Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity

Navigator Global Investments Limited

ABN / ARBN

47 101 585 737

Financial year ended:

30 June 2024

Our corporate governance statement for the above period can be found at this URL on our website: https://www.navigatorglobal.com.au/corporate-governance

The Corporate Governance Statement is accurate and up to date as at 27 August 2024 and has been approved by the Board.

The annexure includes a key to where our corporate governance disclosures can be located.

Date:

27 August 2024

Name of Director or Secretary authorising lodgement:

Amber Stoney, Secretary

Annexure – Key to Corporate Governance Disclosures

Corp	orate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:
Princ	ple 1 – Lay solid foundations for management and oversight		
1.1	 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 	Image: Second state in the second s	
1.2	 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 		
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		
1.5	 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. 	 and we have disclosed a copy of our diversity policy at: <u>https://www.navigatorglobal.com.au/corporategovernancegovernance</u> and we have disclosed the information referred to in paragraph (c) in our Corporate Governance Statement, including (if we were included in the S&P / ASX 300 Index at the commencement of the reporting period) our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period. 	
	If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.		

Corpo	rate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:
1.6	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	 ☑ and we have disclosed the evaluation process referred to in paragraph (a) in our Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement 	
1.7	 A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	 and we have disclosed the evaluation process referred to in paragraph (a) in our Corporate Governance Statement. and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement. 	
Princi	e 2 - Structure the board to add value		
2.1	 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. 	 and we have disclosed a copy of the charter of the committee at: <u>https://www.navigatorglobal.com.au/corporate-governance</u> and the information referred to in paragraphs (4) and (5) at page 19 of the 2024 Annual Report 	
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix in our Corporate Governance Statement	

Corp	orate G	Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:Where a box below is ticked, we NOT followed the recommendati full for the whole of the our reasons for not doing so are		
2.3	(a)	ted entity should disclose: the names of the directors considered by the board to be independent directors; if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and the length of service of each director.	 and we have disclosed the names of the directors considered by the board to be independent directors in our Corporate Governance Statement and, where applicable, the information referred to in paragraph (b) is in our Corporate Governance Statement and the length of service of each director is in the Corporate Governance Statement. 		
2.4	A ma	ajority of the board of a listed entity should be independent directors.			
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.				
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.				
Princ	iple 3 –	- Act ethically and responsibly			
3.1	A list	ted entity should articulate and disclose its values.	☑ and we have disclosed our values in our Corporate Governance Statement		
3.2	A list	ted entity should:			
	(a) (b)	have and disclose a code of conduct for its directors, senior executives and employees; and ensure that the board or a committee of the board is informed of any material breaches of that code.	and we have disclosed our code of conduct at: https://www.navigatorglobal.com.au/corporate- governance		
3.3	A list (a) (b)	ted entity should: have and disclose a whistleblower policy; and ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	and we have disclosed our whistleblower policy at: <u>https://www.navigatorglobal.com.au/corporate- governance</u>		

Corp	orate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:
3.4	 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy. 	☑ and we have disclosed our anti-bribery and corruption policy at: <u>https://www.navigatorglobal.com.au/corporate-governance</u>	
Princ	ple 4 – Safeguard integrity in corporate reporting		
4.1	 The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. 	 and we have disclosed a copy of the charter of the committee at: https://www.navigatorglobal.com.au/corporat e-governance and the information referred to in paragraphs (4) and (5) at pages 14-17 of the 2024 Annual Report 	
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		

Appendix 4G Key to Disclosures Corporate Governance Council Principles and Recommendations

Corpo	orate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:
Princi	ble 5 – Make timely and balanced disclosure		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy at: <u>https://www.navigatorglobal.com.au/corporate- governance</u>	
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	X	
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		
Princi	ole 6 – Respect the rights of security holders		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	Image: Second	
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	X	
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders at: <u>https://www.navigatorglobal.com.au/corporate- governance</u>	
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		

Corp	orate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:Where a box below is ticked, we NOT followed the recommend full for the whole of the period	
Princi	ple 7 – Recognise and manage risk		
7.1	 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management 	 and we have disclosed a copy of the charter of the committee at: <u>https://www.navigatorglobal.com.au/corporate-governance</u> and the information referred to in paragraphs (4) and (5) at page 17 of the 2024 Annual Report 	
7.2	framework. The board or a committee of the board should:		
1.2	 (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. 	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period in our Corporate Governance Statement	
7.3	A listed entity should disclose:	X	
	 (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. 	and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes in our Corporate Governance Statement .	
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	☑ and we have disclosed whether we have any material exposure to economic, environmental and social risks in our Corporate Governance Statement.	

Corp	orate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:
Princ	iple 8 – Remunerate fairly and responsibly		
8.1	 The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 	 and we have disclosed a copy of the charter of the committee at: <u>https://www.navigatorglobal.com.au/corporate-governance</u> and the information referred to in paragraphs (4) and (5) at page 17 of the 2024 Annual Report 	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	■ and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives in pages 20-38 of the 2024 Annual Report	
8.3	 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. 	Image: Second	

Corp	orate Governance Council recommendation	Where a box below is ticked, we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:
Reco	mmendations that apply in certain cases		
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	Not applicable	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	Not applicable	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Not applicable	



Corporate Governance Statement 30 June 2024



The Navigator Group recognises the value of good corporate governance. The Board believes that effective governance processes and procedures enhance the group's performance and engender the confidence of the investment and broader community.

