financial year.

The carrying amounts of trade and other receivables and trade and other payables are assumed to approximate their fair values due to their short-term nature.

Valuation techniques for fair value measurements categorised within level 2 and level 3

Due to the nature of contingent consideration, it has been categorised as Level 3.

Contingent consideration represents the obligation to pay additional amounts to vendors in respect of businesses acquired by the Group, subject to certain conditions being met. It is measured at the present value of the estimated liability. The fair value of contingent consideration is calculated on the expected future cash outflows. The contingent consideration is a performance based payment. These are reviewed at the reporting date to provide the expected future cash outflows for each contract. Upon completion of the review the future cash outflows are then discounted to present value using the Group incremental borrowing rate.

Level 3 assets and liabilities

Movements in level 3 assets and liabilities during the current and previous financial year are set out below:

Consolidated	Contingent consideration \$'000
Balance at 1 July 2022	4,088
Payments made	(1,490)
Additions through business combinations	1,222
Movement due to changes in discount rate	67
Foreign exchange difference	36
	<hr/>
Balance at 30 June 2023	3,923
Payments made (note 28)	(2,201)
Additions through business combinations (note 28)	2,386
Movement due to changes in discount rate	216
Foreign exchange difference	(52)
Amounts released	(129)
	<hr/>
Balance at 30 June 2024	<u>4,143</u>

Fair value movements are recognised in the statement of profit or loss as movements in interest expense. Fair value movements for the period in relation to revaluation of contingent consideration amounted to \$216,000 (30 June 2023: \$67,000). A stress test of 150 basis points was conducted and found to have an immaterial impact.

Note 23. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Nexia Sydney Audit Pty Ltd, the auditor of the Company:

	Consolidated	
	2024	2023
	\$	\$
<i>Audit services - Nexia Sydney</i>		
Audit or review of the financial statements	<u>305,100</u>	<u>275,650</u>

Note 24. Contingent liabilities

The Group had \$1,294,000 bank guarantees as at 30 June 2024 (30 June 2023: \$1,276,000) in relation to premises the Group leases.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 24. Contingent liabilities (continued)

The directors are not aware of any other contingent liabilities that existed as at the reporting date or on the date of approval of the financial statements (30 June 2023: Nil).

Note 25. Commitments

	Consolidated	
	2024	2023
	\$'000	\$'000
<i>Capital commitments</i>		
Committed at the reporting date but not recognised as liabilities, payable:		
Property, plant and equipment	4,244	3,252

Note 26. Related party transactions

Parent entity

Propel Funeral Partners Limited is the parent entity.

Subsidiaries

Interests in subsidiaries are set out in note 29.

Joint ventures

Interests in joint ventures are set out in note 30.

Key management personnel

Disclosures relating to key management personnel ('KMP') are set out in note 27 and in the Remuneration Report included in the directors' report.

Transactions with related parties

There were no transactions with related parties during the current reporting period.

Receivable from and payable to related parties

There were no trade receivables from, or trade payables to, related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to, or from, related parties at the current and previous reporting date.

Note 27. Key management personnel disclosures

KMP are defined as those having authority and responsibility for planning, directing and controlling the activities of the Group, which includes the directors of Propel. The Board however does not manage day-to-day activities of the Group.

The aggregate compensation in respect of the KMP is as follow:

	Consolidated	
	2024	2023
	\$	\$
Short-term employee benefits	2,862,855	2,842,355
Post-employment benefits (superannuation)	106,916	110,691
Long-term benefits - long service leave	12,616	18,205
Long-term benefits - long-term incentive	(495,688)	991,375
	<u>2,486,699</u>	<u>3,962,626</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 28. Business combinations

Olsens Funerals

In July 2023, the Group acquired the businesses, assets and freehold properties associated with Olsens Funerals, Walter Carter Funerals and Andrew Kennedy Funerals ('Olsens Funerals'), which provides funeral and related services in the south, south west and eastern suburbs of metropolitan Sydney. Consideration of \$36,517,000 was paid on settlement.

J Fraser

In July 2023, the Group acquired the businesses, assets and freehold property associated with J Fraser & Sons ('J Fraser'), which provides funeral and related services from two locations in and around Southland, New Zealand.

Harbour City

In August 2023, the Group acquired the businesses, assets and freehold properties associated with Harbour City Funeral Home ('Harbour City'), which operates from nine locations and provides funeral and related services in and around Wellington, New Zealand. Consideration of \$31,825,000 was paid on settlement and consisted of \$31,128,000 in cash and 222,878 ordinary shares in Propel (recognised at a fair value of \$697,000 given the escrow arrangements) and a further amount of \$413,000 (present value) will be paid if certain financial thresholds are achieved, resulting in total consideration of up to \$32,238,000.

Terry Longley and Tong & Peryer

In September 2023, the Group acquired the businesses, assets and freehold properties associated with Terry Longley & Son including Tong & Peryer ('Terry Longley'), which provides funeral and related services from two locations in Hastings and Havelock North, New Zealand.

IC Mark Funeral Directors

In January 2024, the Group acquired the business, assets and freehold properties associated with IC Mark Funeral Directors ('IC Mark'), which provides funeral and related services from two locations in and around Levin, New Zealand.

