



## H1 FY24 Results Presentation

29 August 2024

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This Presentation is current as of 30 August 2024.







## H1FY24 Scorecard



#### **Sales Growth**

- Impressive Revenue Growth: Group revenue of \$6.8M\* in H1 FY24 vs \$3.5M H1 FY23
- Record Australian revenue: \$5.8M sales (+ 174%)
   following successful integration of TSN
- Retail wins across Grocery, Major Retailer and Distributor channels

\* \$6.8M sales in H1 includes only 3 months of Ananda Food



## **Market Expansion**

- Retail Expansion: Extended Mt Elephant range in Coles, boosting market presence
- New Product Launches: Successful rollout of Hemp Foods Australia functional foods range, targeting health-conscious consumers



## **Cost Efficiency**

- 9% Cost Reduction in H1: Impressive sales growth and cost cuts set up H2 for profitability
- **Optimised Operations:** Streamlined operations with further cost out in H2.
- Strategic Investment: Managed transition costs to reset the cost base for future efficiency





## Ops. Optimisation

- **Winning Team:** Rebuilt a lean, effective team postmerger to drive growth.
- Successful Ananda Food Integration: beginning to yield growth and cost efficiencies
- Positive EBITDA in the Americas: Achieved positive EBITDA contribution in H1 FY24

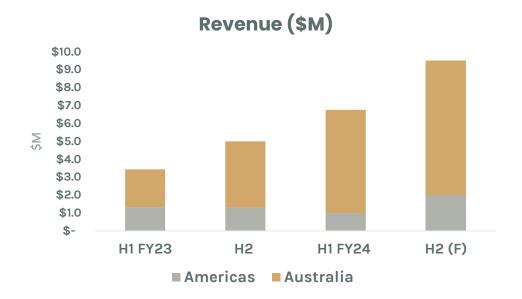
# Financial Highlights

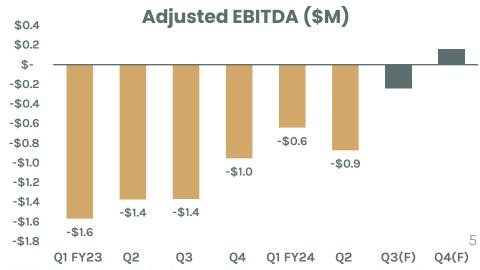
#### **Revenue Growth**

- Australia's expanded House of Brands dominates with H1 sales surging to \$5.8M (+174% v H1 FY23)
- Promising H2 Outlook: H2 revenue target of \$9.2-\$10M, with the US poised for renewed growth as focus transitions from efficiency to expansion
- Reaffirming 2024 revenue guidance of \$16M-\$20M

#### **EBITDA Enhancement**

- Relentlessly driving EBITDA improvement through operational efficiencies, cost control, and margin enhancement
- Q2 FY24 EBITDA temporarily impacted by jump in expenses, including approximately \$200K in nonrecurring costs related to dual facilities
- Breakeven in sight with positive EBITDA in 2024 as synergies from the TSN (Aug 2023) and Ananda Food (late March 2024) acquisitions are fully leveraged





<sup>\*</sup> Adjusted to exclude non-cash impairments, share-based payments and non-recurring expenditure

# Financial Snapshot (P&L)

	H1 FY24 \$(M)	H1 FY23 \$(M)
Revenue	6.8	3.5
Cost of goods sold	(4.4)	(1.9)
Gross Profit	2.4	1.6
GP Margin (%)	35%	45%
Operating expenses	(4.1)	(4.5)
Non-operating income	0.2	0.3
Adjusted EBITDA	(1.5)	(2.6)
Depreciation	(0.5)	(0.3)
Impairment of assets	(0.1)	(0.3)
Share-based payments	(0.2)	(0.4)
Non-recurring expenses	(0.3)	-
Interest income/(cost)	-	0.1
Profit/(loss) before tax	(2.8)	(3.4)
Tax expense	-	-
Profit/(loss) after tax	(2.8)	(3.4)

### **Impressive Revenue Gains**

 Group revenue up 96% growth YoY driven by EXL's expanded House of Brands following TSN and Ananda Food acquisitions, and strong at HFA

### **Margin Dynamics- Sales Mix Effect**

- The average H1 margin fell from 45% to 35%, largely due to a shift in the sales mix and weaker performance from high-margin US sales
- Supply chain pressures also impacted margins but should ease in H2 as rebates and raw material substitutes come into play
- Completion of US transition to an e-commerce business model will boost high-margin US sales in H2

### **Operating Expenses**

• Down 9% YoY, reduced significantly to 60% of H1 FY24 revenue from 128% a year ago, showcasing a 53% improvement