The Navigator Group ('Group') consists of Navigator Global Investments Limited ('Navigator' or 'Company') and its domestic and overseas subsidiaries.

This statement sets out the principal features of the Group's corporate governance framework and main governance practices in place throughout the year and discloses the extent to which the Company has followed the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations 4th Edition (CGPR 4th) during the reporting period, comprising the year ended 30 June 2024.

The Corporate Governance section of the Group's website (http://www.navigatorglobal.com.au/site/about/corporategovernance) contains the charters, codes and the key policies referred to in this statement (or a summary). These documents are periodically reviewed and enhanced where necessary to take account of changes in the law and governance practices. The Group's governance systems meet the requirements of the *Corporations Act 2001* (Cth) (Act) and the Listing Rules of the Australian Securities Exchange (ASX Listing Rules and ASX, respectively). Consideration has been given to the applicability of recommendations given the size of the business and, and these documents have been tailored accordingly.

The Board of Navigator approved this statement on 27 August 2024.

This Corporate Governance Statement has been structured to follow the 8 Principles as outlined in CGPR 4th:



Principle 1: Lay solid foundations for management and oversight

How Navigator has established the respective roles and responsibilities of its Board and management, and how their performance is monitored and evaluated.



Principle 2: Structure the Board to be effective and add value

How Navigator has determined the size, composition and skills for its Board to enable it to discharge its duties effectively and add value.



Principle 3:

How Navigator promotes ethical and responsible behaviour throughout the organisation.



Principle 4: Safeguard the integrity of corporate reports

How Navigator ensures it has in place the processes to independently verify and safeguard the integrity of its corporate reporting.



Principle 5: Make timely and balanced disclosure

How Navigator manages its obligations to make timely and balanced disclosure of all matters that a reasonable person would expect to have a material effect on the price or value of its securities.



Principle 6: Respect the rights of Security Holders

How Navigator respects the rights of its security holders by providing them with appropriate information and facilities to allow them to exercise their rights effectively.

Principle 7: Recognise and manage risk



How Navigator manages its risks through the process set out in its risk management framework and the effectiveness of that framework is reviewed periodically.

Principle 8: Remunerate fairly and responsibly

How Navigator structures director remuneration sufficient to attract and retain high-quality directors, and designs its executive remuneration to attract, retain and motivate high-quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.

References to the relevant CGPR 4th Principles are identified throughout the Corporate Governance Statement by this circle:



Principle 1: Lay solid foundations for management and oversight

Board and management roles and responsibilities

The Board is accountable to shareholders for Navigator's strategic direction, business operations, and performance. The board's role and responsibilities are set out in the **Board Charter**.

Matters reserved to the Board and those delegated to Committees and management are set out in the Board Charter, the relevant Board Committee Charters and the Delegated Authority Policy. The Board has retained all authority required by the law. The powers specifically reserved for the Board include:

- approving the strategic direction and significant corporate initiatives of the Group;
- approving the annual budget, annual and interim financial reports;
- monitoring the effectiveness of risk management and compliance arrangements, including ensuring appropriate internal controls are in place and are operating effectively;
- setting capital management policies, including determining dividends to be paid;
- appointing and removing the Chair, Chief Executive Officer ('CEO') and Company Secretary;
- establishing Committees of the Board; and
- assessing Board composition, performance and remuneration.

The Board has delegated responsibility for the day-to-day operation and administration of the Group to the CEO and other officers and executives (collectively, "management").

Management is specifically responsible for:

- leading, in conjunction with the Board, the development and implementation of strategy;
- assessing principal risks and ensuring that these risks are being monitored and managed;
- instilling and reinforcing the Group's values, all while operating within the values, code of conduct, budget and risk appetite set by the Board;
- ensuring effective internal controls and management information systems are in place;
- communicating effectively with shareholders, employees, other stakeholders and the public; and
- ensuring that Directors are properly informed.

Management must consult with the Board on matters that are sensitive, extraordinary, of a strategic nature or otherwise outside their delegated authority limits.

Appointment, election and re-election of Board members

The Remuneration and Nominations Committee oversees the process of identifying potential Board candidates.

In the event the Company is seeking to appoint a new Director, the Remuneration and Nominations Committee may obtain the assistance of a specialist recruitment consultant to identify suitably qualified candidates and ensure a broad range of qualified candidates is identified for the selection process.

Once identified, candidates are assessed through interviews and checks conducted with the assistance of a consultant, where applicable. The candidate's character, experience, education, criminal record and bankruptcy history are investigated and considered before they are appointed as a Director.

In accordance with the requirements of the Company's Constitution, a specified number of Directors are required to retire each year and may nominate themselves for re-election. As the Board currently has seven Directors, and the CEO as Managing Director is exempt from the re-election requirement, each of the remaining Directors retires and is re-elected at the Annual General Meeting every three years.