Penhall Funerals

In February 2024, the Group acquired the business, assets and a freehold property associated with Penhall Funerals ('Penhall'), which provides funeral and related services from one location in and around Orange, New South Wales.

Howard & Gannon Funerals

In February 2024, the Group acquired the business and assets associated with Howard & Gannon Funerals ('Howard & Gannon'), which provides funeral and related services from one location in and around Taradale, New Zealand.

Southern Funeral Home

In March 2024, the Group acquired the businesses, assets and freehold properties associated with Southern Funeral Home, which provides funeral and related services from five locations in Otago and Gore, New Zealand.

Brunswick Valley

In April 2024, the Group acquired the business and assets associated with Brunswick Valley Funerals ('Brunswick Valley'), which provides funeral and related services from one location in and around Mullumbimby, New South Wales.

Gladstone Valley

In May 2024, the Group acquired the business, assets and freehold property associated with Gladstone Valley Funerals ('Gladstone Valley'), which provides funeral and related services from one location in and around Gladstone, Queensland.

Details of the purchase consideration, the net assets acquired and goodwill for the acquisitions of J Fraser, Terry Longley, IC Mark, Penhall, Howard & Gannon, Southern Funeral Home, Brunswick Valley and Gladstone Valley ('Other Acquisitions') are disclosed, in aggregate, below.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 28. Business combinations (continued)

The assets and liabilities recognised as a result of the acquisitions are as follows:

	Olsens Funerals Fair value \$'000	Harbour City Funeral Home Fair value \$'000	Other Acquisitions Fair value \$'000	Total \$'000
Assets:				
Cash and cash equivalents	2	-	-	2
Contract assets	12,223	-	2,384	14,607
Trade and other receivables	-	4	133	137
Other current assets	323	288	400	1,011
Property, plant and equipment	20,343	16,808	19,429	56,580
Right-of-use assets	1,939	93	1,530	3,562
Deferred tax asset	254	62	195	511
Liabilities:				
Contract liabilities	(12,223)	-	(2,384)	(14,607)
Trade and other payables	(41)	-	(142)	(183)
Provisions	(744)	(227)	(763)	(1,734)
Other provisions	(104)	(9)	(9)	(122)
Lease liabilities	(1,939)	(93)	(1,522)	(3,554)
Deferred tax liabilities	(1,055)	-	(653)	(1,708)
Other liabilities	-	-	(2)	(2)
Net assets acquired	18,978	16,926	18,596	54,500
Goodwill	17,539	15,312	7,712	40,563
Acquisition-date fair value of the total consideration transferred	<u>36,517</u>	<u>32,238</u>	<u>26,308</u>	<u>95,063</u>
Representing:				
Cash paid to vendor	36,517	31,128	23,908	91,553
Propel Funeral Partners Limited shares issued to vendor	-	697	427	1,124
Contingent consideration (discounted)	-	413	1,973	2,386
	<u>36,517</u>	<u>32,238</u>	<u>26,308</u>	<u>95,063</u>
Cash used to acquire businesses, net of cash acquired per statement of cash flows:				
Cash paid to vendors	36,517	31,128	23,908	91,553
Less: cash and cash equivalents	(2)	-	-	(2)
Net cash used	<u>36,515</u>	<u>31,128</u>	<u>23,908</u>	<u>91,551</u>

Goodwill recognised is attributable to the locations and the profitability of the acquired businesses and will not be deductible for tax purposes. Total acquisition costs (including stamp duty) expensed to profit and loss was \$2,997,000. The acquisition accounting was provisional as at 30 June 2024.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 28. Business combinations (continued)

	Consolidated 2024 \$'000
Payment for purchase of business, net of cash acquired per cash flow statement	
Net cash used for the acquisitions	91,551
Acquisition costs	2,997
Contingent consideration payments (note 22)	<u>2,201</u>
Net cash used	<u><u>96,749</u></u>

Details of revenues and profit/(loss) are as follows:

	Total acquisitions \$'000
Revenue generated from acquisition date to 30 June 2024	31,589
Net profit after tax from acquisition date to 30 June 2024	4,409

If the ten acquisitions had completed on 1 July 2023, it is estimated that the Group's revenue and net profit after tax for the year period would have been approximately \$217,140,000 and approximately \$19,336,000 respectively.

Note 29. Interests in subsidiaries

The financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in note 2.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 29. Interests in subsidiaries (continued)