### **Adjusted EBITDA**

Losses improved by \$1.1M

# Segment Performance

A\$M	Australia			Americas			Corporate		
	H1 FY24	H1 FY23	F	H1 Y24	H1 FY23	П	H1 FY24	H1 FY23	
Revenue	5.8	2.1		1.0	1.3		-	-	
Gross profit	1.7	0.7		0.6	0.8		-	-	
GP%	30%	31%		64%	63%		-	-	
Operating expenses	(2.4)	(1.1)		(0.7)	(2.1)		(0.9)	(1.4)	
Other income	-	-		0.2	0.3		-	-	
Adjusted EBITDA*	(0.7)	(0.4)		0.1	(1.0)		(0.9)	(1.4)	

<sup>\*</sup> Adjusted to exclude non-cash impairments, share-based payments and non-recurring expenditure

## **Efficient Corporate Management**

Corporate expenses down by \$0.5M in H1 FY24

## Strategic Focus in H2

- Optimise operating costs in Australia
- Revitalise Sales in the America
- Targeting margin enhancement (38% 39%)



## **Strong Sales in Australia**

- Revenue surged from \$2.1M to \$5.8M, driven by robust sales performance, expanded operations, and the successful launch of new products
- Gross profit increased by \$1M with stable gross profit margin of 30%-31%
- Operating expenses temporarily doubled including approximately \$0.2M in non-recurring costs related to dual facilities
- TSN and Ananda acquisitions position the Company for sustained growth.

#### Positive EBITDA in the Americas

- Temporary challenges maintaining sales momentum during transition to e-commerce model
- Stable gross profit margin reflects effective cost control with operating expenses down significantly by \$1.4M
- Positive Adjusted EBITDA of \$0.1M compared to a loss of \$1.0M in H1 FY23

## **Financial Position**

	30 Jun 2024 (\$M)	31 Dec 2023 (\$M)
Current assets		
Cash and cash equivalents	1.6	0.7
Trade & other receivables	2.0	1.7
Inventories	4.1	3.7
Assets held for sale	-	1.5
Other	0.6	0.6
Total current assets	8.2	8.2
Non-current assets		
Property, plant and equipment	1.4	0.9
Investments	-	-
Intangible assets	2.5	2.3
Other	0.1	0.3
Total non-current assets	4.0	3.5
Total assets	12.2	11.7
Liabilities		
Trade and other payables	2.1	2.1
Other current liabilities	2.4	2.8
Non-current liabilities	0.3	0.3
Total liabilities	4.8	5.2
Net assets	7.4	6.5

## **Current Asset Stability**

 Demonstrating effective management of short-term resources focused on inventory

#### **Increase in Cash Reserves**

Proceeds from divestment of non-core investment (\$2.3M)
 and better cash flow management

#### **Reduced Liabilities**

 Reduction in short-term financial obligations and more efficient debt management (\$1.8M facility to support working capital)

#### **Enhanced Net Asset Position**

 Improvement in overall financial health with net assets up \$0.97M

## **Poised for Stability and Growth**

Asset trend (stable current and rising non-current assets)
reflects EXL's strategic investments to deliver sustainable
long-term growth

## H1 FY24 Cash Flow

	H1 FY24 \$(M)	H1 FY23 \$(M)
Cashflow from operating activities	(2.1)	(0.6)
Cashflow from investing activities	0.4	(1.0)
Cashflow from financing activities	2.6	1.7
Net increase/(decrease) in cash	0.9	0.1
Opening cash and cash equivalents	0.7	2.9
FX impact	-	-
Closing cash on hand	1.6	3.0