In putting forward a Director for election or re-election, the Company will provide shareholders with all material information in its possession that is relevant to the decision as to whether or not to elect or re-elect a Director in the explanatory notes accompanying the notice of meeting for the relevant Annual General Meeting. Along with any other material information that is considered relevant to the Director's election or re-election, the information provided to shareholders includes:

- biographical details, including their relevant qualifications, experience and skills;
- whether the Director is considered to be an independent Director;
- details of any interest, position, association or relationship that may influence or be perceived to influence the independence or ability to act in the best interests of the Company of that Director;
- the date of appointment of the Director; and
- a statement by the Board explaining their support or otherwise of the election or re-election of the Director.



Terms and conditions of the appointment for each Non-Executive Director are set out in a letter of appointment. The CEO, as an Executive Director, and other senior executives are subject to a service contract that outlines the terms of their employment, including roles and responsibilities.



The Company Secretary

The Company Secretary is accountable directly to the Board, through the Chair, on all matters related to the board's proper functioning.

The role of the Company Secretary is to:

- advise the Board and its Committees on governance matters;
- monitor that the Board and Committee policy and procedures are followed;
- coordinate the agenda and distribution of Board and Committee papers in a timely manner prior to each meeting;
- draft the minutes of the meetings to ensure that the business of the Board and Committee meetings is accurately captured and distributed to the Board for approval;
- coordinate the induction and professional development of Directors; and
- maintain the Board's secretariat files.

Diversity

The Group recognises the value of attracting and retaining employees with different backgrounds, knowledge, experience and abilities. The Group's Diversity Policy is available on the Company's website. The Remuneration and Nominations Committee is responsible for overseeing the Company's diversity strategies, including annual monitoring of achievements against measurable diversity objectives.

The Board set the following measurable objectives for the 2024 financial year:

- 30% of Board Members are female
- 30% of Senior executives are female
- 40% of total employees are female

The Group has again seen significant growth in its staffing numbers, particularly within its subsidiaries during the year. More flexible work arrangements continue to be explored to achieve greater work-life balance, which creates a more inclusive work environment. Additionally, annual staff training increased awareness of and promoted inclusive leadership. The Board composition has seen a change in recent months. With the strategic expansion of the senior management team, Stephen Darke was appointed CEO of the Company on 27 October 2023 and subsequently appointed to the position of director on 30 October 2023. Cathy Hales left the position of director on 30 October 2023 for a full-time role as Chief Executive Officer of Wealth for the Pacific region at Mercer, and Lindsay Wright filled her position on 7 November 2023. Marc Pillemer was appointed as a director on 28 February 2024, nominated in accordance with the Shareholders Agreement between the Company and Neuberger Berman Australia Limited as trustee for Dyal Trust I. Although the percentage of total females at the Board level and employees across the Group decreased during the year, the Group remains focused on moving towards the respective targets of 30% and 40%.

The Company is not a 'relevant employer' under the Workplace Gender Equality Act 2012 (Cth). The Group's US subsidiaries, which include Lighthouse, are required to comply with US employment law. Where possible and practicable, Lighthouse has sought to achieve the objectives and operate in accordance with the spirit of the Group's Diversity Policy.

As at 30 June 2024	Male	Female	Total	% Female	2023 % Female
Total Employees ⁽¹⁾	254	102	356	29%	30%
Senior Executive ⁽¹⁾	6	1	7	14%	17%
Board ⁽²⁾	5	2	7	29%	40%

Gender diversity within the Group

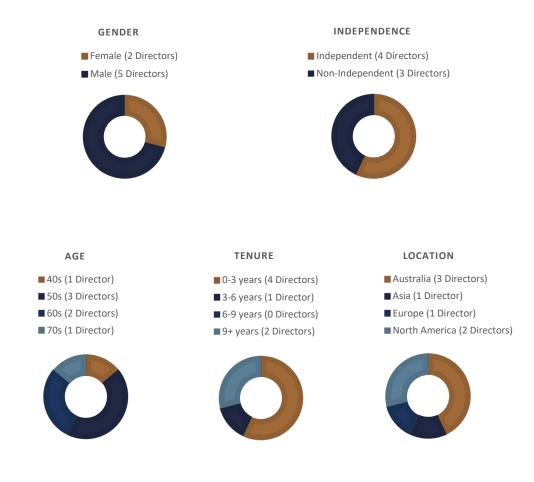
(1) Total includes Stephen Darke and Sean McGould as Executive Directors but excludes Navigator Non-Executive Directors. ⁽²⁾ Includes Directors of Navigator Global Investments Limited.

Senior executives are those individuals who have been identified as key management personnel and who have authority and responsibility for planning, directing, and controlling the Navigator Group's core activities.

The Board approved the following objectives for the 2025 financial year:

- 30% Board Members are female
- 30% Senior executives are female
- 40% of total employees are female

Diversity in the Board's composition extended beyond gender to include independence, age, tenure, and location as at 30 June 2024.