Name	Principal place of business / Country of incorporation	Ownership interest	
		2024 %	2023 %
PFP Finance Pty Ltd	Australia	100.0%	100.0%
PFP Midco Pty Ltd	Australia	100.0%	100.0%
FV (TAS) Pty Ltd	Australia	100.0%	100.0%
Millingtons Cemetery Services Pty Ltd	Australia	100.0%	100.0%
Millingtons Funeral Services Pty Ltd	Australia	100.0%	100.0%
Devonport Funeral Services Pty Ltd	Australia	100.0%	100.0%
Phillip Stephens Funeral Services Pty Ltd	Australia	100.0%	100.0%
FV (QLD) Pty Limited	Australia	100.0%	100.0%
South Burnett Funerals & Crematorium Pty Ltd	Australia	100.0%	100.0%
Gympie Funeral Services Pty Limited	Australia	100.0%	100.0%
Leslie G Ross Funeral Services Pty Limited	Australia	100.0%	100.0%
Premier Funeral Group Pty Ltd	Australia	100.0%	100.0%
Integrity Funeral Services Pty. Limited	Australia	100.0%	100.0%
FV (NSW) Pty Limited	Australia	100.0%	100.0%
Coonamble Funeral Services Pty Limited	Australia	100.0%	100.0%
Riverina Funeral Services Pty Ltd	Australia	100.0%	100.0%
WT Howard Funeral Services Pty Ltd	Australia	100.0%	100.0%
Tamworth & Gunnedah Funeral Services Pty. Ltd.	Australia	100.0%	100.0%
Meadow Funeral Group Pty Ltd	Australia	100.0%	100.0%
FV (VIC) Pty Ltd	Australia	100.0%	100.0%
Quinn Funeral Services Pty Ltd	Australia	100.0%	100.0%
Hall Funeral Services Pty Ltd	Australia	100.0%	100.0%
Handley Funerals Pty Ltd	Australia	100.0%	100.0%
Latrobe Valley Funeral Services Pty Ltd	Australia	100.0%	100.0%
F.W. Barnes Funeral Services Pty Ltd	Australia	100.0%	100.0%
Mildura Funeral Services Pty Ltd	Australia	100.0%	100.0%
FV (SA) Pty Ltd	Australia	100.0%	100.0%
Eyre Peninsula Funeral Services Pty Ltd	Australia	100.0%	100.0%
FV (WA) Pty Ltd	Australia	100.0%	100.0%
PFP (NZ) Limited	New Zealand	100.0%	100.0%
Far North Funeral Services Limited	New Zealand	100.0%	100.0%
Far North Memorial Gardens Limited	New Zealand	99.9%	99.9%
Davis Services Group Limited	New Zealand	100.0%	100.0%
Davis Funeral Services Limited	New Zealand	100.0%	100.0%
Morris & Morris Limited	New Zealand	100.0%	100.0%
Maunu Crematorium Limited	New Zealand	100.0%	100.0%
Funerals Made Simple Limited	New Zealand	100.0%	100.0%
FPT Pty Ltd	Australia	100.0%	100.0%
The Australian Funeral Properties Unit Trust	Australia	100.0%	100.0%
FPT (NZ) Pty Ltd	Australia	100.0%	100.0%
The New Zealand Funeral Properties Unit Trust	Australia	100.0%	100.0%
Wellington Funeral Directors Limited	New Zealand	100.0%	100.0%
Erceg McIntyre Pty Limited	Australia	100.0%	100.0%
FV (ACT) Pty Ltd	Australia	100.0%	100.0%
Norwood Park Pty Limited	Australia	100.0%	100.0%
PFP Corporate Services Pty Ltd	Australia	100.0%	100.0%
Newhaven Funerals (North Queensland) Pty Ltd	Australia	100.0%	100.0%
Manning Great Lakes Memorial Gardens Pty Ltd	Australia	100.0%	100.0%
Grahams Funeral Services Limited	New Zealand	100.0%	100.0%
Morleys Funerals Pty Ltd	Australia	100.0%	100.0%
Coventry Funeral Homes Pty Ltd	Australia	100.0%	100.0%
Pet Cremations (Townsville) Pty Ltd	Australia	100.0%	100.0%
Waikanae Funeral Home Limited	New Zealand	100.0%	100.0%
Gregson & Weight Pty Ltd	Australia	100.0%	100.0%
Dils Funeral Services Limited	New Zealand	100.0%	100.0%
PFP (NZ) Properties Limited	New Zealand	100.0%	100.0%

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 29. Interests in subsidiaries (continued)

Name	Principal place of business / Country of incorporation	Ownership interest	
		2024 %	2023 %
Pet Heaven Services Pty Ltd	Australia	100.0%	100.0%
Pets RIP Pty Ltd	Australia	100.0%	100.0%
Cremation for Pets Pty Ltd	Australia	100.0%	100.0%
Charles Berry & Son Pty Ltd	Australia	100.0%	100.0%
State of Grace Limited	New Zealand	100.0%	100.0%
Glenelg Funerals Pty Ltd	Australia	100.0%	100.0%
Edinburgh Investments Pty Ltd	Australia	100.0%	100.0%
Eagars Funerals Limited	New Zealand	100.0%	100.0%
Carol & Terry Crawford Funerals Pty Ltd	Australia	100.0%	100.0%
Alfred James & Sons Pty Ltd	Australia	100.0%	100.0%
Sydney Farewells Pty Ltd	Australia	100.0%	100.0%
Walter Carter Funerals Pty Ltd	Australia	100.0%	100.0%
J Fraser & Sons Ltd	New Zealand	100.0%	100.0%
Community Funerals Pty Ltd	Australia	100.0%	100.0%
Wangaratta Funerals Pty Ltd	Australia	100.0%	100.0%
Pets at Rest Limited	New Zealand	100.0%	100.0%
Seddon Park Funeral Home Ltd	New Zealand	100.0%	100.0%
Harbour City Funeral Home Ltd	New Zealand	100.0%	-
Terry Longley & Son Ltd	New Zealand	100.0%	-
Tong & Peryer Limited	New Zealand	100.0%	-
I C Mark Ltd	New Zealand	100.0%	-
Penhall Funerals Pty Ltd	Australia	100.0%	-
Howard & Gannon Funerals Ltd	New Zealand	100.0%	-
Southern Funeral Home Ltd	New Zealand	100.0%	-
Gladstone Valley Funerals Pty Ltd	Australia	100.0%	-
Before Use (NZ) (16) Ltd	New Zealand	100.0%	-
Before Use (NZ) (17) Ltd	New Zealand	100.0%	-