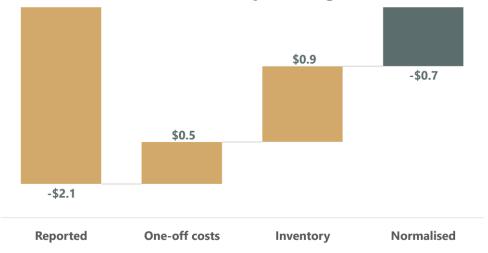
#### **Positive Net Cashflow**

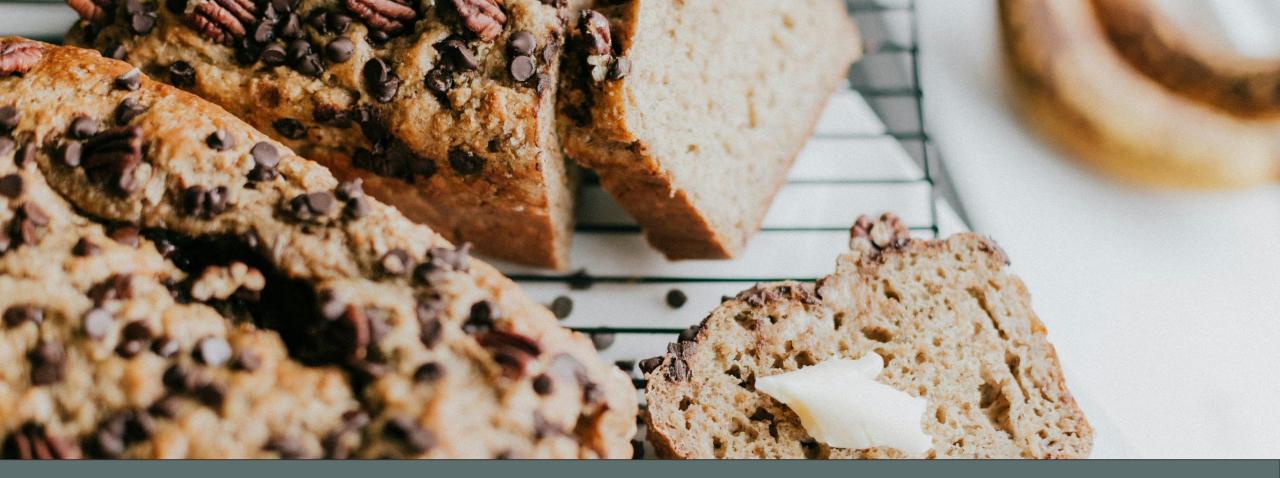
- Positive cash flows from investing and financing activities compensated for higher operating expenses during H1 FY24
- H2 focus on strategic cash management and operational efficiency for long term growth

### **Operating Cash Flow**

- Increase in operating cash burn due to inventory build and higher operating expenses as part of TSN and Ananda integration
- Normalised operating cash burn 61% lower than a year ago
- Streamlined operations to yield significant cost savings in
   H2, positioning the Group for operating profit

#### H1 FY24 Normalised Operating Cash Flow





O Elixinol Wellness

**House of Brands** 

## **House of Brands**

# Hemp Foods



#### **H1 Sales Performance**

- 44% growth year-on-year
  - Hemp Ingredients
  - Protein products,
  - Functional Seed Mixes (Grocery)

#### **H2 Growth Strategy**

 Leverage FODMAP certification and education campaigns to expand mainstream hemp usage

## MT. ELEPHANT



#### **H1 Sales Performance**

- 68%\* growth year-on-year
  - New SKUs
  - Expanded distribution,
  - Increased customer loyalty

#### **H2 Growth Strategy**

- Boost Brand Awareness "Making Magic Moments" campaign
- Targeted NPD to improve margins

\*Proforma data





#### **H1 Sales Performance**

- 25% lower year-on-year
  - Out of stock SKUs
  - Transitional website issues

#### **H2 Growth Strategy**

- H1 system and website enhancements to drive H2 growth and profitability
- Already EBITDA positive

## **House of Brands**





#### **H1 Sales Performance**

- Integrating into EXL portfolio
- Strong national grocery distribution with consistent sales

#### **H2 Growth Strategy**

• Leverage grocery shelf presence to break into the healthy snacking category







#### **H1 Sales Performance**

- 16%\* growth year-on-year
- Market demand increasing:
  - Major pet retailers engaged for future expansion
  - New opportunities for Equine and Cat Litter products in H2

#### **H2 Growth Strategy**

• Scale through retail partnerships.