Evaluating Board Performance

The Board Charter requires that the Board should review its own performance, the performance of its standing Committees, and the performance of individual Directors every year. The Board has delegated responsibility for these reviews to the Remuneration and Nominations Committee, which has the discretion to engage an external consultant to facilitate this review.

In August 2024, a performance assessment of the Board, Committees and individual Directors was conducted and the following performance criteria were considered:

- Role Clarity
- Strategy
- CEO/Senior Management Team Oversight
- Monitoring
- Risk Management
- Compliance
- Policy Framework

- Networking
- Stakeholder Communication
- Decision Making
- Effective Governance
- Board Culture and Meeting Dynamics
- Meeting Processes
- Committee Structure



Senior executive performance

Performance appraisals are conducted at least annually for employees, including senior executives. During this reporting period, the Remuneration and Nomination Committee reviewed the performance of the following senior executives:

- Stephen Darke, NGI Chief Executive Officer;
- Sean McGould, Lighthouse Partners Chief Executive Officer and Chief Investment Officer;
- Ross Zachary, NGI Chief Investment Officer and Head of NGI Strategic Investments; and
- Amber Stoney, NGI Chief Financial Officer and Company Secretary.

Other executives at Lighthouse participate in an annual performance appraisal process conducted by the Lighthouse Partners CEO/CIO.

Key corporate governance charters, policies and documents					
Charters Policies Other documents					
Board Charter Delegated Authority Policy AGM Notice of Meeting					
Remuneration and Nominations Committee Charter Audit and Risk Committee Charter	Diversity Policy	Annual Reports			

Principle 2: Structure the Board to be effective and add value

Board composition

The Company's Constitution provides that there must be a minimum of four and a maximum of nine directors. The Board currently comprises seven Directors:

- four of whom are independent Non-Executive Directors;
- two of whom are Executive Directors, holding the positions of the CEO of the Company and CEO of Lighthouse Partners, respectively; and
- one of whom has been nominated through a Shareholder Agreement.

The Board seeks to maintain a balance of skills, diversity, knowledge and experience to direct and oversee the activities of the Group. Each Director's background, date of appointment and attendance at Board and Committee meetings is set out in the Director's Report, which forms part of the Annual Report. Annual Reports are available at http://www.navigatorglobal.com.au/site/company-updates-reports/financial-reports.

Board independence

2.3

The Board is currently comprised of seven Directors, a majority of whom are independent:

Name	Position	Independent	Date of appointment	Length of service as at 30 June 2024
Michael Shepherd ¹	Chair and Non-Executive Director	\checkmark	16 December 2009	14.5 years
Nicola Meaden Grenham	Non-Executive Director	\checkmark	8 October 2020	3.7 years
Suvan de Soysa	Non-Executive Director	\checkmark	22 September 2021	2.8 years
Lindsay Wright	Non-Executive Director	\checkmark	7 November 2023	7 months
Marc Pillemer ²	Non-Executive Director	×	28 February 2024	4 months
Stephen Darke ³	CEO and Executive Director	×	30 October 2023	8 months
Sean McGould ³	CEO of Lighthouse Partners and Executive Director	×	3 January 2008	16.4 years

¹ Whilst Mr Shepherd is a Director of long tenure, after taking into account the specific circumstances of his appointment and service, he is considered independent as he does not have any personal relationships, associations or business dealings with any members of management or the Group which impair him from exercising independent and unbiased judgement in discharging his duties and responsibilities to the Group.

² Mr Pillemer is not considered to be independent as he has been nominated as a director in accordance with the Shareholders Agreement between the Company and Neuberger Berman Australia Limited as trustee for Dyal Trust I.

³ Mr Darke and McGould are not considered to be independent as they are executives of the Group and Mr McGould is a significant shareholder.



Board skills matrix

The following table sets out the key skill areas of the Directors that the Board considers to be most relevant to the needs of the Group and the extent to which they are represented on the Board and Committees. A summary of the Directors' skills and experience as at the end of the reporting period is set out below:

Leadership Success at a senior executive level during their career	Board - 7/7 ARC - 3/3 RNC - 3/3	Financial Services industry experience Senior executive experience in financial services, in particular investment management, alternative asset classes and global product distribution	Board - 7/7 ARC - 3/3 RNC - 3/3
Governance A commitment to operating with high standards of governance and integrity throughout the Group.	Board - 5/7 ARC - 3/3 RNC - 2/3	Finance Senior executive or equivalent experience in financial accounting and reporting, capital structure, funding and internal financial controls	Board - 7/7 ARC - 3/3 RNC - 3/3
Strategy Ability to critically assess strategic opportunities and threats to the Group and to develop strategies in the context of business objectives and regulatory requirements.	Board - 7/7 ARC - 3/3 RNC - 3/3	Human resources An understanding of the importance of organisational culture and experience in establishing or evaluating remuneration frameworks and policies for promoting appropriate behaviour and results.	Board - 6/7 ARC - 3/3 RNC - 3/3 • • • •
Risk and Compliance A knowledge of legal and regulatory requirements impacting the Group, and an ability to identify and assess business risks, and to monitor the effectiveness of risk	Board - 6/7 ARC - 3/3 RNC - 2/3		

2.1

Remuneration and Nominations Committee

The Board has established a Remuneration and Nominations Committee whose role is to advise the Board on matters relating to the remuneration of the Directors, the CEO and other senior executives of the Company and on matters relating to the composition and performance of the Board. The Remuneration and Nominations Committee Charter is available on the Company's website.