Note 30. Interests in joint ventures

Interests in joint ventures are accounted for using the equity method of accounting. Information relating to joint ventures that are immaterial to the Group are set out below:

Name	Principal place of business / Country of incorporation	Ownership interest	
		2024 %	2023 %
Osbornes Funeral Directors Limited	New Zealand	49.99%	-

On 29 May 2024, the Group acquired a 49.99% shareholding in Osbornes Funeral Directors Limited. For the year ended 30 June 2024, the Group's share of profit from this joint venture was \$8,809, and the carrying value of the investment was \$466,000. There are no commitments or contingent liabilities in respect of this joint venture.

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 31. Deed of cross guarantee

The following entities are party to a deed of cross guarantee under which each company guarantees the debts of the others:

Propel Funeral Partners Limited
PFP Midco Pty Ltd
PFP Finance Pty Ltd
FV (NSW) Pty Ltd
FV (QLD) Pty Ltd
Meadow Funeral Group Pty Ltd

By entering into the deed, those wholly-owned entities have been relieved from the requirement to prepare financial statements and directors' reports under ASIC Corporations (wholly-owned Companies) Instrument 2016/785 (as amended) issued by the Australian Securities and Investments Commission ('ASIC').

The above companies represent a 'Closed Group' for the purposes of the Corporations Instrument, and as there are no other parties to the deed of cross guarantee that are controlled by the Company, they also represent the 'Extended Closed Group'.

Set out below is a consolidated statement of profit or loss and other comprehensive income and statement of financial position of the 'Closed Group'.

	2024 \$'000	2023 \$'000
Statement of profit or loss and other comprehensive income		
Revenue	11,579	12,048
Cost of sales and goods	(3,170)	(3,270)
Employee costs	(4,190)	(4,064)
Occupancy and facility expenses	(2,054)	(1,808)
Advertising expenses	(311)	(266)
Motor vehicle expenses	(189)	(169)
Other expenses	(1,320)	(314)
	345	2,157
Acquisition and transaction costs	(2)	-
Dividend / distribution received	18,157	15,546
Net gain on disposal of assets	65	4
Other income	29	150
Depreciation expense	(1,034)	(984)
Interest income	5,923	2,057
Interest expense	(78)	(65)
Net financing charge on contract assets and contract liabilities	34	(21)
Net foreign exchange (losses)/gain	(88)	59
Profit before income tax expense	23,351	18,903
Income tax expense	(1,515)	(821)
Profit after income tax expense	21,836	18,082
Other comprehensive income		
Foreign currency translation	(770)	620
Other comprehensive income for the year, net of tax	(770)	620
Total comprehensive income for the year	21,066	18,702

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 31. Deed of cross guarantee (continued)

	2024 \$'000	2023 \$'000
Equity - accumulated losses		
Accumulated losses at the beginning of the financial year	(15,781)	(18,119)
Profit after income tax expense	21,836	18,082
Dividends paid	(18,083)	(15,744)
	<u>(12,028)</u>	<u>(15,781)</u>
Accumulated losses at the end of the financial year	<u>(12,028)</u>	<u>(15,781)</u>
	2024 \$'000	2023 \$'000
Statement of financial position		
Current assets		
Cash and cash equivalents	742	38,399
Contract assets	2,037	2,155
Trade and other receivables	1,983	714
Inventories	219	208
Prepayments	79	117
Current tax assets	780	975
	<u>5,840</u>	<u>42,568</u>
Non-current assets		
Property, plant and equipment	2,804	2,464
Right-of-use assets	2,105	2,309
Goodwill	11,421	10,932
Deferred tax	1,203	631
Investment in subsidiaries and unit trusts	95,370	70,174
Other assets	253,679	141,169
	<u>366,582</u>	<u>227,679</u>
Total assets	<u>372,422</u>	<u>270,247</u>
Current liabilities		
Trade and other payables	473	865
Provisions	321	327
Lease liabilities	549	509
Contract liabilities	2,077	2,234
	<u>3,420</u>	<u>3,935</u>
Non-current liabilities		
Lease liabilities	1,641	1,895
Deferred tax liabilities	214	258
Provisions	116	85
	<u>1,971</u>	<u>2,238</u>
Total liabilities	<u>5,391</u>	<u>6,173</u>
Net assets	<u>367,031</u>	<u>264,074</u>
Equity		
Issued capital	380,436	280,462
Reserves	(1,377)	(607)
Accumulated losses	(12,028)	(15,781)
	<u>367,031</u>	<u>264,074</u>
Total equity	<u>367,031</u>	<u>264,074</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 32. Reconciliation of profit after income tax to net cash from operating activities