\*Proforma data





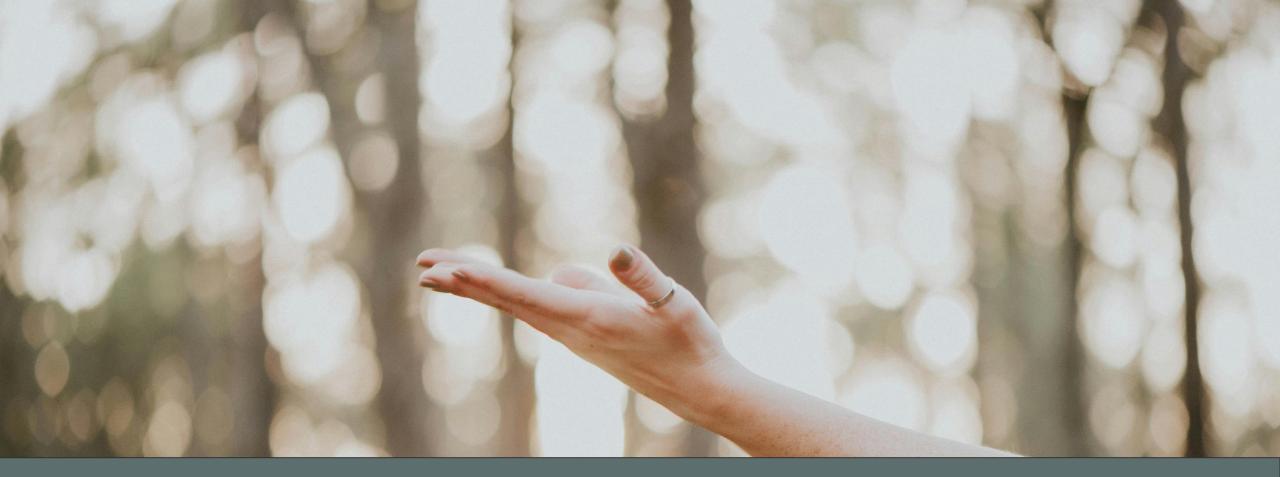


#### **H1 Sales Performance**

- 19% growth year-on-year
  - Bulk ingredients bolstered by Ananda acquisition

#### **H2 Growth Strategy**

 Collaborative NPD initiatives with key partners to accelerate hemp consumption





**H2 FY24 Growth Strategy** 

## **H2FY24 Scorecard**



## **Sustained Expansion**

### **Expand Market Presence**

- Increase Grocery in proven product categories
- Pharmacy through strategic partnerships
- Capitalise on Australian e-commerce growth (H1 22% YoY) to bolster Group margin





### Streamlined Processes & Greater Efficiency

- Increase operational efficiency with increased post-merger volume through EXL facilities
- Optimise supply chain (HFA Protein and Mt Elephant) for margin improvement
- NPD focus on existing SKU's quality & appeal



## **Market Expansion**

### Leverage Established Brands

- Expand hemp dominance across mainstream grocery and niche health segments.
- Targeted NPD aimed at the healthy snacking market projected to reach US\$98bn (globally), 5.8% CAGR (2020-25)\*

\* Euromonitor Global Health and Wellness Snacks market (2021)



## Ops. Optimisation

### Focus on High-Growth Segments

- NPD aligned with high-growth healthy snacking and high-protein trends
- Capture share of global healthy snack market with innovative, nutrient-rich products

# 2025 and Beyond

#### **Mount Elephant Expansion**

- Capture share of \$734M baking mix market
  - Expand Mt Elephant's range with 2-4 new SKUs
  - Capitalise on "conscious indulgence" movement

#### **Soul Seeds Repositioning**

- Expand brand footprint into \$2.2BN healthy snacking market
  - 6-8 new savory, high protein SKUs
  - Into mainstream Grocery

#### **Field Day Growth**

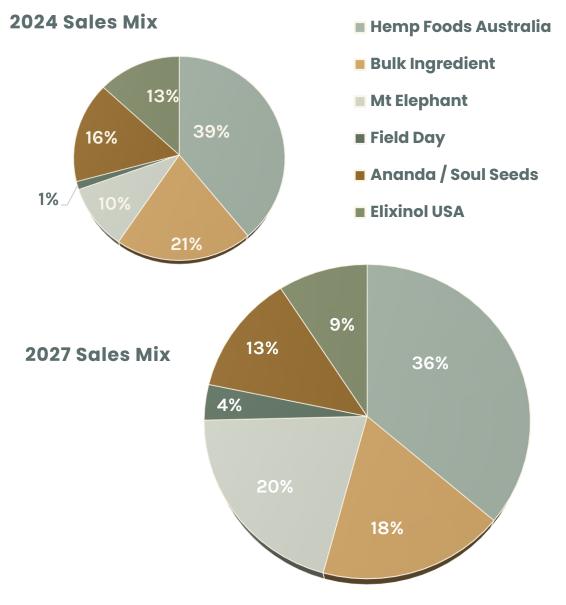
- Target \$85M Australian Pet Supplement market
  - Launch 6 new SKUs
  - Expansion in specialist pet, online pet

#### **Elixinol Scaling**

- Strengthen Elixinol in US\$7.7BN CBD market
  - Leverage wholesale growth
  - Enhance SEO strategies using brand heritage

#### Hemp Foods Australia Growth

- Drive mainstream uptake of hemp (FODMAP)
  - Hemp protein innovation
  - Expand successful functional seed mixes in major retail
  - Leverage growth in Nut, Seed, Trail Mix Category



Australia Baking Mixes (Bakery and Cereals) Market Size, Growth and Forecast Analytics to 2028
Health Snack Food Production in Australia - Market Size, Industry Analysis, Trends and Forecasts (2024-2029)
PET NUTRITION IN AUSTRALIA ANNABELLE BLUE | AUSPAC MARKET RESEARCH | AUGUST 2023
Cannabidiol Market Size, Share & Trends Analysis Report By Source Type (Hemp, Marijuana), By Sales Type (B2B, B2C), By End-use (Medical, Personal Use), By Region, And Segment Forecasts, 2024 - 2030
Glanbia Maturals -Healthy Snacking Trends in Europe





Thank you!