The members of the Remuneration and Nominations Committee are:

- Michael Shepherd (Chair);
- Nicola Grenham; and
- Marc Pillemer¹.

management functions.

¹ Mr Marc Pillemer replaced Ms Cathy Hales, following Cathy's resignation from the Board on 30 October 2023.

The Chair of the Remuneration and Nominations Committee is Michael Shepherd, who is also Chair of the Board of Directors

The majority of the members of the Remuneration and Nominations Committee are independent. The qualifications and experience of each member of the Remuneration and Nominations Committee are set out in the Company's Annual Report.

The number of times the Remuneration and Nominations Committee met throughout the year and the individual attendances of the members at those meetings is also set out in the Company's Annual Report.



Induction of new Directors

The Company undertakes an induction process for new Directors, which includes educating Directors in relation to the Navigator Group's operations, personnel, strategy, regulatory responsibilities and corporate governance policies and requirements.

Relevant induction materials are reviewed and updated at the time of appointment before being presented to the new Director.

Directors are encouraged to interact with management to gain a better understanding of business operations. They are expected to maintain their skills and knowledge required to discharge their obligations in relation to the Group. The Company will facilitate appropriate professional development opportunities if and when required.

Key corporate governance charters, policies and documents			
Charters	Policies	Other documents	
Board Charter		Annual Reports	
Remuneration and Nominations Committee Charter		New Director induction materials	

Principle 3: Instil a culture of acting lawfully, ethically and responsibly

Core values

3 1

The Board formally adopted the following core values for the Group in August 2022:





Partnership



Excellence



Integrity

Hold ourselves and others to the highest standards of ethical and responsible behaviour.

Collaborate and work as a team for the success of both internal and external stakeholders. Treat everyone with respect and professionalism.

Be committed to delivering excellence. Go the extra mile and own the results of what you do

Evolution

Adapt, change and grow. Be responsive, openminded and act on opportunities to improve.

Codes of Conduct

The Group is committed to ensuring that the highest standards of honesty, integrity, ethics and legality are upheld and enforced.

The Group has adopted both a Director and an Employee Code of Conduct to be followed by all Group employees and officers. Failure to comply with the Codes is considered a serious matter.

The objective of the Director and Employee Codes of Conduct is to provide Directors and employees with guidelines to be followed in performing their duties, to ensure the achievement of the highest possible standards in the discharge of their obligations, and ensure officers and employees have a clear understanding of best practice in corporate governance. The Codes of Conduct aim to:

- communicate the expected standards of behaviour to ensure confidence is maintained in the Group's integrity;
- communicate Directors' and employees' responsibilities to shareholders, clients, fellow employees and other relevant stakeholders; and
- protect the interests of shareholders, employees and other relevant stakeholders.

The Codes of Conduct are available on the Company's website.

Conflicts of interest

Directors have a duty to avoid conflicts of interest between the best interests of the Company and their own personal or commercial interests. Every Director must be aware of both actual and potential conflicts of interest.

Directors are required to declare any events or circumstances that may create a conflict between their personal interests and those of the Company, or which may affect (or be perceived to affect) their ability to exercise independent judgement.

If a conflict or perceived conflict arises, a Director is required to leave the meeting and take no part in any discussion or decision-making regarding the matter unless in accordance with the Act.

Trading Policy

The Group has a trading policy that sets out the circumstances in which the Group's Directors and employees may trade in the Group's securities.

The Trading Policy sets out the processes which Directors and employees are required to follow if they wish to trade in the Group's securities, including the imposition of trading windows, restrictions, pre-approval and notification requirements. The Trading Policy prohibits any dealing when in possession of price-sensitive information that is not generally available to the market.

The Trading Policy has been lodged with the ASX and is available on the Company's website.



Whistleblower Policy

The Group has a Whistleblower Policy, which encourages employees to report suspected wrongdoing as soon as possible, in the knowledge that their concerns will be taken seriously, be appropriately investigated in a timely manner and that their confidentiality will be respected.

The Whistleblower Policy also assures employees that they can report genuine concerns knowing that they will be protected, and supported and need not fear reprisal, even if they turn out to be mistaken. It also sets out the procedures that employees should follow should they suspect any wrongdoing, including who they should report to.

The Whistleblower Policy is available on the Company's website.

Anti-bribery and Corruption Policy

The Group has an Anti-Bribery and Corruption Policy, which provides information and guidance on how to recognise and deal with bribery and corruption issues. The policy defines bribery and corruption and provides examples of the types of activities which may be relevant to the Group. It also sets out the process for reporting and investigating potential incidents.

The Anti-Bribery and Corruption Policy is available on the Company's website.