	Consolidated	
	2024	2023
	\$'000	\$'000
Profit after income tax expense for the year	17,812	19,010
Adjustments for:		
Depreciation and amortisation	14,286	11,388
Net gain on disposal of non-current assets	(197)	(381)
Foreign exchange differences	93	(72)
Discount unwind on contingent consideration	216	67
Net financing charge on contract assets and liabilities	486	778
Acquisition costs	2,997	1,571
Non-cash income	(563)	(428)
Change in operating assets and liabilities:		
(Increase)/decrease in trade and other receivables	1,007	(1,929)
Increase in inventories	(170)	(354)
Decrease/(increase) in deferred tax assets	512	722
(Increase)/decrease in prepayments	348	(676)
Increase in trade and other payables	541	1,414
Decrease in provision for income tax	(892)	(842)
Increase/(decrease) in deferred tax liabilities	(1,670)	511
Increase/(decrease) in employee benefits	(310)	1,438
Increase/(decrease) in other provisions	(128)	40
Net cash from operating activities	<u>34,368</u>	<u>32,257</u>

Note 33. Changes in liabilities arising from financing activities

Consolidated 2024	Opening balance	Cash flows	Non-cash movement	Additions	Additions through business combinations	Foreign exchange	Closing balance
Hire purchase liabilities	46	(41)	-	-	-	-	5
Senior Debt	140,573	(27,420)	-	-	-	-	113,153
Lease liabilities	33,979	(4,156)	(1,541)	760	3,554	(79)	32,517

Consolidated 2023	Opening balance	Cash flows	Non-cash movement	Additions	Additions through business combinations	Foreign exchange	Closing balance
Hire purchase liabilities	138	(92)	-	-	-	-	46
Senior Debt	48,123	92,450	-	-	-	-	140,573
Lease liabilities	37,898	(3,491)	(4,449)	2,172	1,742	107	33,979

Note 34. Earnings per share

	Consolidated	
	2024	2023
	\$'000	\$'000
Profit after income tax attributable to the shareholders of Propel Funeral Partners Limited	<u>17,812</u>	<u>19,010</u>

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 34. Earnings per share (continued)

	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	125,744,150	117,938,166
Weighted average number of ordinary shares used in calculating diluted earnings per share	<u>125,744,150</u>	<u>117,938,166</u>
	Cents	Cents
Basic earnings per share	14.17	16.12
Diluted earnings per share	14.17	16.12

Note 35. Parent entity information

Set out below is the supplementary information about the parent entity.

Statement of profit or loss and other comprehensive income

	Parent	
	2024 \$'000	2023 \$'000
Profit after income tax	18,184	16,473
Other comprehensive income for the year, net of tax	(1)	-
Total comprehensive income	<u>18,183</u>	<u>16,473</u>

Statement of financial position

	Parent	
	2024 \$'000	2023 \$'000
Total current assets	1,223	39,092
Total assets	538,337	478,681
Total current liabilities	791	986
Total liabilities	177,522	217,940
Net assets	<u>360,815</u>	<u>260,741</u>
Equity		
Issued capital	380,436	280,462
Reserves	11	12
Accumulated losses	<u>(19,632)</u>	<u>(19,733)</u>
Total equity	<u>360,815</u>	<u>260,741</u>

The parent entity is a party to a deed of cross guarantee as disclosed in note 31. In addition, it has entered into a tax and GST sharing agreement whereby it guarantees the income tax and GST debts of its subsidiaries. In the ordinary course of business, the parent entity has also guaranteed the performance of some of its subsidiaries.

Contingent liabilities

The parent entity had a \$167,000 bank guarantee in relation to leased premises of one of its subsidiaries as at 30 June 2024 (30 June 2023: \$167,000).

Notes to the consolidated financial statements

for the year ended 30 June 2024

Note 35. Parent entity information (continued)

Capital commitments

The parent entity had no capital commitments for property, plant and equipment as at 30 June 2024 (30 June 2023: \$Nil).

Significant accounting policies

The accounting policies of the parent entity are consistent with those of the Group, as disclosed in note 2, except for the following:

- investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity; and
- dividends received from subsidiaries are recognised as other income by the parent entity and its receipt may be an indicator of an impairment of the investment.

Note 36. Events after the reporting period

On 27 August 2024, the directors declared a fully franked final dividend in connection with the year ended 30 June 2024 ('FY24') of 7.2 cents per ordinary share. Total dividends declared in connection with FY24 were 14.4 cents per share (FY23: 14.0 cents per share), fully franked, which represents approximately 85% of Pro forma Distributable Earnings (NPAT adjusted for certain non-cash and non-operating items) for FY24.

Subsequent to year end:

- the Group completed the previously announced acquisition of Decra, a supplier of headstones and monuments in New Zealand. Total consideration was \$6,465,000 and included the issue of 84,534 ordinary shares as part of the consideration. Decra generates approximately \$3,700,000 of revenue, per annum;
- the Group exchanged contracts to acquire four freehold properties for aggregate consideration of approximately \$9,500,000 (excluding stamp duty); and
- Propel and three senior executives (Albin Kurti, Fraser Henderson and Lilli Gladstone) agreed to vary their service agreements which were otherwise due to expire on 31 August 2024. The varied service agreements are now evergreen contracts, with a six months' notice period. Key changes to the service agreements are set out in the Remuneration Report.