Key corporate governance charters, policies and documents			
Charters	Policies	Other documents	
	Director Code of Conduct Employee Code of Conduct Trading Policy Whistleblower Policy Anti-bribery & Corruption Policy	Employee Handbooks	

Principle 4: Safeguard the integrity of corporate reports

Audit and Risk Committee

4 1

The Board has established an Audit and Risk Committee whose role is to assist the Board in discharging its oversight responsibilities in relation to the integrity of the Company's financial reporting and the Company's risk management systems. The Audit and Risk Committee Charter is available on the Company's website.

The Audit and Risk Committee has three members, all of whom are independent. The members of the Audit and Risk Committee are:

- Suvan de Soysa (Chair);
- Michael Shepherd;
- Lindsay Wright¹.

1 Ms Lindsay Wright replaced Ms Cathy Hales following Cathy's resignation from the Board on 30 October 2023.

Suvan de Soysa is the Chair of the Audit and Risk Committee and is an independent Director who is not the Chair of the Board.

The qualifications and experience of the Audit and Risk Committee members, the number of times the Audit and Risk Committee met throughout the year and the individual attendances of the members at those meetings is set out in the Company's Annual Report.

External auditor

The Audit and Risk Committee is responsible for recommending to the Board the appointment and removal of the external auditor. The independence and effectiveness of the external auditor is reviewed regularly, including ensuring that external audit partners are rotated in accordance with relevant statutory requirements.

The external auditors are invited to attend Audit and Risk Committee meetings when the Group's financial reports are being considered or where relevant items are on the meeting agenda.

Group financial report preparation processes

Before approving the annual and interim financial statements, the Board receives the following declarations from the CEO and CFO:

- the financial records have been properly maintained;
- the financial statements and associated notes:
 - comply in all material respects with the Accounting Standards;
 - give a true and fair view, in all material respects, of the Group's financial position and performance; and
- the CEO and CFO have satisfied themselves that the Group has a sound system of risk management and internal compliance and control, and that the risk management, internal compliance and control systems operate effectively and efficiently in all material respects.

Integrity of periodic corporate reports

The Company releases periodic reports which are not audited or reviewed by an external auditor. These reports include, but are not limited to:

- The Chair and CEO report contained in the Annual Report
- Quarterly updates regarding the Group's assets under management
- The Company's Corporate Governance Statement

The Company Secretary is responsible for verifying the integrity of these periodic reports to ensure that they are accurate and present information fairly. This includes either the Company Secretary or her nominated delegate ensuring that:

- information disclosed in the report has been obtained from appropriate sources and has been verified by supporting evidence or documents; and
- the report is circulated to other appropriate senior management for review and/or approval prior to its release.

4.3

42

Key corporate governance charters, po	licies and documents	
Charters	Policies	Other documents
Audit and Risk Committee Charter	Shareholder Communication Policy External Auditor Policy	Annual Reports

Principle 5: Make timely and balanced disclosure

Continuous disclosure

The Company is committed to complying with its continuous disclosure obligations pursuant to the Act and the ASX Listing Rules. In this regard, the Company has a Continuous Disclosure Policy which sets out the procedures for:

- identifying material price-sensitive information;
- reporting such information to the Company Secretary for review;
- complying with continuous disclosure obligations under the Act and ASX Listing Rules;
- identifying the Company Secretary as the senior officer nominated by the Board to have responsibility for ensuring the Company complies with continuous disclosure requirements; and
- overseeing and monitoring the disclosure of information to the ASX, analysts, brokers, shareholders, investors, the media and the public.

The Continuous Disclosure Policy applies to every Director, officer and employee.

The Group's policy is to:

- provide equal and timely access to price-sensitive information,
- adopt practices to prevent selective disclosure of materially price-sensitive information; and
- treat all stakeholders on an equal and fair basis.



5.1

Results of shareholder meetings, presentations or other information updates are released to the market via the ASX if they contain information that may be price sensitive and is not already publicly available. Shareholders are encouraged to receive information electronically as this provides for timelier dissemination of information, as well as being more cost-effective and better for the environment.

The Company's Continuous Disclosure Policy and Shareholder Communications Policy are available on the Company's website.



To ensure that the Board has visibility of all disclosures, including those delegated to management, all directors receive immediate notification of all announcements following lodgement via the ASX Market Announcements Platform.

Key corporate governance charters, policies and documents			
Charters	Policies	Other documents	
	Continuous Disclosure Policy Shareholder Communication Policy	Annual Reports ASX Announcements	

Principle 6: Respect the Rights of Security Holders

Provision of information to shareholders

Providing shareholders with balanced and understandable information about the Group's business and performance is an important priority. The Company recognises that shareholders, potential shareholders and other interested stakeholders may wish to obtain information about the Company from time to time. The Company supports open communications with shareholders as this provides access to information to make informed assessments of the Group's performance and future prospects.

Information is regularly communicated to shareholders through:

- announcements to the ASX in accordance with our continuous disclosure obligations;
- financial results and results briefings;
- the annual and interim financial reports;
- the Annual General Meeting;
- briefings and presentations to institutional shareholders and analysts; and
- the Company website at <u>www.navigatorglobal.com.au</u>.

Investor relations

The Group encourages effective two-way communication with investors. As a Company with a relatively small number of shareholders on its register, communication is facilitated through scheduled briefings, including the interim and annual results briefings, as well as Annual General Meetings.

The Company Secretary also oversees contact with investors via phone, email or mail, and co-ordinates meeting requests and responses to enquiries. Contact details for Investor Relations queries are published on the Company's website.

Shareholder participation at meetings

The Group recognises the importance of shareholder interaction and supports the principle of participation. The Group holds interim and annual results briefings, and interested stakeholders are encouraged to participate either in person or by teleconference. A copy of the briefing materials is disclosed on the ASX prior to the meeting, and those participating in the briefing have an opportunity to ask questions.

The Notice of Annual General Meeting is posted on the Group's website and either emailed or mailed to shareholders. In addition, shareholders are invited to submit questions about or make comments on the management and performance of the Group. The Board encourages shareholders to attend the Annual General Meeting or to appoint a proxy to vote on their behalf if they are unable to attend. Prior to the commencement of the Annual General Meeting, the formal address by the Chair, and where applicable the CEO, are lodged with the ASX. Voting in relation to all resolutions at shareholder meetings of the Company are conducted by poll and not by a show of hands.

6.5

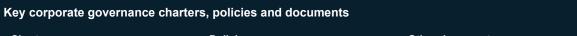
6.4

Electronic communications

Electronic communication is encouraged by both the Company and its share registry. Shareholders may elect to receive the following information electronically from the share registry:

- Annual Reports;
- dividend statements;
- notices of meetings and proxy forms (including the ability to submit votes online); and
- other general communications.

Shareholders can access information about their shareholding via the share registry website (<u>www.linkmarketservices.com.au</u>) and can make or request changes to their account.



Charters

Policies

Shareholder Communication Policy

Other documents

Company Website Notice of Annual General Meeting Share Registry Website

6.2

6.3

6.1

Principle 7: Recognise and manage risk

Audit and Risk Committee

The Board has established an Audit and Risk Committee whose role is to assist the Board in discharging its oversight responsibilities regarding the integrity of the Company's financial reporting and risk management systems. The Audit and Risk Committee Charter is available on the Company's website.

The Audit and Risk Committee has three members, all of whom are independent.

The members of the Audit and Risk Committee are:

- Suvan de Soysa (Chair);
- Michael Shepherd; and
- Lindsay Wright¹.
- Ms Lindsay Wright replaced Ms Cathy Hales following Cathy's resignation from the Board on 30 October 2023.

Suvan de Soysa is the Chair of the Audit and Risk Committee and is an independent Director who is not the Chair of the Board. The qualifications and experience of the Audit and Risk Committee members are set out in the Company's Annual Reports, along with

the number of times the Audit and Risk Committee met throughout the period and the individual attendances of the members at those meetings.

Risk Management Framework

The Company's approach to risk management is outlined in the Risk Management Policy. The policy sets out how the Company develops, implements and continuously improves a risk management framework which is integrated into the Groups overall governance, strategy, management and reporting processes, and which supports its values and culture. The Audit and Risk Committee has been delegated the responsibility for reviewing the Group's risk policy and framework to satisfy themselves that:

- it remains effective
- is operating with due regard to the risk appetite set by the Board; and
- that it continues to be relevant.

Any material changes to identified risks, or processes for managing these risks, are reported to the Board.

Review of the risk management policy and framework conducted

March 2024

7.3

Internal audit function

The Company does not have an internal audit function, as the Board has assessed that it is not considered necessary given the current size and nature of the Group's operations.

The Group's main operating entity is regulated by the SEC as a registered investment manager. It has a dedicated internal compliance function with responsibility for testing to ensure that compliance processes are in place and operating effectively to meet multi-jurisdictional regulatory requirements.

The Company Secretary/Chief Financial Officer is responsible for regularly assessing the effectiveness of governance and compliance processes applied to the Company. This includes:

- reviewing the governance framework to ensure it reflects any changes to laws, regulations or ASX listing rules;
- setting tax risk management;
- assessing and updating the Group's risk management policy and framework and
- reviewing and updating the Group's Charters, policies and supporting compliance and governance tools.

The Audit and Risk Committee assesses the financial reporting and related risks and controls each time it considers the interim or annual financial report.

The Group may engage external specialist consultants to review and test key systems, operating controls and compliance measures as and when considered necessary.

7.4

Material economic, environmental and social sustainability risks

The Group operates in global financial markets and, therefore, has an inherent material economic risk exposure to global market volatility. Market risks impact the Group both directly, through potential adverse impacts on the Group's earnings and balance sheet, and indirectly through investment losses to clients, which may have adverse consequences on the Group's Assets Under Management.

The table below identifies what the Board considers to be the Group's material risk exposures. Reputational risk is considered to be an overarching risk where the Group could sustain damage to its reputation from adverse consequences arising from one or more of the below risks.