The Group is currently in the process of finalising the accounting for Decra and expects to complete its preliminary allocation of the purchase consideration to the assets acquired and liabilities assumed by the end of 31 December 2024.

No other matter or circumstance has arisen since 30 June 2024 that has significantly affected, or may significantly affect, the Group's operations, the results of those operations or the Group's state of affairs in future financial years.

Consolidated entity disclosure statement

for the year ended 30 June 2024

Entity name	Entity type	Country of incorporation	% of share capital held	Tax residency	Jurisdiction for foreign tax resident
Propel Funeral Partners Limited	Body corporate	Australia		Australian	N/A
PFP Finance Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
PFP Midco Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
FV (TAS) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Millingtons Cemetery Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Millingtons Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Devonport Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Phillip Stephens Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
FV (QLD) Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
South Burnett Funerals & Crematorium Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Gympie Funeral Services Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
Leslie G Ross Funeral Services Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
Premier Funeral Group Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Integrity Funeral Services Pty. Limited	Body corporate	Australia	100.0%	Australian	N/A
FV (NSW) Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
Coonamble Funeral Services Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
Riverina Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
WT Howard Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Tamworth & Gunnedah Funeral Services Pty. Ltd.	Body corporate	Australia	100.0%	Australian	N/A
Meadow Funeral Group Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
FV (VIC) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Quinn Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Hall Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Handley Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Latrobe Valley Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
F.W. Barnes Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Mildura Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
FV (SA) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Eyre Peninsula Funeral Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
FV (WA) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
PFP (NZ) Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Far North Funeral Services Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Far North Memorial Gardens Limited	Body corporate	New Zealand	99.9%	Foreign	New Zealand
Davis Services Group Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Davis Funeral Services Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Morris & Morris Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Maunu Crematorium Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Funerals Made Simple Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
FPT Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
The Australian Funeral Properties Unit Trust	Trust*	Australia	N/A	Australian	N/A
FPT (NZ) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
The New Zealand Funeral Properties Unit Trust	Trust*	Australia	N/A	Australian	N/A
Wellington Funeral Directors Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Erceg McIntyre Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
FV (ACT) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Norwood Park Pty Limited	Body corporate	Australia	100.0%	Australian	N/A
PFP Corporate Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Newhaven Funerals (North Queensland) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Manning Great Lakes Memorial Gardens Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Grahams Funeral Services Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Morleys Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Coventry Funeral Homes Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Pet Cremations (Townsville) Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Waikanae Funeral Home Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Gregson & Weight Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Dils Funeral Services Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand

Consolidated entity disclosure statement

for the year ended 30 June 2024

Entity name	Entity type	Country of incorporation	% of share capital held	Tax residency	Jurisdiction for foreign tax resident
PPF (NZ) Properties Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Pet Heaven Services Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Pets RIP Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Cremation for Pets Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Charles Berry & Son Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
State of Grace Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Glenelg Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Edinburgh Investments Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Eagars Funerals Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Carol & Terry Crawford Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Alfred James & Sons Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Sydney Farewells Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Walter Carter Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
J Fraser & Sons Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Community Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Wangaratta Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Pets at Rest Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Seddon Park Funeral Home Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Harbour City Funeral Home Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Terry Longley & Son Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Tong & Peryer Limited	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Penhall Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
I C Mark Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Howard & Gannon Funerals Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Southern Funeral Home Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Gladstone Valley Funerals Pty Ltd	Body corporate	Australia	100.0%	Australian	N/A
Before Use (NZ) (16) Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand
Before Use (NZ) (17) Ltd	Body corporate	New Zealand	100.0%	Foreign	New Zealand

* The trusts are part of the Group's Australian tax consolidated group and the relevant trustees are Australian residents.

Directors' Declaration


In the directors' opinion:

- the attached consolidated financial statements and notes comply with the Corporations Act 2001 (Cth) ('Corporations Act'), the Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached consolidated financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in note 2 to the consolidated financial statements;
- the attached consolidated financial statements and notes give a true and fair view of the Group's financial position as at 30 June 2024 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable;
- at the date of this declaration, there are reasonable grounds to believe that the members of the Extended Closed Group will be able to meet any obligations or liabilities to which they are, or may become, subject by virtue of the deed of cross guarantee described in note 31 to the consolidated financial statements.
- the consolidated entity disclosure statement on pages 86 to 87 is true and correct.

The directors have been given the declarations required by section 295A of the Corporations Act.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act.