7.2

Risk	Description	Management
Business risk		
Strategic execution	Adverse impact on revenue and profitability from making poor	 Annual strategy process, supported by annual budget approved by the Board
	strategic decisions or failure to implement strategic objectives effectively.	 Thorough due diligence on potential transactions and projects
		 Regular monitoring and reporting mechanisms
Growth in assets under management	Adverse impact on revenue and profitability from inability to attract or	 Regular monitoring and reporting of new business opportunities
	retain client assets	 Deliver investment results and quality client service
Cash flow management	Adverse impacts to the business due to inability to meet commitments as	 Regular preparation and review of cash flow projections
	and when due	 Monitoring of loan covenant compliance
Investment performance	Sustained failure to meet client performance expectations, leading to	 Investment talent hiring and retention, as well as training and succession planning
	loss of clients and inability to attract new clients.	 Client approved investment strategies and guidelines, which are monitored and reported against
		 Regular investment performance reviews by internal specialised investment committees
		 Diversification in investing across multiple asset managers with investment strategies that have a low level of correlation
Client concentration risk	Loss of revenue resulting from a loss of a material client or clients.	 Diversification strategy across client base on investment strategy, client type and geographical location
Operational risk		
Outsourcing and partner firm supervision	Failure to manage key outsourced service providers whereby services provided by external parties are not conducted in accordance with service level agreements.	 Thorough due diligence in outsourcing partner and partner firm selection
		 Establishment and monitoring of service level agreements and standards for key services
		 Business continuity planning and regular testing or effectiveness
		 Ongoing monitoring of partner firm operations and performance
Cyber security, loss of data and business continuity	Operating disruption or financial loss to the Group or its clients from the failure or disruption of key information systems, or from unauthorised or illegal use of information systems and personal information, including cyber-crime.	 Ensuring system security and software is kept patched in a timely manner
		 Annual testing of business continuity arrangements and disaster recovery plans.
		 Independent review and advice on the design and effectiveness of information system structure, security and controls.
Dependency on key personnel	Loss of key personnel, in particular the CEO and CIO, Lighthouse Partners, which may lead to an adverse effect on business growth and/or the retention of existing clients.	 Succession planning
		 Appropriate remuneration structures
Attraction and retention of talent	Inability to hire or retain highly skilled individuals and this contributing to a significant loss of expertise, corporate knowledge and relationships with existing clients.	 Talent hiring and retention, as well as training and succession planning
		 Appropriate remuneration structures

Risk	Description	Ма	nagement
Regulatory and compliance			
Regulatory / compliance	Financial loss to clients or the Group resulting from non-compliance with multi-jurisdictional laws, regulations or contracts.	1	Promotion of a compliance culture throughout the organisation
		1	Clearly defined compliance framework, supported by policies and procedures
		1	Adequate and qualified legal and compliance resources
		1	Ongoing monitoring, reporting and escalation of compliance issues
Unethical conduct	Loss of confidence by clients, regulators and shareholders through the conduct of Group officers or employees which is not consistent with the Group's core values to act with integrity in its dealings with other parties.	•	Codes of Conduct that outline expected behaviours
		Ì	Ongoing compliance training and regular communication with employees on core values and expected behaviours
		•	Internal compliance program for asset management activities
		1	Maintenance of related party and conflict of interest registers

Given the size and nature of the Group's business and operations, it does not have any material or environmental risks.

The Company manages the above risks in accordance with its risk management framework and risk appetite statement.

Key corporate governance charters, policies and documents			
Charters	Policies	Other documents	
Audit and Risk Committee Charter	Risk Management Policy	Risk Management Framework and Register	

Principle 8: Remunerate fairly and responsibly

8.2

8.3

Remuneration Policies and Practices

The policies and practices regarding the remuneration of Non-Executive Directors and the remuneration of Executive Directors and other senior executives are included in the 'Remuneration Report' in the Annual Report and is available on the Company's website.

Equity-based remuneration scheme

The Company has a Trading Policy that includes a prohibition on Directors and employees entering into transactions or financial products (such as derivatives or other arrangements) that operate to limit the economic risk of an element of their remuneration that has either not vested or a vested holding which remains subject to a holding lock. The Trading Policy has been lodged with the ASX and is available on the Company's website.

8.1

Remuneration and Nominations Committee

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The members of the Remuneration and Nominations Committee are:

- Michael Shepherd (Chair),
- Nicola Grenham; and
- Marc Pillemer ¹.

¹ Mr Marc Pillemer replaced Ms Cathy Hales, following Cathy's resignation from the Board on 30 October 2023.

Michael Shepherd, who also chairs the Board, is the Chair of the Remuneration and Nominations Committee. The majority of the members of the Remuneration and Nominations Committee are independent. The qualifications and experience of each member of the Remuneration and Nominations Committee are set out in the Company's Annual Report, along with the number of times the Committee met throughout the period and the individual attendances of the members at those meetings.

Key corporate governance charters, policies and documents

Charters	Policies	Other documents
Remuneration and Nominations	Remuneration Policy	Remuneration Report contained in the
Committee Charter	Trading Policy	Annual Report