On behalf of the directors



Brian Scullin
Chairman



Albin Kurti
Managing Director

27 August 2024

Independent Auditor's Report



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Independent Auditor's Report to the Members of Propel Funeral Partners Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Propel Funeral Partners Limited (the Company and its subsidiaries (the Group)), which comprises the consolidated statement of financial position as at 30 June 2024, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the Directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the Corporations Act 2001, including:

- i) giving a true and fair view of the Group's financial position as at 30 June 2024 and of its financial performance for the year then ended; and
- ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the 'auditor's responsibilities for the audit of the financial report' section of our report. We are independent of the Group in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Independent Auditor's Report



Key audit matter	How our audit addressed the key audit matter
<p>Impairment testing of goodwill</p> <p>Refer to note 14.</p> <p>The Group has acquired numerous funeral service, cremation and cemetery businesses in Australia and New Zealand over the years. Goodwill has been recognised on acquisition and represents a significantly material balance in the statement of financial position. It is a requirement of <i>AASB136 - Impairment of Assets</i> that goodwill is tested at least annually for impairment by management.</p> <p>We consider the carrying value of goodwill to be a key audit matter due to:</p> <ul style="list-style-type: none"> ▪ the size of the balance and the significance for users' understanding of the financial statements; ▪ the level of subjectivity involved in determining whether goodwill balances are impaired; ▪ the geographic spread of the Group's activities increasing the risk in determining the Group's CGU's and for Goodwill impairment purposes; and <p>the complexity of audit procedures required in challenging the assertions put forward by management.</p>	<p>Our procedures included, amongst others:</p> <ul style="list-style-type: none"> ▪ assessed management's determination of the Group's CGUs based on our understanding of the nature of the Group's business. We also analysed the internal reporting of the Group to assess how results were monitored and reported; ▪ ensured the identification of cash flows attributable to each CGU and the assets supporting those cash flows are consistent, including allocation of corporate assets and cash flows to each of the CGUs; ▪ compared the FY2025 forecasted cash flows used in the impairment model with the actual performance and forecasts for FY2024; ▪ assessed the assumptions within the 5-year cash flow forecasts for each CGU by understanding the key factors and underlying drivers for growth, including inflation and industry trends, in the context of the Group's future plans; ▪ assessed the discount rate used for each CGU by comparing it to our view of an acceptable range based on market data, comparable companies and industry research; ▪ performed sensitivity analysis (cash flow growth rate, terminal growth rate, discount rate) for each CGU; and <p>assessed the appropriateness of the disclosures in the financial statements.</p>
<p>Business combinations and acquisition accounting</p> <p>Refer to note 28.</p> <p>The Group's recent acquisitions are required to be accounted for under <i>AASB 3 - Business Combinations</i>. There is a risk that the acquisitions of these entities have not been accounted for in accordance with AASB 3, which includes the determination of identifiable intangible assets.</p> <p>As part of the sale deed for business acquisitions, sometimes contingent consideration is attached to the purchase of these businesses. This contingent consideration requires significant estimation and rely on the existence of future events occurring.</p> <p>We consider the business combinations and accounting for acquisitions as a key audit matter due to:</p>	<p>Our procedures included, amongst others:</p> <ul style="list-style-type: none"> ▪ obtained information from management supporting the allocation of identifiable intangible assets and goodwill as set out in the Purchase Price Allocation prepared by management, including assessing the independence of external experts and the reasonableness of assumptions used; ▪ assessed the treatment of transactions costs; ▪ tested that deferred tax liabilities arising from the transactions are accurately recognised; ▪ assessed the provision for contingent consideration in line with the terms of the purchase agreements including a consideration of the discount rates used and the presentation of current and non—current liabilities; ▪ assessed the underlying performance of the individual entity and management's assumptions at the balance date to ensure the probability of the contingent consideration targets being met is reasonable; and ▪ assessed the appropriateness of the disclosures in the financial statements.

Independent Auditor's Report



Key audit matter	How our audit addressed the key audit matter
<ul style="list-style-type: none"> ▪ the level of estimation involved in assessing the fair value of assets acquired in a business combination and the reliance on a management's expert in determining this valuation; ▪ the risk that all assets and liabilities on acquisition are not identified and correctly recognised; and <p>the level of estimation involved in the calculation of contingent consideration provisions including the probabilities that targets will be achieved.</p>	

Other information

The Directors are responsible for the other information. The other information comprises the information in Propel Funeral Partners Limited's annual report for the year ended 30 June 2024, but does not include the financial report and the auditor's report thereon. Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information we are required to report that fact. We have nothing to report in this regard.

Directors' responsibility for the financial report

The Directors of the Company are responsible for the preparation of:

- a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001; and
- b) the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the Directors determine is necessary to enable the preparation of:

- i) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if,

Independent Auditor's Report



individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at The Australian Auditing and Assurance Standards Board website at: www.auasb.gov.au/admin/file/content102/c3/ar2_2020.pdf. This description forms part of our auditor's report.

Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 26 to 33 of the Directors' Report for the year ended 30 June 2024.

In our opinion, the Remuneration Report of Propel Funeral Partners Limited for the year ended 30 June 2024, complies with section 300A of the Corporations Act 2001.

Responsibilities

The Directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the Corporations Act 2001. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

A handwritten signature in black ink that reads 'Nexia'.

Nexia Sydney Audit Pty Ltd

A handwritten signature in black ink, appearing to be 'Mark Boyle'.

Mark Boyle

Director

Dated: 27 August 2024

Sydney

SHAREHOLDER INFORMATION

The shareholder information set out below was applicable as at 18 July 2024:

Number of Equity Security Holders

	Number
Shares on issue	137,958,349

Distribution of Equity Securities

Size of Holding	Number of Shareholders	Ordinary Shares	% of Issued Capital
100,001 and over	93	111,760,675	81.01
10,001 to 100,000	693	17,045,956	12.36
5,001 to 10,000	598	4,499,624	3.26
1,001 to 5,000	1,431	3,948,903	2.86
1 to 1,000	1,663	703,191	0.51
Total	4,478	137,958,349	100.00

Unmarketable Parcel

There were 102 shareholders with unmarketable parcels totalling 1,152 shares based on the closing market price as at 18 July 2024.

Twenty Largest Shareholders

On 18 July 2024, the 20 largest shareholders were as follows:

Shareholder	Number of Ordinary Shares	% of Issued Capital
Citicorp Nominees Pty Limited	22,907,149	16.60
J P Morgan Nominees Australia Pty Limited	21,089,687	15.29
DKH TI Pty Ltd	14,732,667	10.68
HSBC Custody Nominees (Australia) Limited	7,374,570	5.35
BNP Paribas Noms Pty Ltd	7,154,178	5.19
Ruapehu Holdings Pty Ltd	2,086,497	1.51
BNP Paribas Nominees Pty Ltd	1,848,293	1.34
Hart & Miley No. 1 Pty Ltd	1,767,098	1.28
Washington H Soul Pattinson and Company Limited	1,575,000	1.14
Nibla No 1 Pty Ltd	1,518,222	1.10
Mr Andrew Philip John Wade + Mrs Rosanna Wade	1,430,917	1.04
Netwealth Investments Limited	1,286,220	0.93
Comann Investments Pty Ltd	1,137,817	0.82
Citicorp Nominees Pty Limited (Colonial First State Investment A/C)	1,083,776	0.79
Invia Custodian Pty Limited	1,045,000	0.76
Sandhurst Trustees Ltd	1,044,215	0.76
Ubs Nominees Pty Ltd	1,019,004	0.74
Nibla No. 1 Pty Limited	909,309	0.66
Tomdacheille Pty Ltd	903,142	0.65
BNP Paribas Nominees Pty Ltd (HUB24 Custodial Serv Ltd)	886,361	0.64

Securities subject to Voluntary Escrow

The Company had the following restricted securities on issue as at 18 July 2024:

Class	Number of Shares	% of Issued Capital	Date that the escrow period ends
PFPESC0924	17,516	0.01	01/09/2024
PFPESC0825	7,366,334	5.34	01/08/2025
PFPESC1125	64,240	0.04	01/11/2025
PFPESC0826	280,532	0.20	11/08/2026
PFPESC0926	58,685	0.04	01/09/2026
PFPESC0127	19,086	0.01	22/01/2027
PFPESC0327	44,971	0.03	04/03/2027
PFPESC0727	84,534	0.06	16/07/2027

Substantial Holders

The share balances in the table below are extracted from substantial shareholder notices received by the Company on or prior to 18 July 2024:

Shareholder	Number of Fully Paid ordinary Shares	% of Issued Capital (as at date of notice)	Date of last notice
DKH TI Pty Ltd	14,732,667	12.86	27 October 2021
Pengana Capital Group Limited	6,915,448	5.02	22 March 2024

Voting rights

In accordance with the Company's constitution, each member present at a meeting, whether in person or by proxy, or any power of attorney or a duly authorised representative in the case of a corporate member, shall have one vote on a show of hands and one vote for each fully paid ordinary share on a poll.

Unquoted Equity Securities

Nil

On market buy-back

There is no current on market buy back in relation to the Company's securities.

Section 611(7) of the Corporations Act

There are no issues of securities approved for the purposes of Item 7 of section 611 of the Corporations Act which have yet to be completed.

On market purchase of securities

During the 12 months ended 30 June 2024, no securities were purchased on-market under or for the purpose of any employee incentive scheme, to satisfy the entitlements of the holders of options or other rights to acquire securities granted under an employee incentive scheme or otherwise.

CORPORATE DIRECTORY

Registered Office

Level 18.03,
135 King Street,
Sydney NSW 2000
Phone: 02 8514 8600

Postal Address

Level 18.03,
135 King Street,
Sydney NSW 2000

Directors

Brian Scullin (Non-Executive Chairman)
Naomi Edwards (Non-Executive Director)
Jennifer Lang (Non-Executive Director)
Peter Dowding (Non-Executive Director)
Albin Kurti (Executive Director)
Fraser Henderson (Executive Director)

Company Secretary

Fraser Henderson

Share Registry Services

Link Market Services Limited
Level 12
680 George Street,
Sydney NSW 2000
Toll free: 1300 854 911
Fax: 02 9287 0303

Auditor

Nexia Sydney Audit
1 Market Street
Sydney NSW 2000

Website

www.propelfuneralpartners.com.au

Corporate Governance Statement

The Corporate Governance Statement, as at 27 August 2024, has been approved by the Board and is available on the Company's website (<http://investors.propelfuneralpartners.com.au/investorcentre/?page=corporate-governance>).

Workplace Gender Equality Report

In accordance with the Workplace Gender Equality Act 2012, Propel lodged its FY24 Workplace Gender Equality Report in June 2024. The report is available on the Company's website.

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FUNERAL
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